

**From:** Jefferiss, Paul H. [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/REDACTED]  
**Sent:** 29/08/2019 09:41:42  
**To:** Thomas, Mark J [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/REDACTED]  
**CC:** Emery, Dominic [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bc2906ed79ec4a1d80b96deaab3b4327-REDACTED]; Eyton, David G P [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a59b8e0e72fa44ebbc5d7568890e6f1-REDACTED]; Hill, Gardiner [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=67ffd5c490cf4ed9bcdcc919fc513e58-REDACTED]; Khan, Omayma [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=755301e6da11465a9faaf677ab7fd572-REDACTED]; Stout, Robert [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=03dabeb0bf8d45e99472ded8f9f4e8ec-REDACTED]; Morrell, Geoff [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=68a33e1f188a46299e8acb2c84440814-REDACTED]  
**Subject:** Strictly confidential: prompt response requested

All,

A quick debrief on yesterday's OGCI Excom, actions highlighted. Happy to discuss:

- Headlines for Bob – a tough meeting but the report, CEO event and announcement package all agreed with no material changes.
- Questions for Bob (answers by Excom call Sept 3)
  - Is he OK with Delia's suggested "pull" quote on CCS for the report, as amended by Gardiner:
    - *"Getting CCUS to scale requires collaboration between industry and governments and involves multi-billion dollar, multi-year investments. OGCI sees this as crucial for tackling climate change."*
  - Which of the speaking topics in Excom pre-read Appendix F (pasted below) does he specifically want, and not want to address, and which does he not mind (answers?)
  - Is he OK with final version of report which will be circulated on Friday this week

More detail....

- Overall, the culture and mindset of US companies in a different place – OGCI five years ago.

## Redacted - First Amendment

- As a result there was a proposal to revisit the charter to ensure process fit for purpose. I urged against charter changes unless essential – but was told Bob has already proposed a review of OGCI governance?
- A key issue was whether OGCI had to accommodate all member views – US companies argued yes, but others concerned about risk of lowest common denominator. If charter is amended, I suggest a clause that new companies must sign up to existing OGCI positions.
- A key issue was whether OGCI is an "advocacy" organisation. Most companies argued yes, obviously, but US companies and Equinor argued no, at least not in specific jurisdictions, only "globally". This may need clarification.
- Other companies (and Jerome) had received a letter from Espinosa saying only UNSG agenda if higher ambition. Presume we also received?
- A lot of emphasis (from Equinor) on the need for more action and fewer "initiatives."

- On CCUS a hard push from WS for at least 0.5 FTE human resource from each company.
- Major divergence between views on sector “purpose” – US companies for economic prosperity and modern life, others for sustainable development and poverty eradication.
- For CEO reception on Sept. 22 evening agreed CEOs + 1, companies to decide the +1. Other elements of NYC event unchanged, but greater clarity needed on which CEOs attend which events (e.g. parallel youth lunch dialogue on Monday).
- Agreed on five dialogue sessions for late afternoon Sept. 23 (NCS, stakeholders, CCUS, Methane, Transport). BP will lead on stakeholders. Dialogue leads to circulate main points to make in their session for Excom review asap.
- Greater clarity needed on what issues each CEO wants to speak to. Q&A under development. Companies to review and provide feedback on existing Q&A, and indicate CEO topic preferences by Excom call on Sept. 3.
- Report agreed with minor changes – materiality matrix won’t be included as implies OGCI supports its conclusions. Circular carbon won’t be referenced. Draft final report will be circulated Friday with a new CEO foreword. Sign off needed at Sept 3 Excom.
- OGCI agreed unanimously to support the WEF-led NCS Alliance. In principle keen to field a CEO at NCS Alliance launch, subject to logistics and timing. I will clarify when details available.

Confidential

August 28, 2019 (F2F, Paris)



## Appendix F – CEO Speaking roletable

The table below will be displayed and filled up during the Excom with preference of each Excom member of assignment of topic during the CEO dialog.

A preliminary proposition based on WS leadership and last year approach is proposed below for brainstorm at the Excom meeting. The number of CEOs per topic has been suggested by Columbia.

Preliminary proposition	CEOs	BP	Chevron	CNPC	ENI	Equinor	Exxon	Oxy	Pemex	Petrobras	Repsol	Aramco	Shell	Total
Additional role		Intro / Outro												
Welcome new members		ADNOC												
Role of gas / Engagement / Target / Global Alliance / MGP / Studies	2		RoG / Target / Studies		Global Alliance / MGP									
Carbon intensity (methodology, baseline & target) / EEI / Downstream / Scope 3	3										Downstream			Methodo Scope / implicatio
Stakeholders engagement	2					Best practices, Statement							Responsible advocacy	
Carbon value (incentives, mechanisms in different jurisdictions)	2									Incentives / mechanisms	Carbon value / energy efficiency	Incentives / mechanisms		
CCUS KS / CEM Joint decl.	2			China roadmap / Workshop				Hubs / project					KS	
Flaring reduction / actions							RoG Flaring							
NBS / Natural Climate Solutions Alliance (tbc)										Roadmap / NCS Alliance (tbc)				
TWS / 2020 Roadmap / GTZ Coalition (tbc)												2020 year of transport		
OGCI and SDGs						LEO work on SDGs								

Reporting & Transparency					Reporting TF / Methane target									
Access to affordable & clean energy														O&G in the energy mix role of industry
Long term transition /role of the O&G industry / Future of OGCI	2	Roadmap 2020, need to deliver and continue the work, target												
How OGCI helps progressing / REX			1-year REX	Reporting	Expand methane topic	Engage with stakeholders	1-year REX	1-year REX		Carbon value	Share knowledge / experience	Carbon value	Accelerate low carbon solutions such as CCUS	Go beyond the sum of the parts / additional

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**From:** Hill, Gardiner [REDACTED]@uk.bp.com>  
**Sent:** 28 August 2019 21:53  
**To:** Jefferiss, Paul H. [REDACTED]@uk.bp.com>  
**Subject:** RE: Pull quote suggested for Bob

Paul,

Thanks for the opportunity to comment. Two things might be worth adding:

1. the collaboration point. Even OGCI cannot do this on it own
2. Commercial /policy

“Getting CCUS to scale requires collaboration between industry and governments and involves multi-billion dollar, multi-year investments. OGCI sees this as crucial for tackling climate change.”

Or something to that effect.

Thanks,

Gardiner

**From:** Jefferiss, Paul H. [REDACTED]@uk.bp.com>  
**Sent:** 28 August 2019 21:19  
**To:** Hill, Gardiner [REDACTED]@uk.bp.com>  
**Subject:** Fwd: Pull quote suggested for Bob

Gardiner

Delia needs a quote from Bob about CCUS for the report and has suggested the words below.

Before I send it to Bobs office for approval do you have any tweaks or comments? I have to get it to them ASAP and no later than tomorrow as Delia needs it back by next Tuesday.

Thanks

Paul

Sent from my iPhone

Begin forwarded message:

**From:** Delia Meth-Cohn [REDACTED]@deliamethcohn.com>

**Date:** 28 August 2019 at 21:02:22 BST

**To:** [REDACTED]@uk.bp.com

**Subject:** Pull quote suggested for Bob

So nice to see you in Paris. Something like this for Bob on the KickStarter first page.?

Getting CCUS to scale involves multi-billion dollar, multi-year investments that OGCI sees as crucial for tackling climate change.