

## Ranking Member Cummings' Questions:

1. My attorney's email is accurate. In responding to the question without reviewing the email to which the congressman was referring, I misunderstood the question to be whether I had deleted e-mails *after* the litigation hold issued. I have not, to my knowledge, deleted any relevant item after the litigation hold issued and in fact steps have been taken including backups, etc. to ensure that relevant documents are preserved. As to the date prior to that, I have no memory of deleting an email that would be relevant and think it would be unlikely that I did so.

Searches have been conducted on all backup tapes to identify responsive records. My office has requested that a number of current staff search their personal emails to ensure relevant documents requested are identified. In addition my legal team has been working on an ESI protocol with numerous document requesters to allow text messages, etc. to be captured in the proper format that all requesters can accept, and I understand a copy of this has been sent to the Committee as well as your input sought.

A privilege log regarding the documents is also being prepared and when it is complete, a copy will be provided to the Committee.

2. Whether the employees agree to transcribed interviews should be a decision between them and their legal counsel, and I would not direct any individual to take actions against the advice of their legal counsel.

3. I asked the task force to be completely unbiased in determining how the Flint water crisis occurred and requested they focus on how we prevent any situation like this from occurring in the future. I appreciate their thorough recommendations.

Many of the recommendations made in this report are already being implemented, both within my own office and in various state departments. We are taking dozens of actions to change how we operate – not just to hold ourselves accountable, but to completely change state government's accountability to the people we serve.

A full list of recommendations that indicates where action is already underway at the state level, due to initial task force findings communicated to the governor as well as internal reviews of

operations, can be viewed [here](#).

4. I do not recall receiving the letter specifically. As a general matter, when emergencies regarding drinking water arise, the State's emergency response personnel typically wait for the local entity to indicate their resources are exhausted and they require state help, and I would certainly be informed at that point. Genesee County did not declare an emergency in September of 2014.

5. I do not recall if Mr. Muchmore raised that issue with me directly.

6. I did not visit Flint in 2015 prior to October 8, 2015.

7. I do not recall discussing this email specifically.

8. I do not recall discussing this letter specifically, although I do recall discussing the issues of the water quality a number of times generally. One of the things the state did in response to the issue generally this was pay for an evaluation of the water system by Veolia, which identified water main breaks and iron corrosion as likely sources of discoloration, and noted possible responses that might address this in part but not completely. That report noted that a switch to DWSD water would not necessarily fix the coloration problems.

9. I do not recall discussing this request specifically with Mr. Muchmore, but I was aware generally of the concerns regarding Flint water and possible solutions. One of the questions the Veolia report the State commissioned addressed was whether a switch back to DWSD would solve the discoloration problems. It concluded it would not.

10. I was aware the chief of staff was attempting to develop a number of creative options to help the people of Flint. I do not recall a specific discussion regarding this proposal. In general, I would have seriously considered the pros and cons of any proposal, and asked for further information or elaboration as needed.

11. As the many e-mails that have already been made available make clear, a number of individuals throughout

my office and many departments, including Treasury, struggled with finding a good, lasting solution to Flint's water quality issues as they arose. It is not surprising that individuals might disagree on occasion.

12. I do not recall discussing this idea with Mr. Muchmore.

13. While Mr. Muchmore and I discussed concerns of Flint pastors generally, I do not recall if we discussed this meeting specifically. I do know that concerns about lead were being raised in the summer of 2015, and that the DEQ and DHHS response at the time were that the water met water quality standards and that the blood lead levels were consistent with past history. I was told that this was not the case and that lead levels were actually higher on September 28, and by October 1, I approved a 10-point plan to immediately combat the problem, including putting in motion the switch back to DWSD as a water source.

14. Around that time, I was aware of concerns with the Flint River water but also of a number of steps we had taken to address them, including \$2M grants spent to combat the TTHM violations and steps to distribute filters through some faith leaders.

15. Richard Baird has been the Transformation Manager for the administration from January 2011 to the present. In that role, he has tackled a number of large issues, including serving as a key figure in resolving the Detroit bankruptcy, negotiating a deal to help resolve the Upper Peninsula energy issues, and working on employee engagement efforts. He reports to the chief of staff. His salary was not paid by the State originally in an effort to limit the burden on state government at a very challenging budget time.

Given the many years of work and Mr. Baird's leadership of employee engagement efforts, a comprehensive list of every time he has spoken to any state employee anywhere anytime in the last five years is not possible to compile. All e-mails I have received regarding Flint from

Mr. Baird or any other member of my staff that were on my official account or my campaign account were already identified and produced.

Mr. Baird is a Flint native who cares deeply about his city and has thrown himself fully into helping solve this problem, which is why I asked him to lead Mission Flint.

16. I am carefully reviewing the recommendations of the task force regarding PA 436 and have already indicated my general agreement with the need to make sure emergency managers get the technical assistance and support they need to make decisions, including those involving public health and safety.

17. As I said in my State of the State message, in situations like this, issues must come to my desk immediately, no delays, no excuses, period. That goes for my staff as well. This crisis has caused me to commit to a culture change, and ensuring that situations that threaten health and safety are raised quickly is a cornerstone of that change.

Congressman Kildee's questions:

In my FY 2017 budget proposal, I have asked the state Legislature for additional money to help the people of Flint that will help bring total state spending for relief efforts to \$232 million.

Here are some highlights of what the request for \$195 million in addition funding would be used for:

- \$37 million will be used to ensure safe drinking for every resident in the city through more water sampling, inspection and replacement of fixtures in schools and daycare facilities, infrastructure prioritization, and staying connected with Detroit water through the end of 2016.
- \$15 million will be used to provide healthy foods and good nutrition. The money will support school lunch and breakfast programs, a summer meal program for

children, a mobile food bank and additional food bank resources, and food inspections at licensed food establishments through the Genesee County Food Safety Division.

- \$63 million will help ensure the physical, social, and educational well-being of Flint residents. The resources will provide for the treatment of children with high blood levels which includes nurse visits, blood testing resources, and environmental assessments, an expansion of programs for preschoolers, child and adolescent health centers and additional support necessary for children's healthcare access, behavioral health and in-home services for children exposed to lead, funding for special education, nutrition, literacy support, and staffing for health professionals, additional school nurses, crisis counseling through local community mental health, epidemiologists to analyze blood lead levels, lead abatement in Flint homes, and lab and testing costs
- \$30 million will be used to provide the City of Flint with water bill relief. Flint residents should not have to pay for water they could not and cannot use.
- \$50 million in reserved funding will be set aside for future needs in Flint.

This recommended \$195 million is in addition to \$37 million that has already been approved by the state Legislature.

In addition, in October 2015, I signed a \$9.3 million supplemental to help the families in Flint. \$6 million of that \$9.3 million was to reconnect the City of Flint with the Great Lakes Water Authority. In addition to the \$6 million:

- \$300,000 went to the Department of Environmental Quality's drinking water and environmental health services;

- \$1 million was provided for DEQ to test drinking water samples;
- \$1 million allowed the Department of Health and Human Services to purchase and distribute water filters to Flint residents;
- \$850,000 aided in follow-up services for children, including testing, investigations, and case management for those with elevated blood lead levels;
- \$200,000 funded state plumbing inspections for schools and health facilities.

Finally, in January 2016, I signed a \$28 million supplemental for Flint to help ensure Flint residents have access to safe, clean drinking water while helping to do the following:

- Supply free bottled water, faucet filters, and testing kits for Flint residents;
- Put nine nurses in local schools to monitor student health and well-being;
- Provide better nutrition for students and infants through WIC and in-school nutrition programs;
- Replace fixtures in schools, daycares, nursing homes and hospitals;
- Provide for an infrastructure study using independent experts;
- Treat any children who have high lead levels in the blood, using diagnostic testing, nurse visits and environmental assessments in the home;
- Provide additional community education opportunities within the Genesee County Health Department;
- Compensate the Michigan National Guard's work to support water distribution;
- Assist with home lead abatement costs;

- Help the City of Flint with utility issues;
- Provide operational funding for the Flint Water Interagency Coordinating Committee.