

Message

From: Jefferiss, Paul H. [REDACTED]@uk.bp.com]
Sent: 18/08/2020 17:23:46
To: Nash, Mike A (Legal) [REDACTED]@uk.bp.com]; Berra, Federica [REDACTED]@bp.com]; Efremova, Lyubomira [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Dembitska, Oksana [REDACTED]@uk.bp.com]; Jacobsen Plutt, Louise A [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ea3bfe0901474f82baa299659222e9 [REDACTED]]; Davies, Rod G [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Woods, Rachel [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Samuel, James [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Mather, Peter J [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Reid, Rachael [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Towns, Martin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Rogers, Liz [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Haywood, Alan H [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Corbeau , Anne-sophie [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Moore-Bridger, Clare [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]]
CC: Stuart, Casey [REDACTED]@bp.com]; Latimer, Philippa [REDACTED]@bp.com]; Urquhart, Helena [REDACTED]@bp.com]; Harbridge, Anthony P [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Duhan, Matthew [REDACTED]@bp.com]; Stout, Robert [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Alvarez, Orlando A [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; David Lawler [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=[REDACTED]]; Palmer, Tony [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=[REDACTED]]]
Subject: RE: Steering Committee - decarbonised & renewable gas
Attachments: Communications and avdocacy challenges to net zero narrative.docx

Mike et al.

Thanks for all this rich feedback, especially since so many of you are on leave. I apologise for the intrusion.

Today's feedback on the narrative from Rachel, Fede, Tony and others is relatively easy to accommodate and it will be reflected in the final version.



If you have time and energy please give me any thoughts on the cover **note by midday tomorrow** – but please also recall that this is just a paper with thoughts for PAWG, not a done deal. If you don't have time to offer views now, please ensure they're brought into the room next week.

Thanks again for hard work.
Best wishes

Paul

Confidential

From: Nash, Mike A (Legal) [REDACTED]@uk.bp.com>

Sent: 18 August 2020 11:30

To: Jefferiss, Paul H. [REDACTED]@uk.bp.com>; Berra, Federica [REDACTED]@bp.com>; Efremova, Lyubomira <[REDACTED]@ec1.bp.com>; Dembitska, Oksana [REDACTED]@uk.bp.com>; Jacobsen Plutt, Louise A <[REDACTED]@bp.com>; Davies, Rod G [REDACTED]@BP.com>; Woods, Rachel <[REDACTED]@uk.bp.com>; Samuel, James [REDACTED]@uk.bp.com>; Mather, Peter J <[REDACTED]@uk.bp.com>; Reid, Rachael <[REDACTED]@uk.bp.com>; Towns, Martin [REDACTED]@uk.bp.com>; Rogers, Liz [REDACTED]@uk.bp.com>; Haywood, Alan H <[REDACTED]@bp.com>; Corbeau, Anne-sophie <[REDACTED]@bp.com>; Moore-Bridger, Clare [REDACTED]@bp.com>
Cc: Stuart, Casey [REDACTED]@bp.com>; Latimer, Philippa <[REDACTED]@bp.com>; Urquhart, Helena <[REDACTED]@bp.com>; Harbridge, Anthony P <[REDACTED]@no.bp.com>; Duhan, Matthew <[REDACTED]@bp.com>; Stout, Robert <[REDACTED]@bp.com>; Alvarez, Orlando A [REDACTED]@bp.com>; Lawler, David [REDACTED]@bpx.com>

Subject: Re: Steering Committee - decarbonised & renewable gas

[REDACTED]

[REDACTED]

Mike

Get Outlook for iOS

From: Jefferiss, Paul H. [REDACTED]@uk.bp.com>
Sent: Monday, August 17, 2020 6:23:48 PM
To: Berra, Federica [REDACTED]@bp.com>; Efremova, Lyubomira [REDACTED]@ec1.bp.com>; Dembitska, Oksana [REDACTED]@uk.bp.com>; Jacobsen Plutt, Louise A [REDACTED]@bp.com>; Davies, Rod G [REDACTED]@BP.com>; Woods, Rachel [REDACTED]@uk.bp.com>; Samuel, James [REDACTED]@uk.bp.com>; Mather, Peter J [REDACTED]@uk.bp.com>; Reid, Rachael [REDACTED]@uk.bp.com>; Towns, Martin [REDACTED]@uk.bp.com>; Rogers, Liz [REDACTED]@uk.bp.com>; Haywood, Alan H [REDACTED]@bp.com>; Nash, Mike A (Legal) <[REDACTED]@uk.bp.com>; Corbeau, Anne-sophie [REDACTED]@bp.com>; Moore-Bridger, Clare [REDACTED]@bp.com>
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Subject: RE: Steering Committee - decarbonised & renewable gas

All,

Following further strong feedback over the weekend to strengthen the natural gas contribution I've adjusted the draft building blocks narrative considerably. I have stopped short of using the phrase destination fuel but only to avoid a backlash of challenge from some stakeholders. It is strongly implied in the narrative and can easily be made explicit if that is the consensus.

The new changes have turned it into a bit of an epic (7.5 pages) – but there are just a couple of pages on gas, CCUS and hydrogen themselves if we wished to extract those parts – the attached paper is meant to be building blocks for a narrative rather than necessarily the narrative itself.

If there is any further feedback I will need to receive it no later than COB tomorrow. Anthony, grateful if you can get Dev's view on this version – noting that this is just input to a PAWG discussion at this stage, not final.

Best wishes

Paul

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From: Jefferiss, Paul H.
Sent: 14 August 2020 17:27
To: Berra, Federica <[REDACTED]@bp.com>; Efremova, Lyubomira [REDACTED]@ec1.bp.com>; Dembitska, Oksana

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[redacted]@uk.bp.com>; Jacobsen Plutt, Louise A [redacted]@bp.com>; Davies, Rod G [redacted]@BP.com>; Woods, Rachel [redacted]@uk.bp.com>; Samuel, James [redacted]@uk.bp.com>; Mather, Peter J [redacted]@uk.bp.com>; Reid, Rachael [redacted]@uk.bp.com>; Towns, Martin [redacted]@uk.bp.com>; Rogers, Liz [redacted]@uk.bp.com>; Haywood, Alan H [redacted]@bp.com>; Nash, Mike A (Legal) [redacted]@uk.bp.com>; Corbeau, Anne-sophie [redacted]@bp.com>
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Subject: RE: Steering Committee - decarbonised & renewable gas

All,

Many thanks for your inputs to and forbearance on the gas-CCUS-hydrogen narrative, which has gone through many iterations – all of which have been helpful and probably necessary to make sure different parts of the company are aligned as the strategy evolves quite quickly and dramatically. I've found this a surprisingly difficult task, for the reasons below.

I've tried to bring the different and sometimes disparate strands together in the attached, and in doing so the following points emerged for me, each of which I've tried to address:

- I think the August 4 "integrated energy company" announcements reinforced the wisdom of telling a comprehensive story about how we see the transition unfolding, and the role of gas/CCUS/hydrogen within it, not just their role in isolation. So I've retained and even broadened the scope.
- At the same time gas/CCUS/hydrogen is obviously one or even the central pillar of the strategy, so its role needs to be emphasised and clear, and I hope I've done that.
- There remains some divergence of views as to whether we should describe gas a destination as well as a transitional fuel – and I've tried to resolve that divergence by making it clear that we see gas having an enduring central role, but without using the word destination. This could easily be added if that's the preference.
- Previous versions of the narrative had been confused in two ways:
 - We had equated net zero world with net zero energy system, completely omitting the role of land use – so I've rectified that.
 - We had completely conflated changes in energy vectors (electricity, vs solid, liquid and gaseous fuels including hydrogen) with energy sources (renewable or fossil or nuclear). I've tried to clarify that.
- Previous versions had been overcomplicated by interlacing our view of the transition with our view of bp's participation. I've put a short reference to that in the conclusion but it could be a separate narrative in its own right.
- Previous versions had been overcomplicated by interlacing our view of the transition with our view of the policies to drive our view of the transition. I've kept some of that, but made the distinction clearer.

We need to issue the PAWG pre-read next Thursday, Friday at the latest, so **need feedback asap and no later than COB Tuesday**. Given that it is intended only to contain the "building blocks" for a narrative – which will be finessed and wordsmithed by C&A, please focus on substance, either omissions, wrong inclusions, wrong emphases, or plain errors.

Anthony, grateful if you could get a view from Dev about whether he's happy with the overall shape and messages?

Thanks everyone.

Paul

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From: Jefferiss, Paul H.
Sent: 13 August 2020 14:48

BPA_HCOR_00018372

To: Berra, Federica <[REDACTED]@bp.com>; Efremova, Lyubomira <[REDACTED]@ec1.bp.com>; Dembitska, Oksana <[REDACTED]@uk.bp.com>; Jacobsen Plutt, Louise A <[REDACTED]@bp.com>; Davies, Rod G <[REDACTED]@BP.com>; Woods, Rachel <[REDACTED]@uk.bp.com>; Samuel, James <[REDACTED]@uk.bp.com>; Mather, Peter J <[REDACTED]@uk.bp.com>; Reid, Rachael <[REDACTED]@uk.bp.com>; Towns, Martin <[REDACTED]@uk.bp.com>; Rogers, Liz <[REDACTED]@uk.bp.com>; Haywood, Alan H <[REDACTED]@bp.com>; Nash, Mike A (Legal) <[REDACTED]@uk.bp.com>
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Subject: RE: Steering Committee - decarbonised & renewable gas

Federica,

Things have moved on quite a lot since the version you've commented on. I'm doing my best now to reflect all inputs including yours and aiming to circulate a revised draft tomorrow. In the meantime could I ask folks to hold off on further inputs just to ensure version control (plus we're running out of time). On the issues of whether or not we want to be explicit or implicit about the destination vs transition role of gas there are different views and we may need to call this out as a point to be resolved. But don't worry it won't be glossed over.

Paul

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From: Berra, Federica <[REDACTED]@bp.com>
Sent: 12 August 2020 16:13
To: Efremova, Lyubomira <[REDACTED]@ec1.bp.com>; Dembitska, Oksana <[REDACTED]@uk.bp.com>; Jacobsen Plutt, Louise A <[REDACTED]@bp.com>; Davies, Rod G <[REDACTED]@BP.com>; Jefferiss, Paul H. <[REDACTED]@uk.bp.com>; Woods, Rachel <[REDACTED]@uk.bp.com>; Samuel, James <[REDACTED]@uk.bp.com>; Mather, Peter J <[REDACTED]@uk.bp.com>; Reid, Rachael <[REDACTED]@uk.bp.com>; Towns, Martin <[REDACTED]@uk.bp.com>; Rogers, Liz <[REDACTED]@uk.bp.com>; Haywood, Alan H <[REDACTED]@bp.com>; Nash, Mike A (Legal) <[REDACTED]@uk.bp.com>
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Subject: RE: Steering Committee - decarbonised & renewable gas

Ira,

Please find attached my proposed revised narrative for natural gas. A few comments:

- The document title is energy transition narrative; the original version described energy pathways in energy outlook terms
- The first two pages needed a stronger case for natural gas – I have provided comments and suggestions in that direction
- As requested, I have included in the document suggestions for 3P reports that have data that could be leveraged and cited for the narrative

The document may now appear significantly different versus the original, so happy to talk it through over the next two days.

Federica

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From: Efremova, Lyubomira <[REDACTED]@ec1.bp.com>
Sent: Wednesday, August 5, 2020 8:58 AM

To: Dembitska, Oksana <[REDACTED]@uk.bp.com>; Jacobsen Plutt, Louise A <[REDACTED]@bp.com>; Berra, Federica <[REDACTED]@bp.com>; Davies, Rod G <[REDACTED]@BP.com>; Jefferiss, Paul H. <[REDACTED]@uk.bp.com>; Woods, Rachel <[REDACTED]@uk.bp.com>; Samuel, James <[REDACTED]@uk.bp.com>; Mather, Peter J <[REDACTED]@uk.bp.com>; Reid, Rachael <[REDACTED]@uk.bp.com>; Towns, Martin <[REDACTED]@uk.bp.com>; Rogers, Liz <[REDACTED]@uk.bp.com>; Haywood, Alan H <[REDACTED]@bp.com>; Nash, Mike A (Legal) <[REDACTED]@uk.bp.com>
Cc: Stuart, Casey <[REDACTED]@bp.com>; Latimer, Philippa <[REDACTED]@bp.com>; Urquhart, Helena <[REDACTED]@bp.com>
Subject: RE: Steering Committee - decarbonised & renewable gas

Hello All,

Thank you very much for constructive feedback and really sorry for missing the last few minutes of the call due to IT issues.

Please share any additional comments you may have on the latest draft via email by next Wednesday, 12 August. We'll address these and circulate a final draft on Friday, 14 August.

We'll need to circulate the pre-read to PAWG members on 20th August. The PAWG meeting is planned for 27th August.

As Paul mentioned we still need to develop a set of facts to support our advocacy so please do send any ideas and information that you think may be relevant and worth including.

Thank you for all your support,
Ira

From: Efremova, Lyubomira

Sent: 31 July 2020 18:33

To: Dembitska, Oksana <[REDACTED]@uk.bp.com>; Jacobsen Plutt, Louise A <[REDACTED]@bp.com>; Berra, Federica <[REDACTED]@bp.com>; Davies, Rod G <[REDACTED]@BP.com>; Jefferiss, Paul H. <[REDACTED]@uk.bp.com>; Woods, Rachel <[REDACTED]@uk.bp.com>; Samuel, James <[REDACTED]@uk.bp.com>; Mather, Peter J <[REDACTED]@uk.bp.com>; Reid, Rachael <[REDACTED]@uk.bp.com>; Towns, Martin <[REDACTED]@uk.bp.com>; Rogers, Liz <[REDACTED]@uk.bp.com>; Haywood, Alan H <[REDACTED]@bp.com>; Nash, Mike A (Legal) <[REDACTED]@uk.bp.com>
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Subject: Steering Committee - decarbonised & renewable gas

Dear All,

Please find attached the latest draft of the high level narrative and PAWG paper on decarbonised and renewable gas. The redrafted narrative is consistent with the EO net zero scenario and cover the whole narrative with emphasis on gas, ccus and hydrogen.

Still work in progress and still quite long but sharing for your feedback and comments ahead of our session next week.

Looking forward to our discussion,

Ira

Manager, Advocacy and Regulatory Affairs | bp

T: [REDACTED]