

Begin forwarded message:

From: [REDACTED]@shell.com>
Subject: NPC - Suggestion for Future Studies
Date: September 9, 2016 at 12:47:38 PM EDT
To: [REDACTED]@npc.org>

Hi Marshall,

I am writing in response to Rex Tillerson's recent request for suggestions on potential topics for the NPC to tackle in 2017. I suggest that the NPC update its 2007 NPC report titled "Facing the Hard Truths About Energy: A Comprehensive View to 2030 of Global Oil and Natural Gas."

As you know, that report provided an integrated view of supply, demand, infrastructure, technology, and geopolitics; a survey of various energy outlook scenarios; an analysis of technology trends and opportunities; and policy options viewed through economic, security, and environmental lenses. Since 2007, there have been dramatic changes in the US oil and gas supply/demand profile, as well as heightened interest in issues related to energy infrastructure, environmental impacts and geopolitical concerns. Updating the 2007 report would not only be timely; it would no doubt contribute to a range of current and important public policy debates.

I hope this is helpful. I look forward to seeing you in the near future.

Regards,
Bruce

Bruce Culpepper
President and Country Chair, Shell Oil Company

Begin forwarded message:

From: Kathleen Hayden [REDACTED]@rrc.texas.gov>
Subject: Email Response from Commissioner Christi Craddick
Date: September 9, 2016 at 12:25:54 PM EDT
To: "[REDACTED]@npc.org" [REDACTED]@npc.org>

Good Morning,

Please find attached the response to Mr. Rex W. Tillerson's letter from Commissioner Craddick.

Best regards,
Kathleen

Please note effective September 1, 2015, my email address has changed to: Kathleen.Hayden@rrc.texas.gov
Please use this new email address in all future emails to me.

Kathleen Hayden
Executive Assistant
Commissioner Christi Craddick
Railroad Commission of Texas
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