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**From:** Wojnar, Theodore J [/O=EXXONMOBIL/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN= [REDACTED]]  
**Sent:** 11/15/2018 7:21:51 PM  
**To:** Swarup, Vijay [REDACTED]@exxonmobil.com]; Trelenberg, Pete W [REDACTED]@exxonmobil.com]; Powell, Guy A [REDACTED]@exxonmobil.com]  
**Subject:** RE: UK Clean Gas Project - Board Summary and Request

We discussed the need for an update a bit the other day -- I plan to verbally mention without specifics that there are some activities we may not align with....and some good work going on.

Plan for a sit down with DWW would likely be after the first of the year when we have been through a meeting cycle, then we can get all the right people to give DWW input ahead of the CEO meeting in February

T. J. Wojnar, Jr., Vice President  
Corporate Strategic Planning  
ExxonMobil Corporation  
[REDACTED]

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**From:** Swarup, Vijay  
**Sent:** Thursday, November 15, 2018 12:08 PM  
**To:** Trelenberg, Pete W <[REDACTED]@exxonmobil.com>; Powell, Guy A [REDACTED]@exxonmobil.com>  
**Cc:** Wojnar, Theodore J [REDACTED]@exxonmobil.com>  
**Subject:** RE: UK Clean Gas Project - Board Summary and Request

We (you, me, DWW) need to stay aligned on this. There is clear mission scope/creep in what OGCI CI was chartered to do and where we (we are now part of this) are headed. Pratima says the CEO group is driving the shift -- hence the need for us to stay aligned.

Do we have scheduled updates with DWW on this? If not, I suggest we consider setting a few up

Glad to discuss.

Thanks

Regards,

Vijay Swarup  
[REDACTED] (p)

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**From:** Trelenberg, Pete W  
**Sent:** Thursday, November 15, 2018 12:37 PM  
**To:** Powell, Guy A [REDACTED]@exxonmobil.com>  
**Cc:** Swarup, Vijay [REDACTED]@exxonmobil.com>; Wojnar, Theodore J [REDACTED]@exxonmobil.com>  
**Subject:** Re: UK Clean Gas Project - Board Summary and Request

I still struggle with the fundamental logic of OGCI championing a power/CCS project. Pete.

Sent from my iPhone

On Nov 15, 2018, at 11:32 AM, Powell, Guy [REDACTED]@exxonmobil.com> wrote:

I agree with not participating in the pre FEED study. In addition to not meaningfully advancing technology development, there is also no policy incentive or other economic driver to support a viable business case. If either of these factors change, we may want to reconsider. Guy

Guy A. Powell  
Corporate Strategic Planning  
Exxon Mobil Corporation  
[REDACTED]

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**From:** Swarup, Vijay  
**Sent:** Thursday, November 15, 2018 8:17 AM  
**To:** Wojnar, Theodore [REDACTED]@exxonmobil.com>; Powell, Guy A [REDACTED]@exxonmobil.com>; Trelenberg, Pete W [REDACTED]@exxonmobil.com>  
**Subject:** FW: UK Clean Gas Project - Board Summary and Request

FYI. BP has offered project leadership and is very committed to pursuing. I met with Pratima earlier this week and confirmed this is conventional technology. Not sure what there is to learn from this project and I see no need to volunteer our work force to this project. Of course, since we will be funding at 1/13, we will see the progress and can join later if we want

Glad to discuss if needed

Thanks

Regards,

Vijay Swarup  
[REDACTED] (p)

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**From:** Swarup, Vijay  
**Sent:** Thursday, November 15, 2018 9:08 AM  
**To:** 'Pratima Rangarajan' [REDACTED]@climateinvestments.energy>  
**Subject:** RE: UK Clean Gas Project - Board Summary and Request

Pratima:

To confirm, ExxonMobil will pass in participation. We will revisit if we see a differentiating technology or something beyond traditional approach.

Thanks

Regards,

Vijay Swarup  
[REDACTED] (p)

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**From:** Pratima Rangarajan [REDACTED]@climateinvestments.energy]  
**Sent:** Saturday, November 10, 2018 11:12 AM

To: David Eyton [REDACTED]@bp.com>; John MacArthur [REDACTED]@shell.com>; Elisabeth Kvalheim [REDACTED]@equinor.com>; Richard Jackson [REDACTED]@oxy.com>; Jerome Schmitt [REDACTED]@ogci.energy>; Giuseppe Bellussi [REDACTED]@eni.com>  
Cc: Roger Humphreville <[REDACTED]@climateinvestments.energy>; Roslyn Goodhead [REDACTED]@climateinvestments.energy>; Ganesh Kailasam [REDACTED]@climateinvestments.energy>; Concetto Fischetti [REDACTED]@climateinvestments.energy>; Leo Csaky [REDACTED]@climateinvestments.energy>; Ahmad Al Khowaiter [REDACTED]@aramco.com>; Barbara Burger <[REDACTED]@chevron.com>; Jaime Martin Juez [REDACTED]@repsol.com>; Orlando Ribeiro [REDACTED]@petrobras.com.br>; Swarup, Vijay [REDACTED]@exxonmobil.com>; Damien Gerard [REDACTED]@climateinvestments.energy>; Andrew Row [REDACTED]@climateinvestments.energy>; Rhea Hamilton [REDACTED]@climateinvestments.energy>

**Subject:** UK Clean Gas Project - Board Summary and Request

Dear Board Members,

Included below is a short summary of key points about 'next steps' for the Clean Gas Project, as discussed on the Thursday board call.

***Request: Those member companies interested in participating in the next stages of CGP are requested to send me an email (copy Roger and Ros) within Thursday, 15 November:***

- Please **confirm your commitment to participate**. Please also provide any details regarding **potential level/type of participation**.
- Please **provide the name and contact details of a member company decision-maker** who can attend a meeting/call:
  - The meeting could be either Monday, 19 November 15:00-17:00 UK time or Tuesday, 20 November, 13:00-15:00 UK time. **Please indicate which time is best and/or what is not possible** and we will go with the time that works for most. Ros will send a meeting notice once we have all the names and the preferences. This will allow us time to have a short follow-up on Friday, 23 Nov to finalise communications for the Edinburgh conference.
  - The meeting will be chaired by myself and will address:
    - Three key issues to be agreed:
      - Who will participate and desired levels of participation (including operatorship)
      - What we might say publicly and when; how we prepare for the Edinburgh international CCUS meeting on 28-29 November.
      - The process by which we will move forward
      - If appropriate, we can consider the draft MoU which BP has kindly been working on with our team
    - Additional aspects that may get touched upon but will be resolved as we work through the process:
      - Potential structure and timing for creation of an SPV (Special Purpose Vehicle) to take the project forward.
      - Resource commitments to support pre-FEED work. We are keen to get appropriate skill sets from interested member companies to assist with pre-FEED and ensure a smooth transition to FEED. We will discuss key positions (under development)
  - Your nominated decision-maker should be in a position to agree the basics outlined above; we have a very limited time frame prior to the conference. Note that the Edinburgh communications draft will be provided to your decision maker with a short time frame to be socialised and approved by your company.

Note:

- BP, ENI, Equinor, Oxy and Total have completed their due diligence discussions on possible further participation in CGP. Discussions with Shell are scheduled for 12-13 November.
- For those companies which have pursued due diligence on the project but are electing to not proceed further (outside of their CI interest), I would request an email confirming that decision. For those companies who have already declined to participate, the Board members are on copy and will be copied on key items (like the Edinburgh communications) in order to keep you informed and engaged on an important CI milestone.
- As discussed, expression of interest does not imply a financial commitment at this stage (pre-FEED is funded by CI) but does require a future commitment to be involved in the FEED stage providing Gate 2 and commercial conditions are met.

Significant progress has been made both on the technical aspects of the project and in discussions with the UK government. However, we recognise that a number of uncertainties remain and further recognise that we are moving into a new way of doing business with the proposed way forward. As ever, I appreciate your help and support as we work through the risks and uncertainties of an exciting opportunity....I hope this first project will provide a successful template for future opportunities.

Best regards,  
Pratima