



Ethics Investigation
Secretary of Transportation Elaine Chao
Select Investigation Documents

Committee on Oversight and Reform
U.S. House of Representatives
oversight.house.gov

Note on Redactions and Transmittal to DOT IG

Throughout the course of the Committee's investigation, the Department of Transportation (DOT) extensively and improperly redacted documents responsive to the Committee's requests. After the Committee raised the prospect of a subpoena, DOT agreed to provide Committee staff with an *in camera* review of a subset of the redacted documents. For key portions of the attached documents, the Committee has included red boxes that contain quotes Committee staff obtained from the *in camera* review.

In addition, Committee has redacted the names of non-senior DOT staff from the attached documents.

These documents, along with all documents the Committee received from DOT during the Committee's investigation, were transmitted by Committee staff to the DOT Inspector General on December 7, 2020.

From: [REDACTED]@dot.gov>
Sent: Tuesday, August 1, 2017 9:34 PM
To: [REDACTED]@dot.gov>
Subject: Fwd: China Flights

I'll do this tomorrow.

Sent from my iPhone

Begin forwarded message:

From: "Elaine L. Chao [REDACTED]@dot.gov>
Date: August 1, 2017 at 9:33:33 PM EDT
To: [REDACTED]@dot.gov>
Subject: RE: China Flights

Tomorrow, please look up NON-STOP flights from NY to Beijing on Sat 10/14/17. Thank you. Goodnight.

From: [REDACTED]
Sent: Tuesday, August 01, 2017 9:30 PM
To: Elaine L. Chao [REDACTED]
Cc: [REDACTED]
Subject: RE: China Flights

Please see below and attached

Shanghai

JFK/PVG China Eastern 298 TTT: 15 hours 10 mins

1:45am/4:55am+1 \$11,377.10

JFK/PVG China Eastern 588 TTT: 15 hours

4:25pm/7:25pm +1 \$11,377.10

JFK/PEK/PVG Air China 982/1883 TTT: 17 hours 45 mins

4:50pm/6:20pm +1 Layover: 2 hours 8:20pm/10:35pm \$7444.52/8663.52

JFK/PEK/PVG Air China 990/1883 TTT: 21 hours 45 mins

12:50pm/2:15pm +1 Layover: 5 hours 45 mins 8:20pm/10:35pm
\$7444.52/8663.52

Beijing

JFK/PEK Air China 990 TTT: 13 hours 25 mins

12:50pm/2:15pm+1 \$7437.10/8656.10

JFK/PEK Air China 982 TTT: 13 hours 30 mins

4:50pm/6:20pm+1 \$7437.10/8656.10

EWR/PEK Air China 820 TTT: 13 hours 50 mins

12:40pm/2:30pm +1 \$7437.10/8656.10

American Airlines Flights from NYC to Beijing and Shanghai on 10/21 – 10/22

UA7584 – Operated by Air China

EWR/PEK

ETD 12:40pm/ ETA 2:30pm (Beijing Time on October 22nd)

TTT: 13hrs 50mins

\$12,429 – One First Class Ticket

UA7611 – Operated by Air China

JFK/PEK

ETD 4:50pm/ ETA 6:20pm (Beijing Time on October 22nd)

TTT: 13hrs 30mins

\$12,429 – One First Class Ticket

UA2001/851

EWR/ORD/PEK

ETD 6:35am – 8:02pm (CDT)

Layover: 4hrs 28mins

12:30pm (CDT) – ETA 3:15pm (Beijing Time on October 22nd)

TTT: 20hrs 40mins

\$5,432 – One First Class Ticket

UA1818/851

EWR/ORD/PEK

ETD 10:04am – 11:35am (CDT)

Layover: 55mins

12:30pm (CDT) – ETA 3:15pm (Beijing Time on October 22nd)

TTT: 17hrs 11mins

\$5,423 – One First Class Ticket

UA977/851

EWR/ORD/PEK

ETD 8:30am – 9:56am (CDT)

Layover: 2hrs 34mins

12:30pm (CDT) – ETA 3:15pm (Beijing Time on October 22nd)

TTT: 18hrs 45mins

\$5,423 – One First Class Ticket

UA1992/807

EWR/IAD/PEK

ETD 3:05pm – 4:22pm

Layover: 20hrs 3mins

12:25pm (Oct 22nd) – ETA 2:20pm (Beijing Time on October 23rd)

TTT: 35hrs 15mins

\$ 5,323 – One First Class Ticket

UA761/835

LGA/ORD/PVG

ETD 6:00am – 7:29am (CDT)

Layover: 1hr 56mins

9:25am – ETA 1:05pm (Shanghai Time on October 22nd)

TTT: 19hrs 5mins

\$4,726 – One First Class Ticket

UA2001/835

EWR/ORD/PVG

ETD 6:35am – 8:02am (CDT)

Layover: 1hr 23mins

9:25am – ETA 1:05pm (Shanghai Time on October 22nd)

TTT: 18hrs 30mins

\$4,726

DL6295/189

EWR/DTW/PEK

ETD 9:28am – 11:30am

Layover: 1hr 15mins

12:45pm – ETA 2:45pm (Beijing Time on October 22nd)

TTT: 17hrs 17mins

\$9,459 – One First Class Ticket

DL462/189

JFK/DTW/PEK

ETD 9:10am – 11:30am

Layover: 1hr 15mins

12:45pm – ETA 2:45pm (Beijing Time on October 22nd)

TTT: 17hrs 35mins

\$9,471 – One First Class Ticket

DL955/189

LGA/DTW/PEK

ETD 9:00am – 11:04am

Layover: 1hrs 41mins

12:45pm – ETA 2:45pm (Beijing Time on October 22nd)

TTT: 17hrs 45mins

\$9,487 – One First Class Ticket

DL4094/189

EWR/DTW/PEK

ETD 6:00am – 7:53am

Layover: 4hrs 52mins

12:45pm – ETA 2:45pm (Beijing Time on October 22nd)

TTT: 20hrs 45mins

\$5,301 – One First Class Ticket

DL2388/129

JFK/SEA/PEK

ETD 11:05am – 2:19pm (PST)

Layover: 2hrs 40mins

4:59pm – ETA 7:50pm (Beijing Time on October 22nd)

TTT: 20hrs 45mins

\$5,301 – One First Class Ticket

DL2163/589

JFK/SEA/PVG

ETD 7:20am – 10:40am (PST)

Layover: 4hrs 30mins

3:10pm – ETA 7:15pm (Shanghai Time on October 22nd)

TTT: 23hrs 55mins

\$3,975 – One First Class Ticket

DL472/185

JFK/LAX/PVG

ETD 8:15am – 11:50am (PST)

Layover: 1hr 1min

12:51pm – ETA 5:50pm (Shanghai Time on October 22nd)

TTT: 21hrs 35mins

\$3,975 – One First Class Ticket

DL2388/589

JFK/SEA/PVG


ETA 11:05am – 2:19pm (PST)

Layover: 51mins

3:10pm – ETA 7:15pm (Shanghai Time on October 22nd)

TTT: 20hrs 10mins

\$3,975 – One First Class Ticket


Office of the Secretary

U.S. Department of Transportation

O: [REDACTED]
C: [REDACTED]
E: [REDACTED]@dot.gov

From: Elaine L. Chao
Sent: Tuesday, August 01, 2017 9:19 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: China Flights
Importance: High

I asked you for flights to China on American carriers. Where is this email? I never got it. I'm working on this TONIGHT and need these flights TONIGHT!

From: [REDACTED]
Sent: Tuesday, August 01, 2017 8:50 AM
To: Elaine L. Chao
Cc: [REDACTED]
(OST)
Subject: China Flights

10/21 Shanghai

JFK/PVG China Eastern 298 TTT: 15 hours 10 mins

1:45am/4:55am+1 \$11,377.10

JFK/PVG China Eastern 588 TTT: 15 hours

4:25pm/7:25pm+1 \$11,377.10

JFK/PEK/PVG Air China 982/1883 TTT: 17 hours 45 mins

4:50pm/6:20pm +1 Layover: 2 hours 8:20pm/10:35pm
\$7444.52/8663.52

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Beiging

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12:50pm/2:15pm+1 \$7437.10/8656.10

JFK/PEK Air China 982 TTT: 13 hours 30 mins

4:50pm/6:20pm+1 \$7437.10/8656.10

EWR/PEK Air China 820 TTT: 13 hours 50 mins

12:40pm/2:30pm +1 \$7437.10/8656.10

From: Elaine L. Chao

Sent: Tuesday, August 01, 2017 8:25 AM

To: [REDACTED]

Cc: [REDACTED] Burr, Geoff (OST); Inman, Todd (OST)

Subject: RE: I cannot find my note asking you for flights

I am in year 9 of being a cabinet officer.

I understand

[REDACTED]

This does NOT prevent YOU from getting the flights!

From: [REDACTED] (OST)
Sent: Tuesday, August 01, 2017 8:19 AM
To: Elaine L. Chao
Cc: [REDACTED] (OST); [REDACTED] (OST); Burr, Geoff (OST); Inman, Todd (OST)
Subject: RE: I cannot find my note asking you for flights

Please see Geoff/Todd about this.

Thank you!

From: Elaine L. Chao
Sent: Tuesday, August 01, 2017 8:00 AM
To: [REDACTED] (OST)
Cc: [REDACTED] (OST)
Subject: RE: I cannot find my note asking you for flights

[REDACTED]

Find other flights on other carriers!

From: [REDACTED] (OST)
Sent: Tuesday, August 01, 2017 7:40 AM
To: Elaine L. Chao
Cc: [REDACTED] (OST)
Subject: Re: I cannot find my note asking you for flights

[REDACTED]

you did not send a note on this. [Another staffer] emailed me yesterday and this is all he sent: To me, "no American Airlines" meant not that specific carrier A.A.

FOR THE OFFICIAL USE OF THE
HOUSE OVERSIGHT AND REFORM COMMITTEE
CHAIRWOMAN CAROLYN MALONEY



Sent from my iPhone

On Aug 1, 2017, at 7:33 AM, Elaine L. Cha [REDACTED]@dot.gov> wrote:

I received only American Carriers.

I want China Eastern Flights from NY to Shanghai.

1. Give me my note asking you to do this.

2. I asked you to find China Eastern and what other China air carriers there are to Beijing. Where are these flights?! I want them ASAP this morning.

3. Email to me your list of flights to Beijing.

4. Please always remember to email AND hard copy.

[REDACTED]

[REDACTED]

1. [REDACTED]

2. [REDACTED]
[REDACTED]

[REDACTED]

[REDACTED]

3. [REDACTED]

4. [REDACTED]

[REDACTED]

From: [REDACTED] (OST) [REDACTED]@dot.gov>
Sent: Friday, September 8, 2017 10:10 AM
To: [REDACTED] (OST) <[REDACTED]@dot.gov>
Subject: China Flights
Attach: China Flights.xlsx

[REDACTED]

Office of the Secretary

U.S. Department of Transportation

O: [REDACTED]

C: [REDACTED]

E: [REDACTED]@dot.gov

DATE	DEPARTURE	ARRIVAL	AIRLINE	DEPARTURE	FLIGHT TIME	ARRIVAL DATE	ARRIVAL	1st CLASS PRICE	REFUNDABLE?
28-Oct-17	JFK	PEK	UNITED/AIR CHINA	4:50PM	13hrs 30mins	29-Oct-17	6:20PM	\$12428.1/\$7737.10	YES
28-Oct-17	JFK	PEK	UNITED/AIR CHINA	12:50PM	13hrs 25mins	29-Oct-17	2:30PM	NO FIRST ON UNITED/ \$7737.1	YES
29-Oct-17	JFK	PEK	UNITED/AIR CHINA	4:50PM	14hrs 30mins	30-Oct-17	6:40PM	\$12428.1/\$9,007.10	YES
4-Nov-17	PVG	JFK	CHINA EASTERN/ DELTA	11:30AM	14hrs 55mins	4-Nov-17	2:25PM	\$16,060.60/\$12866.66	YES/ \$76 fee
4-Nov-17	PVG	JFK	CHINA EASTERN/ DELTA	7:30PM	15hrs 30mins	4-Nov-17	11:00PM	\$16,060.60/\$12866.66	YES/ \$76 fee
5-Nov-17	PVG	JFK	CHINA EASTERN	11:30AM	14hrs 55mins	5-Nov-17	12:25PM	\$16,060.60/\$12866.66	YES/ \$76 fee
5-Nov-17	PVG	JFK	CHINA EASTERN	8:15PM	14hrs 45mins	5-Nov-17	10:00PM	\$16,060.60/\$12866.66	YES/ \$76 fee

From: [REDACTED] (OST) <[REDACTED]@dot.gov>

Sent: Monday, September 11, 2017 11:41 PM

To: [REDACTED] (OST) <[REDACTED]>

Subject: FYI for tomorrow

I will send you most updated China scenario. Only real (new) thing I need from you will be to pull some flight options for Friday 10/27 from dca/NYC and on Monday 11/6 from NYC/dca.

If this isn't clear, it will be tomorrow when I send you scenario. I just wanted to put it into your radar incase she asks about it super early tomorrow morning or something.

[REDACTED]
Special Assistant to the Secretary
Department of Transportation

From: [REDACTED] (OST) <[REDACTED]@dot.gov>
Sent: Friday, October 13, 2017 1:21 PM
To: [REDACTED] (OST) <[REDACTED]@dot.gov>
Subject: FW: Scheduling: Friday Oct 27 Flight.

[REDACTED] Do not do anything with this.

From: Elaine L. Chao
Sent: Friday, October 13, 2017 1:09 PM
To: [REDACTED] (OST)
Cc: [REDACTED] (OST)
Subject: Re: Scheduling: Friday Oct 27 Flight.

[REDACTED] Gov paid

[REDACTED] It's my way to catch flight to China.

On Oct 13, 2017, at 12:39 PM, [REDACTED]@dot.gov wrote:

11. Make reservation for 1pm shuttle to NY on Fri 10/27/17.

There is no 1pm on American on Friday, Oct 27. Only 12p and 2p. Both are \$288 main/\$368 first

Delta 1pm: \$287.20 main/\$306.20 comfort/\$366.20 first

Delta 2pm: same prices

Please advise.

From: [REDACTED] (OST)
Sent: Friday, October 13, 2017 9:46 AM
To: Elaine L. Chao
Cc: Burr, Geoff (OST); [REDACTED] (OST); [REDACTED] (OST)
Subject: RE: Scheduling

1. [REDACTED]. mov [REDACTED] t [REDACTED]. Need more time for swearing-ins.

Put the names of people being sworn in - in calendar window **Done**

There are 3 - only Balzano and Nelson noted. Tell me the 3rd. **there are only two [REDACTED] pushe [REDACTED] start date by a week.**

2. [REDACTED] Find lunch with someone important on Monday 10/16/17.

3. Meet with Laura and Tam o [REDACTED] o [REDACTED] at [REDACTED]. Where do you want to do this? You have [REDACTED].

4. Have a meetin [REDACTED] o [REDACTED].
Todd, Jon. **Done**

5. Put personnel meeting on next week. **done**
Personnel every week!

6. [REDACTED]. Lunch wit [REDACTED] is important. Must slot 90 minutes minimum.

Mov [REDACTED] back (preferred) or

move lunch up to [REDACTED]. Why doesn't [REDACTED] come to DOT? Done,
[REDACTED] moved back

Dropby Judge Voegelé

Dropb [REDACTED] is must! So, mov [REDACTED] dropby earlier if it fits. This is
you dropping by a meetin [REDACTED] It starts at
[REDACTED]. Options: hav [REDACTED] come earlie [REDACTED] and just see you; you
do drop by at begining of meetin [REDACTED])

Please advise. Will mov [REDACTED] accordingly.

Mov [REDACTED] earlier or later if necessary....

7. Need briefing o [REDACTED] - is this in person or by webcast
or audio town hall meeting? Need full details and prep by someone! Burr,
Inman (Advance), LG - this is important! This is in person. I will purple
folder for you to have over weekend the event sheet and options. And will set
a brief.

Why i [REDACTED] so early? Why not later?

8. What is thi [REDACTED]
[REDACTED] Please advise. It i [REDACTED]
[REDACTED]

9. Meeting wit [REDACTED] - focus on this! This is important.

I need to make remarks! Is this site conducive to do so? It will be set for you

to be able to give remarks.

10. [REDACTED] Why there a HOLD o [REDACTED] fo [REDACTED]? This is different tha [REDACTED]? Yes different. You agreed many moons ago to atten [REDACTED], this is it.

11. Make reservation for 1pm, shuttle to NY on Fri 10/27/17. Will do. Would you like to see cost first?

From: Elaine L. Chao
Sent: Friday, October 13, 2017 5:54 AM
To: [REDACTED] (OST)
Cc: Burr, Geoff (OST)
Subject: Scheduling

1. [REDACTED] mov [REDACTED] t [REDACTED]. Need more time for swearing-ins.

Put the names of people being sworn in - in calendar window

There are 3 - only Balzano and Nelson noted. Tell me the 3rd.

2. [REDACTED]

Find lunch with someone important on Monday 10/16/17.

3. Meet with Laura and Tam o [REDACTED] on thi [REDACTED] a [REDACTED]

4. Have a meetin [REDACTED] o [REDACTED]
Todd, Jon.

5. Put personnel meeting on next week.

Personnel every week!

6. [REDACTED] Lunch wit [REDACTED] is important. Must slot 90 minutes minimum.

Mov [REDACTED] back (preferred) or

move lunch up t [REDACTED] Why doesn't [REDACTED] come to DOT?

Dropby Judge Voegele

Dropb [REDACTED] is must! So, mov [REDACTED] dropby earlier if it fits.

Mov [REDACTED] earlier or later if necessary....

7. Need briefing o [REDACTED] - is this in person or by webcast or audio town hall meeting? Need full details and prep by someone! Burr, Inman (Advance), LG - this is important!

Why i [REDACTED] so early? Why not later?

8. What is thi [REDACTED]

█ Please advise.

9. Meeting wit █ - focus on this! This is important.

I need to make remarks! Is this site conducive to do so?

10. █ Why there a HOLD o █ fo █? This is different tha █?

11. Make reservation for 1pm, shuttle to NY on Fri 10/27/17.

From: [REDACTED] (OST) <[REDACTED]@dot.gov>
Sent: Thursday, August 31, 2017 11:58 AM
To: Burr, Geoff (OST) ([REDACTED]@dot.gov)
Cc: [REDACTED] (OST) <[REDACTED]@dot.gov>
Subject: FW: Need meeting on China - it is LESS THAN 2 months away

FYI

[REDACTED]
Office of the Secretary

U.S. Department of Transportation

O: [REDACTED]

C [REDACTED]

E: [REDACTED]@dot.gov

From: [REDACTED] (OST)
Sent: Thursday, August 31, 2017 11:52 AM
To: 'Elaine L. Chao'
Cc: Kan, Derek (OST); Inman, Todd (OST)
Subject: RE: Need meeting on China - it is LESS THAN 2 months away

Please see below the flight options from Shanghai to NYC on Sunday, November 5, 2017

These seats are complete flat bed cabins that recline.

Please note: this ticket price is for one person. Two tickets would equal \$24,154.54

These tickets are refundable.

I will print this out for your return as well.

Please let me know if you would like for me to search any other alternatives.

FOR THE OFFICIAL USE OF THE
HOUSE OVERSIGHT AND REFORM COMMITTEE
CHAIRWOMAN CAROLYN MALONEY



Office of the Secretary

U.S. Department of Transportation

O: [REDACTED]
C [REDACTED]
E: [REDACTED]@dot.gov

From: Elaine L. Chao
Sent: Thursday, August 31, 2017 11:44 AM
To: [REDACTED] (OST)
Cc: Kan, Derek (OST); Inman, Todd (OST)
Subject: Re: Need meeting on China - it is LESS THAN 2 months away

Shanghai to NY

China Eastern

On Aug 31, 2017, at 10:32 AM, [REDACTED]@dot.gov> wrote:

Secretary,

Based on the criteria given to me below, this is what I have found so far. First class on the return flight is not available even if I change the day to 11/4 or 11/3 or 11/6

I have also printed this out for when you return.

Unrestricted means that the flight is fully refundable.

Please let me know if you would like for me to adjust this search in any way.

The seats in First Class are complete flat bed individuals cabins that recline.

<image001.png>

[REDACTED]
Office of the Secretary

U.S. Department of Transportation

O: [REDACTED]

C: [REDACTED]

E: [REDACTED]@dot.gov

From: Elaine L. Chao

Sent: Thursday, August 31, 2017 11:11 AM

To: Kan, Derek (OST)

Cc: [REDACTED] (OST); [REDACTED] (OST); Inman, Todd (OST); [REDACTED] (OST)

Subject: Re: Need meeting on China--it is LESS THAN 2 months away

[REDACTED]

Why are there so many DOT staff?
This can be a story unto itself!

On Aug 31, 2017, at 8:33 AM, Kan, Derek (OST) <[REDACTED]@dot.gov> wrote:

Here is the proposed manifest. Had some small mistakes from my list from last night.

Outbound (12)

1. S-1
2. Dr. Chao
3. S-1 / Dr. Chao +1 (e.g., Michelle) (?)
4. [REDACTED]
5. Todd Inman

6. Security #1
7. Security #2
8. Geoff Burr
9. Marianne McInerney
10. [REDACTED]
11. [REDACTED]
12. [REDACTED]

Retur [REDACTED]

- S-1
- Dr. Chao
- S-1 / Dr. Chao #1 (c.g. Michelle) (?)

• [REDACTED]

- Todd Inman
- Security #1
- Security #2

1. Advance #1
2. Advance #2
3. Advance #3
4. Geoff Burr
5. Marianne McInerney
6. Press #1 (?)

7.

8.

9.

10. Derek Kan*

11.

12. Finch Fulton* (?)

13.

14.

15.

16.

17.

18.

19.

From: Kan, Derek (OST)

Sent: Wednesday, August 30, 2017 9:42 PM

To: 'Elaine L. Chao' <[REDACTED]@dot.gov>; [REDACTED]

(OST) <[REDACTED]@dot.gov>; [REDACTED] (OST)

<[REDACTED]@dot.gov>; Inman, Todd (OST)
<[REDACTED]@dot.gov>
Cc: [REDACTED] (OST) <[REDACTED]@dot.gov>
Subject: RE: Need meeting on China - it is LESS THAN 2 months
away

The manifest is on my computer at work and I'll send it first thing tomorrow AM when I get in. Laura, Todd, and I worked on it this morning and we have ~12 outbound to China and ~26 return.

From memory, the list further below is our proposed manifest though I may be getting a few names wrong. The outbound is a lot shorter, because some of our staff will go in advance to participate in breakout sessions.

Also, we are working on a number of other items here that we will brief you on Friday, including:

- Forum agenda and attendees (Laura)
- Gifts (Derek)
- Logistics (Todd)

Outbound flight (12)

1. S-1
2. Dr. Chao
3. S-1 / Dr. Chao +1 (e.g., Michelle) (?)
4. Todd Inman
5. Security #1
6. Security #2

7. [REDACTED]
8. [REDACTED]
9. Geoff Burr
10. Marianne McInerney
11. [REDACTED]
12. [REDACTED]

Return flight (26)

1. S-1
2. Dr. Chao
3. S-1 / Dr. Chao +1 (e.g., Michelle) (?)
4. Todd Inman
5. Security #1
6. Security #2
7. Advance #1
8. Advance #2
9. Advance #3
10. [REDACTED]
11. [REDACTED]
12. Geoff Burr
13. Marianne McInerney
14. Press +1 (?)

15. [REDACTED]

16. [REDACTED]

17. Derek Kan*

18. [REDACTED]

19. [REDACTED]

20. [REDACTED]

21. [REDACTED]

22. [REDACTED]

23. Finch Fulton*

24. [REDACTED]

25. [REDACTED]

26. [REDACTED]

From: Elaine L. Chao

Sent: Wednesday, August 30, 2017 9:15 PM

To: Kan, Derek (OST) <[REDACTED]@dot.gov>

[REDACTED] (OST) <[REDACTED]@dot.gov>; [REDACTED]

[REDACTED]@dot.gov>; Inman, Todd (OST)

<[REDACTED]>
CC: [REDACTED] (OST) [REDACTED]@dot.gov>

Subject: Need meeting on China - it is LESS THAN 2 months away

1. Where is manifest for plane?!

2. Need to meet on this or telecon on Friday 9/1/17

afternoon at 4pm.

<20170830 China Trip Manifest v1.pptx>

FOR THE OFFICIAL USE OF THE
HOUSE OVERSIGHT AND REFORM COMMITTEE
CHAIRWOMAN CAROLYN MALONEY

From: [REDACTED] (OST) <[REDACTED]@dot.gov>
Sent: Friday, September 8, 2017 4:16 PM
To: [REDACTED]@fmcny.com
Cc: [REDACTED] (OST) <[REDACTED]@dot.gov>; Elaine L. Chao
[REDACTED]@dot.gov>
Subject: China Flights
Attach: China Flights.xlsx

H [REDACTED]

Please see attached for an updated excel spreadsheet for flights to and from China. [REDACTED] will call you shortly to explain it.

Please let us know if you have any questions.

Thanks,

[REDACTED]

From: [REDACTED] (OST) <[REDACTED]@dot.gov>
Sent: Tuesday, August 1, 2017 8:15 AM
To: [REDACTED] (OST) <[REDACTED]@dot.gov>; [REDACTED] (OST) <[REDACTED]@dot.gov>
Cc: Inman, Todd (OST) <[REDACTED]@dot.gov>
Subject: RE: I cannot find my note asking you for flights

Todd has info.

From: Burr, Geoff (OST)
Sent: Tuesday, August 01, 2017 7:52 AM
To: [REDACTED] (OST)
Cc: [REDACTED] (OST)
Subject: RE: I cannot find my note asking you for flights

Let's discuss offline.

From: [REDACTED] (OST)
Sent: Tuesday, August 01, 2017 7:37 AM
To: Burr, Geoff (OST)
Cc: [REDACTED] (OST)
Subject: Fwd: I cannot find my note asking you for flights

[REDACTED]
Is she even allowed to fly china eastern to China? I gave her American carriers for a reason.

sent from my phone

Begin forwarded message:

From: "Elaine L. Chao [REDACTED]"
Date: August 1, 2017 at 7:33:29 AM EDT
To: [REDACTED] (OST)" <[REDACTED]@dot.gov>
Subject: I cannot find my note asking you for flights

[REDACTED]

[REDACTED]

1. [REDACTED]

2. [REDACTED]
[REDACTED]

[REDACTED]

3. [REDACTED]

4. [REDACTED]

I received only American Carriers.

I want China Eastern Flights from NY to Shanghai.

1. Give me my note asking you to do this.

2. I asked you to find China Eastern and what other China air carriers there are to Beijing. Where are these flights?! I want them ASAP this morning.

3. Email to me your list of flights to Beijing.

4. Please always remember to email AND hard copy.

From: Kan, Derek (OST) <[REDACTED]@dot.gov>
Sent: Saturday, September 9, 2017 6:34 AM
To: [REDACTED] (OST) <[REDACTED]@dot.gov>; Inman, Todd (OST) <[REDACTED]@dot.gov>; [REDACTED] (OST) <[REDACTED]@dot.gov>; [REDACTED] (OST) <[REDACTED]@dot.gov>
Cc: Burr, Geoff (OST) <[REDACTED]@dot.gov>; Rosen, Jeff (OST) <[REDACTED]@dot.gov>
Subject: Fwd: S-1 Draft Trip Schedule CHINA _as of 9-8-17 (v2)
Attach: S-1 Draft Trip Schedule CHINA _as of 9-8-17 (v2).docx; ATT00001.htm

FYI for list of options from X.

@ [REDACTED], given the draft you've put together, let's chat this weekend about weaving in these options. Do you know if she took the paper with her? If not and we can still edit, let's chat this morning so we can put in options for events.

@ [REDACTED], she wanted to meet on this early next week.

Begin forwarded message:

From: "[REDACTED] (OST)" <[REDACTED]@dot.gov>
Date: September 8, 2017 at 7:34:59 PM EDT
To: "Kan, Derek (OST)" <[REDACTED]@dot.gov>
Cc: [REDACTED] (OST) <[REDACTED]@dot.gov>, [REDACTED] (OST) <[REDACTED]@dot.gov>
Subject: S-1 Draft Trip Schedule CHINA _as of 9-8-17 (v2)

Derek,

Attached is the latest draft schedule.

Per our discussion this morning, please note the new suggested events proposed by US Consulate Shanghai in the areas that the Secretary would be visiting. They are highlighted. It would be great to explore these options again with the Secretary and get a decision as soon as possible. US Consulate needs to engage

with the local authorities as soon as possible. Also, the Ministry needs to send invitation letters that span the entire time and has requested to know about the Secretary's interest beyond Beijing.

Also, do you think that the Secretary would have a preference for which hotel to stay at in Beijing or Shanghai. We have listed the 3 hotels that the US Embassy recommends for Beijing, but the Secretary may have a preferred hotel. For Shanghai, the two options are [REDACTED] or [REDACTED]. MOT would like to know our preference as well so that they can secure the hotel venue for the TF.

Regarding the breakout session, we will be speaking with the Chinese on Sunday night and would like to meet with you on Monday to discuss next steps on the program.

Finally, any news on the gifts? [REDACTED] Some of these gifts will take some time to order and we want to make sure that we have them on time.

Can we schedule some time on Monday to discuss the trip with you and Laura?
Thanks. [REDACTED]

as of 09/08/17

**NOTIONAL TRAVEL SCHEDULE FOR SECRETARY ELAINE L. CHAO
DEPART SATURDAY, OCTOBER 29 – RETURN SUNDAY, NOVEMBER 5, 2017
BEIJING, JIANGSU, SHANGHA [REDACTED]**

NOTE [REDACTED]

SATURDAY, OCTOBER 28

00:00 THE SECRETARY depart [REDACTED] en route to airport

Drive time: TBD

00:00 THE SECRETARY DEPART [REDACTED]
[REDACTED] EN ROUTE TO BEJIN [REDACTED]
[REDACTED]

Flight Time: 15 hours (estimated)
Time Change: +12 hours
Manifest: Secretary Chao
Others TBD

SUNDAY, OCTOBER 29

00:00 p.m. THE SECRETARY arrives PEK

00:00 p.m. THE SECRETARY departs airport en route to hotel
[REDACTED]

00:00 p.m. DINNER ON YOUR OWN

RON BEIJING

Embassy Recommendations:

- [REDACTED]
- [REDACTED]
- [REDACTED]

MONDAY, OCTOBER 30

00:00 a.m. [REDACTED] AT EMBASSY (TBD)

00:00 a.m. MEETING WIT [REDACTED]
Location: TBD

00:00 a.m. [REDACTED]
Location: TBD

NOTE [REDACTED]
[REDACTED]

00:00 p.m.

[REDACTED]
Location: [REDACTED]

00:00 p.m. DINNER/RECEPTION HOSTED BY THE U.S. AMBASSADOR (TBD)
[REDACTED]

RON BEIJING

TUESDAY, OCTOBER 31

9:30 a.m. BREAKFAST [REDACTED]
[REDACTED]
Location: TBD

00:00 a.m. MEETING [REDACTED]
[REDACTED]
Locations: TBD

Note: [REDACTED]

00:00 p.m. LUNCH
Location: TBD

00:00 p.m. BILATERAL MEETING [REDACTED]
Location: [REDACTED]

Note [REDACTED]
[REDACTED]
[REDACTED]

00:00 p.m. [REDACTED] CULTURAL TOUR [REDACTED]
Location: TBD
[REDACTED]
[REDACTED]
[REDACTED]

00:00 p.m. [REDACTED] TRANSPORTATION FORUM [REDACTED]
[REDACTED]
Location: TBD

00:00 p.m. [REDACTED]
Location: TBD
[REDACTED]
[REDACTED]
[REDACTED]

RON BEIJING

WEDNESDAY, NOVEMBER 1

9:45 a.m. THE SECRETARY will depart for the 9th U.S.-CHINA TRANSPORTATION FORUM (TF) PLENARY SESSION

9:50 a.m. [REDACTED]
[REDACTED]

10:00 a.m. [REDACTED]
[REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]

[REDACTED]

10:40 a.m. [REDACTED]

[REDACTED]

11:30 a.m. [REDACTED]

[REDACTED]

11:45 a.m. [REDACTED]
[REDACTED]

WEDNESDAY, NOVEMBER 1 (CONT'D)

12:15 p.m. LUNC [REDACTED]
[REDACTED]
Location: TBD

1:30 p.m. THE SECRETARY will depart TF event

2:15 p.m. Depart for train station

3:00 p.m. THE SECRETARY departs PEK via HSR trai [REDACTED] en route to
[REDACTED] JIANGSU, CHIN [REDACTED]
[REDACTED]

Train ride: 3 hours, 46 minutes

6:46 p.m. THE SECRETARY arrive [REDACTED] Jiangsu

7:00 p.m. THE SECRETARY departs for Hotel i [REDACTED]
Drive Time: 45 minutes (estimated)

7:45 p.m. THE SECRETARY arrives a [REDACTED]

8:00 p.m. Dinner at hotel

RON

*** All meeting times are still to be determined and are listed as a placeholder.*

THURSDAY, NOVEMBER 2

9:30 a.m. PUBLIC OUTREACH EVENT [REDACTED]

Meeting with Jiangsu
Provincial Leadership or
Amity Fund or Speech at
Nanjing University of
Aeronautics and Astronautics

- [REDACTED]
- [REDACTED]
- [REDACTED]

Note: [REDACTED]

10:00 a.m. THE SECRETARY depart [REDACTED] **en rout** [REDACTED]
[REDACTED] **Jiangsu Province**

Drive Time: 2 hours, 10 minutes

12:15 p.m. Lunc [REDACTED]

2:00 p.m. VISIT TO [REDACTED]

Visit to Ruth Mulan Chu Chao Center

3:30 p.m. PUBLIC OUTREACH EVENT [REDACTED]

- **Business/Commerce-related visits**

[REDACTED]

- **Health and Education-related visits**

[REDACTED]

- **Cultural Site Visits**

[REDACTED]

Note: [REDACTED]

5:30 p.m. THE SECRETARY departs for hotel

7:00 p.m. DINNER ON YOUR OWN

RON
[REDACTED]
[REDACTED]

[REDACTED]

FRIDAY, NOVEMBER 3

9:00 a.m. THE SECRETARY departs en rout [REDACTED]

Drive Time: 1 hour, 15 minutes (estimated)

10:30 a.m. PUBLIC OUTREACH EVENT [REDACTED]

[REDACTED]

(Note [REDACTED]

[REDACTED]

Note: [REDACTED]

11:30 a.m. THE SECRETARY departs en rout [REDACTED]

Drive Time: 10 minutes (estimated)

11:45 a.m. VISI [REDACTED]

Visit Lai'am Mulan Qili Kindergarten

12:15 p.m. THE SECRETARY departs en rout [REDACTED]

Drive Time: 15 minutes (estimated)

12:30 p.m. VISI [REDACTED]

Visit Mulan Siyang Kindergarten

12:45 p.m. THE SECRETARY departs for lunch

1:00 p.m. Lunc [REDACTED]

Location: TBD

2:30 p.m. THE SECRETARY departs en rout [REDACTED]

Drive Time: 30 minutes /15KM

FRIDAY, NOVEMBER 3 (CONT'D)

4:00 p.m. THE SECRETARY depart [REDACTED] via HSR train [REDACTED]
en route to SHANGHAI [REDACTED]
(Other train options are [REDACTED])

Train Time: 1 hour, 30 minutes

6:30 p.m. THE SECRETARY arrives hotel in Shanghai

7:00 p.m. DINNER ON YOUR OWN

RON

FOR THE OFFICIAL USE OF THE
HOUSE OVERSIGHT AND REFORM COMMITTEE
CHAIRWOMAN CAROLYN MALONEY

SATURDAY, NOVEMBER 4

9:30 a.m. THE SECRETARY departs hotel en route t [REDACTED]

Drive Time: 30 minutes (estimated)

10:00 a.m. VISI [REDACTED]

• [REDACTED]

• [REDACTED]

Note: [REDACTED]

11:00 a.m. THE SECRETARY departs en rout [REDACTED]

Drive Time: 30 minutes (estimated)

11:30 a.m. VISI [REDACTED]

12:30 p.m. Lunch

2:00 p.m. THE SECRETARY departs en route to Shanghai

3:00 p.m. VISI [REDACTED]

Note: [REDACTED]

4:00 p.m. THE SECRETARY departs en route to hotel

6:30 p.m. ROUNDTABLE DINNER WITH U.S. EXECUTIVE [REDACTED]

RON

SUNDAY, NOVEMBER 5

00:00 a.m. THE SECRETARY departs hotel en route to [REDACTED] Airport

00:00 THE SECRETARY DEPART [REDACTED] AIRPORT EN
ROUTE TO [REDACTED] AIRPORT

Flight Time:	TBD
Time Change:	TBD
Manifest:	Secretary Chao
	Others TBD

00:00 Arrive at TBD Airport

FOR THE OFFICIAL USE OF THE
HOUSE OVERSIGHT AND REFORM COMMITTEE
CHAIRWOMAN CAROLYN MALONEY

[REDACTED]

GOVERNMENT OFFICIALS

1. [REDACTED] State Councilor

[REDACTED]

2. [REDACTED] National Development and Reform Commission (NDRC)

[REDACTED]

3. [REDACTED] Ministry Industry and Information Technology (MIIT)

[REDACTED]

PRIVATE SECTOR

1. [REDACTED]
[REDACTED] e-commerce [REDACTED]

2. [REDACTED]
▪ [REDACTED] search engine and social medi [REDACTED]

3. [REDACTED]
▪ [REDACTED] Interne [REDACTED]
[REDACTED] messagin [REDACTED]

4. [REDACTED]
▪ [REDACTED] ride-sharin [REDACTED]
[REDACTED]

5. [REDACTED]
▪ [REDACTED] e-commerc [REDACTED]

6. [REDACTED]
▪ [REDACTED] develop [REDACTED]

FOR THE OFFICIAL USE OF THE
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CHAIRWOMAN CAROLYN MALONEY

[REDACTED]

1) Business/Commerce-related visits:

- [REDACTED] *Economic and Technological Development Zone*

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

- [REDACTED] *Auto Part* [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

2) Health and Education-related visits:

- [REDACTED] *Hospita* [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

- [REDACTED] *University*

[REDACTED]
[REDACTED]
[REDACTED]

3) Site Visits:

- [REDACTED] *City Planning Museum*

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

- [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

4) [REDACTED] possible events:

- [REDACTED] elementary school [REDACTED]
[REDACTED]
[REDACTED]
- [REDACTED] Industrial Development Park
[REDACTED]
- [REDACTED] Rail Transit
[REDACTED]
[REDACTED]
- [REDACTED] Aircraft Engine Manufacturin [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- [REDACTED] Metr [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- [REDACTED] Aerospace
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- [REDACTED] University
[REDACTED]
[REDACTED]
[REDACTED]

Back

-----Original Message-----

From: [REDACTED] (OST)

Sent: Monday, July 31, 2017 10:06 AM

To: [REDACTED] (OST); [REDACTED]

[REDACTED] (OST)

Subject: China

S1 would like flights from:

NY-Shanghai, 10/21, 10/22

NY-Beijing, 10/21, 10/22

Please get first class fares (personal, not government). [REDACTED]

No American Airlines



Re:

To: Secretary Chao
From: Derek Kan
Re: Info only: Outstanding Questions Regarding the China Trip

Below are outstanding questions regarding the upcoming China trip. In addition to laying out each question, I have also included a status update and/or our process in developing forthcoming recommendations.

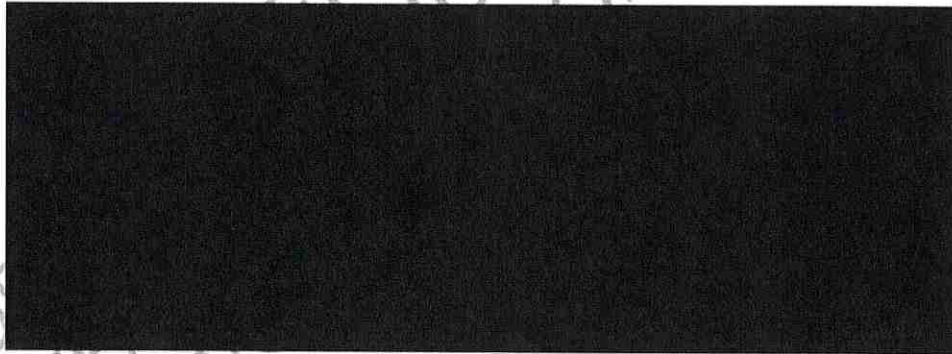
Timing

- What **dates** will we be traveling?
 - We are currently planning to depart on October 28 and returning on November 5. These are proposed dates and we will move is the Chinese Party Congress presents a conflict.

Logistics

- Will we travel to China by **Military Air**? How will we **travel within China**?

Todd is pursuing request with White House. However he is awaiting proposed manifest.



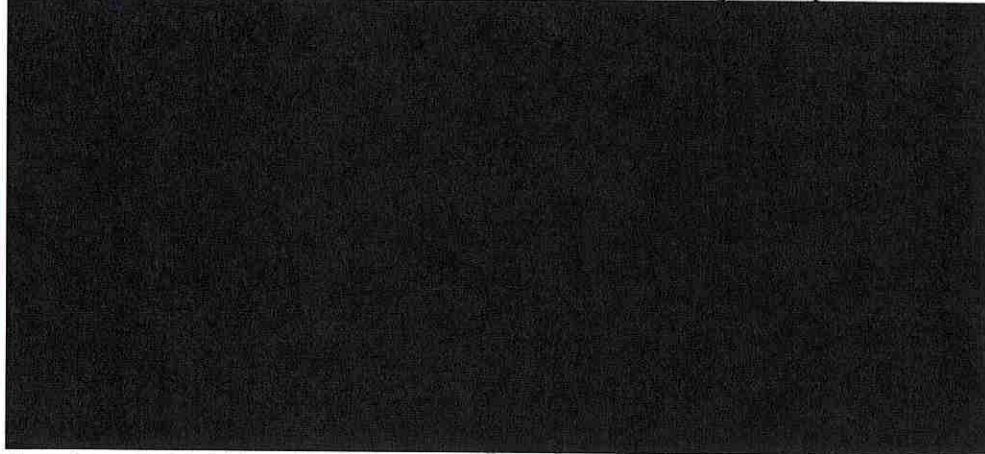
Agenda and Attendees

- What **plenary meetings** and **working groups** will we have around the Transportation Forum?



- What **meetings** should the Embassy and Consulate Shanghai request

Consulate Shanghai asked whether Dr. Chao would be interested in meeting with the former President Jiang Zemin who was Dr. Chao's classmate and currently lives in Shanghai.



- Below is an initial list of proposed meetings with officials and thought leaders:

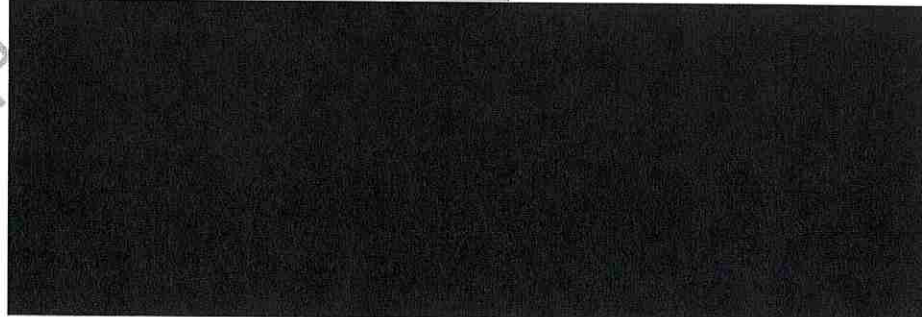
- [REDACTED] **State Councilor**



- **Minister of Transport**



- [REDACTED] **National Development of Reform Commission (NDRC)** [REDACTED]



[REDACTED]

- [REDACTED] Ministry Industry and Information Technology (MIIT)

[REDACTED]

[REDACTED]

Private Sector

- [REDACTED]
 - [REDACTED] e-commerce [REDACTED]
- [REDACTED]
 - [REDACTED] search engine and social medi [REDACTED]
- [REDACTED]
 - [REDACTED] interne [REDACTED]
 - [REDACTED] messagin [REDACTED]
- [REDACTED]
 - [REDACTED] ride-sharin [REDACTED]
 - [REDACTED]
- [REDACTED]
 - [REDACTED] e-commerce [REDACTED]
- [REDACTED]
 - [REDACTED] develop [REDACTED]
 - [REDACTED]

From: [REDACTED] (OST) <[REDACTED]@dot.gov>
Sent: Monday, July 31, 2017 11:51 AM
To: [REDACTED] (OST) <[REDACTED]@dot.gov>
Subject: RE: China

There are none that I can find.

[REDACTED]
Office of the Secretary
U.S. Department of Transportation

O: [REDACTED]
C: [REDACTED]
E: [REDACTED]@dot.gov

-----Original Message-----

From: [REDACTED] (OST)
Sent: Monday, July 31, 2017 10:18 AM
To: [REDACTED] (OST)
Cc: [REDACTED] (OST)
Subject: Re: China

[REDACTED] This has to do with dr chao, so important.

[REDACTED]
Special Assistant to the Secretary
Department of Transportation

> On Jul 31, 2017, at 10:08, [REDACTED] (OST) <[REDACTED]@dot.gov> wrote:

>

>

> -----Original Message-----

> **From:** [REDACTED] (OST)
> **Sent:** Monday, July 31, 2017 10:06 AM
> **To:** [REDACTED] (OST); [REDACTED] (OST)
> **Subject:** China

> S1 would like flights from:

>

> NY-Shanghai, 10/21, 10/22

> NY-Beijing, 10/21, 10/22

We need deadlines because she wants about 50k things this morning.

- >
- > Please get first class fares (personal, not government) [REDACTED] No American Airlines
- >
- >
- > Sorry.
- >
- > [REDACTED]
- > Special Assistant to the Secretary
- > Department of Transportation

FOR THE OFFICIAL USE OF THE
HOUSE OVERSIGHT AND REFORM COMMITTEE
CHAIRWOMAN CAROLYN MALONEY

From: Kan, Derek (OST) <[REDACTED]@dot.gov>
Sent: Monday, September 11, 2017 8:40 AM
To: [REDACTED] (OST) <[REDACTED]@dot.gov>
Cc: Inman, Todd (OST) <[REDACTED]@dot.gov>; [REDACTED] (OST) <[REDACTED]@dot.gov>
Subject: Re: FYSA

Thanks for the update here.

There is a slight risk with going to Beijing second because POTUS is there following week, so we were trying to create as much distance between her in Beijing and POTUS in Beijing.

I can flag that to her or you can. Just let me know. Thanks!

> On Sep 11, 2017, at 8:28 AM [REDACTED] (OST) <[REDACTED]@dot.gov> wrote:

>

She has already called me several times today and has indicated she might still be interested in flying in and out of Shanghai.

>

> If we do this, she said the trip would be

>

> Fly into Shanghai, do Shanghai events, high speed rail to Beijing, Beijing events, travel back to Shanghai, fly out of Shanghai.

>

> She still might also be happy with the 12:50pm flight on 10/28 to Beijing. If she chooses this option, we would likely fly back from Shanghai on Sunday 11/5

>

[REDACTED]

>

> [REDACTED]

> Special Assistant to the Secretary

> Department of Transportation

S1 and I are going to Foremost today. While there, she plans to discuss China with Michelle.

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=553D6E7C03B44CD08DEC5E1206C5BFCA-[REDACTED]>
Sent: Wednesday, July 19, 2017 7:13 PM
To: Michell [REDACTED]
Cc: [REDACTED] (OST) <[REDACTED]@dot.gov>; [REDACTED] (OST) <[REDACTED]@dot.gov>; [REDACTED] (OST) <[REDACTED]@dot.gov>; Elaine L. Cha [REDACTED]
Subject: Thursday July 20-Friday July 21 Schedule
Attach: 07.20.17 ILF Gala Event 07.18.17.docx

Michelle,

Please see below and attached schedule for trip to DC.

See you soon!

ITINERARY FOR DR. JAMES S.C. CHAO

Thursday, July 20 – Friday, July 21, 2017

Washington, DC

Thursday, July 20, 2017

9:30am

Depart [REDACTED]

Drive Time:

60 minutes

10:30am Arrive [REDACTED]

[REDACTED]
[REDACTED]

11:00am - DR. CHAO and Michell [REDACTED]

1:53pm (Reservation [REDACTED])

[REDACTED] Washington, DC

[REDACTED]

POV: [REDACTED] [REDACTED]
[REDACTED] [REDACTED] [REDACTED]

2:00pm Depart [REDACTED]

Drive Time: 15 minutes

2:15pm Arriv [REDACTED] and check in

POV: [REDACTED] [REDACTED]

██████████ ██████████
2:55pm Depart ██████████ en route to DOT

3:00pm - Interview with CCTV

3:20pm

LOC: Lincoln Conference Room

3:30pm - Interview with Phoenix TV

3:50pm

LOC: Secretary's Office

4:00pm - Interview with Shanghai Media

4:20pm

LOC: Lincoln Conference Room

4:30pm - Interview with Xinhua News

4:50pm

LOC: Lincoln Conference Room

5:00pm - Interview with China Daily

5:15pm

LOC: Lincoln Conference Room

5:30pm - Interview with Sinovision, Sing Tao, China Press, World Journal

5:50pm

LOC: Lincoln Conference Room

6:25pm Departs DOT en route to Capital Hilton

Drive Time: 30 minutes

6:55pm Arrive Capital Hilton and proceed to Continental Room

7:00pm DR. CHAO and THE SECRETARY proceed to head table for seating

7:00pm - DR. CHAO and THE SECRETARY participate in International

9:20pm Leadership Foundation Gala Dinner

LOC: Capital Hilton

1001 16th St, NW

Washington, DC

Advance:

Format: 7:15pm Welcome Remarks by Secretary

Norm Mineta

7:20pm Dinner is served

7:30pm - Leadership Awards Presentation

8:00pm

8:00pm - Public Servant Awards Presentation

8:10pm

8:10pm - THE SECRETARY is introduced by

8:15pm Chiling Tong

8:15pm - THE SECRETARY delivers remarks and 8:35pm introduces DR. CHAO

8:35pm - DR. CHAO delivers remarks

8:37pm

8:37pm - Press Spray (THE SECRETARY and DR.

8:40pm CHAO remain on stage)

8:40pm Closing remarks; THE SECRETARY and

DR. CHAO proceed to photo line area

8:45pm - Group Photos with THE SECRETARY and

9:00pm DR. CHAO

9:05pm DR. CHAO and THE SECRETARY depart

Friday, July 21, 2017

9:15am Depart . Picked up by Sec. Chao

Drive Time: 15 minutes

9:30am Arriv [REDACTED]

[REDACTED]
[REDACTED] [REDACTED] [REDACTED]

10:00am - DR. CHAO, THE SECRETARY and Michell [REDACTED]

12:46pm [REDACTED] (Reservation [REDACTED])

[REDACTED]

[REDACTED]

[REDACTED]
[REDACTED]

###

CONTACTS

[REDACTED]
[REDACTED]

Michell [REDACTED] Foremost Group Employee Email

[REDACTED]
[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]

[REDACTED]
Director of Scheduling
Office of the Secretary
US Department of Transportation

E: [REDACTED]@dot.gov
P: [REDACTED]
[REDACTED]

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=553D6E7C03B44CD08DEC5E1206C5BFCA-[REDACTED]>
Sent: Friday, August 11, 2017 6:42 PM
To: Michell [REDACTED]
Cc: [REDACTED] fmcny.com>; Elaine D. Chao [REDACTED] (OST) [REDACTED]@dot.gov>
Subject: RE [REDACTED] Flights
Attach: 08.15-20.17 Travel Schedul [REDACTED] 08.11.17.docx

Michelle,

Resending flights to you cc: Secretary.

Security will drive Secretary and Dr. Chao on Weds.

Full schedule also attached.

Outbound, Weds Aug 16

Return Friday Aug 18

From: Michell [REDACTED]
Sent: Friday, August 11, 2017 5:42 PM
To: [REDACTED] (OST)
Cc: [REDACTED]
Subject: driver schedule durin [REDACTED] trip

Dear [REDACTED]

Would you please also advise if we need the drive [REDACTED] on next Wednesday and Friday to take Dr. Chao and Secretary to & from the airport? Thank you.

Thanks & best regards,

Michell [REDACTED]

Executive Assistant to Dr. James S. C. Chao

[REDACTED]

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 1 of 10

TRAVEL SCHEDULE FOR THE SECRETARY
Tuesday, August 15, 2017 – Monday, August 21, 2017

Tuesday, August 15

8:30am Private Appointment
9:00am Location: [REDACTED]
9:45am THE SECRETARY depart [REDACTED]
Drive time: 20 minutes
10:05am THE SECRETARY arrive [REDACTED]
Airport Advance: [REDACTED]
10:59am THE SECRETARY depart [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
12:17pm THE SECRETARY arrive [REDACTED]
12:30pm THE SECRETARY depart [REDACTED]
Drive time: 45 minutes
1:15pm THE SECRETARY arrive [REDACTED]
2:00pm THE SECRETARY depart [REDACTED] en route to Trump Tower
Drive Time: 30 minutes —
2:30pm THE SECRETARY arrives Trump Tower and proceeds to meeting room

8/11/2017 6:35 PM

FOUO

Limited Distribution Only

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 2 of 10

3:00pm - THE SECRETARY participates in briefing with POTUS
4:00pm

Location: Trump Tower
725 Fifth Ave
New York, NY
Contact: Bill McGinley
Attendees: S2

4:05pm THE SECRETARY departs Trump Tower en rout

Drive time: 20 minutes

4:25pm THE SECRETARY arrive

4:45pm THE SECRETARY depart

Drive Time: 1 hour

5:45pm THE SECRETARY arrive

6:00pm THE SECRETARY depart

Drive Time: 15 minutes

6:15pm -
7:45pm

7:45pm THE SECRETARY depart

Drive Time: 15 minutes

8:00pm THE SECRETARY arrive

RON:

8/11/2017 6:35 PM

FOUO

Limited Distribution Only

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 3 of 10

Wednesday, August 16, 2017

9:50am DR. CHAO and THE SECRETARY depart [REDACTED]
[REDACTED]

Drive time: 1 hour 5 minutes

11:00am DR. CHAO and THE SECRETARY arrive [REDACTED]
[REDACTED]

11:50am DR. CHAO and THE SECRETARY depart [REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

2:34pm THE SECRETARY arrive [REDACTED]
(CDT)

2:45pm THE SECRETARY depart [REDACTED]

Drive time: 45 minutes

3:30pm THE SECRETARY arrive [REDACTED]

4:00pm THE SECRETARY depart [REDACTED]
[REDACTED]

Walk Time 7 minutes

4:15pm THE SECRETARY arrive [REDACTED]

4:30pm [REDACTED]
5:00pm [REDACTED]

Location: [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
Contact: [REDACTED]

8/11/2017 6:35 PM

FOUO

Limited Distribution Only

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 4 of 10

5:00pm THE SECRETARY depart [REDACTED]

Walk Time: 7 minutes

5:10pm THE SECRETARY arrive [REDACTED]

6:10pm DR. CHAO and THE SECRETARY depart [REDACTED]

Drive Time: 20 minutes

6:30pm DR. CHAO and THE SECRETARY attend dinner [REDACTED]

8:30pm [REDACTED]

Location:

Contact:

Guest:

Attendees:

8/11/2017 6:35 PM

FOUO

Limited Distribution Only

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 5 of 10

8:30pm DR. CHAO and THE SECRETARY depart [REDACTED]

Drive Time: 20 minutes

8:50pm DR. CHAO and THE SECRETARY arrive [REDACTED]

RON: [REDACTED]

8/11/2017 6:35 PM

FOUO

Limited Distribution Only

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 6 of 10

Thursday, August 17, 2017

7:50am THE SECRETARY depart [REDACTED]

Walk time: 3 minutes

8:00am - [REDACTED]
8:15am [REDACTED]

Location: [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

8:30am - [REDACTED]
9:00am [REDACTED]

Location: [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

10:00am - [REDACTED]
10:30am [REDACTED]

Location: [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

10:35am - [REDACTED]
12:15pm [REDACTED]

12:30pm - [REDACTED]
1:30pm [REDACTED]

Location: [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

RON: [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

8/11/2017 6:35 PM

FOUO

Limited Distribution Only

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 7 of 10

Friday, August 18, 2017

7:30am THE SECRETARY depart [REDACTED]

7:45am THE SECRETARY arrive [REDACTED]

8:00am - [REDACTED]
9:00am

Location: [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

9:15am - [REDACTED]
10:45am

11:00am DR. CHAO and THE SECRETARY depart [REDACTED]

Drive Time: 45 minutes

11:45am DR. CHAO and THE SECRETARY arrive [REDACTED]
[REDACTED]

12:35pm DR. CHAO and THE SECRETARY depart [REDACTED]
[REDACTED]

[REDACTED] [REDACTED]
[REDACTED] [REDACTED]
[REDACTED] [REDACTED]
[REDACTED] [REDACTED]

5:25pm (EDT) DR. CHAO and THE SECRETARY arrive [REDACTED]

5:35pm DR. CHAO and THE SECRETARY depart [REDACTED]

Drive Time: 1 hour

6:35pm DR. CHAO and THE SECRETARY arrive [REDACTED]

RON: [REDACTED]

8/11/2017 6:35 PM

FOUO

Limited Distribution Only

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 8 of 10

Saturday, August 19, 2017

9:15am THE SECRETARY depart [REDACTED]

9:30am Private Appointment

10:15am Location: [REDACTED]
[REDACTED]
[REDACTED]

10:15am Private Appointmen [REDACTED]

10:30am Arriv [REDACTED]

4:45pm THE SECRETARY and DR CHAO depart [REDACTED] en route to Sheraton
LaGuardia East Hotel

Drive Time: 1 hour

5:45pm THE SECRETARY and DR CHAO arrive Sheraton LaGuardia East Hotel
and proceeds to hold

6:00pm THE SECRETARY and DR CHAO participate in Chinese American
9:30pm Academic & Professional Society (CAAPS) 42nd Annual Convention

Location: Sheraton LaGuardia East Hotel
Phoenix Ballroom
135-39th Avenue
Flushing, NY 11354

Advance: [REDACTED]
Todd Inman [REDACTED]

9:30pm THE SECRETARY and DR CHAO depart Sheraton en rout [REDACTED]

Drive Time: 45 minutes

10:15pm THE SECRETARY and DR CHAO arriv [REDACTED]

RON: [REDACTED]

8/11/2017 6:35 PM

FOUO

Limited Distribution Only

Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August 21, 2017

Page 9 of 10

Sunday, August 20, 2017

[REDACTED]

Monday, August 21, 2017

10:45am THE SECRETARY depart [REDACTED]

Drive Time: 1 hour

11:45am THE SECRETARY arrive [REDACTED]

at Harvard Club and proceeds to hold.

12:00pm -
2:30pm THE SECRETAR [REDACTED]

participates in signing ceremony.

Location: [REDACTED]

2:30pm -
4:00pm [REDACTED]

4:00pm THE SECRETARY depart [REDACTED]

Drive Time: 45 minutes

4:45pm THE SECRETARY arrive [REDACTED]

See Omaha, NE; Anchorage, AK Travel Schedule.

8/11/2017 6:35 PM

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Travel Schedule for the Secretary
Tuesday, August 15, 2017 – Monday, August, 21, 2017

Page 10 of 10

AIRPORTS

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

CONTACTS

Advance

[REDACTED]

Todd Inman

Scheduling

[REDACTED]
[REDACTED]

PSD Agents

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

8/11/2017 6:35 PM

FOUO

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From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE
ADMINISTRATIVE GROUP
(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79DFA11EFC2147718106997B8226FE35-
[REDACTED]>
Sent: Monday, December 11, 2017 8:42 AM
To: Michell [REDACTED]
Subject: ELC 12/11/17

Monday, December 11, 2017

8:15am - [REDACTED]/DOT

8:30am - Sr. Staff Meeting

9:00am

LOC: Secretary's Conference Room

9:05am - DOT/Private Appointment

10:00am - Private Appointment

10:45am

LOC: [REDACTED]
[REDACTED]
[REDACTED]

Contact: [REDACTED] [REDACTED]
[REDACTED] [REDACTED]

11:00am Private Appointment/DOT

12:00pm - Private Appointment

12:30pm

LOC: Secretary's Office

Contact: [REDACTED] [REDACTED]

12:30pm - Meeting to Discuss RSVP's

1:00pm

LOC: Secretary's Office

Staff: T. Inman/[REDACTED]

1:15pm DOT/WH

2:00pm - Air Traffic Control Reform and Infrastructure Meeting with POTUS

2:45pm

LOC: WH, Oval Office

Attendees: General John Kelly, CoS

Marc Short, Director of Legislative Affairs

Gary Cohn, Director of NEC

Chairman Bill Shuster

2:45pm - Meeting with POTUS

3:00pm

LOC: WH Oval Office

Attendees: General John Kelly, CoS

Johnny DeStafaro, Assistant to the President

3:00pm - National Space Council Signing Ceremony

3:30pm

LOC: WH Oval Office

Attendees: TBD, Cabinet, Congressional and NASA stakeholders

3:35pm WH/DOJ

4:15pm - Meeting with Richard Anderson, Co CEO, Amtrak

5:00pm

LOC: Secretary's Conference Room

Staff: S2/G Burr/D Kan

Attendees: Wick Moorman, Co CEO, Amtrak (via phone [REDACTED])
Stephen Gardner, EVP and Chief Commercial Officer

5:00pm - Meeting with S2/CoS/ Dan Elwell

6:00pm

LOC: Secretary's Office

6:00pm DO [REDACTED]

6:30pm [REDACTED]/WH

7:00pm - WH Cabinet Holiday Reception

9:00pm

LOC: WH

[9:00pm] W [REDACTED]

[9:30pm] [REDACTED]

10:10pm [REDACTED]

[REDACTED]
Office of the Secretary

U.S. Department of Transportation

1200 New Jersey Ave., SE

Washington, D.C. 20590

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE
ADMINISTRATIVE GROUP
(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79DFA11EFC2147718106997B8226FE35-
[REDACTED]>
Sent: Friday, February 2, 2018 8:17 AM
To: Michell [REDACTED]
Subject: ELC 2/2 - 2/4/18

Friday, February 2, 2018

8:15am [REDACTED]/DOT

8:30am – Sr. Staff Meeting

9:00am

LOC: Secretary's Conference Room

10:00am – Meeting with Arjun Garg – FTA Chief Counsel Candidate

10:30am

LOC: Secretary's Office

Staff: [REDACTED]

1:00pm

DO [REDACTED]

1:20pm
gate:

THE SECRETARY arrive [REDACTED]

[REDACTED] Advance: [REDACTED] [REDACTED]

1:49pm

THE SECRETARY depart

3:49pm

THE SECRETARY arrive

4:00pm

THE SECRETARY depart

Drive time: 15-minutes

4:15pm

THE SECRETARY arrive

Saturday, February 3, 2018

2:30pm

Private Appointment

Location:

Phone:

Sunday, February 4, 2018

2:00pm THE SECRETARY depart [REDACTED]

Drive time: 15-minutes

2:15pm THE SECRETARY arrive [REDACTED]

2:50pm THE SECRETARY depart [REDACTED]

4:25pm THE SECRETARY arrive [REDACTED]

Airport Advance: [REDACTED]

4:35pm THE SECRETARY depart [REDACTED]

Drive time: 1 hour

5:35pm THE SECRETARY arrive [REDACTED]

[REDACTED]

Office of the Secretary

U.S. Department of Transportation

1200 New Jersey Ave., SE

Washington, D.C. 20590

[REDACTED]

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE
ADMINISTRATIVE GROUP
(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79DFA11EFC2147718106997B8226FE35-
[REDACTED]>
Sent: Monday, November 6, 2017 8:10 AM
To: Michell [REDACTED]
Subject: ELC 11/6/17

SCHEDULE FOR SECRETARY ELAINE L. CHAO

MONDAY, NOVEMBER 6, 2017

Monday, November 6, 2017

8:15am [REDACTED] /DOT

8:30am - Sr Staff Meeting

9:00am

LOC: Secretary's Conference Room

9:00am - Scheduling Meeting: November 6 Events

9:30am

LOC: Secretary's Office

Staff: G Burr [REDACTED]

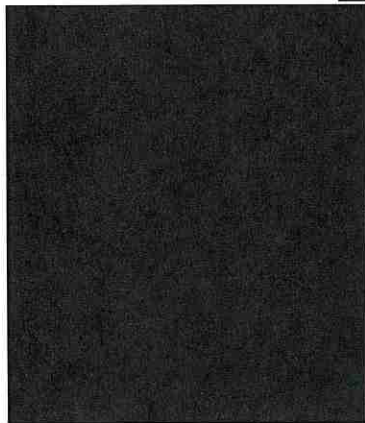
10:30am - Swearing In Ceremony: Doug Barnett, MARAD Chief Counsel

11:00am

LOC: Lincoln Conference Room

Staff: [REDACTED]

Attendees: [REDACTED] Spouse



11:45am - Visit with Dr. Cecilia Chao, Mr. and Mrs. James Chao and Guests

12:15pm

LOC: Secretary's Office

12:15pm DOT/Senate

12:30pm - Lunch with Dr. Cecilia Chao, Mr. and Mrs. James Chao and Guests

1:30pm

LOC: Senate Dining Room

1:30pm - US Capitol Tour with Dr. Cecilia Chao, Mr. and Mrs. James Chao and Guests

2:30pm

LOC: US Capitol

3:00pm Capitol/DOT

4:30pm - Strategy Meeting - APA Lunches

5:00pm

LOC: Secretary's Office

Staff: M McInerney [REDACTED]

5:00pm - Financial Audit Process, Statement of Assurance

5:45pm

LOC: Secretary's Conference Room

Staff: G Burr [REDACTED]

6:00pm - Wrap Up

6:30pm

LOC: Secretary's Conference Room

6:40pm - DOT [REDACTED]

7:00pm - [REDACTED]

8:30pm

LOC:

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

8:30pm

[REDACTED]

HHH

[REDACTED]
Office of the Secretary

U.S. Department of Transportation

1200 New Jersey Ave., SE

Washington, D.C. 20590

[REDACTED]

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE
ADMINISTRATIVE GROUP
(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79DFA11EFC2147718106997B8226FE35-
[REDACTED]
Sent: Tuesday, April 10, 2018 8:44 AM
To: Michell [REDACTED]
Subject: ELC 4/10/18

Tuesday, April 10, 2018

8:30am [REDACTED]/DoT

9:30am – Weekly Modal Administrator Meeting

10:00am

LOC: Lincoln Room

10:00am – Call with Dean Glenn Hubbard – Dean, Columbia Business School

10:15am

Dial: [REDACTED] Dean Hubbard Direct Office Line

Staff: Deva to connect

10:15am – Scheduling Meeting – Upcoming Events

10:45am

LOC: Secretary's Office

Staff: T Inman/M McInerney [REDACTED]

11:00am – Combined Federal Campaign (CFC) Closing Ceremony Remarks

11:30am

LOC: Media Center

Staff: [REDACTED] introducing S1/T Inman

Advance: [REDACTED] [REDACTED]

11:45am Do [REDACTED]

12:00pm – [REDACTED]

1:00pm

LOC: [REDACTED]

1:00pm Senate/DoT

2:00pm – House/Senate Hearing Prep – THUD Hearings on Budget

3:00pm

LOC: Secretary's Conference Room

Staff: S2/G Burr [REDACTED] D Kan/

M McInerney: [REDACTED]

3:30pm – Meeting with Matt Desch – CEO, Iridium Communications

4:00pm

LOC: Secretary's Conference Room

Attendees: Matt Desch - CEO, Iridium Communications

Maureen McLaughline - VP for Public Policy, Iridium

Patrick Halley - Wilkinson, Barker, Knaeur LLP

Linda Daschle - President, LHD & Associates

Staff: D Kan/ [REDACTED]

4:30pm - Personnel Meeting

5:15pm

LOC: Secretary's Conference Room

Staff: S2/G Burr/D Kan [REDACTED]

5:30pm - Meeting with Michael Reynard - Candidate for FHWA Public Affairs

6:00pm

LOC: Secretary's Office

Staff: [REDACTED]

6:00pm Wrap Up

6:30pm

LOC: Secretary's Conference Room

[REDACTED]
Office of the Secretary

U.S. Department of Transportation

1200 New Jersey Ave., SE

Washington, D.C. 20590
[REDACTED]
[REDACTED]

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE
ADMINISTRATIVE GROUP
(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79DFA11EFC2147718106997B8226FE35-
[REDACTED]
Sent: Monday, January 29, 2018 10:50 AM
To: Michell [REDACTED]
Subject: ELC 1/29/18

Monday, January 29, 2018

9:00am [REDACTED] /DOT

9:15am – Meeting with Derek Kan

9:45am

LOC: Secretary's Office

9:45am – Scheduling Meeting

10:15am

LOC: Secretary's Office

Staff: [REDACTED] G Burr [REDACTED] T Inman [REDACTED]

10:30am – Personnel Meeting

11:30am

LOC: Secretary's Conference Room

Staff: S2/G Burr [REDACTED]

11:30am – CIG Funding Report Briefing

12:30pm

LOC: Secretary's Conference Room

Staff: S2 [REDACTED] G Burr/ [REDACTED] M. McInerney/
[REDACTED]

1:30pm – Briefing on Secretarial Internship Program for Summer 2018

2:00pm

LOC: Secretary's Conference Room

Staff: G Burr/T Inman/ [REDACTED]
[REDACTED]

2:00pm – Quarterly Meeting with FTA Acting Administrator

3:00pm

LOC: Secretary's Office

Staff: S2/G Burr [REDACTED]

3:45pm Drop-By Meeting with Russel McMurtry – GA DOT Commissioner

4:00pm

LOC: Lincoln Room

Staff: J Ray/A Bedell/S McMaster/B Fraser

Attendees: Senator David Perdue

Congressman Rob Woodall

Congressman Drew Ferguson

Mary Dee Beal – Director for Congressman Ferguson

Russell McMurtry – Commissioner, GA DOT

Jamie Boswell – Board of Directors Chairman, GA DOT

Meg Pirkle – Chief Engineer, GA DOT

Angela Whitworth – Treasurer, GA DOT

Jay Roberts – Director of Planning, GA DOT

Joshua Waller – Director of Policy and Gov't Affairs, GA DOT

Chris Tomlinson – Director, GA State Road & Tollway Authority

4:30pm – Meeting with [REDACTED] Candidate for FHWA Administrator

5:00pm

LOC: Secretary's Office

Staff: [REDACTED]

6:00pm Wrap Up

6:30pm

LOC: Secretary's Conference Room

6:30pm

DO [REDACTED]

7:00pm - [REDACTED]

9:00pm

LOC: [REDACTED]
[REDACTED]
[REDACTED]

Timeline: [REDACTED]
[REDACTED]

[REDACTED]
Office of the Secretary
U.S. Department of Transportation
1200 New Jersey Ave., SE
Washington, D.C. 20590
[REDACTED]

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE
ADMINISTRATIVE GROUP
(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79DFA11EFC2147718106997B8226FE35-
[REDACTED]>
Sent: Wednesday, August 8, 2018 12:03 PM
To: Michell [REDACTED]
Subject: ELC 8/8/18

Wednesday, August 8, 2018

[REDACTED]

[REDACTED]

7:35am - THE SECRETARY depart [REDACTED]

8:05am

Drive time:30 minutes

8:37am - THE SECRETARY depart [REDACTED]

10:18am

[REDACTED]

[REDACTED]

[REDACTED]

10:30am - THE SECRETARY depart [REDACTED] en route Hilton New Orleans Riverside

11:10am

Drive time:40 min

11:05amTHE SECRETARY arrives and proceeds to Hold Room

12:00pm – THE SECRETARY is introduced and gives Keynote address to ALEC

12:23pm

Location:Hilton New Orleans Riverside

2 Poydras Street

New Orleans, LA 70130

Staff:Marianne McInerney [REDACTED]

Todd Inma [REDACTED]

[REDACTED]

[REDACTED]

Advance: [REDACTED]

12:45pm – THE SECRETARY departs Hilton en route Port of New Orleans

12:55pm

Drive time:10 minutes

1:00pm – THE SECRETARY participates in Afternoon Briefing with Port of New Orleans

2:00pm & Louisiana Coastal Protection and Restoration Authority

Location: Port of New Orleans

Staff: Todd Inma [REDACTED]

[REDACTED]

Advance: [REDACTED]

2:00pm – THE SECRETARY departs Port en route Belle Chasse Bridge

2:30pm

Drive time: 30 minutes

2:30pm – THE SECRETARY participates in INFRA BelleChasse Bridge Announcement

3:00pm

Location: Belle Chasse Bridge & Tunnel

Belle Chasse, LA

Staff: Marianne McInerney [REDACTED]

Todd Inma [REDACTED]

[REDACTED]

[REDACTED]

Advance [REDACTED]

3:00pm – THE SECRETARY is available to press

3:15pm

Staff: Marianne McInerney [REDACTED]

[REDACTED]

Advance: [REDACTED]

3:15pm – THE SECRETARY departs Belle Chass [REDACTED]

4:20pm

Drive time: 1 hour 5 minutes

4:59pm THE SECRETARY depart [REDACTED]

9:15pm

[REDACTED]

[REDACTED]

[REDACTED]


9:30pm – THE SECRETARY depart [REDACTED]

10:15pm

Drive time: 45 minutes

10:15pm THE SECRETARY arrive [REDACTED]

FOR THE OFFICIAL USE OF THE
HOUSE OVERSIGHT AND REFORM COMMITTEE
CHAIRWOMAN CAROLYN MALONEY


Special Assistant to the Secretary
Department of Transportation

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE
ADMINISTRATIVE GROUP
(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79DFA11EFC2147718106997B8226FE35-
[REDACTED]>
Sent: Thursday, November 2, 2017 8:01 AM
To: Michell [REDACTED]
Subject: ELC 11/2/17

SCHEDULE FOR SECRETARY ELAINE L. CHAO

THURSDAY, NOVEMBER 2, 2017

Thursday, November 2, 2017

8:15am [REDACTED]/DOT

8:30am - Sr Staff Meeting

9:00am

LOC: Secretary's Conference Room

9:00am Private Appointment

9:30am

LOC: Secretary's Office

Contact: [REDACTED] [REDACTED]

9:35am - DOT/DOEd

9:50am - Dwight D Eisenhower Memorial Groundbreaking Ceremony

11:00am

LOC: Eisenhower Square, Directly in front of
US Department of Education
400 Maryland Ave SW, WDC

NOTE: Seated in your section:
Senator Tom Daschle
Senator Chuck Hagel
Amb. Gerard Araud
Mrs. Kathy Simpson (Cong Mike Simpson's Wife)
Amb. Sylvie Lucas
Amb Henne Schuwer
Mrs. Catherine Stephens

11:05am - DOEd/DOT

[10:30am - Non-Career Staff Orientation

3:30pm]

LOC: Lincoln Conference Room

Staff: Non-Career Staff Last Name Letters M-Z

11:45am - Remarks at Non-Career Staff Orientation

12:00pm

LOC: Lincoln Conference Room

Staff: Non-Career Staff Last Name Letters M-Z

12:15pm - Teleprompter Testing

12:30pm

LOC: DOT West Atrium

Staff: M McInerney

12:30pm - Working Lunch with Derek Kan

1:30pm

LOC: Secretary's Office

Staff: D Kan

2:00pm - Drone Pilot Program Announcement Event

3:00pm

LOC: West Atrium

Advance:



4:30pm - Meeting with Shinya Katanozaka, CEO ANA Airlines

5:00pm

LOC: Secretary's Conference Room

Staff: G Burr/D Kan

Attendees: Hideki Kunugi SVP, The Americas

Atsushi Fujimoto Executive Assistant to the CEO

Tadashi Matsushita VP, Strategic Planning, The Americas

Ken Weinstein, President and CEO, Hudson

6:00pm - Wrap Up

6:30pm

LOC: Secretary's Conference Room

Office of the Secretary

U.S. Department of Transportation

1200 New Jersey Ave., SE

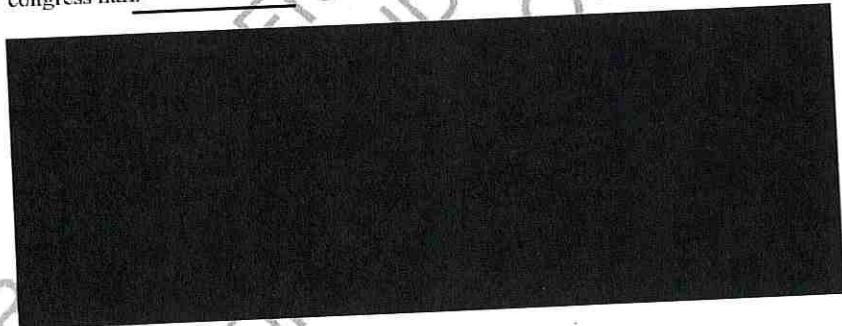
Washington, D.C. 20590

From: [REDACTED]
Sent: Wednesday, January 24, 2018 9:49 AM
To: Elaine L. Cha [REDACTED]
Subject: Fwd: Today

Begin forwarded message:

From: "Angela A. Chao" [REDACTED]
Date: January 24, 2018 at 14:40:39 GMT+1
To: [REDACTED]
Cc: Elaine Cha [REDACTED]
Subject: Re: Today

Thanks! I'm back at the congress hall and will be at Elaine's session at 415 in the congress hall.



Good luck this afternoon, Elaine!! Cant wait to see you on stage!!! Lots of love, a

On Jan 24, 2018, at 10:15 AM [REDACTED]
[REDACTED] wrote:

Hi Angela,

I want to let you know that the Secretary's schedule for today is as

follows:

9:30-11:00am: Morosani Schweizerhof Hotel for a panel on Urban Mobility

11:45am-12:15pm: Congress Center for meetings

12:30pm-2:00pm: Morosani Schweizerhof Hotel for panel on disaster resilience

2:30pm-5:00pm: Congress Center for meetings and Plenary Session (4:15pm)

6:00pm: Offsite meeting

The Secretary has receptions at night, but has not decided which she will attend yet.

Best,

[REDACTED]

From: Michelle [REDACTED]
To: McInerney, Marianne (OST)
Subject: Fwd: ProPublica piece: conflict of interest with Sec Chao's family business
Date: Wednesday, August 9, 2017 12:53:14 PM
Attachments: ATT00001.txt
ATT00002.htm
ATT00003.txt
ATT00001.htm

The email message contained a ZIP attachment. The file was removed, as all ZIP files are temporarily blocked at this time. Other file types (e.g. Word, PowerPoint, PDF, etc.) can be received. If you recognize the sender and would like to view the attachment, please ask the sender to resend the message with a different file type, if possible.

FOR THE OFFICIAL USE OF THE
HOUSE OVERSIGHT AND REFORM COMMITTEE
CHAIRWOMAN CAROLYN MALONEY

This is what I sent to [REDACTED] on 8/7/17.

(Junior Staffer in DOT Office of the Secretary)

Sent from Michelle's iPhone

Begin forwarded message:

From: Michelle [REDACTED]

Date: August 7, 2017 at 11:14:44 AM EDT

To: [REDACTED]

(Name and personal email of junior staffer in DOT Office of the Secretary)

Subject: FW: ProPublica piece: conflict of interest with Sec Chao's family business

FYI

Thanks & best regards,

Michelle [REDACTED]

Executive Assistant to Dr. James S. C. Chao

[REDACTED]

From: [REDACTED]

Date: Monday, December 12, 2016 at 2:50 PM

To: [REDACTED]

Subject: ProPublica piece: conflict of interest with Sec Chao's family business

[REDACTED]

From: [REDACTED]

To: [REDACTED]

CC: [REDACTED]

Sent: 12/12/2016 12:48:26 P.M. Eastern Standard Time

Subj: ProPublica piece: conflict of interest with Sec Chao's family business

[REDACTED]

From: [REDACTED]
To: [REDACTED]
Sent: 12/12/2016 11:54:10 A.M. Eastern Standard Time
Subj: ProPublica

Family's Shipping Company Could Pose Problems for Trump's Transportation Pick

Elaine Chao's family owns ships flagged abroad, a way to avoid U.S. taxes and higher labor costs. But one of Chao's missions at the Transportation Department will be to press American-owned ships to fly the U.S. flag.

by Josie Albertson-Grove and Masako Melissa Hirsch for ProPublica, Dec. 12, 2016, 10:15 a.m.
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Elaine Chao

arrives at Trump Tower for meetings scheduled with President-elect Donald Trump on Nov. 21, 2016. (Eduardo Munoz Alvarez/AFP/Getty Images)

Albertson-Grove and Hirsch are with the Stabile Center for Investigative Reporting at Columbia University.

President-elect Donald Trump has named Elaine L. Chao to head the U.S. Department of Transportation, overseeing the nation's vast network of highways, railroads and airports. The job also means leading the Maritime Administration, which supervises the shipping industry and has as one of its primary missions to advocate for American-owned ships to fly the U.S. flag.

That could pose a conflict for Chao, whose family owns a shipping business that, while headquartered in New York, operates 17 ships flagged in Liberia and Hong Kong. The ships are owned by subsidiaries of the main business, now called Foremost Group, and most of the subsidiaries are registered in the Marshall Islands, a secretive jurisdiction where companies disclose little about their finances or officers.

Chao, 63, has not worked for Foremost Group except for a two-year stint before going to Harvard Business School. A spokeswoman for Chao said there's no conflict between her duties as secretary of transportation and her ties to her family's company, stressing that Chao has no "ownership stake" in Foremost.

Financial disclosure statements filed by Chao when she was George W. Bush's Secretary of Labor from 2001 to 2009 declare no interest in the company, nor do disclosure statements filed by her husband, Senate Majority Leader Mitch McConnell, R-Kentucky.

The company declined to respond to a detailed list of questions sent by email and to several telephone calls.

Chao's nomination has been widely praised by industry and trade groups.

"Throughout her distinguished career in the public, private and nonprofit sectors, she has worked to strengthen our nation's economy and competitiveness in a global economy," Matthew Paxton, president of the Shipbuilders Council of America, said in a statement.

When reporters asked council officials if they were aware of her family's holdings, and how that squared with Paxton's statement, the council said it had nothing to add.

Washington University in St. Louis law professor Kathleen Clark, who focuses on ethics, said that Chao would have to recuse herself from proceedings dealing directly with Foremost as transportation secretary, but that most of the issues posed by her family ties were more likely to be political than legal.

"This is about whether she is a credible advocate for U.S. flag vessels given this connection she has to a company that uses foreign-flag vessels," Clark said. According to a 2011 Maritime Administration report, American companies typically flag their ships abroad to avoid taxes and safety, environmental and labor regulations. "It's a question of political credibility in that office."

Chao's father, James S.C. Chao, founded what's now Foremost Group in 1964, just six years after arriving in the U.S. from Taiwan on a scholarship to train at an American maritime academy.

The company grew, in part by contracting with the U.S. government to ship rice to Vietnam during the Vietnam War and with the United Nations to bring humanitarian cargo to Bangladesh during that country's civil war. It also experienced a brief moment of notoriety in 2014, when *The Nation* reported that Colombian authorities had seized about 90 pounds of cocaine from Foremost's Ping May, finding the drugs inside a shipment of coal bound for Europe. (The company declined to comment to the *Nation*.)

Throughout its history, Foremost has remained a family concern: James Chao is still the chairman and Elaine Chao's youngest sister,

Angela, is deputy chairwoman and runs the operation. Another sister, Christine, is Foremost's general counsel. A third sister, May, was a director of a subsidiary dissolved in 2006.

Elaine Chao has often touted her family's ties to the shipping industry. "Shipping is our family tradition," she said in a speech in October at National Taiwan Ocean University.

Chao herself worked in banking related to the shipping industry for several years, then became a fellow in the Reagan White House, working on transportation and trade policies. President Reagan appointed her deputy maritime administrator and subsequently chairwoman of the Federal Maritime Commission.

When Chao served as deputy secretary of transportation and then director of the Peace Corps under President George H.W. Bush, any conflict with her family's shipping company doesn't appear to have come up publicly.

Though Chao has never played a leadership role in the company, she and her husband have benefitted from its burgeoning success. In 2008, Chao's father gave the couple between \$5 million and \$25 million, more than doubling McConnell's average net worth, according to the Center for Responsive Politics and Politico.

Today, Foremost's ships transport bulk cargo, such as iron and coal, around the world. The company is growing, with seven more ships in the process of being launched or constructed. The ships are being built in China and Japan.

The company is far from unique in taking advantage of the tax and labor benefits of flagging abroad. Over 70 percent of privately owned American ships with a gross tonnage over 1,000 tons register outside of the U.S., mostly in the Marshall Islands, Liberia and Vanuatu, according to ProPublica's analysis of commercial shipping data. They save considerably by doing this: A 2011 Transportation Department report said the total average cost of operating a U.S. flag vessel in foreign commerce was 2.7 times higher than foreign-flag equivalents.

Still, critics of so-called open registries, also called "flags of convenience," say they cost the U.S. tax revenue and jobs. Crews on American-owned ships flagged or registered abroad are often paid considerably less and have fewer worker protections.

"Flag of convenience shipping is a precursor to globalization and outsourcing," said Jeff Engels, an official with the International Transport Workers' Federation. "It destroyed my industry, and it destroyed jobs for American seafarers."

Most of Foremost's ships are large bulk carriers known as "capesize," which usually have crews of between 20 and 30 workers. According to commercial shipping records, 12 of the 17 have mostly Chinese crew members. Records are not available for the other five ships.

Its hiring and use of flags of convenience would seem to be at odds with the aggressive campaign to keep jobs in the U.S. espoused by Chao's new boss, the president-elect.

"We can't allow this to happen anymore with our country. So many jobs are leaving and going to other countries," Trump said on Dec. 1, adding that "there will be consequences" for companies that do outsource jobs.

Chao declined to answer questions about the gap between Trump's goals and her family's practices.

From: [REDACTED] (OST) </O=EXCHANGELABS/OU=EXCHANGE
ADMINISTRATIVE GROUP
(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=79DFA11EFC2147718106997B8226FE35-
[REDACTED]>
Sent: Thursday, December 7, 2017 8:19 AM
To: Michell [REDACTED]
Subject: ELC 12/7/17

Thursday, December 7, 2017

8:15am - [REDACTED] /DOT

8:30am - Sr Staff Meeting

9:00am

LOC: Secretary's Conference Room

9:00am - Review Confidential Documents

9:30am

LOC: 9th Floor SCIF

9:30am - Private Appointment

10:00am

LOC: Secretary's Office

Contact: [REDACTED] [REDACTED]

10:00 am - Meeting on Social Media

10:30am

LOC: Secretary's Office

Staff: M McInerney [REDACTED]

10:45am - Call with Congressman Greg Walden

10:55am

LOC: Secretary's Office

Staff: [REDACTED]

Call: [REDACTED] Congressman's Cell

11:00am - FMCSA Administrator's 18th Annual Awards Ceremony

11:30am

LOC: DOT West Atrium

Advance: [REDACTED] [REDACTED]

12:30pm - Lunch with Roger Dow, CEO US Travel

1:30pm

LOC: Secretary's Office

1:40pm Call with Senator Thom Tillis

1:50pm

LOC: Secretary's Office

Staff: [REDACTED]

Call: [REDACTED] - Senator Direct Cell

2:00pm - Federalist Society Regulatory Transparency Project Interview

2:45pm

LOC: Lincoln Room

Staff: M McInerney

3:00pm - Meeting with Stephen M. Dickson, Candidate, FAA Administrator

3:45pm

LOC: Secretary's Office

Staff: S2/G Burr

4:00pm - Meeting with [REDACTED] Candidate, FAA Administrator

4:45pm

LOC: Secretary's Office

Staff: S2/G Burr

4:45pm - Call with Senator Jack Reed

5:00pm

LOC: Secretary's Office

Staff: [REDACTED]

Call: [REDACTED] Rosanne (Scheduler) Direct Line

5:15pm - CFC Photo

5:30pm

LOC: Secretary's Office

Advance: [REDACTED] [REDACTED]

6:00pm - Wrap Up

6:30pm

LOC: Secretary's Conference Room

6:40pm [REDACTED]

7:00pm - [REDACTED]

8:30pm

LOC: [REDACTED]

[REDACTED]

[REDACTED]

Note:

[REDACTED]

8:30pm

[REDACTED]