



THE AMERICAN INSTITUTE OF ARCHITECTS

STATEMENT OF
CHARLES D. DALLUGE, ASSOC. AIA
EXECUTIVE VICE PRESIDENT, LEO A DALY

“Assessing Government's Use of Design- Build Contracts”

United States House of Representatives
Committee on Oversight and Government Reform
Subcommittee on Federal Workforce, U.S. Postal Service
and Census

-

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2154 Rayburn House Office Building

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Introduction

Chairman Farenthold, Ranking Member Lynch, and members of the Subcommittee, I am Charles D. Dalluge, Assoc. AIA, Executive Vice President of Leo A Daly. I want to thank you for the opportunity to testify today on behalf of the American Institute of Architects (AIA) and its more than 82,000 members.

The AIA has served as the voice of America's architects and emerging professionals since 1857. With nearly 300 chapters across the country and around the world, AIA architects work to create more valuable, healthy, secure, and sustainable buildings and cityscapes. Members adhere to a code of ethics and professional conduct to ensure the highest standards in professional practice. Embracing their responsibility to serve society, AIA members engage civic and government leaders and the public in identifying solutions to pressing issues facing our communities, institutions, nation and world.

Established in 1915, Leo A Daly is an internationally renowned architecture, planning, engineering, interior design and program management firm headquartered in Omaha, NE. Our work includes award-winning projects in 87 countries, all 50 states, and the District of Columbia. Our firm currently employs approximately 900 architects, planners, engineers and interior designers in 31 offices worldwide. It consistently ranks as one of the top largest architecture/engineering and interior design firms in the United States.

Leo A Daly is pleased to work with several federal agencies on a wide range of design and construction contracts. Federal facilities are the front doors to the U.S. at home and abroad. Therefore, we recognize that these buildings must function well, be safe, flexible and, where appropriate, welcome visitors. More importantly, they must represent good value for taxpayers. Federal design and construction projects have unique standards, processes and contracting vehicles and must balance many competing goals and priorities, from security to design excellence to energy and resource conservation.

The Federal Marketplace

The health of the architectural profession matters greatly to the overall state of the economy. Architects are the leading edge of a design and construction industry that accounts for one in nine dollars of U.S. gross domestic product. Architects are job catalysts – they are the first workers to

be involved in the construction process when they develop designs for homes, offices, retail spaces, hospitals, educational institutions, government buildings, and more. Hiring an architect leads to employment in other construction-related fields, from engineers and manufacturers to steel and electrical contractors. In fact, there is one architectural service worker for every 34 construction industry workers in this country.¹ A study by the George Mason University Center for Regional Analysis found that every \$1 million invested in design and construction creates 28.5 new full-time jobs.²

The recent economic crisis affected every American, but it hit the design and construction industry particularly hard. Between 2008 and 2012, U.S. architecture firms saw their revenue plummet by 40 percent, and were forced to cut employment by nearly a third.

Recently there has been better economic news for the design and construction industry, but the recovery is fragile at best. According to the Department of Labor, architectural services employment was essentially flat in September (the most recent data available), but continues a slow, but steady, rebound from the most recent low point in August 2011. The AIA Architecture Billings Index (ABI), a leading economic indicator that provides an approximately nine-to-12-month glimpse into the future of nonresidential construction spending activity, shows modest improvements in architecture billings over the last half year³, suggesting slow but steady growth in construction employment into the middle of 2014. Despite the more positive outlook, however, many firms have simply not recovered from the worst economic crisis that many of us have seen in our lifetimes.

Because of a lack of financing in the private market since the start of the economic crisis in 2008, public sector work has literally been a lifeline for many design firms. Government procurement, including at the federal level, has helped to keep the doors open at numerous firms across the nation. However, budget cuts at all levels of government are reducing the number of projects on which architecture firms can compete.

This struggle has given the federal government additional leverage in negotiations and has enabled them to demand more from candidates. Although competition helps ensure that the

¹ U.S. Department of Labor

² www.naiop.org/foundation/contdev.pdf

³ <http://www.aia.org/practicing/AIAB100741>

taxpayer receives good value, there is a difference between getting a fair deal for the government and a procurement process that forces architects, engineers, contractors, subcontractors and suppliers to spend more money for a smaller chance of getting the job. The taxpayer does not win when government contracting leaves businesses in difficult economic straits.

Design Build Construction

Federal agencies are able to use a number of different project delivery methods to design and construct buildings, including design-bid-build, design-build, and joint ventures, among others. These methodologies allow agencies the flexibility to choose the right method for a specific project. According to a survey by the AIA Large Firm Roundtable, of which Leo A Daly is a member, almost 66 percent of all domestic competitions from 2007 through 2011 were selected using the design-build method.⁴

On average, the fee design teams receive for a federal project is approximately \$1.4 million. The rewards are high for firms that successfully compete for these projects, but the cost to enter the federal market is increasingly prohibitive for firms of all sizes.

When agencies choose design-build, they post a solicitation on FedBizOps. Interested teams, typically comprised of an architect, engineer, contractor and subcontractors, submit their qualifications to the pre-selection board. In this first step, the board will review the teams' qualifications, which include past performance, resumes of key personnel, and examples of relevant projects, to create a short list for the second step in the competition.

At this point, the short-listed teams develop a more in-depth proposal based on the programmatic requirements within the solicitation. In order to develop an accurate construction cost, teams must complete up to approximately 80 percent of the design work in advance. The design work is considerable, as each team must determine space needs; mechanical, electrical, HVAC and other systems; building supplies and materials; and the cost of construction. Without this information, there is simply no way to determine a final price. This design work takes a considerable amount of time from the large group of professionals on each team, which places enormous economic burdens on each design-build team on the short list.

⁴ AIA Large Firm Roundtable, *Competition Survey Results*, May 31, 2012.

A 2012 survey published by the AIA Large Firm Roundtable found that between 2007 and 2011, architecture firms in teams that competed for public- and private-sector design-build projects spent a median of \$260,000, by making detailed plans, models and other materials.⁵ In almost 87 percent of federal design-build competitions, there are no stipends provided to the architectural firm.⁶ The firm must hope that they win, with their team, to make up the costs they expend in competing for the job.

The costs of competing for these projects are sizable because of the large amount of effort that goes into preparing a bid. As stated above, up to approximately 80 percent of the design work must be completed in order to develop an accurate price. The amount of work required from an architect is large; but engineers, contractors and subcontractors also must put forth considerable effort to determine a price.

When teams decide whether to compete for a design-build project, they weigh the costs of competing with the odds of winning. Agencies have taken advantage of their purchasing power during the recession to expand the number of short-listed teams. In the past, agencies would typically short-list three teams for a design build project. Now, there are reports that some agencies are shortlisting as many as eight-to-10 teams. In these cases, the odds of being selected drop significantly, even as the cost to compete continues to rise. Due to the current economic climate, design firms face the dilemma of “betting it all” on a contract they may not get, or self-selecting out of the federal design-build market.

Unfortunately, federal law enables agencies to create ever-longer short lists. Under current law, agencies are required to short list between three and five teams. However, the law has an extremely broad exception, stating that contracting officers have the flexibility to increase the number of finalists if increasing the number is “in the Federal Government's interest and is consistent with the purposes and objectives of the two-phase selection process.”⁷

The consequences for design firms are obvious: higher costs to compete with lower chances of winning mean that many firms choose not to enter competitions, and in some cases simply cannot afford to compete in the federal marketplace. The government therefore is losing the ability to

⁵ Ibid

⁶ Ibid

⁷ 11 USC §3309(d)

identify and cultivate talented firms that can provide excellent service to agencies if given the chance. The government also loses out when contracting officers spend increasing amounts of time reviewing larger number of proposals. Simply put, this is not a wise investment of limited budgetary resources.

Although many agencies employ the two-step design-build process outlined above, some agencies use a one-step design-build process. In a one-step process, agencies eliminate the pre-selection step and open the solicitation to all respondents. This allows for the government to review as many responses as they receive without reviewing the qualifications of the bidders prior to receiving a bid.

This concept sounds attractive, but when a contracting officer receives 30, 40, or 50 responses, this selection method becomes an inefficient use of limited federal government time and resources. Moreover, one-step selection allows for teams that do not have experience, effective past performance, or accurate bids to participate in the process. Contracting with teams that do not have the qualifications for the specialized work that is required on government projects frequently creates problems in the execution of the project. This leads to higher costs and longer delivery time which is not in the best interest of the government. In addition, inexperienced or under-qualified teams could become legally obligated to fulfill contractual promises they simply cannot meet—or a mistake in a bid will cause them devastating liability. For a firm that has invested money to develop the design for pricing by the contractor to be told after the fact that they are not qualified is not fair.

The Design-Build Efficiency and Jobs Act of 2013 (H.R. 2750)

The issues that architecture firms face in the federal design-build market are a serious challenge to the ability of federal agencies to deliver results for taxpayers, and they deserve Congress' attention. Fortunately, there is a way Congress can address the problem.

H.R. 2750, the Design-Build Efficiency and Jobs Act of 2013, was introduced by Rep. Sam Graves (R-MO) in July. H.R. 2750 requires contracting officers to provide a written justification to the head of an agency for requiring more than five finalists in the second stage of a design-build solicitation and agency approval of such justification. It also requires the use of two-stage selection process for contracts having a value of \$750,000 or greater. This threshold, I will note, is based on U.S. Army Corps of Engineers guidance that was issued in August 2012. Lastly, H.R.

2750 requires agencies to submit to the Government Accountability Office (GAO) and publish in the Federal Register an annual report on all contracts for which more than five finalists were selected for phase-two requests, and all contracts having a value of \$750,000 or greater for which the two-phase selection process was not used.

H.R. 2750 will provide more certainty and opportunities for design firms of all sizes who wish to enter the federal marketplace. It will ensure that agencies have the ability to select the most qualified design-build teams who will deliver the best buildings for agencies and the public. It also will limit federal agencies' burdens in reviewing a large number of proposals.

Although it does not solve every issue related to the federal design and construction process, the Design-Build Efficiency and Jobs Act is a commonsense bill that provides tangible improvements for both private sector firms and the federal government. That is why the AIA and a large number of organizations – including the Associated General Contractors (AGC), the American Council of Engineering Companies (ACEC), the Design-Build Institute of America (DBIA), and the National Society of Professional Engineers (NSPE) – have endorsed the bill and urge the Committee to advance it to the full House.

I also am pleased to note that Chairman Farenthold is a cosponsor of this bill along with a number of members of Congress from both parties, and the AIA commends him for his steadfast support.

In conclusion, I would like to thank Chairman Farenthold, Ranking Member Lynch, and members of the Subcommittee for giving me the opportunity to testify today. The AIA commends you for your commitment to addressing the challenges that businesses face in the federal marketplace, and look forward to working with you to advance H.R. 2750 and other bills that help the private sector drive the recovery. The challenges that the design and construction face are serious, but so is our commitment to play a leading role in rebuilding our country.

**Committee on Oversight and Government Reform
Witness Disclosure Requirement – "Truth in Testimony"
Required by House Rule XI, Clause 2(g)(5)**

Name: Charles D. Dalluge, Assoc. AIA - Executive Vice President, LEO A DALY

1. Please list any federal grants or contracts (including subgrants or subcontracts) you have received since October 1, 2011. Include the source and amount of each grant or contract.

(Please see attached.)

2. Please list any entity you are testifying on behalf of and briefly describe your relationship with these entities.

American Institute of Architects (AIA)

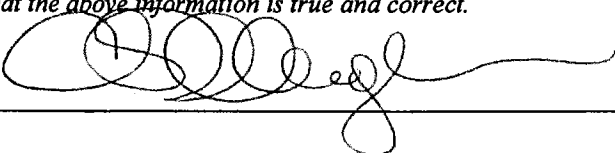
- Member of AIA
- Chair, AIA Federal Architecture Task Group
- Member of AIA CEO Large Firm Round Table
- One of two AIA representatives to the Council on Federal Procurement of Architecture and Engineering Services

3. Please list any federal grants or contracts (including subgrants or subcontracts) received since October 1, 2010, by the entity(ies) you listed above. Include the source and amount of each grant or contract.

(Please see attached.)

I certify that the above information is true and correct.

Signature:



Date: 25 November 2013

FEDERAL PROJECTS

11/26/13

Date Project Opened	Proj Number	Project Name	Source	Anticipated Contract Amount	Job to Date Revenue	Prime	Sub
10/4/2010	001-10055-004	Govt-Army-COE FortRiley HosCA EDC DP 2&3	US Army Corps of Engineers	\$ 520,929	\$ 541,384	X	
10/4/2010	001-10055-003	Govt-Army-COE FortRiley HosCA SDR DP 2&3	US Army Corps of Engineers	\$ 550,167	\$ 500,199	X	
10/6/2010	003-10021-005	Govt VA Heartland KC HVAC Renovations	US Department of Veterans Affairs	\$ 399,479	\$ 371,268	X	
10/6/2010	003-10099-002	Govt VA NWHSC MiniMasterPlan Gmdisland	US Department of Veterans Affairs	\$ 78,450	\$ 78,450	X	
10/6/2010	003-10099-003	Govt VA NWHSC Site Prep SPEC CT	US Department of Veterans Affairs	\$ 22,047	\$ 22,047	X	
10/6/2010	021-10093-000	Govt-USAF-Minot-BX SF Training Facility	US Army Corps of Engineers	\$ 424,770	\$ 424,770	X	
10/7/2010	001-10069-000	DHS S&T Real Property Support Svc01	Department of Homeland Security	\$ 100,000	\$ 335,833	X	
10/7/2010	046-10026-000	Govt- VA - Seismic Corrections-11 Bldgs	US Department of Veterans Affairs	\$ 5,498,511	\$ 5,416,056	X	
10/7/2010	093-10043-000	Govt-USACE-Hunt-DetrickBldg1301Lab115 CA	US Army Corps of Engineers	\$ 12,477	\$ 12,477	X	
10/7/2010	093-10043-003	Govt-USACE-Hunt-DetrickBldg1425 Dist CA	US Army Corps of Engineers	\$ 8,785	\$ 8,785	X	
10/7/2010	093-10043-004	Govt-USACE-Hunt-DetrickBldg1425RenoCA	US Army Corps of Engineers	\$ 9,369	\$ 9,369	X	
10/7/2010	093-10043-002	Govt-USACE-Hunt-DetrickLabsAR2/317 CA	US Army Corps of Engineers	\$ 13,091	\$ 13,091	X	
10/7/2010	093-10043-001	Govt-USACE-Hunt-DetrickLabsV2/AA2 CA	US Army Corps of Engineers	\$ 16,020	\$ 16,020	X	
10/8/2010	021-10098-000	Govt-CE-CSFF Design-GFAFB, ND	US Army Corps of Engineers	\$ 774,919	\$ 774,919	X	
10/8/2010	021-10098-001	Govt-CE-CSFF-ProposalEffort-GFAFB, ND	US Army Corps of Engineers	\$ 20,000	\$ 20,000	X	
10/11/2010	002-10123-000	Army COE Butt Const Grissom ARB ITR	US Army Corps of Engineers	\$ 67,385	\$ 51,027	X	
10/12/2010	170-10188-005	DeCA Energy Audits FY 2011	US Department of Defense/Defense Commissary Agency	\$ 32,015	\$ 32,015	X	
10/12/2010	170-10188-005	DeCA Energy Audits FY 2011	US Department of Defense/Defense Commissary Agency	\$ 276,212	\$ 276,212	X	
10/12/2010	170-10188-005	DeCA Energy Audits FY 2011	US Department of Defense/Defense Commissary Agency	\$ 21,291	\$ 21,291	X	
10/12/2010	170-10188-005	DeCA Energy Audits FY 2011	US Department of Defense/Defense Commissary Agency	\$ -	\$ -	X	
10/12/2010	003-10048-024	J&J Army COE-Ft Leonard Wood Bldg 2399	J & J Maintenance/US Army Corps of Engineers	\$ 42,540	\$ 42,540		X
10/13/2010	092-10022-000	Bryan Con-Camp Sullivan Expansion-Kabul	US Department of State	\$ 20,000	\$ 20,000	X	
10/13/2010	003-10104-000	J&J Army COE-APG InterimRepairs USAPHC/P	J & J Maintenance/US Army Corps of Engineers	\$ 17,560	\$ 17,560		X
10/13/2010	003-10103-000	J&J Army COE-APG Repair N Dental Clinic	J & J Maintenance/US Army Corps of Engineers	\$ 6,400	\$ 6,400		X
10/13/2010	003-10105-000	J&J Army COE-APG Rpr Elev Bldg 2501 KAHC	J & J Maintenance/US Army Corps of Engineers	\$ 600	\$ 600		X
10/13/2010	003-10106-000	J&J Army COE-FIBeing 4thFI Bldg9200 MACH	J & J Maintenance/US Army Corps of Engineers	\$ 6,400	\$ 6,400		X
10/13/2010	003-10107-000	J&J Army COE-FRucker BrnDental Clin4405	J & J Maintenance/US Army Corps of Engineers	\$ 126,200	\$ 126,200		X
10/19/2010	003-10025-128	VAMC Parking Management Study Dallas	US Department of Veterans Affairs	\$ 81,268	\$ 81,268	X	
10/19/2010	003-10025-128	VAMC Parking Management Study Dallas	US Department of Veterans Affairs	\$ 18,432	\$ 18,432	X	
10/20/2010	046-10026-000	Govt- VA - Seismic Corrections-11 Bldgs	US Department of Veterans Affairs	\$ 218,346	\$ 218,346	X	
10/22/2010	003-10025-123	Govt VA-PLA Study Palo Alto, CA	US Department of Veterans Affairs	\$ 19,232	\$ 19,232	X	
10/22/2010	003-10025-119	Govt VA-PLA Study Pittsburg	US Department of Veterans Affairs	\$ 19,232	\$ 19,232	X	
10/22/2010	003-10025-120	Govt VA-PLA Study St. Louis	US Department of Veterans Affairs	\$ 19,232	\$ 19,232	X	
10/22/2010	003-10025-118	Govt VA-PLA Study Walla Walla	US Department of Veterans Affairs	\$ 19,232	\$ 19,232	X	
10/24/2010	053-10020-030	US COE- DO#305rncs for 3K Chiller Plant	US Army Corps of Engineers	\$ 49,769	\$ 49,769	X	
10/26/2010	003-10104-000	J&J Army COE-APG InterimRepairs USAPHC/P	J & J Maintenance/US Army Corps of Engineers	\$ 306,929	\$ 306,929		X
10/26/2010	003-10103-000	J&J Army COE-APG Repair N Dental Clinic	J & J Maintenance/US Army Corps of Engineers	\$ 168,031	\$ 168,031		X
10/26/2010	003-10105-000	J&J Army COE-APG Rpr Elev Bldg 2501 KAHC	J & J Maintenance/US Army Corps of Engineers	\$ 64,724	\$ 64,724		X
10/26/2010	003-10106-000	J&J Army COE-FIBeing 4thFI Bldg9200 MACH	J & J Maintenance/US Army Corps of Engineers	\$ 219,849	\$ 219,849		X
10/26/2010	003-10107-000	J&J Army COE-FRucker BrnDental Clin4405	J & J Maintenance/US Army Corps of Engineers	\$ 238,668	\$ 240,543		X
10/27/2010	021-10096-000	Govt-USAF-Minot Dock 4 Fire Suppression	US Army Corps of Engineers	\$ 49,045	\$ 49,045	X	
11/2/2010	061-10013-004	Govt-VA-Miami - DIQ OAC Mtgs & Toilet R	US Department of Veterans Affairs	\$ 60,574	\$ 60,574	X	
11/2/2010	003-10107-000	J&J Army COE-FRucker BrnDental Clin4405	J & J Maintenance/US Army Corps of Engineers	\$ 24,906	\$ 24,906		X
11/8/2010	003-10025-124	Govt VA-PLA Study Bay Pines Florida	US Department of Veterans Affairs	\$ 19,232	\$ 19,232	X	

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FEDERAL PROJECTS

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Date Project Opened	Proj Number	Project Name	Source	Anticipated Contract Amount	Job to Date Revenue	Prime	Sub
11/15/2010	003-10109-000	J&J Army COE-APG 2100 Electrical Infrast	J & J Maintenance/US Army Corps of Engineers	\$ 7,255	\$ 7,255		X
11/15/2010	003-10110-000	J&J Army COE-APG 2100 Mechanical Infrast	J & J Maintenance/US Army Corps of Engineers	\$ 12,655	\$ 12,655		X
11/19/2010	001-10017-019	Govt-VA-Biloxi Landscape&SiteDevelopment	US Department of Veterans Affairs	\$ 612,202	\$ 599,646	X	
11/19/2010	001-10017-020	Govt-VA-Biloxi Landscape&SiteDvlpmnt CA	US Department of Veterans Affairs	\$ 113,139	\$ 83,189	X	
11/22/2010	003-10104-000	J&J Army COE-APG InterimRepairs USAPHC/P	J & J Maintenance/US Army Corps of Engineers	\$ 2,500	\$ 2,500		X
11/22/2010	003-10103-000	J&J Army COE-APG Repair N Dental Clinic	J & J Maintenance/US Army Corps of Engineers	\$ 2,500	\$ 2,500		X
11/22/2010	003-10106-000	J&J Army COE-FTBeing 4thFl Bldg9200 MACH	J & J Maintenance/US Army Corps of Engineers	\$ 2,500	\$ 2,500		X
11/29/2010	003-10111-000	NPS-Presidents Park-Booth & Gates	US Department of the Interiors - National Park Service	\$ 2,479,229	\$ 2,447,613	X	
11/30/2010	021-10093-000	Govt-USAF-Minot-BX SF Training Facility	US Army Corps of Engineers	\$ 17,500	\$ 17,500	X	
12/7/2010	003-10072-008	Govt.MAMort.Army_FLEW.08ArmyGrowthLEED	US Department of the Army	\$ 8,000	\$ 8,000	X	
12/9/2010	002-10069-018	DHS-Galley&Head Renovations D13&N Calif.	Department of Homeland Security	\$ 329,635	\$ 329,635	X	
12/9/2010	053-10023-002	GSA-MOBIS-DSC Natl Park Svc Presidnt Prk	US General Services Administration	\$ -	\$ -	X	
12/13/2010	021-10049-002	Govt.AFNAF USACE Wright-PattersonReview	US Department of the Air Force	\$ -	\$ -	X	
12/14/2010	003-10109-000	J&J Army COE-APG 2100 Electrical Infrast	J & J Maintenance/US Army Corps of Engineers	\$ 63,253	\$ 63,253		X
12/14/2010	003-10110-000	J&J Army COE-APG 2100 Mechanical Infrast	J & J Maintenance/US Army Corps of Engineers	\$ 152,364	\$ 152,364		X
12/15/2010	053-10023-002	GSA-MOBIS-DSC Natl Park Svc Presidnt Prk	US General Services Administration	\$ 24,800	\$ 24,800	X	
12/21/2010	021-10098-002	Govt-CE-CSFF-Stairwell Redesign-GFAFB,ND	US Army Corps of Engineers	\$ 23,088	\$ 23,088	X	
1/13/2011	003-10025-131	Govt-VA-LV Photovoltaic	US Department of Veterans Affairs	\$ 23,216	\$ 23,216	X	
1/13/2011	003-10025-132	Govt-VA-PLA Las Vegas, NV	US Department of Veterans Affairs	\$ 16,313	\$ 16,313	X	
1/13/2011	003-10025-133	Govt-VA-Temple TX 95% Peer Rev/Add Shop	US Department of Veterans Affairs	\$ 85,999	\$ 85,999	X	
1/13/2011	003-10025-134	Govt-VA-Temple TX Physical Security Reww	US Department of Veterans Affairs	\$ 44,308	\$ 44,308	X	
1/13/2011	053-10023-003	GSA-MOBIS-DSC Natl Prk Svc PRPK-347 Meet	US General Services Administration	\$ 8,600	\$ 8,600	X	
1/14/2011	046-10026-000	Govt- VA - Seismic Corrections-11 Bldgs	US Department of Veterans Affairs	\$ 35,942	\$ 35,942	X	
1/17/2011	003-10113-000	Govt VA Central Region IDIQ 2010-2015	US Department of Veterans Affairs	\$ -	\$ -	X	
1/17/2011	021-10098-004	Govt-CE-CSFF CA Phase-GFAFB, ND	US Army Corps of Engineers	\$ 119,307	\$ 107,319	X	
1/17/2011	021-10098-003	Govt-CE-CSFF-Mech Contr Coord, GFAFB, ND	US Army Corps of Engineers	\$ -	\$ -	X	
1/20/2011	053-10020-024	USACE-DO#17-Contract Admin S. Gen Plant	US Army Corps of Engineers	\$ 305,761	\$ 203,163	X	
1/25/2011	061-10013-005	Govt-VA-Miami -IDIQ New S Sink & SlecPh	US Department of Veterans Affairs	\$ 17,550	\$ 17,550	X	
1/25/2011	003-10099-004	Govt-VA-NWHCS PatientsLifts OmahaLincolGI	US Department of Veterans Affairs	\$ 25,287	\$ 25,287	X	
1/28/2011	003-10114-000	J&J Army COE-APG Kirk AHC Reloc Pharmacy	J & J Maintenance/US Army Corps of Engineers	\$ 4,400	\$ 4,400		X
2/1/2011	001-10064-000	Govt VA Omaha New Medical Center	US Department of Veterans Affairs	\$ 229,981	\$ 229,981	X	
2/2/2011	003-10025-135	Govt VA Peer Reww N Las Vegas Admin Bldg	US Department of Veterans Affairs	\$ 46,525	\$ 46,525	X	
2/3/2011	110-00650-007	Govt-GSA-Field Office Building NTX00087	US General Services Administration	\$ 9,434	\$ 9,434	X	
2/3/2011	053-10026-000	NAVFAC- NAVFAC MIDLANT IDIQ, IPTNE AOR	US Department of the Navy	\$ -	\$ -	X	
2/3/2011	053-10020-100	USACE - DO #17 - Addendum #3	US Army Corps of Engineers	\$ 20,649	\$ 20,649	X	
2/7/2011	003-10025-135	Govt VA Peer Reww N Las Vegas Admin Bldg	US Department of Veterans Affairs	\$ 3,000	\$ 3,000	X	
2/7/2011	003-10025-133	Govt-VA-Temple TX 95% Peer Rev/Add Shop	US Department of Veterans Affairs	\$ 7,000	\$ 7,000	X	
2/7/2011	003-10025-134	Govt-VA-Temple TX Physical Security Reww	US Department of Veterans Affairs	\$ 3,251	\$ 3,251	X	
2/10/2011	021-10098-005	Govt-CS-CSFF Mech System Redes, GFAFB,ND	US Army Corps of Engineers	\$ -	\$ -	X	
2/10/2011	024-10070-000	LTC McEntire Hanger, CA	J & J Maintenance/US Army Corps of Engineers	\$ -	\$ -		X
2/11/2011	003-10025-129	Govt VA Hinesville, GA CBOC	US Department of Veterans Affairs	\$ 172,845	\$ 172,845	X	
2/11/2011	003-10025-130	Govt VA Savannah, GA CBOC	US Department of Veterans Affairs	\$ 216,740	\$ 216,740	X	
2/14/2011	003-10114-000	J&J Army COE-APG Kirk AHC Reloc Pharmacy	J & J Maintenance/US Army Corps of Engineers	\$ 77,111	\$ 77,111		X
2/15/2011	002-10069-019	Govt DHS USCG Sewer Plant Marathon, FL	Department of Homeland Security - United States Coast Guard	\$ 25,005	\$ 25,005	X	

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Date Project Opened	Proj Number	Project Name	Source	Anticipated Contract Amount	Job to Date Revenue	Prime	Sub
2/15/2011	001-10055-003	Govt-Army-COE FortRiley HosCA SDR DP 2&3	US Army Corps of Engineers	\$ 5,700	\$ 5,700	X	
2/16/2011	003-10110-000	J&J Army COE-APG 2100 Mechanical Infrast	J & J Maintenance/US Army Corps of Engineers	\$ 11,560	\$ 11,560		X
2/17/2011	003-10025-122	Govt VA PLA Study San Juan, PR	US Department of Veterans Affairs	\$ 19,232	\$ 19,232	X	
2/17/2011	003-10125-122	Govt VA PLA Study San Juan, PR	US Department of Veterans Affairs	\$ -	\$ -	X	
2/25/2011	002-10069-020	Govt DHS USCG Repl Fire SuprSys ElzibCity	Department of Homeland Security - United States Coast Guard	\$ 24,220	\$ 24,220	X	
2/25/2011	002-10069-020	Govt DHS USCG Repl Fire SuprSys ElzibCity	Department of Homeland Security - United States Coast Guard	\$ 40,647	\$ 40,647	X	
3/2/2011	003-10099-005	Govt-VA NWIHCS AE Srv Install New Chilir	US Department of Veterans Affairs	\$ 104,079	\$ 104,079	X	
3/3/2011	003-10025-136	Govt-VA Walla Walla Clinic - CA Services	US Department of Veterans Affairs	\$ 112,805	\$ 112,805	X	
3/3/2011	001-10017-022	Govt-VA-Biloxi VAMC Lndry/Dietics Bldg CA	US Department of Veterans Affairs	\$ 587,114	\$ 167,004	X	
3/3/2011	001-10017-021	Govt-VA-Biloxi VAMC Lndry/Dietics Bldg	US Department of Veterans Affairs	\$ 4,255,503	\$ 4,231,375	X	
3/9/2011	021-10099-000	Govt-USAF-TO18-Dock Conversion.CCD-EAFB	US Army Corps of Engineers	\$ 74,978	\$ 74,978	X	
3/10/2011	092-10023-000	DHS-USCG-OPBAT Hangar-Great Inagua	Department of Homeland Security	\$ 476,407	\$ 476,407	X	
3/14/2011	003-10025-137	Govt VA Healthcare Center Loma Linda, CA	US Department of Veterans Affairs	\$ 553,500	\$ 553,500	X	
3/14/2011	003-10025-139	Govt VA Las Vegas Pump Investigation Sldy	US Department of Veterans Affairs	\$ 10,485	\$ 10,485	X	
3/15/2011	021-10098-006	Govt-CE-CSFF-FATS Room Rev-GFAFB, ND	US Army Corps of Engineers	\$ 11,294	\$ 11,294	X	
3/15/2011	021-10098-007	Govt-CE-CSFF-Struc Steel - GFAFB, ND	US Army Corps of Engineers	\$ -	\$ -	X	
3/15/2011	003-10048-025	J&J Army COE - FtMeade Structural Anlys	J & J Maintenance/US Army Corps of Engineers	\$ 3,430	\$ 3,430		X
3/16/2011	061-10062-000	Hensel Phelps- US Southern Command Headq	US Department of Defense - US Southern Command	\$ 5,000	\$ 5,000		X
3/17/2011	053-10025-003	GSA-Design Fee Estimating-So.MD Crthse	US General Services Administration	\$ 12,000	\$ 12,000	X	
3/17/2011	003-10114-000	J&J Army COE-APG Kirk AHC Reloc Pharmacy	J & J Maintenance/US Army Corps of Engineers	\$ 2,500	\$ 2,500		X
3/24/2011	096-10000-001	LTC-McEntire Nat'l Guard Hanger CA	J & J Maintenance/US Army Corps of Engineers	\$ 65,645	\$ 66,260		X
3/29/2011	002-10069-021	Govt DHS USCG NIS PierPwrEval Portsmouth	Department of Homeland Security - United States Coast Guard	\$ 77,113	\$ 77,113	X	
3/29/2011	002-02703-029	Govt NPS STLJ Install Power & Comm Lines	US Department of Interiors - National Park Service	\$ 5,460	\$ 5,460	X	
3/29/2011	021-10100-000	Govt-Tepa-StructPeerReview-Ft.CarsonCOFs	US Department of the Army	\$ 1,000	\$ 1,000	X	
3/30/2011	046-10026-002	Govt - VA West LA Seismic - DD B222/300	US Department of Veterans Affairs	\$ 437,319	\$ 424,510	X	
3/30/2011	046-10026-001	Govt-VA-W.LA Seismic Corr.-Gen. Efforts	US Department of Veterans Affairs	\$ -	\$ -	X	
3/30/2011	046-10027-000	Govt-VA-B500 Visitor Center VA West LA	US Department of Veterans Affairs	\$ -	\$ -	X	
3/30/2011	046-10026-003	Govt-VA-West LA Seismic Corr. - DD/CDB258	US Department of Veterans Affairs	\$ -	\$ -	X	
4/4/2011	096-10000-001	LTC-McEntire Nat'l Guard Hanger CA	US Armed Forces - National Guard of the United States	\$ 34,355	\$ 36,216		X
4/5/2011	003-10025-129	Govt VA Hinesville, GA CBOC	US Department of Veterans Affairs	\$ 5,000	\$ 5,000	X	
4/5/2011	003-10025-130	Govt VA Savannah, GA CBOC	US Department of Veterans Affairs	\$ 5,000	\$ 5,000	X	
4/6/2011	092-10024-000	USACE Hunts-Cannon/Holloman Med Clinic	US Army Corps of Engineers	\$ 30,802	\$ 30,802	X	
4/11/2011	092-10024-000	USACE Hunts-Cannon/Holloman Med Clinic	US Army Corps of Engineers	\$ 32,350	\$ 32,350	X	
4/15/2011	092-10027-000	USACE-SAV-HAAF Marne/Cottrell Latrines	US Army Corps of Engineers	\$ 114,000	\$ 114,000	X	
4/15/2011	092-10025-000	USACE-SAV-HAAF Safety Training Facility	US Army Corps of Engineers	\$ 75,498	\$ 75,498	X	
4/15/2011	092-10026-000	USACE-SAV-HAAF-Fire Station #2	US Army Corps of Engineers	\$ 50,923	\$ 50,923	X	
4/18/2011	050-P2012-302	GSA-DHS-US-Visit	US General Services Administration	\$ -	\$ -	X	
4/19/2011	075-10132-000	USPS IDIQ A/E Services-CA & NV	United States Postal Services	\$ -	\$ -	X	
4/21/2011	003-10025-136	Govt-VA Walla Walla Clinic - CA Services	US Department of Veterans Affairs	\$ 10,631	\$ 10,631	X	
4/26/2011	021-10098-008	Govt-CE-CSFF- FirePump&Lock RM-GFAFB, ND	US Army Corps of Engineers	\$ 6,813	\$ 6,813	X	
4/26/2011	021-10098-009	Govt-CE-CSFF-CRAC Units Rev-GFAFB, ND	US Army Corps of Engineers	\$ 9,772	\$ 9,772	X	
4/27/2011	053-10020-101	Govt-USACE-DO#17-Rendering Add Service	US Army Corps of Engineers	\$ 1,933	\$ 1,933	X	
5/2/2011	092-10023-001	DHS-USCG-OPBAT Hangar-Great Inagua CA	Department of Homeland Security	\$ 123,474	\$ 107,042	X	
5/2/2011	003-10015-023	Govt VA Des Moines Imaging&Expn Remodel	US Department of Veterans Affairs	\$ 1,500	\$ 1,500	X	

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5/3/2011	092-10028-000	Govt-USACE-Hunts-Ft Carson Evans Hsp RFP	US Army Corps of Engineers	\$ 44,548	\$ 44,548	X	
5/9/2011	021-10101-000	Govt-AFNAF:USAF_WNAFB.BowlingCir (0-65%)	US Department of the Air Force	\$ 338,372	\$ 338,372	X	
5/10/2011	092-10028-000	Govt-USACE-Hunts-Ft Carson Evans Hsp RFP	US Army Corps of Engineers	\$ 274,539	\$ 274,539	X	
5/11/2011	092-10028-000	Govt-USACE-Hunts-Ft Carson Evans Hsp RFP	US Army Corps of Engineers	\$ 333,638	\$ 333,638	X	
5/18/2011	081-10073-001	AboGroup/ NIST Bldg ADA,Kauai- Sub Pmt	National Institute of Standards and Technology	\$ -	\$ -		X
5/18/2011	021-10110-010	Govt-AFNAF:USAF-Minot AFB TLF	US Department of the Air Force	\$ 929,646	\$ 929,646	X	
5/24/2011	001-10069-001	DHS S&T Real Property Support Services01	Department of Homeland Security	\$ -	\$ 13,350	X	
5/25/2011	052-10095-000	MOS-Military Sealift Comm.HQ Ren-M.P.	US Department of Defense	\$ 94,900	\$ 94,900	X	
6/2/2011	021-10110-020	Govt-AFNAF:USAF_EglinAFB.TLF	US Department of the Air Force	\$ 925,541	\$ 925,541	X	
6/2/2011	021-10110-030	Govt-AFNAF:USAF_Hurlburt.TLF	US Department of the Air Force	\$ 267,746	\$ 267,746	X	
6/9/2011	002-10069-022	Govt DHS USCG Various Projects, Calif.	Department of Homeland Security - United States Coast Guard	\$ 427,628	\$ 423,692	X	
6/9/2011	003-10122-000	J&J -APG Modernize Kirk AHC Bldg 5201 CA	J & J Maintenance/US Army Corps of Engineers	\$ 600	\$ 600		X
6/14/2011	021-10069-002	Govt-USACE-Baltimore NCMi Ren. DIB Docs	US Army Corps of Engineers	\$ 243,002	\$ 243,002	X	
6/15/2011	001-10064-000	Govt VA Omaha New Medical Center	US Department of Veterans Affairs	\$ 52,000	\$ 52,000	X	
6/16/2011	002-10128-000	ArmyCOE-Minot AFB ATCT Base Ops Bldg D/B	US Army Corps of Engineers	\$ 932,065	\$ 806,000	X	
6/21/2011	003-10122-000	J&J -APG Modernize Kirk AHC Bldg 5201 CA	J & J Maintenance/US Army Corps of Engineers	\$ 19,000	\$ 19,000		X
6/21/2011	003-10120-000	J&J Kirk AHC Replace PA System Bldg 2501	J & J Maintenance/US Army Corps of Engineers	\$ 6,182	\$ 6,182		X
6/21/2011	092-10024-001	USACE Hunts-Cannon/Holloman Medical Clin	US Army Corps of Engineers	\$ 81,590	\$ 81,590	X	
6/21/2011	092-10019-003	USACE Sav-Winn Army Hospital Option 1 CA	US Army Corps of Engineers	\$ 295,530	\$ 211,318	X	
6/22/2011	092-10024-001	USACE Hunts-Cannon/Holloman Medical Clin	US Army Corps of Engineers	\$ 137,500	\$ 137,500	X	
6/22/2011	092-10024-001	USACE Hunts-Cannon/Holloman Medical Clin	US Army Corps of Engineers	\$ 30,717	\$ 30,717	X	
6/24/2011	001-10069-002	DHS S&T Real Property Support Services02	Department of Homeland Security	\$ 20,704	\$ 21,720	X	
7/5/2011	092-10030-001	USACE Hunt-Northport VA Med Cent ICU CA	US Army Corps of Engineers	\$ -	\$ -		X
7/5/2011	092-10030-000	USACE Hunt-Northport VA Med Center ICU	US Army Corps of Engineers	\$ 235,387	\$ 235,387	X	
7/5/2011	092-10029-000	USACE Hunt-Northport VA Med Center OR	US Army Corps of Engineers	\$ 267,456	\$ 267,456	X	
7/5/2011	092-10029-001	USACE Hunt-Northport VA Med Center OR CA	US Army Corps of Engineers	\$ -	\$ -		X
7/6/2011	021-10110-020	Govt-AFNAF:USAF_EglinAFB.TLF	US Department of the Air Force	\$ 35,478	\$ 35,478	X	
7/6/2011	021-10110-030	Govt-AFNAF:USAF_Hurlburt.TLF	US Department of the Air Force	\$ 6,650	\$ 6,650	X	
7/6/2011	046-10027-001	Govt-VA-B500 Visitor Center West LA - CA	US Department of Veterans Affairs	\$ -	\$ -		X
7/6/2011	003-10121-002	Govt-VA-DM Remod Admin Space for Police	US Department of Veterans Affairs	\$ 162,029	\$ 149,535	X	
7/6/2011	003-10121-001	Govt-VA-DM Remodel Expand Lab	US Department of Veterans Affairs	\$ 223,570	\$ 219,095	X	
7/6/2011	003-10121-003	Govt-VA-DM Solar Panel Feasibility Study	US Department of Veterans Affairs	\$ 39,898	\$ 39,898	X	
7/7/2011	053-10029-100	Govt FBI - Interim On Site AEP HQ	Federal Bureau of Investigation	\$ 296,673	\$ 297,662	X	
7/7/2011	053-10029-200	Govt FBI Interim On-Site AEP Quantico	Federal Bureau of Investigation	\$ 536,800	\$ 1,834,943	X	
7/7/2011	053-10029-000	Govt FBI Base Contract # Interim	Federal Bureau of Investigation	\$ -	\$ -		X
7/7/2011	021-10098-010	Govt-CE-CSFF-Exist UG CONC-GFAFB, ND	US Army Corps of Engineers	\$ 4,700	\$ 4,700	X	
7/7/2011	003-10121-006	Govt-VA Minneapolis VAMC Chiller Repair	US Department of Veterans Affairs	\$ 1,251	\$ 1,251	X	
7/8/2011	001-10069-002	DHS S&T Real Property Support Services02	Department of Homeland Security	\$ 8,864	\$ 9,035	X	
7/8/2011	003-10121-005	Govt-VA-DM Geothermal Well Field RAD	US Department of Veterans Affairs	\$ 46,756	\$ 41,033	X	
7/8/2011	003-10121-004	Govt-VA-DM Solar Panel Site Prep Bldg 12	US Department of Veterans Affairs	\$ 45,470	\$ 28,057	X	
7/12/2011	002-10129-001	GSA-UNISYS Border Crossings-Pkg1 65% Des	US General Services Administration	\$ 167,350	\$ 167,350	X	
7/12/2011	002-10129-000	GSA-UNISYS Border Crossings-Pkg1 SiteSur	US General Services Administration	\$ 36,882	\$ 36,882	X	
7/12/2011	002-10129-004	GSA-UNISYS Border Crossings-Pkg2 65% Des	US General Services Administration	\$ 161,676	\$ 161,676	X	
7/12/2011	002-10129-003	GSA-UNISYS Border Crossings-Pkg2 SiteSur	US General Services Administration	\$ 64,825	\$ 64,825	X	

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7/12/2011	002-10129-002	GSA-UNISYS BorderCrossings-Pkg1 FinalDes	US General Services Administration	\$ 47,483	\$ 47,483	X	
7/12/2011	001-10075-000	USACE Hanscom AFB Mental Hlth Clinic Add	US Army Corps of Engineers	\$ -	\$ -	X	
7/12/2011	092-10019-003	USACE-Sav-Winn Army Hospital Option 1 CA	US Army Corps of Engineers	\$ 194,228	\$ 108,194	X	
7/14/2011	021-10110-011	Govt-AFNAF.USAF-Minot AFB TLF BIM	US Department of the Air Force	\$ 13,543	\$ 13,543	X	
7/14/2011	001-10055-004	Govt-Army-COE FortRiley HosCA EDC DP 2&3	US Army Corps of Engineers	\$ 4,643	\$ 4,648	X	
7/20/2011	110-10137-000	The Ross Grp - NAVAFC Kingsville Fitness	US Department of the Navy	\$ 17,402	\$ 17,402		X
7/25/2011	021-10076-010	Govt-AFNAF.USAF-NCO Club KadanaAFB-Japan	US Department of the Air Force	\$ 731,424	\$ 635,807	X	
7/26/2011	002-10128-001	ArmyCOE-Minot AFB ATCT Base OpsBld DB CA	US Army Corps of Engineers	\$ 182,815	\$ -	X	
7/27/2011	053-10012-006	Gov-FBI-Tsk#4 TEDAC/Grime Lab-OCM-sub	Federal Bureau of Investigation	\$ -	\$ -	X	
7/28/2011	092-10030-000	USACE Hunt-Northport VA Med Center ICU	US Army Corps of Engineers	\$ 6,266	\$ 6,266	X	
7/28/2011	092-10030-000	USACE Hunt-Northport VA Med Center ICU	US Army Corps of Engineers	\$ 20,219	\$ 20,219	X	
7/28/2011	092-10029-000	USACE Hunt-Northport VA Med Center OR	US Army Corps of Engineers	\$ 6,615	\$ 6,615	X	
7/28/2011	092-10029-000	USACE Hunt-Northport VA Med Center OR	US Army Corps of Engineers	\$ 25,676	\$ 25,676	X	
7/29/2011	021-10110-040	Govt-AFNAF.USAF_ScottAFB.VQ	US Department of the Air Force	\$ 2,586,006	\$ 2,542,590	X	
8/3/2011	211-10016-000	Govt VA Cheyenne WY Mental Health Bldg	US Department of Veterans Affairs	\$ 237,091	\$ 238,148	X	
8/5/2011	053-10020-031	USACE - DO #31	US Army Corps of Engineers	\$ 59,673	\$ 57,405	X	
8/10/2011	092-10031-000	USACE-Hunt-Seymour Johnson AFB Med Clinic	US Army Corps of Engineers	\$ 763,957	\$ 763,957	X	
8/17/2011	021-10110-040	Govt-AFNAF.USAF_ScottAFB.VQ	US Department of the Air Force	\$ 246,900	\$ 246,900	X	
8/17/2011	021-10110-040	Govt-AFNAF.USAF_ScottAFB.VQ	US Department of the Air Force	\$ 267,220	\$ 267,220	X	
8/17/2011	003-10107-001	J&J Army COE-FRucker BrnDental Clin -CA	J & J Maintenance/US Army Corps of Engineers	\$ 3,200	\$ 3,200		X
8/17/2011	003-10107-001	J&J Army COE-FRucker BrnDental Clin -CA	J & J Maintenance/US Army Corps of Engineers	\$ 11,800	\$ 11,800		X
8/18/2011	046-10028-000	Govt-VA-AE Replace Site Water Distributn	US Department of Veterans Affairs	\$ 260,992	\$ 251,106	X	
8/18/2011	046-10029-000	Govt-VA-Renovate Dwrtn Ambulatory Care	US Department of Veterans Affairs	\$ 157,279	\$ 155,835	X	
8/23/2011	092-10031-000	USACE-Hunt-Seymour Johnson AFB Med Clinic	US Army Corps of Engineers	\$ 78,441	\$ 78,441	X	
8/23/2011	092-10031-000	USACE-Hunt-Seymour Johnson AFB Med Clinic	US Army Corps of Engineers	\$ 128,722	\$ 128,722	X	
8/26/2011	046-10026-004	Govt- VA W. LA Seismic Corr- CD B209	US Department of Veterans Affairs	\$ 525,518	\$ 479,268	X	
8/26/2011	046-10026-010	Govt-VA-West LA Seismic Corrections - CA	US Department of Veterans Affairs	\$ -	\$ -	X	
8/26/2011	003-10107-001	J&J Army COE-FRucker BrnDental Clin -CA	J & J Maintenance/US Army Corps of Engineers	\$ 19,000	\$ 19,000		X
8/29/2011	053-10030-000	GSA-SSA - Daytner - Chilled Water Lines	US General Services Administration	\$ 15,210	\$ 16,210	X	
8/30/2011	092-10024-002	USACE-Hunts-Cannon/Holloman Med. Clinic	US Army Corps of Engineers	\$ 379,132	\$ 379,132	X	
8/30/2011	053-10031-000	VA-VBA-St. Petersburg, FL-Roofing Inspecc	US Department of Veterans Affairs	\$ 7,685	\$ 7,685	X	
8/31/2011	001-10069-003	DHS S&T Real Property Support Services03	Department of Homeland Security	\$ -	\$ 23,406	X	
8/31/2011	001-10069-004	DHS S&T Real Property Support Services04	Department of Homeland Security	\$ -	\$ -	X	
8/31/2011	046-10029-001	Govt - VA - Renovate Ambulatory - CA	US Department of Veterans Affairs	\$ -	\$ 70,976	X	
9/6/2011	046-10030-000	Govt. - VA Critical Care Addition	US Department of Veterans Affairs	\$ 36,142	\$ 25,610	X	
9/8/2011	092-10024-002	USACE-Hunts-Cannon/Holloman Med. Clinic	US Army Corps of Engineers	\$ 1,229,654	\$ 371,639	X	
9/8/2011	092-10024-002	USACE-Hunts-Cannon/Holloman Med. Clinic	US Army Corps of Engineers	\$ 46,000	\$ 45,490	X	
9/15/2011	081-10073-002	AboGroup/NIST Bldg ADA Upgrade,Kaui- CA	National Institute of Standards and Technology	\$ 557,098	\$ 547,622	X	
9/19/2011	092-10032-000	Govt-USACE-Ellsworth Squad Ops Dock 33	US Army Corps of Engineers	\$ 38,429	\$ 31,962		X
9/20/2011	170-10188-006	DECA Energy Audits FY 2011	US Department of Defense/Defense Commissary Agency	\$ 116,571	\$ 116,571	X	
9/20/2011	170-10188-006	DECA Energy Audits FY 2011	US Department of Defense/Defense Commissary Agency	\$ 318,210	\$ 318,210	X	
9/20/2011	170-10188-006	DECA Energy Audits FY 2011	US Department of Defense/Defense Commissary Agency	\$ 19,890	\$ 19,890	X	
9/20/2011	170-10188-006	DECA Energy Audits FY 2011	US Department of Defense/Defense Commissary Agency	\$ -	\$ -	X	
9/20/2011	002-10069-023	GovtDHS USCG SewerPlant Dsgn Marathon FL	Department of Homeland Security - US Coast Guard	\$ 170,846	\$ 170,846	X	
9/21/2011	046-10031-000	Gov't -VA-Building 2 Deficiencies	US Department of Veterans Affairs	\$ 424,735	\$ 424,735	X	

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9/22/2011	046-10034-000	Gov't-VA- Bldg. 126 Long Beach-SD/DD	US Department of Veterans Affairs	\$ 1,459,316	\$ 474,269	X	
9/22/2011	046-10033-000	Gov't-VA- Las Vegas Peer Review - TO1	US Department of Veterans Affairs	\$ 98,556	\$ 98,556	X	
9/22/2011	046-10032-000	Gov't-VA- Outpatient Clinic- Walla Walla	US Department of Veterans Affairs	\$ 26,496	\$ 26,496	X	
9/25/2011	053-10032-000	PHRA - NAVFAC-11-D0496 Bldg 166	US Department of the Navy	\$ 95,611	\$ 96,488	X	
9/26/2011	002-10069-024	Govt USCG Chase Hall Ph3 Design Review	Department of Homeland Security - United States Coast Guard	\$ 155,818	\$ 140,152	X	
9/26/2011	046-10035-000	Gov't-VA- VA Denver Peer Review	US Department of Veterans Affairs	\$ 106,175	\$ 106,175	X	
9/27/2011	046-10031-001	Gov't -VA-Building 2 Deficiencies - CA	US Department of Veterans Affairs	\$ 69,144	\$ 1,548	X	
9/28/2011	002-10069-024	Govt USCG Chase Hall Ph3 Design Review	Department of Homeland Security - United States Coast Guard	\$ 17,675	\$ 16,921	X	
9/28/2011	110-10137-000	The Ross Grp - NAVAFK Kingsville Fitness	US Department of the Navy	\$ -	\$ -		X
9/29/2011	092-10024-003	USACE-Hunt-Holloman AFB Medical Clinic	US Army Corps of Engineers	\$ 233,424	\$ 193,007	X	
10/5/2011	053-10029-300	Govt-FBI-Quantico Complex Master Plan	Federal Bureau of Investigation	\$ 825,520	\$ 825,520	X	
10/5/2011	003-10109-001	J&J Army COE-APG E2100 Elec Infrast CA	J & J Maintenance/US Army Corps of Engineers	\$ 31,500	\$ 31,500		X
10/5/2011	003-10110-001	J&J Army COE-APG E2100 Mech Infrast CA	J & J Maintenance/US Army Corps of Engineers	\$ 31,500	\$ 31,500		X
10/5/2011	075-10134-000	USACE-Aerial Cargo Sys-Davis Monthan AFB	US Army Corps of Engineers	\$ 133,529	\$ 135,315	X	
10/5/2011	092-10024-003	USACE-Hunt-Holloman AFB Medical Clinic	US Army Corps of Engineers	\$ 41,000	\$ 39,664	X	
10/5/2011	092-10024-003	USACE-Hunt-Holloman AFB Medical Clinic	US Army Corps of Engineers	\$ 535,417	\$ 530,433	X	
10/10/2011	001-10069-005	DHS S&T Real Property Support Services05	Department of Homeland Security	\$ 228,522	\$ 164,645	X	
10/10/2011	001-10081-000	J&J Army COE Fox AHC - HVAC	J & J Maintenance/US Army Corps of Engineers	\$ 8,400	\$ 8,400		X
10/10/2011	092-10034-000	USACE Little Rock-Offutt AFB CA Services	US Army Corps of Engineers	\$ 5,455	\$ 5,455	X	
10/11/2011	001-10081-000	J&J Army COE Fox AHC - HVAC	J & J Maintenance/US Army Corps of Engineers	\$ 2,500	\$ 2,500		X
10/11/2011	092-10034-000	USACE Little Rock-Offutt AFB CA Services	US Army Corps of Engineers	\$ 361,478	\$ 231,622	X	
10/11/2011	092-10034-000	USACE Little Rock-Offutt AFB CA Services	US Army Corps of Engineers	\$ 62,651	\$ 61,431	X	
10/12/2011	092-10035-000	USACE SAV-Benning Resiliency Campus #35	US Army Corps of Engineers	\$ 980,891	\$ 980,891	X	
10/12/2011	092-10033-000	USACE SAV-HAAF Overhang Bldg 7902	US Army Corps of Engineers	\$ 48,515	\$ 48,515	X	
10/12/2011	092-10036-000	USACE-Hunt-Medical Template Design Modul	US Army Corps of Engineers	\$ 19,548	\$ 15,283	X	
10/13/2011	003-10122-000	J&J -APG Modernize Kirk AHC Bldg 5201 CA	J & J Maintenance/US Army Corps of Engineers	\$ 2,100	\$ 2,100		X
10/13/2011	001-10081-000	J&J Army COE Fox AHC - HVAC	J & J Maintenance/US Army Corps of Engineers	\$ 469,013	\$ 469,013		X
10/17/2011	003-10121-007	Govt-VA-DM Primary Care CheckIn Stations	US Department of Veterans Affairs	\$ 37,916	\$ 33,715	X	
10/18/2011	003-10099-006	Govt-VA VAMC Omaha New Hospital DA - Ph3	US Department of Veterans Affairs	\$ 57,219	\$ 57,219	X	
10/21/2011	052-10095-001	MOS-Military Seallift T.O. 004 (RM105)	US Department of Defense	\$ 1,290	\$ 1,290	X	
10/25/2011	046-10028-001	Govt-VA-AE Replace Site Water - CA	US Department of Veterans Affairs	\$ 38,807	\$ 12	X	
10/25/2011	003-10105-001	J&J Army COE-APG Rpr Elv Bld2501 KAHC CA	J & J Maintenance/US Army Corps of Engineers	\$ -	\$ -		X
10/27/2011	021-10069-003	Govt-COE-Baltimore-NCMI Renovation-CA	US Army Corps of Engineers	\$ 46,230	\$ 46,230	X	
10/28/2011	003-10025-137	Govt VA Healthcare Center Loma Linda, CA	US Department of Veterans Affairs	\$ -	\$ -	X	
11/1/2011	053-10020-033	Govt-USACE-DO#33 (P/S)	US Army Corps of Engineers	\$ 20,215	\$ 20,215	X	
11/1/2011	046-10033-001	Govt-VA - Las Vegas Peer Review - TO2	US Department of Veterans Affairs	\$ 8,627	\$ 8,627	X	
11/2/2011	002-10069-025	Govt USCG ExpndSecFac BSU Portsmouth VA	Department of Homeland Security - United States Coast Guard	\$ 156,167	\$ 156,167	X	
11/2/2011	003-10109-001	J&J Army COE-APG E2100 Elec Infrast CA	J & J Maintenance/US Army Corps of Engineers	\$ 300	\$ 300		X
11/2/2011	003-10110-001	J&J Army COE-APG E2100 Mech Infrast CA	J & J Maintenance/US Army Corps of Engineers	\$ 300	\$ 300		X
11/2/2011	092-10036-000	USACE-Hunt-Medical Template Design Modul	US Army Corps of Engineers	\$ 339,868	\$ 286,945	X	
11/4/2011	075-10134-000	USACE-Aerial Cargo Sys-Davis Monthan AFB	US Army Corps of Engineers	\$ 44,040	\$ 45,608	X	
11/4/2011	075-10134-000	USACE-Aerial Cargo Sys-Davis Monthan AFB	US Army Corps of Engineers	\$ 8,280	\$ 8,280	X	
11/4/2011	075-10134-000	USACE-Aerial Cargo Sys-Davis Monthan AFB	US Army Corps of Engineers	\$ 405,635	\$ 415,712	X	
11/8/2011	002-10069-026	Govt DHS USCG Marathon FL Housing Sewer	Department of Homeland Security - United States Coast Guard	\$ 30,093	\$ 30,093	X	

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11/10/2011	003-10132-000	USACE Missouri River Project Office Rehb	US Army Corps of Engineers	\$ 30,000	\$ 30,000	X	
11/30/2011	053-10020-027	Govt-USACE-DO#26-N.Gen Plant-CA Services	US Army Corps of Engineers	\$ 169,634	\$ 169,634	X	
12/2/2011	002-10069-027	Govt USCG DHS Solarization Elbow Cross &	Department of Homeland Security - United States Coast Guard	\$ 132,673	\$ 132,673	X	
12/2/2011	021-10097-001	Govt-USAF-EllsworthSquadOpsDock33-Struc	US Army Corps of Engineers	\$ -	\$ -	X	
12/7/2011	046-10035-000	Gov't-VA- VA Denver Peer Review	US Department of Veterans Affairs	\$ 46,795	\$ 46,795	X	
12/19/2011	170-10694-000	Govt - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ 47,200	\$ 47,200	X	
12/19/2011	170-10694-000	Govt - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ 86,106	\$ 86,106	X	
12/19/2011	170-10694-000	Govt - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ 2,805	\$ 2,805	X	
12/19/2011	170-10694-000	Govt - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ 18,750	\$ 18,750	X	
12/19/2011	170-10694-000	Govt - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ -	\$ -	X	
12/19/2011	170-10694-000	Govt - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ 45,109	\$ 34,617	X	
12/19/2011	211-10016-000	Govt VA Cheyenne WY Mental Health Bldg	US Department of Veterans Affairs	\$ 20,557	\$ 20,557	X	
12/19/2011	003-10113-001	Govt VA San Antonio Peer Review Bldg 1	US Department of Veterans Affairs	\$ 17,900	\$ 17,900	X	
12/20/2011	021-10110-040	Govt-AFNAF USAF ScottAFB.VQ	US Department of the Air Force	\$ 101,500	\$ 101,490	X	
12/22/2011	170-10694-000	Govt - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ 89,147	\$ 86,027	X	
12/23/2011	053-10020-035	Govt-USACE-DO#35 (P/S)	US Army Corps of Engineers	\$ -	\$ -	X	
12/29/2011	046-10037-000	Gov't-VA- Portland Seismic Study	US Department of Veterans Affairs	\$ -	\$ -	X	
12/29/2011	046-10037-000	Gov't-VA- Portland Seismic Study	US Department of Veterans Affairs	\$ -	\$ -	X	
12/29/2011	046-10035-001	Gov't-VA- VA Denver Doc 7 & Doc 8	US Department of Veterans Affairs	\$ 49,672	\$ 47,566	X	
12/29/2011	046-10035-001	Gov't-VA- VA Denver Doc 7 & Doc 8	US Department of Veterans Affairs	\$ 198,374	\$ 196,350	X	
12/29/2011	046-10033-002	Gov't-VA-Las Vegas Peer Review-DD2 - TO1	US Department of Veterans Affairs	\$ 88,297	\$ 88,297	X	
12/29/2011	046-10033-003	Gov't-VA-Las Vegas Peer Review-DD2 - TO2	US Department of Veterans Affairs	\$ 5,393	\$ 5,393	X	
1/9/2012	001-10064-000	Govt VA Omaha New Medical Center	US Department of Veterans Affairs	\$ 215,521	\$ 215,521	X	
1/12/2012	170-10694-000	Govt - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ 2,800	\$ 2,800	X	
1/12/2012	046-10032-000	Gov't-VA- Outpatient Clinic- Walla Walla	US Department of Veterans Affairs	\$ 322,274	\$ 322,274	X	
1/20/2012	053-10029-400	Govt FBI-TO-04 FBI Building 9 Ren 35%	Federal Bureau of Investigation	\$ 840,639	\$ 840,639	X	
1/23/2012	003-10099-007	Govt-VA NWHCS Grand Island Hoist Review	US Department of Veterans Affairs	\$ 4,006	\$ 4,006	X	
1/24/2012	021-10087-001	Govt-Ellsworth AFB-Standoff 35-100% CCD	US Department of the Air Force	\$ 43,716	\$ 43,716	X	
2/1/2012	170-10393-007	GSA Commissioning and Expert Prof Svcs	US General Services Administration	\$ 5,000	\$ 5,000	X	
2/9/2012	081-10100-000	CID Pkg. Comm Cir-USAG Humphreys, Korea	US Department of State	\$ 33,069	\$ 33,069	X	
2/10/2012	110-10137-000	The Ross Grp - NAVAFC Kingsville Fitness	US Department of the Navy	\$ 5,913	\$ 5,913	X	
2/22/2012	046-10032-000	Gov't-VA- Outpatient Clinic- Walla Walla	US Department of Veterans Affairs	\$ 5,000	\$ 3,300	X	
2/28/2012	046-10033-004	Gov't-VA-Las Vegas Peer- Emergency Dept.	US Department of Veterans Affairs	\$ 67,655	\$ 67,655	X	
2/28/2012	003-10104-001	J&J Army-COE APG E2100 InterimRepairs CA	J & J Maintenance/US Army Corps of Engineers	\$ 22,000	\$ 22,000	X	
3/1/2012	003-10113-002	Govt VA San Antonio Peer Review DDs	US Department of Veterans Affairs	\$ 1,300	\$ 1,300	X	
3/1/2012	003-10113-002	Govt VA San Antonio Peer Review DDs	US Department of Veterans Affairs	\$ 30,416	\$ 30,416	X	
3/6/2012	092-10036-000	USACE-Hunt-Medical Template Design Modul	US Army Corps of Engineers	\$ 40,000	\$ 38,278	X	
3/12/2012	003-10113-003	Govt VA TempleTX Const Service continued	US Department of Veterans Affairs	\$ 6,702	\$ 6,702	X	
3/12/2012	003-10113-003	Govt VA TempleTX Const Service continued	US Department of Veterans Affairs	\$ 98,077	\$ 96,747	X	
3/12/2012	046-10033-005	Gov't-VA-Las Vegas Admin - PLA Study	US Department of Veterans Affairs	\$ 8,043	\$ 8,043	X	
3/12/2012	046-10039-000	Gov't-VA-PLA Impact Study-VA Puget Sound	US Department of Veterans Affairs	\$ 8,043	\$ 8,043	X	
3/12/2012	046-10035-002	Gov't-VA-VA Denver Peer Review Doc 10	US Department of Veterans Affairs	\$ 99,710	\$ 99,710	X	
3/13/2012	092-10037-000	USACE SAV-Benning Resiliency Campus #36	US Army Corps of Engineers	\$ 75,908	\$ 75,908	X	
3/13/2012	092-10038-000	USACE SAV-Benning Resiliency Campus #974	US Army Corps of Engineers	\$ 305,099	\$ 305,099	X	
3/13/2012	075-10134-000	USACE-Aerial Cargo Sys-Davis Monthan AFB	US Army Corps of Engineers	\$ 89,546	\$ 90,777	X	

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3/14/2012	092-10040-000	USACE-HUNT-Evans Army Comm Hospital RFP	US Army Corps of Engineers	\$ 1,448	\$ 1,448	X	
3/14/2012	092-10040-000	USACE-HUNT-Evans Army Comm Hospital RFP	US Army Corps of Engineers	\$ 91,481	\$ 91,481	X	
3/15/2012	092-10040-000	USACE-HUNT-Evans Army Comm Hospital RFP	US Army Corps of Engineers	\$ 87,748	\$ 87,748	X	
3/17/2012	003-10113-004	Govt VA Temple TX Commissioning Services	US Department of Veterans Affairs	\$ 93,071	\$ 84,779	X	
3/20/2012	053-10029-500	Govt-FBI-Task #5-Bldg 33 Lab Suite Renov	Federal Bureau of Investigation	\$ 538,729	\$ 519,851	X	
3/21/2012	046-10026-004	Govt- VA W. LA Seismic Corr- CD B209	US Department of Veterans Affairs	\$ 11,089	\$ 11,089	X	
3/21/2012	092-10039-000	USACE SAV-Benning Resiliency Campus#9230	US Army Corps of Engineers	\$ 192,806	\$ 192,806	X	
3/21/2012	075-10134-000	USACE-Aerial Cargo Sys-Davis Monthan AFB	US Army Corps of Engineers	\$ 4,600	\$ 4,600	X	
3/23/2012	046-10038-000	Gov't - VA Bakersfield - SFO	US Department of Veterans Affairs	\$ 224,389	\$ 54,845	X	
3/23/2012	003-10106-001	J&J Benning Rpr 4th Flr Inpatnt Psych CA	J & J Maintenance/US Army Corps of Engineers	\$ 12,000	\$ 12,000		X
4/3/2012	021-10101-001	Govt.AFNAF.USAF_WhAfb.BowlingCir-65-100%	US Department of the Air Force	\$ 180,558	\$ 180,558	X	
4/9/2012	170-10716-000	Ft Bend Co Professional Engineering Svcs	US Army Corps of Engineers	\$ -	\$ -	X	
4/9/2012	170-10716-000	Ft Bend Co Professional Engineering Svcs	US Army Corps of Engineers	\$ 9,587	\$ 9,587	X	
4/9/2012	170-10716-000	Ft Bend Co Professional Engineering Svcs	US Army Corps of Engineers	\$ 10,750	\$ 10,750	X	
4/9/2012	170-10716-000	Ft Bend Co Professional Engineering Svcs	US Army Corps of Engineers	\$ -	\$ -	X	
4/9/2012	170-10716-000	Ft Bend Co Professional Engineering Svcs	US Army Corps of Engineers	\$ 2,500	\$ 2,500	X	
4/9/2012	170-10716-000	Ft Bend Co Professional Engineering Svcs	US Army Corps of Engineers	\$ 9,750	\$ 9,750	X	
4/9/2012	170-10716-000	Ft Bend Co Professional Engineering Svcs	US Army Corps of Engineers	\$ 273	\$ 273	X	
4/9/2012	170-10716-000	Ft Bend Co Professional Engineering Svcs	US Army Corps of Engineers	\$ -	\$ -	X	
4/9/2012	003-10025-137	Govt VA Healthcare Center Loma Linda, CA	US Department of Veterans Affairs	\$ 6,500	\$ 1,625	X	
4/17/2012	021-10110-040	Govt.AFNAF.USAF_ScottAFB.VQ	US Department of the Air Force	\$ 172,620	\$ 172,620	X	
4/17/2012	046-10041-003	Gov't-VA-Palo Alto Peer Review- Parking	US Department of Veterans Affairs	\$ 47,854	\$ 47,854	X	
4/17/2012	046-10041-000	Gov't-VA-Palo Alto Peer Review- VMU Bldg	US Department of Veterans Affairs	\$ 92,184	\$ 92,184	X	
4/17/2012	046-10041-001	Gov't-VA-Palo Alto Peer Review-Major Rds	US Department of Veterans Affairs	\$ 62,885	\$ 62,885	X	
4/17/2012	046-10041-002	Gov't-VA-Palo Alto Peer Review-Radiology	US Department of Veterans Affairs	\$ 85,826	\$ 85,826	X	
4/19/2012	046-10038-000	Gov't - VA Bakersfield - SFO	US Department of Veterans Affairs	\$ 5,000	\$ 2	X	
4/19/2012	002-10069-028	Govt USCG ReplFireAlrmSys ChincoteagueVA	Department of Homeland Security - United States Coast Guard	\$ 38,637	\$ 38,637	X	
4/30/2012	002-10069-029	Govt USCG DHS Solarization CapelLookoutNC	Department of Homeland Security - United States Coast Guard	\$ 56,154	\$ 56,154	X	
4/30/2012	002-10069-030	Govt USCGA Boiler Plant Cnv NewLondon CT	Department of Homeland Security - United States Coast Guard	\$ 270,025	\$ 208,336	X	
5/2/2012	046-10040-000	Gov't-VA-Livermore Stockton Peer Review	US Department of Veterans Affairs	\$ 40,788	\$ 40,788	X	
5/7/2012	003-10121-008	Govt VA -Des Moines Patient Lifts	US Department of Veterans Affairs	\$ 32,772	\$ 32,772	X	
5/8/2012	046-10033-006	Gov't-VA- Las Vegas-ED Peer Review-DD2	US Department of Veterans Affairs	\$ 76,424	\$ 76,424	X	
5/9/2012	046-10040-001	Govt- VA-Livermore Freemont Peer Review	US Department of Veterans Affairs	\$ 85,841	\$ 85,841	X	
5/9/2012	046-10033-007	Govt-VA-Las Vegas-A/E CD Peer Review	US Department of Veterans Affairs	\$ 29,195	\$ 29,195	X	
5/9/2012	046-10033-008	Gov't-VA-Las Vegas-Consultant Peer Reww	US Department of Veterans Affairs	\$ 84,282	\$ 84,282	X	
5/9/2012	092-10036-000	USACE-Hunt-Medical Template Design Modul	US Army Corps of Engineers	\$ 21,062	\$ 20,853	X	
5/14/2012	003-10113-008	Govt VA San Antonio, TX Peer Review CDs	US Department of Veterans Affairs	\$ 41,387	\$ 41,387	X	
5/15/2012	002-10129-005	GSA-JUNISYS Border Crossings-Pkg2 FinlDes	US General Services Administration	\$ 61,242	\$ 61,242	X	
5/16/2012	003-10113-008	Govt VA San Antonio, TX Peer Review CDs	US Department of Veterans Affairs	\$ 4,350	\$ 4,350	X	
5/17/2012	092-10041-002	DoD-GANG-Albany FMS Renovation	Department of Defense - Georgia Army National Guard	\$ 48,750	\$ 48,750	X	
5/17/2012	092-10041-001	DoD-GANG-Augusta RC Partial Renovation	Department of Defense - Georgia Army National Guard	\$ 36,610	\$ 36,610	X	
5/17/2012	092-10041-004	DoD-GANG-Jackson FMS Renovation	Department of Defense - Georgia Army National Guard	\$ 52,010	\$ 52,010	X	
5/17/2012	092-10041-003	DoD-GANG-Winder AASF Renovation	Department of Defense - Georgia Army National Guard	\$ 52,010	\$ 52,010	X	
5/23/2012	092-10041-000	DoD-State of Georgia-GANG IDIQ	Department of Defense - Georgia Army National Guard	\$ -	\$ -	X	

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5/23/2012	170-10694-000	Gov't - VA Stanley Consultants Dallas VA	US Department of Veterans Affairs	\$ 386	\$ -	X	
5/23/2012	046-10034-000	Gov't-VA- Bldg. 126 Long Beach-SD/DD	US Department of Veterans Affairs	\$ 91,178	\$ 50,318	X	
6/4/2012	003-10121-009	Gov't VA CBOC Concept Design Knoxville IA	US Department of Veterans Affairs	\$ -	\$ -	X	
6/4/2012	003-10121-009	Gov't VA CBOC Concept Design Knoxville IA	US Department of Veterans Affairs	\$ 98,490	\$ 95,080	X	
6/4/2012	003-10113-010	Gov't VA Site & Utility Dvlp Dsgn Man Upd	US Department of Veterans Affairs	\$ 153,832	\$ 153,832	X	
6/12/2012	053-10020-036	Gov't-USACE-DO#36 (P/S)	US Army Corps of Engineers	\$ 9,326	\$ 9,326	X	
6/18/2012	003-10113-005	Gov't VA Walla Walla Peer Rvw SD2 Bldg 86	US Department of Veterans Affairs	\$ 78,289	\$ 78,289	X	
6/20/2012	003-10109-001	J&J Army COE-APG E2100 Elec Infrast CA	J & J Maintenance/US Army Corps of Engineers	\$ 5,000	\$ 5,000		X
6/20/2012	003-10110-001	J&J Army COE-APG E2100 Mech Infrast CA	J & J Maintenance/US Army Corps of Engineers	\$ 5,000	\$ 5,000		X
6/21/2012	075-10134-001	USACE-Aerial Cargo-Davis Monthan AFB-CA	US Army Corps of Engineers	\$ 82,000	\$ 81,919	X	
6/26/2012	003-10113-005	Gov't VA Walla Walla Peer Rvw SD2 Bldg 86	US Department of Veterans Affairs	\$ 5,745	\$ 5,745	X	
6/30/2012	003-10121-011	Gov't VA DM Remod Expand Lab 5th Flr Dsgn	US Department of Veterans Affairs	\$ 212,765	\$ 112,742	X	
7/5/2012	003-10121-010	Gov't VA Des Moines, IA Lock Out Tag Out	US Department of Veterans Affairs	\$ 192,969	\$ 192,969	X	
7/10/2012	003-10113-006	Gov't VA VISN 11 Lexington KY Master Plan	US Department of Veterans Affairs	\$ 573,198	\$ 573,199	X	
7/11/2012	092-10041-005	DoD-GANG-Calhoun FMS Site Improvement	Department of Defense - Georgia Army National Guard	\$ 45,035	\$ 45,035	X	
7/11/2012	092-10041-006	DoD-GANG-Douglasville Site Improvement	Department of Defense - Georgia Army National Guard	\$ 58,759	\$ 58,759	X	
7/19/2012	003-10121-011	Gov't VA DM Remod Expand Lab 5th Flr Dsgn	US Department of Veterans Affairs	\$ 9,799	\$ 9,701	X	
7/20/2012	046-10043-000	Gov't-VA-Alameda-Peer Review SD2	US Department of Veterans Affairs	\$ 89,867	\$ 89,867	X	
7/23/2012	092-10042-000	USACE-SAV-Benning Resiliency Campus #130	US Army Corps of Engineers	\$ 490,242	\$ 466,418	X	
7/23/2012	092-10033-001	USACE-SAV-HAAF Bldg 7902 Overhang Extens	US Army Corps of Engineers	\$ 79,756	\$ 79,756	X	
7/26/2012	003-10121-010	Gov't VA Des Moines, IA Lock Out Tag Out	US Department of Veterans Affairs	\$ 293,039	\$ 293,039	X	
7/27/2012	003-10111-001	NPS PRPK Package 1 Title III Services LS	US Department of the Interiors - National Park Service	\$ 254,749	\$ 106,545	X	
7/27/2012	003-10111-002	NPS PRPK Package 2 Title III Services LS	US Department of the Interiors - National Park Service	\$ -	\$ -	X	
7/27/2012	003-10111-003	NPS PRPK Shop Drawing/Submittal Review	US Department of the Interiors - National Park Service	\$ 62,823	\$ 39,862	X	
8/1/2012	046-10042-000	Gov't-VA-Loma Linda Relocate SPD to 3rdF	US Department of Veterans Affairs	\$ 348,582	\$ 331,544	X	
8/1/2012	003-10141-000	Lend Lease VA Fayetteville NC Renderings	US General Services Administration	\$ 9,750	\$ 9,750	X	
8/1/2012	046-10048-000	Whiting-USPS Los Angeles Customer Center	United States Postal Services	\$ 245,438	\$ 245,438		X
8/2/2012	092-10035-001	USACE-SAV-Benning Resiliency Bldg #35 CA	US Army Corps of Engineers	\$ 319,528	\$ 188,540	X	
8/9/2012	001-10069-006	DHS S&T Egress/Wayfinding Signage	Department of Homeland Security	\$ 15,472	\$ 15,104	X	
8/13/2012	003-10113-011	Gov't VA Biloxi PM & RS Peer Review	US Department of Veterans Affairs	\$ 226,694	\$ 98,200	X	
8/13/2012	001-10096-000	Polu Kai Svcs -PBS Border Station Tucson	US Department of Homeland Security	\$ 4,998	\$ 5,021		X
8/22/2012	092-10041-009	DoD-GANG-RTSM Motor Pool Pavement Repair	Department of Defense - Georgia Army National Guard	\$ 33,250	\$ 33,250	X	
8/22/2012	092-10041-007	DoD-GANG-Washington FMS Bldg#1	Department of Defense - Georgia Army National Guard	\$ 45,035	\$ 34,998	X	
8/22/2012	092-10041-008	DoD-GANG-Washington FMS Bldg#2	Department of Defense - Georgia Army National Guard	\$ 45,035	\$ 31,974	X	
8/28/2012	211-10022-000	Polu Kai Denver CO VAMC Facility Imprvmt	US Department of Veterans Affairs	\$ 25,000	\$ 24,000		X
9/5/2012	003-10113-006	Gov't VA VISN 11 Lexington KY Master Plan	US Department of Veterans Affairs	\$ 33,360	\$ 33,360	X	
9/5/2012	003-10113-006	Gov't VA VISN 11 Lexington KY Master Plan	US Department of Veterans Affairs	\$ 3,850	\$ 3,850	X	
9/5/2012	003-10113-006	Gov't VA VISN 11 Lexington KY Master Plan	US Department of Veterans Affairs	\$ -	\$ -	X	
9/5/2012	003-10113-006	Gov't VA VISN 11 Lexington KY Master Plan	US Department of Veterans Affairs	\$ -	\$ -	X	
9/7/2012	003-10121-001	Gov't-VA-DM Remodel Expand Lab	US Department of Veterans Affairs	\$ -	\$ -	X	
9/11/2012	021-10102-010	Gov'tFerber.USAF_EAFB_MQ1/9 WST B1011	US Department of the Air Force	\$ 8,000	\$ 7,920	X	
9/12/2012	003-10111-004	NPS PRPK Electric Bollards Replacement	US Department of the Interiors - National Park Service	\$ 95,160	\$ 95,160	X	
9/14/2012	002-10137-000	Gov't FAA Sacramento, CA New ATCT	Federal Aviation Authority	\$ 549,390	\$ 164,719	X	
9/24/2012	046-10033-009	Gov't-VA- Las Vegas- ED Peer Review-CD2	US Department of Veterans Affairs	\$ 1,210,350	\$ 672,421	X	
				\$ 84,705	\$ 84,705	X	

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9/25/2012	211-10024-000	Govt VA CheyenneWY Community Living Cntr	US Department of Veterans Affairs	\$ 42,915	\$ 44,957	X	
9/25/2012	062-10047-000	Homestead Air Reserve Base-Building 596	US Department of the Air Force	\$ 220,488	\$ 208,285		X
9/27/2012	053-10034-000	FBI - Architectural/Engineering and Plan	Federal Bureau of Investigation	\$ -	\$ -	X	
9/27/2012	053-10034-003	FBI-IDIQ Task #03 Quantico ERF Support	Federal Bureau of Investigation	\$ 2,000	\$ 720	X	
9/28/2012	053-10034-001	FBI-IDIQ Task #01-Quantico/ PDU Support	Federal Bureau of Investigation	\$ 285,409	\$ 272,678	X	
9/28/2012	053-10034-002	FBI-IDIQ Task #02-HQ / FEDU Support	Federal Bureau of Investigation	\$ 278,006	\$ 251,928	X	
10/5/2012	092-10043-000	USACE-LR-AE Support Services	US Army Corps of Engineers	\$ -	\$ -	X	
10/5/2012	092-10043-002	USACE-LR-Barksdale AFB Dental Clinic	US Army Corps of Engineers	\$ 146,030	\$ 24,624	X	
10/5/2012	092-10043-003	USACE-LR-Columbus AFB Med/Dental Clinic	US Army Corps of Engineers	\$ 292,321	\$ 38,191	X	
10/5/2012	092-10043-005	USACE-LR-Hanscom AFB Med/Dent/Vet Clinic	US Army Corps of Engineers	\$ 326,340	\$ 30,194	X	
10/5/2012	092-10043-004	USACE-LR-McQuire AFB Dental Clinic	US Army Corps of Engineers	\$ 158,733	\$ 31,565	X	
10/5/2012	092-10043-001	USACE-LR-Peterson AFB Medical Clinic	US Army Corps of Engineers	\$ 5,228	\$ 2,747	X	
10/8/2012	092-10019-003	USACE-Sav-Winn Army Hospital Option 1 CA	US Army Corps of Engineers	\$ 3,520	\$ 3,029	X	
10/9/2012	170-10188-007	2013 DECA Audits	US Department of Defense/Defense Commissary Agency	\$ 461,504	\$ 461,504	X	
10/9/2012	170-10188-007	2013 DECA Audits	US Department of Defense/Defense Commissary Agency	\$ -	\$ -		
10/9/2012	001-10081-001	J&J Army COE Fox AHC Repair HVAC CA Svcs	J & J Maintenance/US Army Corps of Engineers	\$ 31,160	\$ 13,908		X
10/9/2012	001-10081-002	J&J Army COE FtLeonardWood Bldg 310 Repr	J & J Maintenance/US Army Corps of Engineers	\$ 68,600	\$ 64,947		X
10/9/2012	092-10043-002	USACE-LR-Barksdale AFB Dental Clinic	US Army Corps of Engineers	\$ 19,104	\$ 6,504	X	
10/9/2012	092-10043-003	USACE-LR-Columbus AFB Med/Dental Clinic	US Army Corps of Engineers	\$ 21,755	\$ 13,131	X	
10/9/2012	092-10043-005	USACE-LR-Hanscom AFB Med/Dent/Vet Clinic	US Army Corps of Engineers	\$ 22,118	\$ 13,460	X	
10/9/2012	092-10043-004	USACE-LR-McQuire AFB Dental Clinic	US Army Corps of Engineers	\$ 21,036	\$ 14,032	X	
10/9/2012	092-10043-001	USACE-LR-Peterson AFB Medical Clinic	US Army Corps of Engineers	\$ 20,677	\$ 10,833	X	
10/10/2012	092-10043-002	USACE-LR-Barksdale AFB Dental Clinic	US Army Corps of Engineers	\$ 11,182	\$ 1,363	X	
10/10/2012	092-10043-003	USACE-LR-Columbus AFB Med/Dental Clinic	US Army Corps of Engineers	\$ 25,727	\$ 4,139	X	
10/10/2012	092-10043-001	USACE-LR-Peterson AFB Medical Clinic	US Army Corps of Engineers	\$ 293,443	\$ 63,548	X	
10/12/2012	001-10081-003	J&J Army COE Ft. Rucker Bldg 6901 MN/PA	J & J Maintenance/US Army Corps of Engineers	\$ 26,145	\$ 19,813		X
10/15/2012	002-10069-031	DHS/USCG ForensicEval Failed Biomass Blr	Department of Homeland Security	\$ 80,000	\$ 52,610	X	
10/17/2012	001-10081-003	J&J Army COE Ft. Rucker Bldg 6901 MN/PA	J & J Maintenance/US Army Corps of Engineers	\$ 26,655	\$ 24,220		X
10/17/2012	053-10035-000	URS-ICC (TO-NIB) USACE-Baltimore Dist	US Army Corps of Engineers	\$ 564,780	\$ 444,799		X
11/7/2012	170-10188-007	2013 DECA Audits	US Department of Defense/Defense Commissary Agency	\$ -	\$ -	X	
11/13/2012	053-10035-000	URS-ICC (TO-NIB) USACE-Baltimore Dist	US Army Corps of Engineers	\$ 233,700	\$ 220,812		X
11/13/2012	046-10049-000	Whiting-USPS Kilmer Customer Care Center	United States Postal Services	\$ 256,698	\$ 252,186		X
11/19/2012	003-10113-015	Govt-VA -Fayetteville AR Peer Review Pkg	US Department of Veterans Affairs	\$ 18,351	\$ 18,351	X	
11/21/2012	046-10049-000	Whiting-USPS Kilmer Customer Care Center	United States Postal Services	\$ 79,242	\$ 79,242		X
11/29/2012	003-10113-014	Govt VA Walla Walla Peer Rvw DD1 Bldg 86	US Department of Veterans Affairs	\$ 152,797	\$ 152,797	X	
12/4/2012	046-10033-010	Gov't-VA-Las Vegas Hybrid OR Peer Rewv	US Department of Veterans Affairs	\$ 28,918	\$ 28,918	X	
12/4/2012	046-10033-011	Gov't-VA-Las Vegas Women's Clinic Rvw	US Department of Veterans Affairs	\$ 35,900	\$ 35,900	X	
12/5/2012	046-10036-000	Gov't- VA-Master Facilities Space Plan	US Department of Veterans Affairs	\$ 489,892	\$ 486,947	X	
12/7/2012	003-10149-000	Govt VA Des Moines 4th Flr Struct Analsys	US Department of Veterans Affairs	\$ 2,456	\$ 2,456	X	
12/13/2012	002-10069-032	Govt USCG Tower Insp/TLE Rpr Wildwood NJ	Department of Homeland Security - United States Coast Guard	\$ 200,292	\$ 200,292	X	
12/18/2012	053-10036-001	PHR-NAVAFAC-Enclose Breezway USUHS	US Department of the Navy	\$ 33,587	\$ 33,587	X	
12/18/2012	053-10036-000	PHR-Navy NAVFAC N40080-11-D00496	US Department of the Navy	\$ -	\$ -	X	
12/19/2012	053-10029-501	Govt-FBI-#J-11-202-Tsk#5 Bldg 33 Lab CA	Federal Bureau of Investigation	\$ 165,104	\$ 135,097	X	
12/20/2012	003-10113-007	Govt VA FCAs VISN 9 & VISN 16	US Department of Veterans Affairs	\$ 963,797	\$ 923,561	X	

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Date Project Opened	Proj Number	Project Name	Source	Anticipated Contract Amount	Job to Date Revenue	Prime	Sub
12/20/2012	003-10113-009	Gov't VA Mobile AL CBOC	US Department of Veterans Affairs	\$ 201,156	\$ 165,718	X	
12/20/2012	003-10099-009	Gov't VA NWHCS Omaha Boiler Replacement	US Department of Veterans Affairs	\$ 92,097	\$ 70,603	X	
12/20/2012	046-10046-000	Gov't VA- Design to Replace ICU Flooring	US Department of Veterans Affairs	\$ 72,126	\$ 50,124	X	
12/27/2012	002-10069-033	DHS/USCG Soil/Borings Geotech Analysis MD	Department of Homeland Security	\$ 155,385	\$ 155,385	X	
1/3/2013	092-10019-004	USACE-SAV-Stewart Winn Army Hos Op 2 CA	US Army Corps of Engineers	\$ 386,976	\$ 90,236	X	
1/4/2013	046-10026-005	Gov't VA- West LA Seismic Corr - CA- B209	US Department of Veterans Affairs	\$ 346,281	\$ 287,887	X	
1/4/2013	046-10047-000	Gov't VA-Renovate Ceilings/Lighting B500	US Department of Veterans Affairs	\$ 82,775	\$ 56,120	X	
1/4/2013	046-10026-006	Gov't VA-Seismic Corr- Site Visits- B209	US Department of Veterans Affairs	\$ 120,894	\$ 54,118	X	
1/10/2013	092-10019-004	USACE-SAV-Stewart Winn Army Hos Op 2 CA	US Army Corps of Engineers	\$ 26,000	\$ 19,606	X	
1/14/2013	003-10152-000	Gov't VA Hinesville GA PeerReview Pkg SDA	US Department of Veterans Affairs	\$ 54,867	\$ 54,867	X	
1/15/2013	092-10019-004	USACE-SAV-Stewart Winn Army Hos Op 2 CA	US Army Corps of Engineers	\$ 114,704	\$ 67,205	X	
1/17/2013	001-10017-023	Gov't VA Biloxi VAMC CUP Investigation	US Department of Veterans Affairs	\$ -	\$ -	X	
1/18/2013	003-10113-013	Gov't VA FCA Update MSN 4	US Department of Veterans Affairs	\$ 662,224	\$ 564,168	X	
1/23/2013	003-10153-000	VA CFM Planners Guide for NIBS	US Department of Veterans Affairs	\$ 59,928	\$ 59,928	X	
1/29/2013	003-10099-011	Gov't VA NWHCS Harmonics Trnsfmr OnelLine	US Department of Veterans Affairs	\$ 89,021	\$ 62,736	X	
2/1/2013	046-10050-000	Gov't-VA-Natl Cemetery of the Pacific	US Department of Veterans Affairs	\$ 153,123	\$ 146,248	X	
2/5/2013	021-10097-002	Gov't Sealaska.EAFB.MQ-9As-Built	US Department of the Army	\$ 25,000	\$ 11,836	X	
2/8/2013	046-10035-001	Gov't-VA- VA Denver Doc 7 & Doc 8	US Department of Veterans Affairs	\$ -	\$ -	X	
2/11/2013	046-10050-000	Gov't-VA-Natl Cemetery of the Pacific	US Department of Veterans Affairs	\$ 6,526	\$ 6,526	X	
2/13/2013	211-10024-000	Gov't VA CheyenneWY Community Living Cntr	US Department of Veterans Affairs	\$ 194,785	\$ 97,002	X	
2/14/2013	046-10044-000	Gov't-VA-2013 FCA Update for MSN 3	US Department of Veterans Affairs	\$ 415,956	\$ 380,344	X	
2/14/2013	046-10044-001	Gov't-VA-2013 FCA Update for MSN 5	US Department of Veterans Affairs	\$ 355,058	\$ 320,014	X	
2/21/2013	002-10069-034	Gov't USCG DHS Elec Rehab & Galley Renov	Department of Homeland Security - United States Coast Guard	\$ 81,220	\$ 81,220	X	
2/22/2013	002-10138-000	Gov't Ft Carson Energy Upgrades Civil EEA	US Department of the Army	\$ 12,730	\$ 12,500	X	
2/27/2013	046-10044-002	Gov't-VA-2013 FCA Update for MSN5 Hawaii	US Department of Veterans Affairs	\$ 16,794	\$ 11,125	X	
3/7/2013	003-10099-008	Gov't VA NWHCS Lincoln EUL Study	US Department of Veterans Affairs	\$ 298,772	\$ 122,503	X	
3/7/2013	003-10099-010	Gov't VA NWHCS Omaha VA Chiller Addition	US Department of Veterans Affairs	\$ 115,907	\$ 59,911	X	
3/8/2013	023-10131-001	Gov't-VA-MVAHCS Parking Ramp-Ad Srvs #5	US Department of Veterans Affairs	\$ 45,800	\$ 45,800	X	
3/11/2013	046-10044-003	Gov't-VA-2013 FCA for MSN5 Training/QAQC	US Department of Veterans Affairs	\$ 34,000	\$ 33,040	X	
3/21/2013	053-10037-000	Polu Kai-GSA-Natl Bldg Museum	US General Services Administration	\$ 18,377	\$ 8,915		X
3/25/2013	003-10113-019	Gov't VA Biloxi Bldg 1&2 RFP Development	US Department of Veterans Affairs	\$ 165,767	\$ 159,402	X	
3/26/2013	053-10037-000	Polu Kai-GSA-Natl Bldg Museum	US General Services Administration	\$ 145,422	\$ 65,011		X
4/6/2013	002-10069-035	Gov't USCG Geotech Invest MSST Ellington	Department of Homeland Security - United States Coast Guard	\$ 12,172	\$ 12,172	X	
4/6/2013	003-10113-020	Gov't VA AE Design TestFit SurgCir Dallas	US Department of Veterans Affairs	\$ 32,980	\$ 32,980	X	
4/6/2013	003-10099-012	Gov't VA NWHCS Omaha VA Emerg Power Sdy	US Department of Veterans Affairs	\$ 124,482	\$ 39,380	X	
4/9/2013	003-10099-013	Gov't VA NWHCS Planned Maintenance Prog	US Department of Veterans Affairs	\$ 706,015	\$ 189,143	X	
4/9/2013	003-10141-001	Lend Lease VA Montgomery Renderings	US General Services Administration	\$ -	\$ -		X
4/23/2013	092-10044-999	J&J-Ft. Detrick AHU Legal	J & J Maintenance/US Army Corps of Engineers	\$ -	\$ -		X
4/25/2013	046-10043-001	Gov't-VA-Alameda-Peer Review DD1	US Department of Veterans Affairs	\$ 139,011	\$ 136,270	X	
4/25/2013	003-10048-999	J&J - Ft Detrick Bldg 1425 AHU - Legal	J & J Maintenance/US Army Corps of Engineers	\$ -	\$ -		X
5/5/2013	003-10113-012	Gov't VA VISN 11 Strategic Master Plan	US Department of Veterans Affairs	\$ 3,075,800	\$ 358,618		X
5/14/2013	053-10038-000	Banneker - FDA Temp Egress	US Food and Drug Administration	\$ 5,089	\$ 5,089		X
5/16/2013	003-10113-021	Gov't VA FCA VISN 23 Omaha	US Department of Veterans Affairs	\$ 50,440	\$ 34,473	X	
5/16/2013	021-10101-002	Gov't AFNAF.USAF_WhAFB.BowlingCtr - LEED	US Department of the Air Force	\$ -	\$ -	X	

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Date Project Opened	Proj Number	Project Name	Source	Anticipated Contract Amount	Job to Date Revenue	Prime	Sub
5/19/2013	003-10113-018	Gov't VA TEB Assistance Savannah CBOC	US Department of Veterans Affairs	\$ 33,349	\$ 18,789	X	
5/20/2013	053-10034-004	FBI IDIA Task 4 - Data Closet Upgrades	Federal Bureau of Investigation	\$ 11,521	\$ 4,206	X	
5/20/2013	003-10113-017	Gov't VA VARO St. Petersburg Roof Rplcmnt	US Department of Veterans Affairs	\$ 207,599	\$ 125,861	X	
5/20/2013	053-10036-002	PHR-NAVFAC-DIAC JBAB Parking Garage	US Department of the Navy	\$ 209,006	\$ 116,294	X	
5/21/2013	046-10034-001	Gov't-VA-Bldg 126 Long Beach-Demo Bldg 8	US Department of Veterans Affairs	\$ 78,728	\$ 72,498	X	
5/23/2013	003-10113-016	Gov't VA Update SFO for Leasing CBOCs	US Department of Veterans Affairs	\$ 230,702	\$ 13,153	X	
5/23/2013	092-10044-000	USACE-Hunt-Bahrain Med/Den Clinic	US Army Corps of Engineers	\$ 854,569	\$ 487,787	X	
6/5/2013	021-10103-000	Rolac.Govt. MIAFB-ADAL B52 Munitions AGE	US Department of the Air Force	\$ 187,644	\$ 162,405	X	
6/18/2013	046-10052-000	Govt.-VA-Life Safety Assessment-L. Beach	US Department of Veterans Affairs	\$ 213,093	\$ 38,535	X	
6/18/2013	092-10044-000	USACE-Hunt-Bahrain Med/Den Clinic	US Army Corps of Engineers	\$ 59,713	\$ 38,645	X	
6/18/2013	092-10044-000	USACE-Hunt-Bahrain Med/Den Clinic	US Army Corps of Engineers	\$ 235,717	\$ 125,305	X	
6/19/2013	003-10099-013	Gov't VA NW/HCS Planned Maintenance Prog	US Department of Veterans Affairs	\$ 24,260	\$ 23,715	X	
6/25/2013	003-10113-017	Gov't VA VARO St. Petersburg Roof Rplcmnt	US Department of Veterans Affairs	\$ 56,263	\$ 43,600	X	
6/25/2013	046-10034-002	Gov't-VA-Bldg 126 L. Beach - Site Visits	US Department of Veterans Affairs	\$ 68,652	\$ -	X	
6/26/2013	046-10052-000	Govt.-VA-Life Safety Assessment-L. Beach	US Department of Veterans Affairs	\$ 249,729	\$ 127,467	X	
6/26/2013	002-10129-006	GSA-UNISYS BorderCrossings Pkg3 SiteSurv	US General Services Administration	\$ 68,940	\$ 45,950	X	
7/3/2013	092-10045-000	USACE-Hunt-Carson EACH Feasibility Study	US Army Corps of Engineers	\$ 205,618	\$ 133,215	X	
7/5/2013	002-10129-007	GSA-UNISYS Border Crossings Pkg3 65% Des	US General Services Administration	\$ 312,520	\$ 32,866	X	
7/11/2013	211-10029-000	Gov't USACE Ft Carson CAB Barracks - D-B	US Army Corps of Engineers	\$ 47,804	\$ 37,707	X	
7/12/2013	021-10103-000	Rolac.Govt. MIAFB-ADAL B52 Munitions AGE	US Department of the Air Force	\$ 13,400	\$ 10,530	X	
7/16/2013	002-10142-000	Atkins Support Air Force SIA - Offutt AFB	US Department of the Army	\$ 47,517	\$ 48,355	X	X
7/16/2013	021-10103-001	Gov't.Rolac. MIAFB,ADALB52Munitions AGE-CA	US Department of the Army	\$ 34,000	\$ -	X	
7/16/2013	092-10045-000	USACE-Hunt-Carson EACH Feasibility Study	US Army Corps of Engineers	\$ 15,421	\$ 14,843	X	
7/17/2013	003-10128-000	Gov't VA - Omaha National Cemetery	US Department of Veterans Affairs	\$ 93,619	\$ 28,916	X	
7/31/2013	021-10076-011	Gov'tAFNAF,USAF-NCOCub-KadenaAFB-35-100	US Department of the Air Force	\$ 1,841,559	\$ 365,527	X	
8/7/2013	002-10142-000	Atkins Support Air Force SIA - Offutt AFB	US Department of the Army	\$ 29,878	\$ 33,075	X	X
8/7/2013	021-10076-020	Gov'tAFNAF,USAF-New ODR Facility-Kadena	US Department of the Air Force	\$ 401,301	\$ 78,756	X	
8/10/2013	003-10113-023	Gov't VA Loma Linda,CA Design Package SOW	US Department of Veterans Affairs	\$ 44,535	\$ 28,931	X	
8/10/2013	003-10137-001	Gov't VA -VISN 23 AE IDIQ PO VA101-C25163	US Department of Veterans Affairs	\$ 2,500	\$ 2,500	X	
8/21/2013	092-10045-000	USACE-Hunt-Carson EACH Feasibility Study	US Army Corps of Engineers	\$ 5,400	\$ 3,687	X	
8/22/2013	046-10034-002	Gov't-VA-Bldg 126 L. Beach - Site Visits	US Department of Veterans Affairs	\$ 10,072	\$ -	X	
8/22/2013	046-10051-000	Gov't-VA-Car Parking Structure San Diego	US Department of Veterans Affairs	\$ 843,416	\$ 74,466	X	
8/27/2013	003-10113-022	Gov't VA Walla Walla Peer Rvw DD2 Bldg 86	US Department of Veterans Affairs	\$ 96,258	\$ 25,759	X	
8/29/2013	003-10121-012	Gov't VA Des Moines Replace Thermal Insul	US Department of Veterans Affairs	\$ 86,287	\$ 28,933	X	
9/3/2013	081-10127-000	AMKOR - Dining Facility, Kunsan AB, Kore	US Department of the Army	\$ 80,276	\$ 67,287	X	X
9/4/2013	002-10143-001	USACE Ft Randall Crane Rails -Morris Inc	US Army Corps of Engineers	\$ 61,600	\$ 6,164	X	
9/6/2013	002-10128-999	ArmyCOE -MinoAFB ATCT BaseOps LegalCost	US Army Corps of Engineers	\$ -	\$ -	X	
9/6/2013	053-10039-000	Banneker - FDA - FF&E 3rd Floor Library	US Food and Drug Administration	\$ 10,506	\$ 7,555	X	X
9/12/2013	002-10069-036	Gov't USCG StructEval Balcony Grand Haven	Department of Homeland Security - United States Coast Guard	\$ 43,991	\$ 16,229	X	
9/13/2013	046-10030-000	Govt. - VA Critical Care Addition	US Department of Veterans Affairs	\$ 48,340	\$ 3,179	X	
9/13/2013	046-10030-000	Govt. - VA Critical Care Addition	US Department of Veterans Affairs	\$ 450,000	\$ 105,502	X	
9/23/2013	092-10041-015	DoD-GANG-Calhoun FMS Site Improvement CA	Department of Defense - Georgia Army National Guard	\$ 16,168	\$ 768	X	
9/23/2013	003-10113-024	Gov't VA Walla Walls PSDM Waivers	US Department of Veterans Affairs	\$ 35,673	\$ 669	X	
9/23/2013	046-10053-000	USPS VMF Evaporative Cooler Project	United States Postal Services	\$ 851	\$ -	X	

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Date Project Opened	Proj Number	Project Name	Source	Anticipated Contract Amount	Job to Date Revenue	Prime	Sub
9/24/2013	023-10131-002	Govt-VA-MVAHCS Parking Ramp-P00005	US Department of Veterans Affairs	\$ 10,000	\$ 5,557	X	
9/24/2013	046-10063-000	USPS VMF Evaporative Cooler Project	United States Postal Services	\$ 8,803	\$ 3,083	X	
10/1/2013	046-10064-000	Gov't. - VA - San Diego Master Plan	US Department of Veterans Affairs	\$ 495,793	\$ 3,521	X	
10/1/2013	046-10026-007	Gov't. - VA - B205/B208 Renovation West LA	US Department of Veterans Affairs	\$ 857,382	\$ 67,040	X	
10/3/2013	021-10104-011	Govt.GBKJV.USACE.GarrisonDamElev	US Army Corps of Engineers	\$ 31,422	\$ 7,385	X	
10/3/2013	021-10104-010	Govt.GBKJV.USACE.GarrisonDamElevRFP	US Army Corps of Engineers	\$ 1,500	\$ 1,500	X	
10/3/2013	021-10104-000	Govt.GBKJV.USACE.Reserved_for_GBKJV_Proj	US Army Corps of Engineers	\$ -	\$ -	X	
10/7/2013	046-10066-000	Gov't - VA - FCA- VISON 22	US Department of Veterans Affairs	\$ 631,273	\$ 5,408	X	
10/7/2013	001-10110-000	Govt USACE IOT Services Rpb of Korea VWI	US Army Corps of Engineers	\$ 366,346	\$ 15,725	X	
10/7/2013	053-10036-002	PHR-NAVFAC-DIAC JBAB Parking Garage	US Department of the Navy	\$ 10,000	\$ 2,070	X	
10/9/2013	046-10065-000	Gov't.-VA-FCA Elec Sacramento/Vancouver	US Department of Veterans Affairs	\$ 355,119	\$ 1,610	X	
10/14/2013	002-10142-001	Atkins -Hurlburt AFB Facility Cnd Assess	US Department of the Army	\$ 17,497	\$ 14,751		X
10/22/2013	092-10044-000	USACE-Hunt-Bahrain Med/Den Clinic	US Army Corps of Engineers	\$ -	\$ -	X	
10/23/2013	002-10142-001	Atkins -Hurlburt AFB Facility Cnd Assess	US Department of the Army	\$ 29,878	\$ 11,022		X
10/23/2013	021-10104-012	Govt.GBKJV.USACE.GarrisonDamElev-CA	US Army Corps of Engineers	\$ 9,550	\$ -	X	
10/24/2013	003-10113-022	Govt VA Walla Walla Peer Rvw DD2 Bldg 86	US Department of Veterans Affairs	\$ 3,700	\$ 1,836	X	
10/29/2013	003-10113-026	Govt VA Biloxi PM & PS Peer Reivew DB	US Department of Veterans Affairs	\$ 174,064	\$ -	X	
10/29/2013	021-10105-000	Govt.MeadHunt.JeffersonBarracks	US Department of the Army	\$ -	\$ -	X	
10/31/2013	003-10113-025	Govt VA TEB Part 2 Savannah CBOC orals	US Department of Veterans Affairs	\$ 1,091	\$ -	X	
10/31/2013	003-10169-000	VA Loma Linda Peer Review Svcs -WalshCon	US Department of Veterans Affairs	\$ 103,948	\$ -	X	
11/1/2013	021-10104-011	Govt.GBKJV.USACE.GarrisonDamElev	US Army Corps of Engineers	\$ 5,360	\$ -	X	
11/5/2013	003-10113-025	Govt VA TEB Part 2 Savannah CBOC orals	US Department of Veterans Affairs	\$ 5,530	\$ -	X	
11/8/2013	001-10110-000	Govt USACE IOT Services Rpb of Korea VWI	US Army Corps of Engineers	\$ 366,345	\$ -	X	
11/12/2013	046-10043-002	Gov't. - VA - Alameda - Peer Review DD2	US Department of Veterans Affairs	\$ 137,605	\$ -	X	
11/15/2013	002-10129-008	GSA-UNISYS Border Crossings Pkg3 95% Des	US General Services Administration	\$ -	\$ -	X	
11/15/2013	002-10129-010	GSA-UNISYS Border Crossings Pkg4 65% Des	US General Services Administration	\$ -	\$ -	X	
11/15/2013	002-10129-011	GSA-UNISYS Border Crossings Pkg4 95% Des	US General Services Administration	\$ -	\$ -	X	
11/15/2013	002-10129-009	GSA-UNISYS Border Crossings Pkg4 SiteSur	US General Services Administration	\$ -	\$ -	X	
11/15/2013	002-10129-012	GSA-UNISYS MOD14 AZ Checkpoint Elect Srv	US General Services Administration	\$ -	\$ -	X	
11/15/2013	092-10046-000	USACE-LR-David Grant Med Ctr Travis AFB	US Army Corps of Engineers	\$ 420,859	\$ -	X	
11/20/2013	003-10113-027	Govt VA Biloxi PM&RS Peer Review DB CPS	US Department of Veterans Affairs	\$ 25,364	\$ -	X	
11/20/2013	053-10035-002	URS-ICCB-TO2-Army-USACE Baltimore Dist.	US Army Corps of Engineers	\$ 259,431	\$ -		X
11/22/2013	053-10035-002	URS-ICCB-TO2-Army-USACE Baltimore Dist.	US Army Corps of Engineers	\$ 221,125	\$ -		X
TOTALS				\$ 88,087,454	\$ 68,589,480		

AIA FEDERAL GRANTS/CONTRACTS OCT 2010 - PRESENT

Date Opened	Proj Name	Source	Amount	Notes
Oct-10	Space/Parking Rental in AIA Building	US General Services Administration	\$2,538,736	annual amount/10-year lease through 2020
Dec-11	Haiti Regional Development Impact Assessment	US Agency for International Development	\$120,870.00	
May-12	Moynihan Symposium on Design Excellence	US General Services Administration	\$67,095.00	
Sep-12	Market Development Cooperator Program	US International Trade Administration	\$299,139.00	Federal Share (33%)
Jun-13	Industry Summit/Digital Publications on Value of Design	National Endowment for the Arts	\$20,000.00	Grant to AIA Legacy (501(c)(3))

CHARLES D. DALLUGE
EXECUTIVE VICE PRESIDENT
LEO A DALY



Mr. Dalluge is the Executive Vice President of LEO A DALY. In this corporate leadership position, Mr. Dalluge works closely with Mr. Leo A Daly III to direct both the LEO A DALY and LOCKWOOD, ANDREWS & NEWNAM, INC. (LAN)

divisions of the Company worldwide and is responsible for the strategies and policies that guide the firm's long-term growth. He is responsible for all aspects of the Company, including all domestic and international operations, people, and projects.

LEO A DALY is one of the top architectural, engineering, planning, interior design, and program management firms with over 800 employees in 31 offices across the world and projects in 87 countries and all 50 of the United States. The firm is ranked 6th in the U.S. and in the top 10 in the world in many of its market types. Over 500 design awards reflect the firm's commitment to design excellence, as does its focus on clients.

Prior to assuming his current role and since joining LEO A DALY in 1989, Mr. Dalluge has held a variety of roles, including Designer, Senior Project Manager, Corporate Director of Development, Assistant to the Chairman, Managing Principal, and President of LEO A DALY International. He has worked in multiple offices for the firm, including Hong Kong, Singapore, Honolulu, Phoenix, Omaha, and Washington, D.C. He has been responsible for projects in over 20 countries, and under his watch the firm opened offices in Istanbul, Moscow, Beijing, Abu Dhabi, Benghazi, Tripoli, and Riyadh.

Mr. Dalluge has become a trusted source of information for the media and has been quoted, featured, or named in The Wall Street Journal, Forbes, The Washington Post, Trend Watch, The Washington Business Journal, ArchNews.com, Architectural Record, Business Week, Chief Information Officer (CIO) Magazine, USA Today, the Omaha World-Herald, Midlands Business Journal, and the National Geographic Channel.

Mr. Dalluge's success is a direct result of his hands-on approach to both the firm's management and the development and design of key projects at home and abroad. With a strong belief in leadership, performance, and growth, he is particularly proud of:

- The LEO A DALY **Leadership Institute**, to develop the next generation of leaders within the firm
- A sophisticated **Succession Planning** approach, to ensure continuity within the firm and on behalf of clients
- The **Futures Council**, to leverage and develop talent from across the Company and focus this cross-section of employees on the most pressing issues
- The **LEO A DALY Sustainability Attributes**, to continue the firm's longstanding commitment to sustainable design by developing singular in-house standards to be accomplished on every project, along with a LEED focus on accreditations and registrations
- Adoption of **Building Information Modeling** on virtually every new project

Mr. Dalluge holds a Bachelor of Science in Architectural Studies degree from the University of Nebraska-Lincoln. He has promoted the LEO A DALY concept of "green design" initiated over 30 years ago and holds LEED® (Leadership in Energy and Environmental Design) Professional Accreditation by the U.S. Green Building Council.

He serves on the Executive Board of the Design Futures Council; is a trustee of the Omaha Business Ethics Alliance; serves on the Professional Advisory Committee for the College of Architecture at the University of Nebraska and Co-Chairs the College of Architecture Fundraising Campaign at UNL; is a member of the American Institute of Architects (AIA) CEO Large Firm Round Table, has been appointed Chair of the organization's Federal Architectural Task Force, and serves on the Council on Federal Procurement of Architecture/Engineering Services Board. He is a member of the Design-Build Institute, the Society of American Military Engineers, the U.S. Green Building Council, The Metropolitan Club, and is a contributor to AIA's monthly "Work-on-the-Boards" survey.

CHARLES DALLUGE

- Executive Vice President, Leo A Daly Company, Omaha HQ** **2006-Present**
- Oversee family-owned, over-800-employee, architectural, engineering, interior design, planning, and program management firm with projects in 87 countries and all 50 U.S. states
 - Responsible for all people, projects, and operations worldwide
- Managing Principal, Washington D.C. office, Leo A Daly** **2000-2005**
- Oversaw Northeastern US profit center, one of the company's largest
- President, Leo A Daly International** **1997-Present**
- Oversee all aspects of the firm's international offices
- VP, Assistant to Chairman, Corp. Director Business Development, Leo A Daly** **1996-1999**
- Leveraged business opportunities; Evaluated all offices; Developed branding strategy and standards
- Senior Project Manager, Hong Kong, Singapore, Hawaii, Phoenix offices, Leo A Daly** **1990-1996**
- Led teams designing, managing, and building facilities in a variety of project types
- President, Mid-Continent Development**
Founder/President, Charles D. Dalluge Development, Omaha **1989-1990**
- Leveraged project development to further new project exploration
- Founder/Partner, Alley Dalluge Poyner Architecture, Omaha** **1987-1989**
- Co-conceived and developed architectural firm still in existence
- Director Business Development, Bahr, Vermeer & Haecker Architects, Omaha** **1983-1987**
- Draftsman/Modelmaker, Davis Fenton Stange & Darling Architects & Engineers, Lincoln** **1981-1983**

EDUCATION

University of Nebraska, Bachelor of Science in Architectural Studies
Pawnee City High School, Pawnee City, Nebraska

ADDITIONAL EXPERIENCE

Omaha Business Ethics Alliance, Trustee (2010-Present)
American Institute of Architects CEO Large Firm Round Table, Member (2007-Present)
Council on Federal Procurement of Architecture and Engineering Services, Board Member (2013)
American Institute of Architects, Chairman, Federal Architecture Task Force (2012, 2013)
Omaha Executive Institute, Participant (2008-2009)
University of Nebraska Co-Campaign Chair (Arch.), University Foundation Fundraising (2006-Present)
University of Nebraska College of Architecture, Professional Advisory Committee (2006-Present)
The Design Futures Council, Executive Board Member (2007-Present)
Red Cross Heartland Chapter, Board of Directors (2010-2011)
American Heart Association Heart Walk, Executive Committee (2008)
Millard North High School International Baccalaureate Parent Board, President (2010, 2011)
One of Ten Outstanding Young Omahans (1985, 1986, 1987)
Leadership Omaha Selection (1984-1985)

PROFESSIONAL SPEAKING ENGAGEMENTS

- 2013 Master of Architecture: Masters' Week at University of Nebraska Lincoln
NEI Global Partner Alliance Summit: Partnering to Create an Ethical Culture Across the Globe
U.S. House of Representatives: Committee on Transportation and Infrastructure, subcommittee Round Table on Public-Private Partnerships and Federal Real Estate
- 2012 American Seniors Housing Association Annual Board Meeting Presentation: Seniors Housing for the Next Generation
Creighton Business Symposium, Global Business Ethics
Creighton University, College of Business, China Travel Class
Omaha Chamber of Commerce; Young Professionals Leadership Breakfast
- 2011 Design Futures Council Executive Board Panelist: Global Market Trends
Nebraska Chamber of Commerce & Industry; Business Hall of Fame
Rotary Club of Omaha Northwest: Leo A Daly's Corporate Vision and Impact of International Work
- 2010 Design Futures Council Panelist: World Trends and Forecasts for AEC Industry
- 2009 Master in Organizational Leadership, Men's Leadership Panel, College of Saint Mary
- 2008 State of Nebraska, Office of the Governor, Reverse Trade Mission
Looking into the AEC Crystal Ball: Mid-Year Outlook for the AEC Industry
Best Firm To Work For Summit – ZweigWhite Conference
Asia Society – A New Era for Global Business: Sustainable Growth for China and the World, Tianjin, China
- 2007 Society of American Military Engineers
Urban Land Institute Real Estate Workshop: Investing in Infrastructure: Who Has the Money?
University of Nebraska, College of Architecture Awards Ceremony
- 2006 IIDA (International Interior Design Association)
- 2005 Board of Trade, Board of Directors Meeting Presentation: Status of the Health Care Task Force
Judge & Evaluator, 49th Annual WBC (Washington Building Congress)
Greater Washington Board Of Trade "Controlling Costs, Improving Care: The Employer Coalition Approach"
Association Nation, Radio Broadcast, WMET 1160 AM, a FOX Radio Affiliate
Class of 1943 Reunion – WWII Presentation and Memorial Tour
Status of Large Interior Design Firms/International Interior Design Association (IIDA) and Interior Design Magazine
Building Team Summit 2005 Panelist: Looking Forward – Innovations in the Industry
- 2004 Urban Land Institute Leadership Roundtable Potomac Conference / Board of Trade
Examining Health Care: Prescriptions for Managing Costs and Improving Health
Judge & Evaluator, 48th Annual WBC (Washington Building Congress)
- 2003 Project Manager Training, Firm-wide, LEO A DALY - "PM's Role in Business Development & Marketing"
- 2002 American Institute of Architects Professional Practice Conference, AIA National Headquarters: "Design Alliances in a Global Practice"
Build Boston, American Institute of Architects "Building Successful Project Teams Through Strategic Alliances – Both Here and Abroad"
- 2001 Julien Studley Firm marketing CD ROMs: "Architectural Trends Affecting Law Firms Today" and "Banking Industry Trends & The Future"
- 2000 Department of State / Washington Building Congress: "International Strategies"
- 1999 World Economic Forum, Davos, Switzerland - "Corporate Reinvention Through Architecture"
Washington D.C. Technology Council, Workforce Series: "Office of the Future"
World Engineering & Construction Governor's Council - "Report on Middle East / North Africa Business Initiatives"
Executive Forum, Fairfax County Chamber of Commerce: "Design Initiatives"

- 2013 Leo A Daly Blog
- 2012 The American Seniors Housing Association's Research Project Response, Annual Report
The Zweig Letter: Leading: On the Managing and Doing Quandary
Smart CEO Magazine: How Firms are Adjusting Expectations for 2012
- 2011 Midlands Business Journal Interview - New Business Brings More Staff at Leo A Daly
Smart CEO Magazine: The Leo A Daly Leadership Institute
Architectural Record Online: Recession, Stage II
- 2010 The Owner's Dilemma; Driving Success and Innovation in the Design and Construction Industry – Ostberg / Greenway
Book - Quoted by the author, Barbara White Bryson with Canan Yetmen
- 2009 Omaha World Herald Newspaper; Nebraska Bucks Income Trend
Greater Omaha Chamber News: Omaha Executive Institute
Journal of the Society for Marketing Professional Services: Marketer (Vol. 28) - What's next? A Guide to the Future of the A/E/C Industry
- 2008 The Zweig HR Letter: Embrace Accountability and Trust
Midlands Business Journal - Leo A Daly Tackles Chinese Jobs, Solidifies Omaha
- 2007 Inside The Minds: Architecture Best Practices – Aspatore Books - Wrote Chapter on "Excellence Beyond Expectations"
Design Intelligence: Leadership Roundtable on the Changing Benefits & Human Resources Landscape
- 2006 USA Today, Nation Section: Center Could Not Quell Vatican's Worries About Art
ENR (Engineering News-Record) Quoted in "The Top 500 Design Firms"
Design Intelligence: Leadership Roundtable on Salary, Benefits, Bonuses and Human Resources
- 2005 Washington Times – (Feb. 12) - Steeple Revived (Calvary Baptist Church)
Urban Land – (March) - Leadership Exchange / ULI Studies Leadership Skills That Work
Association Nation, Radio Broadcast – (June 26)
Architectural Record – (July) - Big Firms Growing Bigger
NBC Channel 4 – Nightly News – (Oct) - Personal involvement/employee wellness & impact on the firm
Washington Business Journal – (Sept.30 – Oct. 6) - Washington's Healthy Challenge
Washington Business Journal – (28 Oct-3 Nov) - BizKnow-"Charles Dalluge Shares the Floor with President Bush..."
- 2004 Washington Post – (June 4) - Businesses Look To Slow Rising Health Care Costs
Trend Watch 2004 – (April) - Baltimore/Washington Commercial Real Estate -John Hopkins University
Washington Business Journal – (Feb.) Industry Focus: Commercial Real Estate - Architecture Execs
Washington Business Journal – (Oct.) -Industry Focus: Commercial Real Estate-Interior Design Execs
Forbes Magazine – (Nov.) - Outlook: Washington D.C. Business Profiles
- 2002 Washington Business Journal- (July 26) - Building Repositioning in Washington D.C.
ArchNewsNow.com – (July) - Refocusing ROI (Return On Investment)
- 2001 National Geographic Channel - Symbols & Symbolism – Will Another Tower Ever Be Designed?
Washington Business Journal –(Sept.) - Terror Won't Keep Firms From Construction Jobs/The Aftermath
- 2000 Architectural Record - Practice Matters – How Firms With Multiple Offices Handle Identity and Culture

Omaha Business Ethics Alliance, Board of Trustees (2010-Present)
 American Institute of Architects CEO Large Firm Round Table, Member (2007-Present)
 American Institute of Architects, Chairman Federal Architecture Task Force
 Council on Federal Procurement of Architecture and Engineering Services Board, Member 2013
 AIA monthly work-on-the-boards survey
 University of Nebraska College of Architecture Co-Campaign Chair-University Foundation Fundraising (2006-Present)
 University of Nebraska College of Architecture Professional Advisory Committee (2006 - present)
 Omaha Executive Institute, Participant (2008-2009)
 The Design Futures Council, Executive Board Member (2007-Present)
 Society of Military Engineers, Member (2006-Present)
 Design-Build Institute of America, Member (2012-Present)
 The Metropolitan Club, Member (Jan. 2006 - Present)
 U.S. Green Building Council, LEED R 2.0 Accredited Professional (2004-Present)
 Red Cross Heartland Chapter, Board of Directors (2010-2011)
 American Heart Association Heart Walk, Executive Committee (2008)
 The Congressional Award Foundation, Board of Directors (Nov. 2005 – June 2007)
 Suntiva Executive Consulting, Board of Directors / Advisors (2005 – 2006)
 The Theatre Lab Fund For The Future – Committee Member (2005)
 Virginia State Planning Grant, Department of Health (2004 – 2005)
 The Catholic University of America Executive Development, Board of Directors (2004 – 2006)
 E.L. Haynes Public Charter School, Board Of Trustees / Directors (2004-2006)
 Federal City Council, Board Member National Music Center Committee (2001-2006) /
 Co-Chairman (Oct. 2005 – 2006) / Education Committee (2004-2006)
 Board Of Trade Health Care Task Force, Co-Chairman (2004-2006)
 International Board Of Trade, Chairman, Asia Pacific Task Force (2002)
 World Economic Forum Participant, Davos, Switzerland (1998-2002)
 Construction & Engineering Governor's Council
 The "Office of the Future" Presenter
 Middle East / Northeast Africa Summit Panelist
 Washington DC Summit w/ U.S. Chamber of Commerce
 Mercosur Economic Summit, Buenos Aires (1998)
 Urban Land Institute, Sustaining Member, Firm & Full Member (2005-2011)
 Asia Society, Washington D.C. (1999-2007)
 Economic Club, Washington D.C. (2000-2004)
 Mayor's Workforce Investment Council, District of Columbia (2000-2004)