

**Organizer:** Feinstein, Isabel [REDACTED]@hks.harvard.edu]  
**From:** Feinstein, Isabel [REDACTED]@hks.harvard.edu]  
**Attendees:** Stout, Robert; Williams, Tara  
**Location:** Belfer 302, HKS  
**Importance:** Normal  
**Subject:** Bob Stout & Henry Lee  
**Start Time:** Thur 05/03/2020 3:15:00 PM (UTC)  
**End Time:** Thur 05/03/2020 4:00:00 PM (UTC)  
**Required Attendees:** Stout, Robert; Williams, Tara

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[REDACTED]@bp.com>  
2, 2020 4:53 PM

follow up

Hi Isabel,

Yes, that date and time would work. Can you send over an invite for this meeting? Thanks

Tara Williams

Work:

Cell:

**From:** Feinstein, Isabel [REDACTED]@hks.harvard.edu>  
**Sent:** Monday, March 2, 2020 4:21 PM  
**To:** Williams, Tara <[REDACTED]@bp.com>  
**Subject:** RE: 3/5

Hi Tara,

Would it work for Bob to meet with Henry this Thursday from 11:00-11:45?

Thanks,

Isabel

**From:** Williams, Tara <[REDACTED]@bp.com>  
**Sent:** Monday, March 2, 2020 12:25 PM  
**To:** Aldy, Joseph Edgar <[REDACTED]@hks.harvard.edu>  
**Cc:** Feinstein, Isabel <[REDACTED]@hks.harvard.edu>; Hill, Trevor <[REDACTED]@mba2020.hbs.edu>  
**Subject:** RE: 3/5

Hello,

Bob is available on Thursday, I can block 11:30am – 1pm. Bob would like to meet with Henry Lee as well. Could that meeting take place before or after the seminar?

Tara Williams

Work:

Cell:

**From:** Aldy, Joseph Edgar <[REDACTED]@hks.harvard.edu>  
**Sent:** Sunday, March 1, 2020 10:06 PM  
**To:** Williams, Tara <[REDACTED]@bp.com>  
**Cc:** Feinstein, Isabel <[REDACTED]@hks.harvard.edu>; Hill, Trevor <[REDACTED]@mba2020.hbs.edu>  
**Subject:** Re: HBS Energy & Environment Club Events

Thanks Tara. I have looped in Isabel Feinstein and Trevor Hill. Henry Lee would like to meet with Bob during his visit to Cambridge, and Isabel can arrange that meeting. Trevor is an MBA student at HBS who would like to arrange a meeting for Bob with the HBS Energy and Environment Club. I'd appreciate it if you could coordinate with each of them regarding these meetings.

On Thursday, I will host Jody Freeman of Harvard Law School at the Regulatory Policy Seminar, 1145-100 in Bell Hall (5th Floor of the Belfer Building). Jody will speak on the future of regulatory policy, and Bob indicated an interest in attending this talk. He's welcome to come. I could meet with Bob right before (say 1115) or right after the seminar. Could you let me know if either block of time would work in his schedule? I'm located in Ofer 403, just down the hall from the Belfer Building.

FYI, here is a map of our campus:

<https://admissions.hks.harvard.edu/www/documents/HKS%20Campus%20Map%202018.pdf>

Let me know if you have any questions or would like to discuss further.


Best,

Joe

Joseph E. Aldy

Professor of the Practice of Public Policy

Harvard Kennedy School

  
Cambridge, MA 02138

V: 

E: @hks.harvard.edu

I: [scholar.harvard.edu/jaldy/](https://scholar.harvard.edu/jaldy/)

T: 

Faculty Chair, Regulatory Policy Program

Mossavar-Rahmini Center for Business and Government

I: [www.hks.harvard.edu/centers/mrcbg/programs/rpp](http://www.hks.harvard.edu/centers/mrcbg/programs/rpp)

University Fellow

Resources for the Future

I: <https://www.rff.org/people/joseph-e-aldy/>

Faculty Research Fellow

National Bureau of Economic Research

I: [www.nber.org/people/joseph\\_aldy](http://www.nber.org/people/joseph_aldy)

Senior Adviser

Center for Strategic and International Studies

I: [csis.org/expert/joseph-aldy](https://csis.org/expert/joseph-aldy)

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**From:** Williams, Tara <[REDACTED]@bp.com>  
**Sent:** Thursday, February 27, 2020 8:03 PM  
**To:** Aldy, Joseph Edgar <[REDACTED]@hks.harvard.edu>  
**Subject:** RE: HBS Energy & Environment Club Events

Hi Edgar,

Please feel free to reach out regarding logistics. Thanks

Tara Williams

Work: [REDACTED]

Cell: [REDACTED]

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**From:** Aldy, Joseph Edgar <[REDACTED]@hks.harvard.edu>  
**Sent:** Thursday, February 27, 2020 10:52 AM  
**To:** Stout, Robert <[REDACTED]@bp.com>  
**Cc:** Williams, Tara <[REDACTED]@bp.com>; Mannion, Kathrina <[REDACTED]@uk.bp.com>; Lee, Henry <[REDACTED]@hks.harvard.edu>  
**Subject:** Re: HBS Energy & Environment Club Events

Great! Thanks Bob! I'm at a conference now — my grad student is about to speak — and I'll follow up with Tara later today regarding logistics and planning.

Best,

Joe



**From:** Stout, Robert <[REDACTED]@bp.com>

**Sent:** Thursday, February 27, 2020 9:47:12 AM

**To:** Aldy, Joseph Edgar <[REDACTED]@hks.harvard.edu>

**Cc:** Williams, Tara <[REDACTED]@bp.com>; Mannion, Kathrina <[REDACTED]@uk.bp.com>; Lee, Henry <[REDACTED]@hks.harvard.edu>

**Subject:** RE: HBS Energy & Environment Club Events

Hi Joe! I am making plans to travel to Boston Wed night so would love to spend some time with you on Thursday and also could speak to your class then if that works.

## Redacted - First Amendment

Tara Williams is helping with the scheduling and logistics and can work with you and others to get this solidified.

Thanks a lot!

Bob Stout

Robert L. Stout, Jr.

Vice President & Head of U.S. Policy

BP America Communications & External Affairs

[REDACTED]  
Washington, DC 20005

Office: [REDACTED]

Mobile: [REDACTED]

**From:** Stout, Robert <[REDACTED]@bp.com>

**Sent:** Sunday, February 23, 2020 6:32 PM

**To:** Aldy, Joseph Edgar <[REDACTED]@hks.harvard.edu>

**Cc:** Williams, Tara <[REDACTED]@bp.com>; Mannion, Kathrina <[REDACTED]@uk.bp.com>; Lee, Henry <[REDACTED]@hks.harvard.edu>

**Subject:** Re: HBS Energy & Environment Club Events

Thanks, Joe and happy Sunday!

If OK give me a couple of days to work this and maybe I can clear my schedule to join you on Thursday. I am quite interested in Chevron deference (yes truly!) and would love to be educated more on where Jody thinks it is headed. Plus would value some time with you to share some of the things we are doing and get your advice on what we can do to advance carbon pricing federally and in the states.

If I came on Thursday would you want me to talk to your students then? Either way happy to do a separate briefing for your students.

Will be back in touch.

Best,

Bob

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**From:** Aldy, Joseph Edgar [REDACTED]@hks.harvard.edu>

**Sent:** Sunday, February 23, 2020 5:55:28 PM

**To:** Stout, Robert [REDACTED]@bp.com>

**Cc:** Williams, Tara [REDACTED]@bp.com>; Mannion, Kathrina [REDACTED]@uk.bp.com>; Lee, Henry [REDACTED]@hks.harvard.edu>

**Subject:** Re: HBS Energy & Environment Club Events

Dear Bob,

Thanks so much for your response. It would be great to see you during your visit in March. Unfortunately, I will be out of town for a seminar on Friday March 7. I know that Henry is around and, with one exception, his schedule is free most of March 7. If you come in on March 6, we could find time to catch up. I host the regulatory policy seminar 1145-100 on March 6 (our HLS colleague Jody Freeman will speak on the future of the *Chevron* deference doctrine, which may be of interest to you) and then my schedule is open the rest of the afternoon (I still need to book my flight to Atlanta, but it's likely late that day).

I'll let my student know that you will be speaking at the Harvard European Conference on March 8. Would you like for me to share your email information with him? If so, he may try to arrange an additional session for you

BPA\_HCOR\_00336913

with students, if you have availability in your schedule. Of course, since you are already helping out Harvard students by participating in the Harvard European Conference, it would be perfectly fine to suggest that he attend the European Conference to learn more about BP's new vision and actions. Happy to defer to your preference; just let me know.

Best,

Joe

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**From:** Stout, Robert <[REDACTED]@bp.com>

**Sent:** Saturday, February 22, 2020 1:41 PM

**To:** Aldy, Joseph Edgar <[REDACTED]@hks.harvard.edu>

**Cc:** Williams, Tara <[REDACTED]@bp.com>; Mannion, Kathrina <[REDACTED]@uk.bp.com>; Lee, Henry <[REDACTED]@hks.harvard.edu>

**Subject:** RE: HBS Energy & Environment Club Events

Hi Joe. Yes, very busy times but cool to be on the front foot!

As it turns out I just committed to come to HKS to participate in a climate panel at the European Conference on March 8. I was thinking about coming in earlier and doing some meetings on the prior Friday, March 6. Would be good to see you, Henry, and John if you're available. I also might do a meeting with a senior MA official on TCI, which we are supporting.

Do you have class on Friday? If not, maybe I could try to get there on Thursday, schedule permitting. I still need to plan my travel.

Copying Henry and Kathrina also for awareness.

Thanks and have a great weekend!

Bob Stout

Robert L. Stout, Jr.

Vice President & Head of U.S. Policy

BP America Communications & External Affairs

[REDACTED]  
Washington, DC 20005

Office: [REDACTED]

Mobile: [REDACTED]

**From:** Aldy, Joseph Edgar [REDACTED]@hks.harvard.edu>

**Sent:** Friday, February 21, 2020 6:18 PM

**To:** Stout, Robert <[REDACTED]@bp.com>

**Subject:** Fwd: HBS Energy & Environment Club Events

Dear Bob,

I hope you are doing well. I suspect the new boss — and the new plans — are keeping you busy.

On Feb 12, I spent the first 20 minutes of my energy and environmental policy class running a discussion about BP's announcement that day. One of my students, Trevor Hill, a second-year MBA student, has inquired about the possibility of arranging for someone from BP to speak to the HBS Energy and Environment Club (see note below). Would you or one of your colleagues be interested? If we can't make travel work, could we arrange a videoconference? And if the latter, would you like to do this or should we loop in Kathrina or someone else in London?

If it would be easier to talk about this by phone, I'd be happy to arrange a phone call next week. Thanks for your consideration. And have a good weekend.

Best,

Joe

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**From:** Hill, Trevor <[REDACTED]@mba2020.hbs.edu>

BPA\_HCOR\_00336915

**Sent:** Friday, February 21, 2020 4:12 PM  
**To:** Aldy, Joseph Edgar  
**Subject:** HBS Energy & Environment Club Events

Hi Joe,

I am working on planning a few speaker events for the HBS Energy & Environment Club this semester and wanted to run a few ideas by you to see if you might be open to them:

1. **State of US Climate Policy** – I think there is an interest among HBS students in learning more about the different climate policies on the table (carbon tax, cap-and-trade, other “green new deal” proposals), where things stand in Washington, and when we might see some movement on legislation. Would you be interested / available to give a talk along these lines (or any other subject related to energy and climate, frankly)? Talks are typically over lunchtime or in the afternoon and attendance is usually 10-25 students.

2. **BP’s Carbon Neutral Plan** – I think students would be very interested to hear from someone at BP about their new plan for reaching carbon neutrality. Do you think any of your contacts over there would be open to a discussion with students, either in person or via video conference? We could certainly make it a joint HBS + HKS event, too.

Totally understand if you don’t have bandwidth for these, but happy to come by during your office hours if you’re open to discussing further.

Thanks!

Trevor

**Trevor Hill**

**HARVARD | BUSINESS | SCHOOL**

Energy & Environment Club, Co-President

MBA Candidate, Class of 2020

 @mba2020.hbs.edu

