	Α	В
1	Business Update	
2	Competitor	
3	Cities	
4	Corporate	
5	Geopolitics	
6	Macroeconomics	
7	Other	
8	Policy	
9	Security	
10		Topic
11		Policy
		FOICy
12		Business Update
13		Other
		•
14		Business Update
15		Business Update
16		Cities
17		Business Update
18		Policy
19		Geopolitics
19		Copontito

	А	В
20		Policy
21		Other
22		Business Update
23		Cities
24		Corporate
25		Business Update
26		Other
27		Business Update
28		Geopolitics
29		Policy
30		Other
31		Business Update
32		Geopolitics
33		Other
34		Business Update

	А	В
35		Policy
		,
36		Other
37		Business Update
38		Other
39		Business Update
40		Business Update
41		Other
42		Policy
43		Business Update
44		Other
45		Policy
46		Cities
47		Other
48		Other

	A	В
49		Policy
50		Competitor
51		Policy
52		Business Update
53		Business Update
55		business opuate
54		Business Update
55		Policy
56		Other
57		Policy
		Other
58		Other
59		Business Update
60		Business Update
		1
61		Geopolitics

	A	В
62		Other
63		Other
64		Other
65		Policy
66		Policy
~		Coopelities
67		Geopolitics
68		Policy
69		Business Update
70		Other
71		Business Update
72		Business Update

А	В
	Geopolitics
	Policy
	Other
	D · · · · · · · · · · · · · · · · · · ·
	Business Update
	Business Update
	Other
	Competitor
	A

	С
1	
2	
3	
4	RC&S Executive Weekly update
5	US Region
6	O
7	Note: Data should be entered each Monday before 12pm CST for prior week activity . Only the first two columns will be submitted to RC&S Executive worksheet. The "entered by" field is only if I have follow up questions. Please do not erase prior data.
8	
9	Highlighted items have been reported in the Executive RC&S database.
10	Description
11	Redacted - First Amendment
	G&LCE coverage on Bloomberg TV – Dev Sanyal interviewed 12/15 to air on 1/9 episode of
	Bloomberg's Commodities Edge program with Alix Steele. Interview to focus on Gas & Low
12	Carbon portfolio including Equinor partnership.
	Princeton University net zero America report released - 2-year study outlining practical blueprint for complete transformation of America's energy system to reach net-zero emissions over 30 years. Study was part-funded by bp, via Carbon Mitigation Initiative. Dave Lawler leads
13	bp communications applauding the study with a LinkedIn post on Wednesday, 12/18. JP and
11	WalMart: Workshops scheduled for bp and Walmart teams through January to define areas of mutual opportunity. Goal is to define 2-4 focus areas for further collaboration by month end.
	Microsoft: bp and Microsoft teams held workshop in December to identify 2021 areas of focus within the city of
15	Houston. Discussions will continue in January. Thus far teams are struggling to identify options.
16	Houston: Discussions with city of Houston on 3 focus areas (mobility, fuels and airports) continued in December and will bridge into January. Good progress in mobility space in joint discussions that included Uber. Discussions with airport system is being escalated within Airport exec group.
10	Coverage on Bloomberg TV: Dev Sanyal to appear in a pre-taped interview on Bloomberg TV Commodities Edge
17	program on 1/7 @ 1:30pm EDT to discuss Gas and Low Carbon portfolio. The interview will focus on Lightsource bp
18	Redacted - First Amendment
	Trump Veto of NDAA: House and Senate completed the override of Trump's veto of the National Defense Authorization Act for FY 2021. International implications of this means that there are some mandated sanctions for the Administration to apply against Turkey and NordStream 2. These sanctions are very similar to what the Trump
10	Administration has already (although only recently) applied in these same areas, but it may allow for more aggressive implementation in the coming weeks. bp equities are not directly affected at this time.

	С
	COVID Stimulus Legislation: The COVID stimulus legislation included multiple energy-related provisions, among which were an extension of the production tax credit for wind projects and the investment tax credit for solar projects. It also included an extension of the begin construction deadline for CCUS projects to January 2025 in order
20	to qualify for the 45Q tax credit (previous deadline was January 2024). MLK Video: Dave Lawler and Mark Crawford will be interviewed for a short video about MLK Day and updates on
21	bp's D&I framework. This will launch on Yammer on Thursday, 14 January to all US employees. Coverage on Bloomberg TV: Dev's interview discussing bp's Gas & Low Carbon portfolio on Bloomberg TV airs this
22	Thursday, 11 January at 1 pm ET.
23	Discussions with LSbp regarding the Houston Sunnyside project continue, with focus on defining requirements for LSbp active role.
	First workshop with Walmart this Thursday, Jan 14, focus on Walmart sharing "opportunity areas". Business representatives identified to attend. Next week workshop will focus on bp sharing potential solutions in opportunity areas. Goal to define potential areas of further collaboration by end-Jan.
25	Scrutiny over PAC contributions: In the wake of the attacks on the US Capitol, corporations have received scrutiny from the press and in social media over their political contributions. Bp has received media inquiries from several outlets and has been tagged on social media regarding the company's contributions. bp has decided to pause PAC activity for six months to review criteria for donations.
	Clashes at US Capitol building: Violent clashes emerged at the US Capitol building on 6 January, interrupting a joint session of Congress, during which far-right groups attempted to challenge the results of November's presidential election. At this time, there is no indication of immediate threat to bp people or assets although further bouts of
26	localized unrest could occur nationwide over the coming weeks. The DC office is closed and local staff have been Equinor secures offshore wind deals: Equinor, bp's incoming strategic partner in US offshore wind, was awarded a
27	major contract with New York State to provide offshore wind power from its Empire Wind 2 and Beacon Wind 1 Final Trump Administration Actions on Sanctions: The Trump administration continues to promulgate actions against targeted nations in its final days. There have been additional sanctions against Iran and notably strong
28	sanctions against Chinese companies including CNOOC. To date, there appear to be few direct impacts on bp Redacted - First Amendment
29	Redacted - I list Amendment
	bp plc v. Baltimore, Supreme Court of the United States: On 19 January the Supreme Court will hold a hearing that deals with a narrow, procedural issue. The underlying case, filed against 21 companies including BP, is one of
30	Inumerous cases filed by states and localities against oil and gas companies broadly alleging climate-change-related. Redacted - First Amendment
31	Last minute Trump Administration designations: The Trump Administration issued a small flurry of designations
	within existing laws that affected Iran, Chinese products from Xinjiang and the pipe-laying vessel involved in NordStream 2. None of these last-minute actions directly affect bp interests, but they do form a structure that the
	Biden Administration must work within as it defines its approach to China and other nations. bp America recognition for LGBTQ equality from Human Rights Campaign: On 1/28 an announcement will take place that bp America has earned 'best place to work for LGBTQ equality' from the Human Rights Campaign
33	Foundation for 2021 through the corporate equality index. Redacted - First Amendment
L ³⁴	

Biden Admin EO affecting new permits and leases: Last week, the Biden Administration announced permits for leases for oil & gas projects on federal lands and waters have been temporarily elevated for decision-making for 60 days. Decisions typically made by career staff must rise to higher-level political appointees at the Department of Interior. This announcement was characterized as a "temporary pause on new permits and leases". The Biden

С

Administration is expected to announce a one year pause on future oil & gas leases on federal lands and waters on
 US paid amplification of Christiana Figueres/Bernard Looney op-ed: A two week US paid amplification of the
 Christiana Figureres/Bernard Looney op-ed on CNN.com will run from 1/25 through 2/7. Messaging will appears in
 a variety of media outlets and various news/financial/tech websites.

Redacted - First Amendment

37

LBJ Panel Discussion: Mary Streett will be a speaker on a Live Zoom webinar for the University of Texas Lyndon B. Johnson School of Public Affairs on 2/10. During the webinar, Mary will discuss bp policy and advocacy campaigns regarding our net zero strategy.

38

Argos Platform Journey: On 2/4 the Argos platform is scheduled to sail away from Korea (pending weather) to
 arrive in Houston in ~70 days. Upon arrival, the platform will undergo final prep work and regulatory inspections
 Partnership with bp/Uber/Evolve in Houston: 2/1 is the soft launch of the bp Uber EVolve collaboration to
 advance EV charging in Houston.

Redacted - First Amendment

41 Biden Administration EO: On 1/27, the Biden Administration laid out an executive order which focused on climate and energy. The order broadly focused on three things-- beginning the process of updating the U.S. Nationally Determined Contribution under the Paris Agreement, with a goal of finishing in advance of an announced U.S. Leaders' Climate Summit on April 22; a pause on new oil and gas leasing on federal lands and waters pending 42 completion of a review of federal oil and gas permitting and leasing practices; and several federal government bp's US offshore wind project with Equinor finalized on 1/29. The project has the potential to generate 4.4 GW enough to power 2 million households. bp's 50% stake in this project is an important step in reaching 50 GW of net 43 renewable capacity by 2030. Impeachment Trial of Former President Donald Trump: The US Senate begins its impeachment trial of former president Donald Trump on 2/8. It's unlikely Trump will be convicted. A conviction would only serve to prevent 44 Trump from seeking federal office in the future. Biden Administration Economic Stimulus Legislation: Congress is moving forward on economic stimulus legislation proposed by the Biden Administration. The USD 1.9 trillion measure would provide money to state and local 45 governments for continuing COVID measures and USD 1,400 to eligible Americans. We do not anticipate there Greater Houston Partnership Announcement: Starlee Sykes, President GoM & Canada, will join the Board of 46 Directors for the Greater Houston Partnership. This is being announced internally the week of 2/8.

Redacted - First Amendment

47

Hart Energy Award: Starlee Sykes, President GoM & Canada, is being recognized during the week of 2/8 as a recipient of the Hart Energy Award as one of twenty-five 'Influential Women in Energy'.

The **Securities and Exchange Commission has tapped attorney Satyam Khanna** to serve in the new role of senior policy adviser for climate and ESG. He has done stints with the SEC and the Treasury Department. Most recently was with the NYU School of Law's institute for Corporate Governance and Finance.

С

- Duke Energy created a new subsidiary, eTransEnergy, to work with cities and big corporations on fleet vehicle
 electrification. The new subsidiary will provide a bunch of services ranging from financing to electric infrastructure
 Myanmar sanctions: On 11 February, President Biden authorized immediate sanctions on military leaders who
 directed the coup in Myanmar that began on 1 February. As a result, the US Dept of Treasury designated 10 current
 and former military officials responsible for the coup, subjecting them to asset freezes.
- IBM/bp Quantum Computing: On 15 February bp sent out a press release regarding joining the IBM Quantum
 Network to advance the use of quantum computing in the energy industry. bp will work with IBM to explore using quantum computing to solve business and engineering challenges and explore the potential applications for driving
 efficiencies and reducing carbon emissions.
- Castrol/Roush Fenway Racing Net Zero announcement: On 18 February, Roush Fenway Racing is announcing that the team has become the first carbon neutral NASCAR race team, powered by its official sponsor Castrol. Throughout the 2021 NASCAR season, Castrol will power the Roush Fenway team by supporting Roush Fenway's carbon reduction and offset programs across their operations both on and off the track.

Redacted - First Amendment

54

Manchin to Biden: Support natural gas. The chairman of the Senate's energy committee wants President Biden to consider the "many benefits of responsible domestic natural gas production" as the administration crafts its
 U.S. coal production is still slated for a bounce-back from the pandemic lows, but it may be smaller than federal analysts previously thought. EIA sees annual U.S. coal production rising this year to 589 million short tons, and ticking up slightly again in 2022. Its share of power generation is projected to rise from 20% last year to 22% in 2022. But it provided well over half of U.S. power earlier this century.

- **COVID Relief Package:** Congress will continue working on Biden's proposed USD1.9 trillion COVID relief package as part of the 2021 budget. Current budget authority expires March 14. Largest sticking
- point is a push to raise the minimum wage to \$15/hour. Timely passage prior to March 14 is not certain
 CERA Week: Several bp executives-- including Bernard Looney, Giulia Chierchia, and David Eyton--will attend CERAWeek's virtual 2021 conference taking place from 1-5 March. Sessions are being prerecorded and Bernard will join incoming Amazon CEO Andy Jassy for a Luncheon & Dialogue with
- Daniel Yergin. Other topics which bp executives will speak to include: ESG, The Energy Transition, and
 Ceres: On 9 March, Bernard Looney will prerecord a discussion with Mindy Lubber and Jeff Ubben diving into the challenges that a CEO who is willing to take on the energy transition must face. This
 Ceres event interview will be livestreamed on 23 March.

BL at Resources for the Future (RFF): On 11 March, Bernard Looney will participate in a discussion for RFF about his career and experience at bp. The panel will explore bp's strategy and discuss bp's net US-Iran Relations and Nuclear Deal: Despite initial diplomatic activity, Iran and the US are not any closer to talks about Iran's nuclear program or the easing of sanctions on the Iranian regime. The Biden Administration started preliminary outreach to Iran and formally announced its willingness to rejoin discussions with Iran and the other signatories to the nuclear deal. However, the US has not relaxed sanctions and stated that Iran needs to take the first steps to get back into compliance with the nuclear deal. This weekend, Iran retained some level of international inspections despite initial indications that all inspectors would have to leave based on a recent Iranian law. How the US-Iran relationship plays out

	С
62	On Feb 15th More than 4.3 million Texas homes and businesses were without power as per the tracking service poweroutage.us. Bitter cold temperatures and winter storms wreaked havoc on the power system in Texas. FERC chairman Richard Glick said in a statement that they would be examine the root causes of these reliability events. Part of Texas were without power for almost 5 days. Clean power systems more resilient to weather extremes. All major forms of geneation were affected, but gas
63	took the biggest hit.
64	CERA Week : Several bp executives including Bernard Looney, Giulia Chierchia, and David Eyton will attend CERAWeek's virtual 2021 conference taking place this week (1-5 March). Sessions were prerecorded and Bernard will join incoming Amazon CEO Andy Jassy for a Luncheon & Dialogue with Daniel Yergin on 1 March. Other topics which bp executives will speak to include: ESG, The Energy
65	Redacted - First Amendment
66	
67	US Sanctions Against Saudi Citizens: On 26 February, the Biden Administration announced sanctions and visa bans targeting Saudi Arabian citizens over the 2018 killing of journalist Jamal Khashoggi. In an effort to preserve a working relationship with MbS, these sanctions and bans stopped short of imposing sanctions on Crown Prince Mohammed bin Salman himself.
68	
	Redacted - First Amendment
69	
70	The U.S. Postal Service is sort of going electric. The USPS is awarding Oshkosh Defense a contract to complete design and build up to 165,000 "Next Generation Delivery Vehicles" over 10 years. The vehicles can accommodate either internal combustion or battery drivetrains and "can be retrofitted to keep pace with advances in electric vehicle technologies.". The USPS is initially granting \$482 million for the first phase of what will ultimately be a multibillion dollar modernization contract.
<u> </u>	BL at Resources for the Future (RFF): On 11 March, Bernard Looney will participate in a discussion
	with RFF President and CEO, Richard Newell, about his career and experience at bp. The panel will
71	explore bp's strategy and discuss bp's net zero ambition while touching on some policy aims of bp.
	President of Ceres, and Jeff Ubben, recently appointed XOM board member, diving into the challenges
72	that a CEO who is willing to take on the energy transition must face. This Ceres event interview will be livestreamed on 23 March.
12	

	С		
	Russian Sanctions: The week of 8 March, the Biden Administration imposed sanctions as a direct response to the poisoning of opposition leader Alexei Navaly. These sanctions do not appear to affect any bp business operations or relationships. The sanctions announced were targeted at individual "bad actors" not at broad sectors and are mandated by law given the use of a chemical weapons agent. Another key feature of these sanctions is that they were coordinated with sanctions of the EU—an early		
	indication that the Biden Administration will try to harmonize sanctions with allies where possible. There is a desire by the Biden Administration to have a multifaceted relationship with Russia and find areas of		
	commonality (e.g., arms control; arctic policy), Redacted - First Amendment		
73 74 75 76 77	Redacted - First Amendment		
	The Biden Administration team continues to grow. Jane Flegal has joined the White House Council on Environmental Quality as senior director for industrial emissions. Noah Kaufman is now a senior economist at the White House Council of Economic Advisers. Catherine Wolfram is now the Treasury Department's deputy assistant secretary for climate and energy economics. President Biden's vowing a		
78	whole-of-government approach that weaves climate deeply into White House decision-making and the Chevron Corp is partnering with Microsoft, Schlumberger and privately held Clean Energy Systems to build a carbon plant in Mendota, California. Its another investment in renewables and other technology		
79	based on anticipated of a tougher selling climate for traditional energy.		

	D	E	F	G
1				-
2				
3				
4				
5				
6				
7				
8		_		
9				
10	Entered by	<u>Date</u>	Week#	
11	14/12/2020	Keith Botley	50	
<u> </u>		Refut Bolicy	00	
12	14/12/2020	Keith Botley	50	
12	14/12/2020 Keith Botley 50			
13	14/12/2020	Keith Botley	50	
14	Damian Bilbao	04-Jan-21	1	
15	Damian Bilbao	04-Jan-21	1	
16	Damian Bilbao	04-Jan-21	1	
17	Koith Rotlow	04 Jan 21	1	
17	Keith Botley	04-Jan-21	T	
18	Keith Botley	04-Jan-21	1	
19	Keith Botley	04-Jan-21	1	

	D	E	F	G
20	Keith Botley	04-Jan-21	1	
21	Keith Botley	11-Jan-21	2	
22	Keith Botley	11-Jan-21	2	
23	Damian Bilbao	11-Jan-21	2	
24	Damian Bilbao	11-Jan-21	2	
25	Keith Botley	11-Jan-21	2	
26	Keith Botley	11-Jan-21	2	
27	Keith Botley	18/01/2021	3	
28	Keith Botley	18/01/2021	3	
29	Keith Botley	18/01/2021	3	
30	Keith Botley	18/01/2021	3	
31	Keith Botley	18/01/2021	3	
32	Keith Botley	25/01/2021	4	
33	Keith Botley	25/01/2021	4	
34	Keith Botley	25/01/2021	4	

	D	E	F	G
35	Keith Botley	25/01/2021	4	
36	Keith Botley	25/01/2021	4	
37	Keith Botley	25/01/2021	4	
20	Kall Ball	01/02/2021	_	
38 39	Keith Botley	01/02/2021	5	
40	Keith Botley Keith Botley	01/02/2021	5	
41	Keith Botley	01/02/2021	5	
		01/02/2021	J	
42	Keith Botley	01/02/2021	5	
43	Keith Botley	01/02/2021	5	
44	Keith Botley	08/02/2021	6	
45	Keith Botley	08/02/2021	6	
46	Keith Botley	08/02/2021	6	
47	Keith Botley	08/02/2021	6	
48	Keith Botley	08/02/2021	6	

	D	E	F	G
49	Keith Botley	08/02/2021	6	
50	Keith Botley	08/02/2021	6	
51	Keith Botley	15/02/2021	7	
52	Keith Botley	15/02/2021	7	
53	Keith Botley	15/02/2021	7	ІТК
55	Kenth Bottey	13/02/2021	,	IIK
54	Keith Botley	15/02/2021	7	ІТК
55	Keith Botley	15/02/2021	7	
	,			
56	Keith Botley	15/02/2021	7	
57	Keith Botley	22/02/2021	8	
	Kaith Datlay	22/02/2024	0	
58	Keith Botley	22/02/2021	8	
59	Keith Botley	22/02/2021	8	
60	Keith Botley	22/02/2021	8	
			Ū	
61	Keith Botley	22/02/2021	8	

	D	E	F	G
62	Keith Botley	22/02/2021	8	
63	Keith Botley	22/02/2021	8	
64	Keith Botley	01/03/2021	9	
65	Keith Botley	01/03/2021	9	
66	Keith Botley	01/03/2021	9	
67	Keith Botley	01/03/2021	9	
68	Keith Botley	01/03/2021	9	
69	Keith Botley	01/03/2021	9	
70	Keith Botley	01/03/2021	9	
71	Keith Botley	08/03/2021	10	
72	Keith Botley	08/03/2021	10	

	D	E	F G
73	Keith Botley	08/03/2021	10
74	Keith Botley	08/03/2021	10
75	Keith Botley	08/03/2021	10
76	Keith Botley	08/03/2021	10
77	Keith Botley	08/03/2021	10
78	Keith Botley	08/03/2021	10
79	Keith Botley	08/03/2021	10

	A
3	Торіс
4	Policy
5	Policy
6	Policy
7	Policy
8	Policy
9	Policy
10	Geopolitics
11	Cities
12	Corporate
13	Corporate
14	Corporate
15	Macroeconomics

	В
3	Description
	Danish oil&gas: the Danish government announced it would end new oil and gas exploration in its swath of the
4	North Sea and phase out fossil fuel extraction altogether by 2050.
5	towards the European Green Deal's aim to reach climate neutrality by 2050. The EU also agreed on their
<u> </u>	German en Presidency. The German (and ivierker's last) en Presidency which comes to end at the year end has
	overall been successful. The achievements include: agreeing the EU 2021 – 2027 budget and the Covid Recovery
	Fund despite strong opposition from Poland and Hungary; setting a new European GHG emissions reduction goal of
6	55 % by 2030. However, with regard to EU-China relations the key goal of reaching an investment protection
	out the vision for reducing transport emission published its Strategy for Smart and Sustainable Mobility which sets
	getting 30 million electric cars on the road by the end of the decade, doubling rail passenger traffic and making
7	or chinate and non-checking that the total by the end of the decade, doubling fail passenger traine and making
	sector overseas, ending export finance, aid funding and trade promotion for new crude oil, natural gas or thermal
8	coal projects, with very limited exceptions. The changed approach will come into effect before next year's COP26
8	טול איט
	carbon budget covering 2033-2037 which is the first carbon budget to be set with the aim of achieving net zero by
	2050. CCC recommends a 78% reduction in GHG emissions by 2035 with an additional £50bn capital investment
	required each year to 2030. However the CCC argues the total cost of reaching net zero has fallen and will now cost
9	less than 1% GDP a year out to 2050. It sees oil and gas demand fall by 80% and 70% retrospectively with
	prexite tina joint statemient of Builday, invitor is som som and thropean contribusion mesident or sura von der
	Leyen said trade talks would continue in order to 'go the extra mile' for a deal. This came after the EU reportedly dropped its insistence on dynamic regulatory convergence. Before the weekend, the PM repeatedly said there is
	now a 'strong possibility' of no deal and EU eleased its Brexit contingency plans to ensure "basic" connectivity by
10	unand and air if the wal a na deal her Danamakan 21at
	Madrid will ban diesel buses in 2022: the entire fleet will be hybrid, electric or powered by natural gas. The
11	municipality will acquire 520 gas vehicles over the next few years, in which it will invest 161.2 million euros.
	vehicle rental offer for individual and corporate customers involving installation of charge points and home charge
12	scheme. The EV rental will be provided by Arval, the installation of the charge points is financed by BNP Paribas
	หพระ ลกดี ะในนี้กาดๆ เอก์ พิษาณาร์: กาย ายังรู่ไม่แร่ง ระนั้นจูโพลง กาแลกง สาทางนกระชามง รายกาลเอกซู พายา Gasume ลกน ยาย
	Port of Groningen in February 2020. By 2030, NortH2 aims at a capacity of 3 GW offshore wind, growing to a total
13	of 10 GW for electrolysis by 2040. The project now enters the second phase of its feasibility study, FID is expected
	The goga actory. Frans for an electric battery gigaractory in bryth northumbenand were announced, when
14	completed, it will supply enough lithium-ion batteries batteries to power between 300,000 and 500,000 electric
	UK Singapore, Vietnam deals: The UK signed continuity free trade deals with both Singapore and Vietnam; duties
	will be eliminated by the end of 2024, a similar timeline as the Singapore - EU deal. he Singapore deal is worth
	more than \$22bn and the two countries also announced their intention to launch negotiations for a digital
15	economy agreement (DEA), which would be the first-such DEA Singapore strikes with a European country.

	А
2	Торіс
3	Business Update
4	Business Update
5	Business Update
6	Macroeconomics
7	Policy
8	Macroeconomics
9	Macroeconomics
	Competitors
10 11	Delini
	Policy Business Update
12 13	Policy

	В
2	Description
3	Advocacy: SVP China met vice premier Hu Chun Hua and introduced bp's net zero ambitions and bp's commitment to China as well as bp's willingness to contribute to China carbon neutral journey by 2060, at a gala dinner organized by EU Chamber
4	Air bp: signed the MoU for the 25yrs extension of Bluesky JV with CNAF(China National Aviation Fuel company, a division of the Chinese Government & controlled via SASAC, the Aviation regulator) – a very important milestone towards definitive agreements in 2021 before current JV expiration in May 2022
5	Bernard joined TSEM (Tsinghua University School of Economics Management) Advisory Board meeting, discussed global opportunities and challenges, provided insights to Tsinghua university's education reform plan and re-emphasized bp's commitment to relationships with Tsinghua as well as many other strategic partnerships in China. President Xi congratulated 20th anniversary of TSEM advisory board through a video address. He welcomed suggestions and advice from advisory board members on China's education development and reiterated the importance of global collaboration.
6	China's Manufacturing PMI, Non-manufacturing Business Activity Index and Composite PMI Output Index hit 52.1%, 56.4% and 55.7% in Nov. The three indexes have hit the year-to-date high and been above the critical point for nine consecutive months
7	China's NEV (new energy vehicle) industry enters into middle and advanced stage of development.
8	China's new energy vehicle (NEV) market will embrace strong growth in the next five years, with compound annual growth rate for 2020-2025 to hit 36.1%. It is expected that China will sell 1.16 million NEVs in 2020.
9	Demand for photovoltaic products will grow 30%-40% every year in the next five years. The permeability should reach above 60% for the PV industry to realize carbon neutrality by 2060. That means the demand for PV products will grow 30%-40% every year in the next five years. In the future, the subsidy will be cancelled gradually. China will cut subsidy first and then adjust subsidy rules.
10	Jiaxing signs strategic cooperation agreement with Shell to deepen its cooperation with the international energy giant They will deeply practice the concept of green and low-carbon development and comprehensively deepen pragmatic cooperation in all fields, such as improving the capacity of settled projects. They will also launch cooperation in the field of new energy including hydrogen energy and intensify win-win cooperation during the construction of comprehensive energy stations and urban major projects.
11	Ministry of Finance issued NEV subsidy budget for 2021 ahead of schedule
12	Mobility & convenience: bp launched opening ceremony of its first two wholly owned retail stations in Hunan Xiangtan
13	Shanxi accelerates construction of new energy and energy storage facilities and deploys hydrogen energy industrial chain orderly.