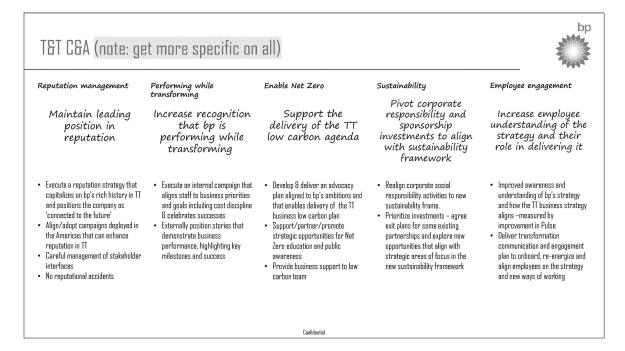
Redacted - First Amendment





Fed. Govi key s en. priori	ernments and f itakeholders to e	Enable planned usiness projects and `acilitate integrated nergy opportunities through sound and timely regulatory support and advocacy		Manage P&O portfolio optimization rategically around id term elections and with no reputational repercussions	Enable employees' understanding of reinvented bp and Mexico's role in the strategy
access i sector b instituti consulta access. Leverag associal stakehol - Jain eff impleme strategy	wy stakenoloders in the public y business objective and per an and hire a medium-term in twho can provide initial e participation in industry tions to gain access to key ders. Text with local partners to int a target specific access aimed at positioning bp as an hable ally	Leverage participation in trade associations to address unequal treatment between private and public energy companies. Submit/Otabin import license to supply our service stations and gov. support to significant mid-stream investment. Nanage reputational risk and ensure compliance with evolving energy regulations. Progress current and future retail permits for service stations. Enable relationship with local government and provide regulatory support to RCBS identified possible partnerships	• • suffide	Conduct scenario planning and political risk assessment prior to the elections Manage the relationship and all processes with the upstream regulator (CNN) and the Environmental agency (ASEA) Influence timely decision making and partner alignment during the process to reduce noise and reputational risk that may affect other businesses in country	• Details TBD



encourage innovation and develop enhanced advocacy functionality.

Brazil C&A (note: get more specific on all)



Integration	Ownership	Climate leadership	Issues management
Motivate and support the integration among businesses	Enable employees' understanding of reinvented bp and Brazil's role in the strategy	Position bp as a key player in the low carbon energy agenda in Brazil	lssues management through integrated advocacy
Aims 8 and 9	Aims 7	Aims 1 to 5	Aims 5 and 8
 CBA playing a pivotal role in the integration process. Engage HoC and local leaders in the integration agenda either internally and externally. (Internal) Ensure access to information to all bp employees through a single and empowered internal camms team. (External) Coordinate external presence in trade associations and influence in accordance with new bp's surprase an aims. Update crisis plan to reflect reinvented and integrated bp in Brazil. 	Combining digital solutions and accurate information CBA should enable all bp employees to understand and support the new organizations as well as its guals. Contextualize Brazil's opportunities into by 's purpose, aims and strategy. Franslate global strategy into local action. Incentivize leaders to keep sharing the local strategy and accomplishments internally with all businesses. Support leaders in communicating with teams more effectively and in a comprehensive way.	Influence the implementation of well-designed carbon/climate policies underpinning the transition. Mativate a constructive and transparent government's position at climate conferences (CoP2B). Support the compliance in existing regulated carbon market and incentivize the launch of voluntary markets. Consolidate by and its' spokspeople as preferred sources for tier I media in the energy transition agenda. Increase business opportunities or new revenue sources from new and existing climate polices.	 Promote a new deep dive into business issues post- reinventing bp using VaS. Build an integrated advacacy plan to address the issues focused on the new strategy. Create an interaction map among the issues anticipating potential conflicts and taking advantage of synergies. Complete assessment of bp's current presence in trade associations. Increase Congress' share into the advacacy strategy leveraging influence and anticipating regulatory issues. Assessment of the reinvented bp into the Brazilian social sustainability ecosystem.

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