Messag	e
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From:	Sonnenfeld, Jeffrey			
Sent:	2/14/2020 7:47:08 AM			
To:	Wirth, Mike [/o=ExchangeLabs/ou=Exchange Administrative Group			
	(FYDIBOHF23SPDLT)/cn=Recipients/cn=bcff47d5f2894af58a0481ec8d966396			
CC:	Stalzer, Jennifer [/o=ExchangeLabs/ou=Exchange Administrative Group			
	(FYDIBOHF23SPDLT)/cn=Recipients/cn=0b59a05be87047df8c77af4fa8569ccb-jsxf]; Esty, Daniel			
	@yale.edu]; Delillo, Joseph @yale.edu]			
Subject:	[**EXTERNAL**] RE: invitation to speak/panelist at Yale - with US House Energy and Commerce Subcommittee on			
	Environment and Climate Change Chair, Larry Fink, Rich Lesser, Alan Jope			
Importance:	High			

Hi Mike:

We are grateful for your thoughtful, speedy personal reply. Yes, it is surely a treasured resourced to have you still as a devoted Yale parent given how even schools have learned to appreciate "customer loyalty."

We are honored by your interest in this milestone sustainability event and wondering if there is chance that we could still engage you remotely? We have terrific on-campus technology where our video links make the virtual visit through an easy video link (e.g. Zoom). Can you join us with technology link that day for your live "virtual" presence?

Thanks again,

Jeff

Jeffrey A. Sonnenfeld Senior Associate Dean for Lester Crown Professor of Yale School of Managemen New Haven, CT 06520-82 Phone: Fax	Leadership Practice at 00 06511	
From: Wirth, Mike - Sent: Wednesday, Februar To: Sonnenfeld, Jeffrey - Cc: Stalzer, Jennifer @yale.edu>	@chevron.com> y 12, 2020 11:01 AM ,@yale.edu> @chevron.com>; Esty, Daniel	@yale.edu>; Delillo, Joseph

Subject: RE: invitation to speak/panelist at Yale - with US House Energy and Commerce Subcommittee on Environment and Climate Change Chair, Larry Fink, Rich Lesser, Alan Jope

Jeff-

Thanks very much for this invitation. The "Corporate Sustainability 50 years into the Modern Environmental Era" event sounds like an important conversation non the verge of a significant milestone. I remember participating in Earth Day events as an elementary school student in Colorado, with two very environmentally conscious parents who raised our family camping, hiking, climbing and appreciating the vital importance of nature and the environment. Those values stay with me today as I lead an energy company trying to responsibly navigate its way through the complexities of today's social, political and business realities.

I appreciate your recognition of the steps Chevron has taken to demonstrate our commitment to transparency, sustainability, resilience and good governance – which are principles we've been committed to for more than 140 years. An honest conversation about energy and climate is rare these days, and I applaud your intent to convene such a dialogue.

I'm humbled to know that Indra and Marillyn would recommend me, and that you would invite me, to this event. And as the father of a Yale alumnus, it would be fun to be back in New Haven. Regrettably, I am already committed to other obligations on that date so I will be unable to join you. I wish you all the best for what will certainly be an interesting and informative dialogue.

Mike

From: Sonnenfeld, Jeffrey	@yale.edu>	
Sent: Monday, February 10	, 2020 5:50 AM	
To: Wirth, Mike	<u>@chevron.com</u> >	
Cc: Stalzer, Jennifer <	@chevron.com>; Esty, Daniel	@yale.edu>; Delillo, Joseph
@yale.edu>		
Subject: [**EXTERNAL**] ir	ivitation to speak/panelist at Yale - with US I	House Energy and Commerce Subcommittee on

Environment and Climate Change Chair, Larry Fink, Rich Lesser, Alan Jope Importance: High

Dear Mr. Wirth,

I am writing at the enthusiastic encouragement of our mutual friends Indra Nooyi and Marillyn Hewson. Exactly one year ago, you issued a very clear forward looking Climate Report to Investors, updating your March 2018 report. (https://chevroncorp.gcs-web.com/news-releases/news-release-details/chevron-issuesupdate-climate-report-investors). Your metrics aim to reduce methane emissions intensity by 20 to 25 percent and flaring intensity by 25 to 30 percent from 2016 – 2023. This is very consistent with the scheduled o milestones in the Paris Agreement. Of course a year earier, Chevron joined the Oil and Gas Climate Initiative, a global collaboration focused on industry's efforts to address climate change issues. It should also be noted how Chevron continues to invest in companies and technology designed to lower emissions and advance lower-carbon business opportunities. Beyond this, your broader ESG team is quite impressive as well.

We at Yale University would love to further showcase such bold, inspiring leadership. I write to see if there is any chance you would be able to join a very special event at Yale on <u>April 15th</u> focused on "Corporate Sustainability 50 years into the Modern Environmental Era." I am working with colleagues at the Yale School

of Management and the Yale School of Forestry and Environmental Sciences (Dan Esty) on what we are confident will be a lively informative conversation among a top tier of corporate sustainability leaders, Yale faculty and students, and a select group of additional sustainability thought leaders to be held on the Yale campus in New Haven (Connecticut) -- leading up to the 50th anniversary of "Earth Day 1970" celebrations that will be occurring across America around April 22 -- the actual 50th anniversary date.

We would like you to give one of the keynote speeches that day -- and can juggle the exact timeslot to fit your schedule. We have also extended an invitation to Larry Fink at BlackRock. We will be hosting US House Energy and Commerce Subcommittee on Environment and Climate Change Chair Rep. Paul Tonko at this event as well as Alan Jope, CEO of Unilever and Rich Lesser of BCG who've just confirmed. We believe that Ramon Laguarta of PepsiCo and Darius Adamczyk are also interested in joining us.

I realize that your diary is heavily booked months ahead of time, but if there happened to be any flexibility that would allow you to be with us, we can promise a high-powered audience that is eager to hear about your vision for Chevron going forward.

If it would be of interest, I would be very pleased to jump on a call with you in the next couple of days to discuss this opportunity.

Thanks for your prospective interest,

Jeff

Jeffrey A. Sonnenfeld Senior Associate Dean for Leadership Studies Lester Crown Professor of Leadership Practice Yale School of Management



http://som.yale.edu