GRT MS Contin Analysis S: #4, Branded Case; Market disruption case

ASSUMPTIONS Total Morphine Market		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Total IMS morphine BID market Growth year-to-year	in bottles, 000s 2.0% p.a.	5,443 2.0%	5,551 2.0%	5,663 2.0%	5,776 2.0%	5,891 2.0%	6,010 2.0%	6,129 2.0%	6,252 2.0%	6,377 2.0%	6,504 2.0%	6,633 2.0%	6,766 2.0%	6,901 2.0%
Market Share, by sales bottles Purdue brand (2013, fixed) Purdue/Rhodes generic	25 in bottles, 000s	0.4% 34.8%	0.4% 34.8%	0.4% 34.8%	10.0% 34.8%	10.0% 34.8%	10.0% 50.0%	0.4% 50.0%	0.4% 50.0%	0.4% 50.0%	0.4% 34.8%	0.4% 34.8%	0.4% 34.8%	0.4% 34.8%
3rd-party generic, licensed by Purdue Other manufacturers	15.0% during 2016-2019 total to 100%	0.0% 64.8%	0.0% 64.8%	0.0% 64.8%	0.0% 55.2%	0.0% 55.2%	15.0% 25.0%	15.0% 34.6%	15.0% 34.6%	15.0% 34.6%	10.0% 54.8%	10.0% 54.8%	10.0% 54.8%	10.0% 54.8%
Pricing, weighted-average by mg Purdue brand net price Purdue/Rhodes generic dead-net price	3.0% per bottle, growth yty 3.4% <= % of WAC =>TR							20.27				\$ 680.97 \$ 35.24		\$ 722.44 \$ 35.24
Cost of Goods (Unit) Purdue brand Purdue/Rhodes generic	\$ 9.89 per bottle, w/S&W 10% \$ 9.36 per bottle, w/S&W 10%			\$ 9.89 \$ 9.36			\$ 9.89 \$ 9.36							\$ 9.89 \$ 9.36
PROFIT AND LOSS STATEMENT		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Net Sales Purdue brand Purdue/Rhodes generic	net sales, \$000s net sales, \$000s	11,235 32,427	11,803 33,073	12,402 33,739	191,883 34,412	201,578 35,098	211,806 105,903	15,108 108,014	15,871 110,167	16,675 112,374	17,517 79,728	18,402 81,317	19,332 82,938	20,309 84,591
Total Net Sales		\$ 43,662	\$ 44,876	\$ 46,141	\$226,294	\$236,676	\$317,709	\$ 123,121	\$126,038	\$ 129,048	\$ 97,245	\$ 99,719	######	######
Cost of Goods Purdue brand	\$000s	219	224	228	5,711	5,825	5,943	247	252	257	262	267	273	278
Purdue/Rhodes generic Total Cost of Goods	\$000s	17,725	18,079	18,443 \$ 18,671	18,810	19,185	28,135	28,696 \$ 28,943	29,268 \$ 29,520	29,854 \$ 30,111	21,181	21,603	22,034	22,473 \$ 22,751
Gross Margin Purdue brand Purdue/Rhodes generic	\$000s \$000s	11,016 14,702	11,579 14,995	12,173 15,297	186,171 15,601	195,753 15,912	205,863 77,768	14,861 79,318	15,619 80,899	16,418 82,519	17,255 58,546	18,135 59,713	19,060 60,904	20,031 62,118
Net sales royalty from 3rd-party generic Total Gross Margin Gross margin as % of net sales	c 10.0% of net sales, \$000s	\$ 25,717 58.9%	\$ 26,574 59.2%	\$ 27,470 59.5%	\$201,773 89.2%	\$211,666 89.4%	3,177 \$286,808 90.3%	3,240 \$ 97,419 79.1%	3,305 \$ 99,823 79.2%	3,371 \$ 102,308 79.3%	2,292 \$ 78,094 80.3%	2,338 \$ 80,186 80.4%	2,385 \$ 82,348 80.5%	2,432 \$ 84,581 80.6%
Total Operating Expenses (before fin	ancial deal terms)	\$ 4,267	\$ 9,786	\$ 12,569	\$ 16,023	\$ 11,013	\$ 14,659	\$ 5,903	\$ 5,772	\$ 5,907	\$ 4,476	\$ 4,587	\$ 4,702	\$ 4,820
GRT Financial Deal Terms Total Milestones (P&L)		\$ 489	\$ 489	\$ 489	\$ 623	\$ 623	\$ 623	\$ 623	\$ 623	\$ 623	\$ 623	\$ 623	\$ 623	\$ 623
Total Royalties		\$-	\$-	\$-	\$ 13,222	\$ 14,001	\$ 21,667	\$ 7,776	\$ 7,954	\$ 8,138	\$ 6,008	\$ 6,155	\$ 6,306	\$ 6,461
Operating Profits before Taxes	\$000s	\$ 20,962	\$ 16,299	\$ 14,412	\$171,905	\$ 186,030	\$249,860	\$ 83,117	\$ 85,474	\$ 87,641	\$ 66,987	\$ 68,822	\$ 70,717	\$ 72,677
Provision for income taxes	50.0% tax rate	(10,481)	(8,149)	(7,206)	(85,953)	(93,015)	(124,930)	(41,559)	(42,737)	(43,820)	(33,493)	(34,411)	(35,359)	(36,338)
Net Income after Taxes	\$000s	\$ 10,481	\$ 8,149	\$ 7,206	\$ 85,953	\$ 93,015	\$124,930	\$ 41,559	\$ 42,737	\$ 43,820	\$ 33,493	\$ 34,411	\$ 35,359	\$ 36,338
FREE CASH FLOWS ANALYSIS Cash Flows Model		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Net income after taxes Work capital changes Add: milestones amortized	10.0% of yty sales change	10,481 - 489	8,149 (121) 489	7,206 (126) 489	85,953 (18,015) 623	93,015 (1,038) 623	124,930 (8,103) 623	41,559 19,459 623	42,737 (292) 623	43,820 (301) 623	33,493 3,180 623	34,411 (247) 623	35,359 (255) 623	36,338 (263) 623
Subtract: milestone cash flows Add: capital equipment depreciati	0.0	(7,338)	-	-	(2,000)			-	-	-		-	-	-
Subtract: capital equipment cash		3,632	8,517	7,569	66,560	92,599	117,449	61,640	43,068	44,142	37,296	34,786	35,726	36,698
Grunenthal Free Cash Flows		\$ 3,669					\$ 10,833			66,575 \$ 4,069		\$ 3,077		
RETURN ON INVESTMENT		discoul	nted \$000s							5,692				
	cash flows with GRT formulation, 2013 cash flows if non-TR MSER is off mark		303,017 59,017											
	flows provided by GRT formulation		244,000											
Grunenthal discounted free cash t	OWS (@12% discount rate)		28,904											

GRT MS Contin Analysis S: #3, Low Case; maintain at 3.4% WAC

ASSUMPTIONS Total Morphine Market		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Total IMS morphine BID market Growth year-to-year	in bottles, 000s 2.0% p.a.	5,443 2.0%	5,551 2.0%	5,663 2.0%	5,776 2.0%	5,891 2.0%	6,010 2.0%	6,129 2.0%	6,252 2.0%	6,377 2.0%	6,504 2.0%	6,633 2.0%	6,766 2.0%	6,901 2.0%
Market Share, by sales bottles Purdue brand (2013, fixed)	25 in bottles, 000s	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%
Purdue/Rhodes generic 3rd-party generic, licensed by Purdue Other manufacturers	15.0% during 2016-2019 total to 100%	34.8% 0.0% 64.8%	34.8% 0.0% 64.8%	34.8% 0.0% 64.8%	34.8% 0.0% 64.8%	34.8% 0.0% 64.8%	50.0% 15.0% 34.6%	50.0% 15.0% 34.6%	50.0% 15.0% 34.6%	50.0% 15.0% 34.6%	34.8% 10.0% 54.8%	34.8% 10.0% 54.8%	34.8% 10.0% 54.8%	34.8% 10.0% 54.8%
Pricing, weighted-average by mg Purdue brand net price Purdue/Rhodes generic dead-net price; Current	3.0% per bottle, growth yty 3.4% <= % of WAC =>TR 3.4%							\$ 605.04 \$ 18.72						
Cost of Goods (Unit) Purdue brand Purdue/Rhodes generic	\$ 9.89 per bottle, w/S&W 10% 74% \$ 9.36 per bottle, w/S&W 10% 74%							\$ 17.17 \$ 16.26						
PROFIT AND LOSS STATEMENT Net Sales		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Purdue brand Purdue/Rhodes generic Total Net Sales	net sales, \$000s net sales, \$000s	11,235 32,427 \$ 43,662	11,803 33,073 \$ 44,876	12,402 33,739 \$ 46,141	13,028 37,603 \$ 50,631	13,687 38,352 \$ 52,039	14,381 56,244 \$ 70,624	15,108 57,365 \$ 72,472	15,871 58,508 \$ 74,379	16,675 59,680 \$ 76,355	17,517 42,342 \$ 59,859	18,402 43,186 \$ 61,588	19,332 44,047 \$ 63,379	20,309 44,925 \$ 65,234
Cost of Goods Purdue brand	\$000s	219	224	228	404	412	420	429	437	446	455	464	473	483
Purdue/Rhodes generic Total Cost of Goods	\$000s	17,725	18,079	18,443	32,670	33,322	48,866 \$ 49,287	49,840	50,834	51,852	36,788	37,522	38,269	39,032 \$ 39,515
Gross Margin Purdue brand Purdue/Rhodes generic	\$000s \$000s	11,016 14,702	11,579 14,995	12,173 15,297	12,624 4,932	13,274 5,031	13,960 7,377	14,679 7,524	15,434 7,674	16,228 7,828	17,062 5,554	17,938 5.665	18,859 5,778	19,826 5,893
Net sales royalty from 3rd-party generic Total Gross Margin Gross margin as % of net sales	10.0% of net sales, \$000s					\$ 18,305 35.2%	1,687 \$ 23,025 32.6%	1,721	1,755	1,790	1,217 \$ 23,833 39.8%	1,242 \$ 24,844 40.3%	1,266	1,292 \$ 27,011 41.4%
Operating Expenses General and administrative, IP supports Selling and promotion (contracting)	3.0% of net sales, \$000s 0.5% of net sales, \$000s	1,310 218	1,346 224	1,384 231	1,519 253	1,561 260	2,119 353	2,174 362	2,231 372	2,291 382	1,796 299	1,848 308	1,901 317	1,957 326
Research and development Prelaunch R&D Post-launch Regulatory support FDA annual product fee	\$ 27,384 \$000s 2016 launch 1.0% of net sales, \$000s \$ 100 \$000s	2,738	8,215	10,954	5,477 506 100	520 100	706 100	725 100	744 100	764 100	599 100	616 100	634 100	652 100
Pediatric studies Epidemiology studies/Post-Launch Total Operating Expenses (before financial de	\$ - \$000s \$ 1,050 \$000s	\$ 4,267	\$ 9,786	\$ 12,569	263	- 263	- 263 \$ 3,541	- 263	-	-			\$ 2,952	
GRT Financial Deal Terms Milestones & R&D Funding														
Upfront at signing Milestone #1: formulation	5,500 € 000s 2013 year 1,500 € 000s 2013 year	367 100	367 100	367 100	367 100	367 100	367 100	367 100	367 100	367 100	367 100	367 100	367 100	367 100
Milestone #2: pivotal PK/BE study Milestone #3: pivotal in vivo APS	1,000 € 000s 2014 year 500 € 000s 2015 year	-	67 -	67 33										
Milestone #4: 2-year stability Milestone #5: tech transfer	500 € 000s 2014 year 1,000 € 000s 2015 year	-	33	33 67										
Milestone #6: US NDA approval Milestone #7: US launch	3,000 € 000s 2016 year - € 000s 2016 year	-	-	-	200	200	200	200	200	200	200	200	200	200
Exchange Rate impact R&D funding from GRT	1.3341 USD per 1 € 50% of NDA-required R&D	156 (1,369)	189 (4,108)	223 (4,523)	290	290	290	290	290	290	290	290	290	290
Total Milestones and R&D Funding (P&L		\$ (747)	\$ (3,352)	\$ (3,634)	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156
Royalties Royalty on net sales Soyalty on net sales	\$ 150,000 \$000s @ 5.0% \$ 150,000 \$000s @ 7.5%	-	-	-	2,532	2,602	3,531 -	3,624	3,719	3,818 -	2,993	3,079	3,169 -	3,262
Share 3rd-party licensees royalty Total Royatties	50%	- \$ -	- \$-	- \$-	- \$ 2,532	- \$ 2,602	844 \$ 4,375	860 \$ 4,484	878 \$ 4,597	895 \$ 4,713	609 \$ 3,602	621 \$ 3,700	633 \$ 3,802	646 \$ 3,908
Capital Equipment for Manufacturing Purchased from Grunenthal	\$ 3,335 \$000s @ 7 yrs	476	476	476	476	476	476	476	-	-	-	-	-	-
Purchased for Wilson Total Capital Equipment Depreciation	\$ 14,665 \$000s @ 7 yrs	\$ 476	- \$ 476	2,095 \$ 2,571	2,095 \$ 2,095	2,095 \$ 2,095	- \$ -	- \$-	\$ -	- \$ -				
Operating Profits before Taxes	\$000s	\$ 21,721	\$ 19,663	\$ 15,964	\$ 3,179	\$ 9,271	\$ 11,382	\$ 12,089	\$ 13,568	\$ 14,347	\$ 16,282	\$ 17,116	\$ 17,992	\$ 18,911
Provision for income taxes	50.0% tax rate	(10,860)	(9,832)	(7,982)	(1,590)	(4,636)	(5,691)	(6,044)	(6,784)	(7,173)	(8,141)	(8,558)	(8,996)	(9,456)
Net Income after Taxes	\$000s	\$ 10,860	\$ 9,832	\$ 7,982	\$ 1,590	\$ 4,636	\$ 5,691	\$ 6,044	\$ 6,784	\$ 7,173	\$ 8,141	\$ 8,558	\$ 8,996	\$ 9,456
FREE CASH FLOWS ANALYSIS Cash Flows Model		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Net income after taxes Work capital changes	10.0% of yty sales change	10,860	9,832 (121)	7,982 (126)	1,590 (449)	4,636 (141)	5,691 (1,859)	6,044 (185)	6,784 (191)	7,173 (198)	8,141 1,650	8,558 (173)	8,996 (179)	9,456 (185)
Add: milestones amortized Subtract: milestone cash flows		623 (9,339)	756 (2,001)	889 (2,001)	1,156 (4,002)	1,156	1,156	1,156	1,156	1,156	1,156	1,156	1,156	1,156
Add: capital equipment depreciation Subtract: capital equipment cash flows		(3,335) (3,335)	476	(2,001) 2,571 (14,665)	(4,002) 2,571	2,571	2,571	2,571	2,095	2,095	-	-	-	-
Free Cash Flows		(3,335) (714)	8,941	(14,005) (5,350)	866	8,222	7,560	9,587	9,845	10,227	10,947	9,542	9,973	10,426
Grunenthal Free Cash Flows		\$ 3,985	\$ (1,053)	\$ (1,261)	\$ 3,267	\$ 1,301	\$ 2,187	\$ 2,242	\$ 2,298	\$ 2,356	\$ 1,801	\$ 1,850	\$ 1,901	\$ 1,954
RETURN ON INVESTMENT		discour	nted \$000s											
	s with GRT formulation, 2013-2025 (@12% discount rate) s if non-TR MSER is off market at EOY-2017 (@9% di		39,140 59,017 (19,877)											

ncremental discounte	d froe cash flows	provided by CPT fo	mulation		(19,87)
ici emental discourse	u liee uash liows	provided by GRT to	muduon		(13,07)
Grunenthal discounted					11.85

GRT MS Contin Analysis S: #0, Baseline; if no-TR formulation developed and non-TR is off market at EOY-2017

ASSUMPTIONS Total Morphine Market		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Total Morphine Market Total IMS morphine BID market Growth year-to-year	in bottles, 000s 2.0% p.a.	5,443 2.0%	5,551 2.0%	5,663 2.0%	5,776 2.0%	5,891 2.0%	6,010 2.0%	6,129 2.0%	6,252 2.0%	6,377 2.0%	6,504 2.0%	6,633 2.0%	6,766 2.0%	6,901 2.0%
Market Share, by sales bottles Purdue brand (2013, fixed)	25 in bottles, 000s	0.4%	0.4%	0.4%	0.4%	0.4%								
Purdue/Rhodes generic 3rd-party generic, licensed by Purdue Other manufacturers	15.0% during 2016-2019 total to 100%	34.8% 0.0% 64.8%	34.8% 0.0% 64.8%	34.8% 0.0% 64.8%	34.8% 0.0% 64.8%	34.8% 0.0% 64.8%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Pricing, weighted-average by mg Purdue brand net price Purdue/Rhodes generic dead-net price; Current	3.0% per bottle, growth yty 3.4% <= % of WAC =>TR		\$ 521.91 \$ 17.13											
Cost of Goods (Unit) Purdue brand Purdue/Rhodes generic	\$ 9.89 per bottle, w/S&W 10% \$ 9.36 per bottle, w/S&W 10%			\$ 9.89 \$ 9.36			\$ 9.89 \$ 9.36						\$ 9.89 \$ 9.36	\$ 9.89 \$ 9.36
PROFIT AND LOSS STATEMENT Net Sales		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Purdue brand Purdue/Rhodes generic Total Net Sales	net sales, \$000s net sales, \$000s	11,235 32,427 \$ 43,662	11,803 33,073 \$ 44,876	12,402 33,739 \$ 46,141	13,028 34,412 \$ 47,440	13,687 35,098 \$ 48,784	- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$ -
Cost of Goods Purdue brand Purdue/Rhodes generic Total Cost of Goods	\$000s \$000s	219 17,725 \$ 17,945	224 18,079 \$ 18,302	228 18,443 \$ 18,671	233 18,810 \$ 19,043	237 19,185 \$ 19,422	- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$-	- - \$ -	- - \$ -
Gross Margin Purdue brand Purdue/Rhodes generic Net sales royalty from 3rd-party generic	\$000s \$000s 10.0% of net sales, \$000s	11,016 14,702	11,579 14,995	12,173 15,297	12,796 15,601	13,449 15,912		-	-	-	-	-	-	
Total Gross Margin Gross margin as % of net sales	10.0% of net sales, \$000s	\$ 25,717 58.9%	\$ 26,574 59.2%	\$ 27,470 59.5%	\$ 28,397 59.9%	\$ 29,362 60.2%	• #DIV/0!	\$ #DIV/0!	- \$- #DIV/0!	\$ #DIV/0!	\$ • #DIV/0!	\$ - #DIV/0!	- \$- #DIV/0!	• #DIV/0!
Operating Expenses General and administrative, IP supports Selling and promotion (contracting) Research and development	1.0% of net sales, \$000s 0.5% of net sales, \$000s	437 218	449 224	461 231	474 237	488 244	-	-	-	-	-	-	-	-
Prelaunch R&D Post-launch Regulatory support FDA annual product fee Pediatric studies	\$000s 2016 launch 0.5% of net sales, \$000s \$ 100 \$000s \$ - \$000s		-	-	- 237 100	244 100 -		-	-	-	-		-	
Epidemiology studies/Post-Launch Total Operating Expenses (before financial de	\$000s ai terms)	\$ 655	\$ 673	\$ 692	- \$ 1,049	\$ 1,076	- \$ -	- \$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ -
GRT Financial Deal Terms Milestones & R&D Funding Upfront at signing Milestone #1: formulation Milestone #2: pivotal PK/BE study Milestone #3: pivotal in vivo APS Milestone #4: 2-year stability Milestone #5: tech transfer Milestone #7: US NDA approvel Milestone #7: US NDA approvel Milestone #7: US NDA approvel Milestone #7: US NDA approvel	€ 000s 2013 year € 000s 2013 year € 000s 2014 year € 000s 2015 year € 000s 2015 year € 000s 2015 year € 000s 2015 year € 000s 2016 year € 000s 2016 year € 000s 2016 year € 000s 2016 year		-	-			- - - - - - - - -	-		-	-	-	-	
R&D funding from GRT Total Milestones and R&D Funding (P&L	50% of NDA-required R&D .)	\$ -	- \$ -	- \$ -	\$ -	- \$ -	\$ -	- \$ -	- \$ -	- \$ -	\$ -	- \$-	- \$-	- \$-
Royalties ≤ Royalty on net sales > Royalty on net sales > Share 3rd-party licensees royalty Total Royalties	\$ 150,000 \$000s @ \$ 150,000 \$000s @ 7.5% 50%	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -	- - - \$ -
Capital Equipment for Manufacturing Purchased from Grunenthal Purchased for Wilson Total Capital Equipment Depreciation	\$000s @ 7. yrs \$000s @ 7. yrs		- - \$-	- - \$ -	- - \$-	- - \$-		- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$ -	- - \$ -
Operating Profits before Taxes	\$000s	\$ 25,062	\$ 25,901	\$ 26,778	\$ 27,348	\$ 28,286	\$ -	\$.	\$ -	\$-	\$ -	\$ -	ş -	ş .
Provision for income taxes	50.0% tax rate	(12,531)	(12,950)	(13,389)	(13,674)	(14,143)	-	-	-	-	-	-	-	
Net Income after Taxes	\$000s	\$ 12,531	\$ 12,950	\$ 13,389	\$ 13,674	\$ 14,143	\$-	\$.	\$-	\$~	\$-	\$-	ş -	\$-
FREE CASH FLOWS ANALYSIS Cash Flows Model Net income after taxes Work capital changes Add: milestones amortized Subtract: milestone cash flows Add: capital equipment depreciation Subtract: capital equipment cash flows	10.0% of yty sales change	2013 12,531 - -	2014 12,950 (121) - - -	2015 13,389 (126) - - -	2016 13,674 (130) - - -	2017 14,143 (134) - - -	2018 - 4,878 - - -	2019 - - - - - -	2020 - - - - -	2021 - - - - - -	2022 - - - - -	2023 - - - - - -	2024 - - - - -	2025 - - - - - -
Free Cash Flows		12,531	12,829	13,262	13,544	14,009	4,878		•	-	•	•	•	•
Grunenthal Free Cash Flows		\$ -	\$-	\$-	\$-	\$-	\$-	\$-	\$ -	\$-	\$-	\$-	\$-	\$-
	s with GRT formulation, 2013-2025 (@12% discount rate) s if non-TR MSER is off market at EOY-2017 (@9% d ivided by GRT formulation		nted \$000s 59,017 59,017											

Grunenthal discounted free cash flows (@12% discount rate)

GRT MS Contin Analysis S: #2, Base Case; increase from 3.4% WAC to 5% WAC

ASSUMPTIONS		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Total Morphine Market Total IMS morphine BID market	in bottles, 000s	5.443	5,551	5,663	5,776	5.891	6,010	6,129	6.252	6,377	6.504	6,633	6.766	6.901
Growth year-to-year	2.0% p.a.	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Market Share, by sales bottles	0 5 (), (), (), (), (), (), (), (), (), ()	0.494					0.00		0 404			P 404		
Purdue brand (2013, fixed) Purdue/Rhodes generic	25 in bottles, 000s	0.4% 34.8%	0.4% 34.8%	0.4% 34.8%	0.4% 34.8%	0.4% 34.8%	0.4% 50.0%	0.4% 50.0%	0.4% 50.0%	0.4% 50.0%	0.4% 34.8%	0.4% 34.8%	0.4% 34.8%	0.4% 34.8%
3rd-party generic, licensed by Purdue Other manufacturers	15.0% during 2016-2019 total to 100%	0.0% 64.8%	0.0% 64.8%	0.0% 64.8%	0.0% 64.8%	0.0% 64.8%	15.0% 34.6%	15.0% 34.6%	15.0% 34.6%	15.0% 34.6%	10.0% 54.8%	10.0% 54.8%	10.0% 54.8%	10.0% 54.8%
Pricing, weighted-average by mg Purdue brand net price	3.0% per bottle, growth yty		\$ 521.91									\$ 680.97		
Purdue/Rhodes generic dead-net price; Current	t 3.4% <= % of WAC =>TR 5.0%	\$ 17.13	⊅ 1/.13	\$ 17.13	\$ 100.11	\$ 99.00	⇒ 00.11	\$ 00.11	\$ 00.11	00.11	\$ 00.11	\$ 66.11	\$ 00.11	⇒ 00.11
Cost of Goods (Unit) Purdue brand	\$ 9.89 per bottle, w/S&W 10% 74%	\$ 9.89	\$ 9.89	\$ 9.89	\$ 17.17	\$ 17.17	\$ 17.17	\$ 17.17	\$ 17.17	\$ 17.17	\$ 17.17	\$ 17.17	\$ 17.17	\$ 17.17
Purdue/Rhodes generic	\$ 9.36 per bottle, w/S&W 10% 74%	\$ 9.36	\$ 9.36	\$ 9.36	\$ 16.26	\$ 16.26	\$ 16.26	\$ 16.26	\$ 16.26	\$ 16.26	\$ 16.26	\$ 16.26	\$ 16.26	\$ 16.26
PROFIT AND LOSS STATEMENT Net Sales		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Purdue brand	net sales, \$000s	11,235	11,803	12,402	13,028	13,687	14,381	15,108	15,871	16,675	17,517	18,402	19,332	20,309
Purdue/Rhodes generic Total Net Sales	net sales, \$000s	32,427 \$ 43,662	33,073 \$ 44,876	33,739 \$46,141	333,694 ######	204,491 ######	264,757 ######	270,034 ######	275,417 ######	280,934 ######	199,319 ######	203,292 ######	207,344 ######	211,477 ######
Cost of Goods														
Purdue brand	\$000s	219	224	228	404	412	420	429	437	446	455	464	473	483
Purdue/Rhodes generic Total Cost of Goods	\$000s	17,725 \$ 17,945	18,079 \$ 18,302	18,443 \$ 18,671	32,670 \$ 33,074	33,322 \$ 33,734	48,866 \$ 49,287	49,840 \$ 50,269	50,834 \$ 51,271	51,852 \$ 52,298	36,788 \$ 37,243	37,522 \$ 37,986	38,269 \$ 38,743	39,032 \$ 39,515
Gross Margin														
Purdue brand Purdue/Rhodes generic	\$000s \$000s	11,016 14,702	11,579 14,995	12,173 15,297	12,624 301,024	13,274 171,169	13,960 215,891	14,679 220,194	15,434 224,583	16,228 229,082	17,062 162,531	17,938 165,770	18,859 169,074	19,826 172,444
Net sales royalty from 3rd-party generic	10.0% of net sales, \$000s		÷				7,943	8,101	8,263	8,428	5,731	5,845	5,961	6,080
Total Gross Margin Gross margin as % of net sales		\$ 25,717 58.9%	\$ 26,574 59.2%	\$ 27,470 59.5%	####### 90.5%	####### 84.5%	####### 85.2%	####### 85.2%	####### 85.2%	####### 85.3%	####### 85.5%	####### 85.5%	####### 85.5%	####### 85.6%
Operating Expenses														
General and administrative, IP supports	3.0% of net sales, \$000s	1,310	1,346	1,384	10,402	6,545	8,374	8,554	8,739	8,928	6,505	6,651	6,800	6,954
Selling and promotion (contracting) Research and development	0.5% of net sales, \$000s	218	224	231	1,734	1,091	1,396	1,426	1,456	1,488	1,084	1,108	1,133	1,159
Prelaunch R&D Post-launch Regulatory support	\$ 27,384 \$000s 2016 launch 1.0% of net sales, \$000s	2,738	8,215	10,954	5,477 3,467	2,182	2,791	2,851	2,913	2,976	2,168	2,217	2,267	2,318
FDA annual product fee	\$ 100 \$000s				100	100	100	100	100	100	100	100	100	100
Pediatric studies Epidemiology studies/Post-Launch	\$ - \$000s \$ 1,050 \$000s				263	- 263	263	- 263	-	-				
Total Operating Expenses (before financial de	eal terms)	\$ 4,267	\$ 9,786	\$ 12,569	\$ 21,442	\$ 10,180	\$ 12,924	\$ 13,194	\$ 13,208	\$ 13,492	\$ 9,858	\$ 10,076	\$ 10,300	\$ 10,530
GRT Financial Deal Terms Milestones & R&D Funding														
Upfront at signing	5,500 € 000s 2013 year	367	367	367	367	367	367	367	367	367	367	367	367	367
Milestone #1: formulation Milestone #2: pivotal PK/BE study	1,500 € 000s 2013 year 1,000 € 000s 2014 year	100 -	100 67	100 67	100 67	100 67	100 67	100 67	100 67	100 67	100 67	100 67	100 67	100 67
Milestone #3: pivotal in vivo APS Milestone #4: 6-month stability	500 € 000s 2015 year 500 € 000s 2014 year		- 33	33 33	33 33	33 33	33 33	33 33	33 33	33 33	33 33	33 33	33 33	33 33
Milestone #5: tech transfer	1,000 € 000s 2015 year	-	-	67	67	67	67	67	67	67	67	67	67	67
Milestone #6: US NDA approval Milestone #7: US launch	3,000 € 000s 2016 year - € 000s 2016 year	-	-	-	200	200	200	200	200	200	200	200	200	200
Exchange Rate impact R&D funding from GRT	1.3341 USD per 1 € 50% of NDA-required R&D	156 (1,369)	189 (4,108)	223 (4,523)	290	290	290	290	290	290	290	290	290	290
Total Milestones and R&D Funding (P&I		\$ (747)		\$ (3,634)	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156	\$ 1,156
Royallies	sa da barrada barrada a ser composição da composição da composição da composição da composição da composição da													
Royalty on net sales ≤ Royalty on net sales >	\$ 150,000 \$000s @ 5.0% \$ 150,000 \$000s @ 7.5%	-	-	-	7,500 14,754	7,500 5,113	7,500 9,685	7,500 10,136	7,500 10,597	7,500 11,071	7,500 5,013	7,500 5,377	7,500 5,751	7,500 6,134
Share 3rd-party licensees royalty Total Royalties	50%	-	-	- \$-	- \$ 22,254	- \$ 12,613	3,971 \$ 21,157	4,051 \$ 21,686	4,131 \$ 22,228	4,214 \$ 22,785	2,865 \$ 15.378	2,922 \$ 15,800	2,981 \$ 16,231	3,040
		¥	•	•	,20 1	2,010	y 21,101	÷ =:,000	,220	,100	+ 10,010	+ 10,000	÷ 10,601	÷ 10,014
Capital Equipment for Manufacturing Purchased from Grunenthal	\$ 3,335 \$000s @ 7 yrs	476	476	476	476	476	476	476	-	-	-	-	-	-
Purchased for Wilson Total Capital Equipment Depreciation	\$ 14,665 \$000s @ 7 yrs	- \$ 476	- \$ 476	2,095 \$ 2,571	2,095 \$ 2,571	2,095 \$ 2,571	2,095 \$ 2,571	2,095 \$ 2,571	2,095 \$ 2,095	2,095 \$ 2,095	-	- \$-	-	-
Operating Profits before Taxes	\$000s	\$ 21.721			########	########	########	*****	########	########	########	*****	########	
Provision for income taxes	50.0% tax rate	(10,860)	(9,832)		(133,112)			(102,183)			(79,466)	(81,261)	(83,103)	(84,995)
Net Income after Taxes	\$000s			\$ 7,982	########		\$ 99,993	#######	########	#######			\$ 83,103	,
	\$000S										. ,	. ,		
FREE CASH FLOWS ANALYSIS Cash Flows Model		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Net income after taxes Work capital changes	10.0% of yty sales change	10,860	9,832 (121)	7,982 (126)	133,112 (30,058)	78,961 12,854	99,993 (6,096)	102,183 (600)	104,796 (615)	107,105 (632)	79,466 8,077	81,261 (486)	83,103 (498)	84,995 (511)
Add: milestones amortized		623	756	889	1,156	1,156	1,156	1,156	1,156	1,156	1,156	1,156	1,156	1,156
Subtract: milestone cash flows Add: capital equipment depreciation		(9,339) 476	(2,001) 476	(2,001) 2,571	(4,002) 2,571	- 2,571	- 2,571	- 2,571	- 2,095	- 2,095	-	-	-	-
Subtract: capital equipment cash flows Free Cash Flows		(3,335)	- 8,941	(14,665) (5,350)	- 102,779	- 95,543	97,625	- 105,310	- 107,433	- 109,724	- 88,699	- 81,931	83,761	- 85,640
Grunenthal Free Cash Flows										\$ 11,392				
				+ (I,EUI)	+ 10,120	+ 0,001	÷ .0,010	÷ .0,040	¥ .1,117	↓ .1,00Z	- 1,000	+ 1,000	÷ 0,110	- 5,001
RETURN ON INVESTMENT			nted \$000s											
	vs with GRT formulation, 2013-2025 (@12% discount rate) vs if non-TR MSER is off market at EOY-2017 (@9% d		442,968 59,017											
			a contract of the Color											

Purdue+Rhodes discounted free cash flows with GR1 formulation, 2013-2023 (202% discourse Purdue+Rhodes discounted free cash flows if non-TR MSER is off market at EOY-2017 (
Incremental discounted free cash flows provided by GRT formulation	383,951
Grunenthal discounted free cash flows (@12% discount rate)	46.305

Blue Sheet

Redacted

From: Sent: To: Cc: Subject: Barmore, Robert @@pharma.com] Thursday, February 28, 2013 8:07 AM Mahony, Edward Rosen, David (Sales and Marketing); Ronning, Michael % of Rx's written with brand name in selected opioid segments

Ed,

As requested, below are the percent of Rx's written as brands in the largest genericized opioid categories. All Rx data is in thousands for this exercise and represents the 6 months ending Jan 2013. Obviously I am focusing on oral solids.

In most categories there are other 'brands' (e.g., Lorcet) which are not listed below. I am only listing products with significant numbers of total Rx's written in each group as brand (defined as >1%). In other words, any brands not listed here are not being written in a quantity that would interest you.

Despite Vicodin being an extremely well-known brand name, in the hydrocodone / APAP space, Rx's are reasonably evenly split among Vicodin, Lortab and Norco. Close to three fourths of all hycd/apap Rx's are written as one of these on the script. This surprised me – I expected more Rx's to be written as generic.

			% written as	
	# Rx	# Rx	brand and	% of all
	Written	dispensed	dispensed as	hycd/APAP
hycd/APAP	as brand	as brand	generic	written as
Vicodin (all)	12769	84	99.4%	26.4%
Lortab (all)	9829	46	99.5%	20.3%
Norco	13417	36	99.7%	27.7%

As we've previously discussed, the number of IR oxycodone Rx's being written as brand is quite small compared to other categories (about 6%). As we talked about, this is related to the limited amount of promotion that was put behind Roxicodone, resulting in very little long lasting brand equity.

IR oxycodone	# Rx Written as brand	# Rx dispensed as brand	% written as brand and dispensed as generic	% of all IR oxycodone written
Roxicodone	472	11	97.7%	5.9%

For oxycodone/APAP, despite there being a number of other 'brands', only Percocet gets a significant number of Rx's written with the brand, almost 70% of all oral solid oxycodone/APAP. Note that Endocet is priced and treated as a generic by Endo.

oxycodone/APAP	# Rx Written as brand	# Rx dispensed as brand	% written as brand and dispensed as generic	% of all oxy/APAP written
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Percocet	12706	99	99.3%	69.0%
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Also discussed previously, MS-Contin is written close to 50% of the time of all morphine SR Rx's dispensed. Note that Oramorph SR is written a very small percentage of the time (<< 0.1%)

morphine SR	# Rx Written as brand		% written as brand and dispensed as generic	% of all oxy/APAP written
MS-Contin	1378	10	99.3%	47.8%

I have quite a few urgencies I am working on right now, but can assign someone to look into other categories if one of you is interested.

Rob

Rob Barmore | Assoc. Director, Market Research | Purdue Pharma | One Stamford Forum Stamford CT 06901

Blue Sheet

Description of Rates and Routes of abuse for ER Morphine using National Surveillance Systems

Overview

An abuse-deterrent formulation of ER morphine appears to be an important pipeline development target from the risk management perspective because ER morphine is quite widely prescribed among ER opioids, it's use is increasing, the rate of abuse of ER morphine is about average within the opioid class, and ER morphine is disproportionately abused by injecting and to a lesser extent by snorting.

- <u>1.</u> <u>Trends in prescription dispensing</u> (IMS data. 2003-2012)
 - Almost 3-fold increase in dispensing of ER morphine (molecule) from 2003-2012; approximately 225,000 Rx/quarter in 2003 to 600,000 in 2012.
- 2. Routes of administration used by individuals entering substance abuse treatment (NAVIPPRO System data, 2007-2010 and 2011-2012 and 2009-2012)
 - Patients who abuse ER morphine use routes of administration of Injection and snorting frequently (51% inject and 29% snort), particularly injection.
 - The introduction of ORF did not have a big impact on routes of administration for purposes of abuse of brand ER morphine. Among a sample of 140,496 individuals, 45.7% reported injection and 25.3% snorting of ER morphine *prior* and *after* introduction of ORF (46.0% and 25.6%) these were relatively unchanged.
- 3. Abuse patterns before and after introduction of ORF
 - (NAVIPPRO System, 2009-2012)
 - Prevalence of brand (eg, Kadian, Avinza, MS Contin) ER morphine abuse among all individuals assessed by ASI-MV in pre- and post-ORF periods was 0.92% and 0.95%, respectively; when adjusted for dispensed prescriptions (SDI data) the prevalence was 0.02% and 0.02%.
- <u>4.</u> <u>Calls to poison control centers</u> (RADARS, 2009 and 2012)
 - In 2009, rates of poison center calls per 1,000 unique recipients of dispensed drug (SDI data) was larger for REMS-opioids (include ER morphine) than non-REMS opioids (includes IR morphine). Specifically, rates of poison center calls per 1,000 URDD were 0.28 for ER morphine and 0.22 for IR morphine.
 - In 2012, estimated trend in poison center *URDD rates* from 2009 to 3q2012 show a significant (p=0.047) increase over time for MS Contin; on average, rates increased by 0.57 cases per 1,000 URDD each year-quarter. Estimated trend in poison center

population rates from 2009 to 3q2012 showed a non-significant (p=0.984) change over time for MS Contin.

1. Trends in prescription dispensing (IMS data. 2003-2012)

a. Almost 3-fold increase in dispensing of ER morphine (molecule) from 2003-2012; approximately 225,000 Rx/quarter in 2003 to 600,000 in 2012.

During same time period, ER oxycodone (molecule) decreased from 600,000 to 500,000 and ER oxymorphone (molecule) increased from 0 to 100,000 Rx/quarter.



Figure 1. ER Morphine prescription trends

2. Routes of administration used by abusers (NAVIPPRO System data, 2007-2010 and 2011-2012)

- a. 2841 patients entering substance abuse treatment from Jan2007-Sep2010 reported administration of ER morphine by injection (51%), snorting (29%), and orally (42%).
- b. During same time period, percentage of patients reporting inject/snort/oral administration of OxyContin (n=7395) was 34%, 58%, and 54% and for hydrocodone (n=14,369) was 1%, 21% and 92%, respectively.



Figure 2. Routes of Abuse used for ER Morphine Prior to ORF Introduction

c. 870 patients entering substance abuse treatment from Oct2011-Sep2012 reported administration of ER morphine by injection and snorting (58% and 27%), smoking (1%), orally (38%) and other (4%).

During same time period, snorting and injecting were reported for reformulated OxyContin (29% and 20%), original OxyContin (47% and 28%), single-entity oxycodone IR (61% and 35%), hydrocodone IR combination (22% and 1%), and original oxymorphone ER (77% and 16%) respectively

Table 1. Brand ER Morphine Routes of Abuse and Numbers of Abusers by SpecificRoutes in the ASI-MV NAVIPPRO System of Substance Abuse Treatment Centers

		OxyContin (reformulated)		OxyContin (original)		Single-entity oxycodone IR		IR combination		Original oxymorphone ER*		nine ER 870)
	(n = 1	,732)	(n = 1	L,660)	(n = 1	.,951)	(n = 6	,092)	1	()		
	n	%	n	%	n	%	n	%	n	%	n	%
Oral	1,262	72.9	965	58.1	818	41.9	5,559	91.3		26.3	330	37.9
Snort	510	29.4	779	46.9	1,186	60.8	1,348	22.1		76.7	237	27.2
Smoke	80	4.6	171	10.3	171	8.8	66	1.1		1.8	10	1.1
Inject	354	20.4	460	27.7	682	35.0	59	1.0		16.2	505	58.0
Other	50	2.9	66	4.0	22	1.1	164	2.7		0.9	34	3.9

d. A sentinel survey sample of 140,496 individuals entering substance abuse treatment from Jun2009 to Mar2012 indicated that ER morphine was administered by injection and snorting *prior* to introduction of ORF (45.7% and 25.3%, respectively; Jun2009-8Aug2010), and *after* introduction of ORF (46.0% and 25.6%, respectively; 9Aug-Mar2012).

Figure 3. Routes of Abuse used for Brand ER Morphine Before Versus After ORF Introduction



3. Abuse patterns before and after introduction of ORF (NAVIPPRO System, 2009-2012)

a. Prevalence of ER morphine abuse among all individuals assessed by ASI-MV in pre- and post-ORF periods was 0.92% and 0.95%, respectively; when adjusted for dispensed prescriptions (SDI data) the prevalence was 0.02% and 0.02%.

During same period, pre- and post-ORF prevalence of ER oxycodone abuse was 4.06% and 2.41%, respectively (0.07 and 0.05 when prescription adjusted), and prevalence of ER oxymorphine abuse was 0.32% and 1.11%, respectively (0.06% and 0.12% when prescription adjusted).

Table 2. Changes in abuse patterns of Brand ER Morphine, ER oxycodone and ER Oxymorphone before and after introduction of ORF in the ASI-MV NAVIPPRO System

	Before period* (%)	After period [†] (%)	Pre-post relative change ^{††}	95'	% CI	P-Value
Prevalence of product-	specific abuse	e among all inc	lividuals assessed	by ASI-MV	in pre- and p	oost-periods
1a. ER oxycodone	4.06	2.41	-41	-44	-37	<.0001
1a.1. Oral	2.15	1.79	-17	-23	-10	<.0001
1a.2. Non-oral	3.03	1.02	-66	-69	-63	<.0001
1b. ER oxymorphone	0.32	1.11	+246	+199	+301	<.0001
1c. Brand ER morphine	0.92	0.95	+2	-8	+14	0.6634
Prescription-adjusted [£]	prevalence ra	te of product-s	specific abuse amo	ong all indiv	iduals asses	sed by ASI-MV
2a. ER oxycodone	0.07	0.05	-33	-37	-29	<.0001
2b. ER oxymorphone	0.06	0.12	+111	+82	+144	<.0001
2c. Brand ER morphine	0.02	0.02	+0.9	-10	+12	0.8778
Prevalence of abuse ar	nong prescrip	tion opioid ab	users assessed by	ASI-MV in	pre- and pos	t-periods
3a. ER oxycodone	23.69	12.12	-49	-52	-46	<.0001
3a.1. Oral	12.44	9.03	-27	-32	-22	<.0001
3a.2. Non-oral	17.83	5.15	-71	-73	-69	<.0001
3b. ER oxymorphone	1.87	5.54	+196	+156	+242	<.0001
3c. Brand ER morphine	5.37	4.7	-12	-21	-2	0.0209
Prescription-adjusted [£]	prevalence ra	te of abuse am	ong prescription	opioid abus	ers assessed	by ASI-MV
4a. ER oxycodone	0.42	0.24	-42	-45	-39	<.0001
4b. ER oxymorphone	0.33	0.60	+80	+56	+109	<.0001
4c. Brand ER morphine	0.12	0.10	-13	-22	-3	0.0094

*Before period = June 2009 through August 8, 2010

[†] After period = August 9, 2010 through March 31, 2012 Only ORF (and not OC) is included in this column.

^{††} Pre-post relative change reflects the percent change in percent abuse from the pre to post-introduction period.

 ε Prescription-adjusted prevalence defined as prevalence of past 30-day abuse per 10,000 prescriptions dispensed per month

1. Rates of Call to poison control centers for ER Morphine, IR Morphine and Other opioids (RADARS, 2009)

- a. In 2009, rates of poison center calls per 1,000 unique recipients of dispensed drug (SDI data) was larger for REMS-opioids (include ER morphine) than non-REMS opioids (includes IR morphine). Similar trends were observed for other RADARS studies including College Survey, Drug Diversion, Opioid Treatment, and SKIP.
- b. In 2009, rates of poison center calls per 1,000 unique recipients of dispensed drug (SDI data) were 0.28 for ER morphine and 0.22 for IR morphine.

During same period, rates of poison center calls per 1,000 URDD were 0.32 for fentanyl transdermal, 0.56 for ER oxycodone, and 1.50 for methadone.

Table 3. Rates of Intentional Exposures per 1,000 unique individuals dispensed drug (URRDs)in the RADARS System in 2009 by ER and IR Formulations

THUE I. IMDAILOG GYSICII	r royrann naice pei	1,000 waaneny ondo. 2003							
Drug Class	NON-REMS Opioids	REMS Opioids	p-value						
TOTAL BUPRENORPHINE	0.88								
TOTAL FENTANYL	0.27	0.32	0.3772						
TOTAL HYDROCODONE	0.23	*	***************************************						
TOTAL HYDROMORPHONE	0.41								
TOTAL METHADONE	~	1.50							
TOTAL MORPHINE	0.22	0.28	0.3201						
TOTAL OXYCODONE	0.22	0.56	<0.0001						
TOTAL TRAMADOL	0.37	34							
POOLED RATE	0.26	0.60							
		๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛๛							

Table 1. RADARS® System Program Rates per 1,000 Quarterly URDD; 2009

Oxymorphone data are not presented.

REMS Opioids: Methadone, extended release hydromorphone once launched, extended release morphine, extended-release oxycodone, extended-release oxymorphone, transdermal fentanyl.

Non-REMS Opioids: Buprenorphine, hydrocodone, tramadol, immediate-release hydromorphone, immediate-release morphine, immediate-release oxycodone, immediate-release oxymorphone, transbuccal fentanyl, fentanyl injectable products.

Oxymorphone data are not presented.

2. Calls to poison control centers (RADARS, 2012)

a. Relative Rates of Exposures for Morphine and other Opioids

Figure 4. Poison Center Intentional Exposure Rates (per 100,000 Population) Over Time – All RADARS System Opioids



Figure 5. Poison Center Intentional Exposure Rates (per 1,000 URDD) Over Time – All RADARS System Opioids



 Estimated trend in poison center URDD rates from 2009 to 3q2012 show a significant (p=0.047) increase over time for MS Contin; on average, rates increased by 0.57 cases per 1,000 URDD each year-quarter.



Figure 6. Poison Center Intentional Exposure Rates (per 1,000 URDD) Over Time for MS Contin

c. Estimated trend in poison center population rates from 2009 to 3q2012 show a non-significant (p=0.984) change over time for MS Contin.

Figure 7. Poison Center Intentional Exposure Rates (per 100,000 population) Over Time for MS Contin



From: Mahony, Edward Sent: 2013年4月9日 10:07

To: Boer, Peter; Lewent, Judy; Pickett, Cecil; Costa, Paulo; Sackler, Beverly; Sackler, David; Sackler, Dr Kathe; Sackler, Dame Theresa; Sackler, Mortimer D.A.; Sackler, Dr Raymond R; Sackler, Dr Richard; Sackler, Jonathan; Sackler Lefcourt, Ilene; Baker, Stuart D.; Stewart, John H. (US); Gasdia, Russell; Landau, Dr. Craig Weinstein, Bert; Snyderman, Ralph

CC: Rosen, David (Sales and Marketing); Lowne, Jon;

Subject: FW: Finance Flash Report

Attachments: Sales Flash Report v1.pdf

Colleagues,

The following is a flash financial report --- full Q1 financial statements will follow shortly. This report focuses on sales and cash.

NET SALES

Net Sales for the three months ending March were \$461 million --- \$47 million lower than the same period last year and \$115 million under budget. The reasons for the under budget sales performance are discussed below.

OxyContin

OxyContin net sales for the three months ending March total \$408 million --- \$113 million below budget and \$58 million lower than the same period last year. The variance vs. budget is due to:

- a. OxyContin demand as reported by IMS -- is running about 3.8%, or \$20 million, behind budget.
 - i. OxyContin prescriptions as reported by IMS -- continue to be about 0.9% ahead of budget.
 - ii. OxyContin mix among strengths and the tablets per prescription are both unfavorable to budget – combined impact on demand is unfavorable 4.5% vs. budget.
- b. OxyContin net sales are about \$4 million unfavorable to budget due to higher patient savings card redemptions
- c. OxyContin wholesaler inventory as reported by the wholesalers and converted to net sales value, is running \$86 million below budget. The variance is due to:
 - i. Typical, but unpredictable, fluctuations in trade inventory which tend to even out over time.
 - ii. Specifically, wholesaler inventory decreased from 1.3 months-on-hand at the end of 2012 to 0.8 months-on-hand at the end of March.
 - iii. Two wholesalers, McKesson and Cardinal, account for 75% of the inventory reduction.
- d. Other noteworthy factors include:

- i. OxyContin primary sales calls are below budget in the first quarter. This is due to vacant territories realignment which led to lower productivity for the first few months and slower implementation of the plan to have OxyContin in the primary position on 50% of all sales calls. As we start the second quarter, the sales force is much closer to both budgeted headcount and the 50% OxyContin primary position call target.
- ii. At the end of 2012 OxyContin was removed from the United Healthcare AARP formulary. We expect that this could result in a \$50 million loss of OxyContin demand in 2013. The Purdue team is working to improve coverage elsewhere to offset this loss. (Part of the lower demand described above is due to this loss.)
- iii. The 2013 budget assumed that Pfizer would launch Remoxy in late 2013. Based on recent press reports the Remoxy launch is not likely to happen this year. The impact on sales this year was expected to be about \$5 million favorable.
- iv. The remainder of 2013 OxyContin sales should benefit from an increase in sales calls vs. 2012 and the other items described above. The Purdue team is developing additional initiatives to try to ensure that OxyContin demand gets back to budget levels.
- v. Trade inventory levels are monitored to ensure that the trade has adequate inventory and excellent customer service. Some or all of the first quarter trade inventory reduction should reverse during the year.

Butrans

Butrans net sales for the three months ending March were \$23 million --- \$3.6 million below budget but \$5.4 million above the same period last year. While demand as reported by IMS is in line with budget and 21.3% above the same period last year, wholesaler inventory is \$2.7 million lower than budget.

<u>Intermezzo</u>

Intermezzo net sales for the three months ending March were \$2.6 million ---\$2.3 million or 47% below budget.

- a. In the most recent week prescriptions were about 50% below budget.
- b. Year to date patient co-pay savings card redemptions are running at about 10% of sales vs. 5% of sales in the budget. This is due to higher than anticipated patient copays.
- c. As a result of this lower than expected demand management is evaluating options for the remainder of the year.

Cash and Short Term Investments

At the end of March, unrestricted cash and short term investments totaled \$889 million - -- which is \$128 million lower than budget. This lower than budget cash balance is due to sales being lower than budget. In the next two months, tax distributions and non-tax

distributions will reduce this balance. The year end 2013 budget is \$600 million in unrestricted cash.

Full first quarter financial statements will be reported shortly.

Best Regards,

Ed

Purdue U.S. Sales Flash Report March 2013

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Sales Summary Gross to Net

Expressed in 000's

	March Year-to-Date							V	ariance 2013 \	/ТС	D Actual Vs.	Γ					Full Year				
	2	2013 YTD Actual		013 YTD Budget		012 YTD Actual		:	2013 YTD Budget		2012 YTD Actual		2013 Budget	20	12 Actual	20	011 Actual	20	10 Actual	2	009 Actual
10mg	\$	31,231	\$	38,226	\$	34,568		\$	(6,994)	\$	5 (3,337)	F	\$ 156,987	\$	152,741	\$	146,784	\$	121,344	\$	133,629
15mg		7,849		9,214		7,097			(1,366)		752		37,814		33,992		27,136		23,620		16,548
20mg		81,062		102,307		91,233			(21,245)		(10,171)		419,948		402,472		404,149		361,266		369,289
30mg		45,503		57,869		43,710			(12,367)		1,793		237,429		205,335		171,730		161,048		114,431
40mg		118,915		151,567		144,063			(32,652)		(25,149)		622,343		618,704		633,738		682,972		708,279
60mg		73,857		94,764		74,803			(20,907)		(946)		388,817		340,746		300,721		315,742		226,251
80mg		207,894		256,575		237,172			(48,681)		(29,278)		1,053,126		1,023,075		1,096,778		, 1,331,784		1,320,222
160mg		-		-		-			-		-		-		-		(17)		-		-
OxyContin		566,311		710,522		632,646	-		(144,211)		(66,335)	ŀ	2,916,463		2,777,064		2,781,018		2,997,775		2,888,649
Butrans		29,131		33,466		- 21,686			(4,336)		- 7,445		160,025		112,887		73,531		-		-
Intermezzo		3,163		5,597		-			(2,434)		3,163		57,622		16,556		-		-		-
Dilaudid Ampules		204		1,198		1,620			(994)		(1,416)		4,328		8,272		6,044		10,209		5,444
Dilaudid Vials		0		222		230			(222)		(229)		797		1,306		1,302		6,638		2,417
Dilaudid Tablets		3,091		3,003		3,498			` 88 [′]		(407)		11,856		14,191		17,495		18,234		24,977
Dilaudid	h	3,295		4,422		5,347	-		(1,127)		(2,053)	f	16,981		23,769		24,842		35,081		32,838
MS Contin		2,441		2,975		3,063			(534)		(622)		11,642		12,974		13,339		15,101		16,860
Ryzolt		(124)		-,		(4,695)			(124)		4,571		,		(6,924)		11,168		16,510		10,842
Betadine First Aid		871		1,009		888			(137)		(16)		4,027		4,118		4,164		4,249		3,858
Betadine Hospital		1,115		1,072		1,018			43		96		4,401		4,653		4,412		4,196		3,864
Betadine Veterinary		253		198		181			55		73		830		850		793		765		729
Betadine		2,239		2,279		2,087	-		(39)		152	F	9,258		9,621		9,369		9,210		8,451
Betasept		478		459		430			19		48		1,878		1,971		1,753		1,715		1,500
Colace		5,736		6,416		5,912			(680)		(176)		25,669		25,891		23,729		22,250		22,889
Peri-Colace		993		1,177		1,049			(184)		(56)		4,708		4,403		3,968		3,637		3,058
Colace / Peri-Colace		6,730		7,593		6,961	-		(863)		(232)	ŀ	30,377		30,294		27,697		25,887		25,947
Senokot		2,228		2,316		2,502			(88)		(275)		9,263		10,000		10,428		9,894		7,272
Senokot - S		2,752		2,411		2,790			341		(38)		9,648		11,220		13,010		12,360		11,357
Senokot		4,979		4,726		5,292	-		253		(313)	F	18,911		21,220		23,437		22,253		18,629
Slow-Mag		1,336		1,383		1,255			(47)		81		5,316		5,554		5,352		4,585		4,703
Discontinued Products		(3)		-		(34)			(3)		31		-		(81)		(344)		(243)		3,725
Gross Branded Sales	\$	619,975	\$	773,422	\$	674,038		\$	(153,447)	\$	5 (54,063)		\$ 3,228,472	\$ 3	3,004,905	\$	2,971,161	\$	3,127,873	\$	3,012,143
Fee-for-Service	\$	(13,374)	\$	(15,664)	\$	(17,035)		\$	2,290	\$	-,		\$ (65,338)	\$	(69,313)	\$	(74,507)	\$	(79,237)	\$	(76,215)
Disc. & Allowances		(11,191)		(17,051)		(5,919)			5,860		(5,273)		(88,198)		(67,018)		(49,328)		(61,312)		(60,921)
Ryzolt Returns Reserve		125		-		5,107			125		(4,982)		-		7,167		161		-		-
Intermezzo Returns Reserve		-		-		-			-		-		-		(8,981)		-		-		-
OxyContin Returns Reserve		-		-		-			-		-		-		(65,199)		(7,055)		12,519		5,359
Savings Card Discount		(11,841)		(7,859)		(4,615)			(3,982)		(7,225)		(34,537)		(25,104)		(15,572)		(15,691)		(17,131)
Rebates		(109,517)		(141,364)		(126,543)			31,847		17,026		(566,117)		(517,605)		(545,891)		(621,633)		(455,092)
Proposed regulation adj for Medicaid reb		(13,856)		(16,081)		(17,553)			2,225		3,697		(65,584)		(60,383)		(68,854)		(40,041)		-
Other		413		413		542			0		(129)		1,651		2,455		12,380		27,611		-
Less: Deductions Subtotal	\$	(159,241)	\$	(197,607)	\$	(166,017)	ľ	\$	38,366	\$	6,776	ſ	\$ (818,124)	\$	(803,982)	\$	(748,667)	\$	(777,784)	\$	(604,000)
Net Branded Sales	\$	460,735	\$	575,815	\$	508,022		\$	(115,080)	\$	6 (47,287)		\$ 2,410,348	\$ 2	2,200,923	\$	2,222,495	\$	2,350,089	\$	2,408,143

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Sales Summary by Product - Gross to Net

Expressed in 000's

Norf Norf <th< th=""><th></th><th></th><th></th><th>Mar. Year-t</th><th>o-Date</th><th></th><th></th><th>Variar</th><th>nce 2013</th><th>YTD Actual V</th><th>s.</th><th></th><th>Full Y</th><th>ear</th><th></th></th<>				Mar. Year-t	o-Date			Variar	nce 2013	YTD Actual V	s.		Full Y	ear	
Actual Sales Budget Sales Actual Sales Budget Sales			% of		% of		% of		% of		% of		% of		% of
OpyContin F<		2013 YTD	Gross	2013 YTD	Gross	2012 YTD	Gross	2013 YTD	Gross	2012 YTD	Gross	2013	Gross	2012	Gross
Gross Sales 5 566.31 100% \$ 710.22 100% \$ 616.42 100% \$ 2177.064 100% \$ 2277.064 100% \$ 2277.064 100% \$ 2277.064 100% \$ 2277.064 100% \$ 22161.42 100% \$ 22161.42 100% \$ 22161.42 100% \$ 22161.42 100% \$ 22161.42 100% \$ 22161.42 100% \$ 22161.42 100% \$ 22161.42 100% \$ 22161.42 100% \$ 2116.42 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 225% (116.425) 425% (216.436) 226% (617.436) 226% (617.436) 226% (617.436) 206.437 227% 2147.667 106.457 227% 216.656 100% <th< td=""><td></td><td>Actual</td><td>Sales</td><td>Budget</td><td>Sales</td><td>Actual</td><td>Sales</td><td>Budget</td><td>Sales</td><td>Actual</td><td>Sales</td><td>Budget</td><td>Sales</td><td>Actual</td><td>Sales</td></th<>		Actual	Sales	Budget	Sales	Actual	Sales	Budget	Sales	Actual	Sales	Budget	Sales	Actual	Sales
fee for Service (12,400) -2.% (16,577) -2.8% 2,114 -1.5% 3,837 -5.% (15,578) -2.4% (16,577) -2.4% (16,577) -2.4% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (16,578) -2.5% (15,578) -2.2% (11,2,851) -4% (24,678) -5.5% (16,5584) -2.2% (15,578) -2.2% (11,2,851) -4% -2.5% (15,578) -2.2% (11,2,851) -2.5% (11,2,851) -2.5% (11,2,851) -2.5% (11,2,851) -2.5% (11,2,851) -2.5% (11,2,281) -2.5% (11,2,281) -2.5% (11,2,281) -2.5% (11,2,281) -2.5% (11,2,281) -2.5% (11,2,281) -2.5% (11,2,281) -2.5% (11,2,281) -2.5% (11,2,28)	OxyContin														
sales Discounts and Allowances (12,87) -2.2% (15,16) -2.2% (2,82) -0.8% 3,149 -2.2% (7,105) 10.7% (12,628) -2.6% (11,64,25) -2.4% (11,64,25) -2.4% (11,64,25) -2.8% (11,64,25) -2.8% (11,64,25) -2.8% (11,64,25) -2.8% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.3% (11,64,25) -2.2% (65,354) -2.2% (65,354) -2.2% (65,354) -2.2% (65,354) -2.2% (65,354) -2.2% (65,354) -2.2% (11,64,25) -2.2% (11,64,25) -2.2% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 12.6% (11,2,651) 1	Gross Sales	\$ 566,311	100%	\$ 710,522	100%	\$ 632,614	100%	\$ (144,211)	100%	\$ (66,303)	100%	\$ 2,916,463	100% \$	\$ 2,777,064	100%
Savings Cards Discounts 10,702 1.7% (5639) -0.8% (12,280) -0.4% (22,21) -0.4% (12,300) -2.7% Rebates 109,659) -19.4% (17,584) -19.4% (12,410) -19.7% 2.2% 1.2% (547,876) -18.8% (500,383) -2.7% OxyContin Net Sales 406,237 72% 521,098 73% 466,033 66% (112,861) 78% (57,786) 18.9% (500,383) -2.2% Butrans Gross Sales \$ 29,131 100% \$ 34,66 100% \$ 21,866 100% \$ 7,445 100% \$ 112,887 100% \$ 112,887 100% \$ 661,025 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% \$ 112,887 100% </td <td>Fee for Service</td> <td>(12,490)</td> <td>-2.2%</td> <td>(14,604)</td> <td>-2.1%</td> <td>(16,377)</td> <td>-2.6%</td> <td>2,114</td> <td>-1.5%</td> <td>3,887</td> <td>-5.9%</td> <td>(59,887</td> <td>-2.1%</td> <td>(65,877)</td> <td>-2.4%</td>	Fee for Service	(12,490)	-2.2%	(14,604)	-2.1%	(16,377)	-2.6%	2,114	-1.5%	3,887	-5.9%	(59,887	-2.1%	(65,877)	-2.4%
Hebrars (100 659) -19.4% (137,584) -19.4% (172,684) -19.7% (12,4610) -19.7% (27,25 -19,4% (14,951 -22.6% (647,670) -18.8% (600,837) -2.3% (600,837) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.3% (12,861) -2.6% (12,861) -2.6% (12,861) -2.6% (12,861) -2.6% (12,861) -2.6% (13,851) -2.3% (12,861) -2.6% (13,851) -2.2% (12,861) -2.6% (13,861) -1.6% (13,832) -2.1% (20,933) -2.6% (12,821) -2.1% (20,933) -2.6% (12,821) -2.1% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (20,933) -2.4% (21,72) -1.2.% (21,72) -2.2% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% (21,72) -2.3% </td <td>Sales Discounts and Allowances</td> <td>(12,367)</td> <td>-2.2%</td> <td>(15,516)</td> <td>-2.2%</td> <td>(5,262)</td> <td>-0.8%</td> <td>3,149</td> <td>-2.2%</td> <td>(7,105)</td> <td>10.7%</td> <td>(72,658)</td> <td>-2.5%</td> <td>(116,425)</td> <td>-4.2%</td>	Sales Discounts and Allowances	(12,367)	-2.2%	(15,516)	-2.2%	(5,262)	-0.8%	3,149	-2.2%	(7,105)	10.7%	(72,658)	-2.5%	(116,425)	-4.2%
Proposed Regulation Adjustment for Medicaid Rebates (13,856) -2.4% (16,081) -2.3% (17,553) -2.8% (2,225) -1.5% 3,697 -5.6% (65,584) -2.2% (60,383) -2.2% Butrans Gross Sales \$ 2.913 100% \$ 2.186 100% \$ 7.445 100% \$ 100,6433 72% Sales (647) -2.2% (725) -2.2% (661) -2.6% (81) -1.8% (86) -1.2% (3,432) -2.1% (2,693) -2.4% Sales Discounts and Allowances (779) -2.6% (871) -5.5% (1,316) -1.7% (1,326) -0.3% (2,136) -3.5% (1,317,25) -1.2% (1,318) -1.7% (1,336) -0.3% (2,131) -1.7% (1,326) -0.3% (2,131) -1.7% (1,326) -0.3% (2,131) -1.7% (1,326) -2.3% (1,318) -1.5% (1,318) -1.7% (1,326) -2.3% (1,141) -2.6%	Savings Cards Discounts	(9,702)	-1.7%	(5,639)	-0.8%	(2,780)	-0.4%	(4,063)	2.8%	(6,922)	10.4%	(22,813)	-0.8%	(18,330)	-0.7%
OxyContin Net Sales $408,237$ 72% $521,095$ 73% $466,033$ 66% $(112,861)$ 78% $(57,796)$ 87% $2,147,645$ 74% $2,006,453$ 72% Butrans Gross Sales \$ 29,131 100% \$ 33,466 100% \$ 21,686 100% \$ 7,445 100% \$ 160,025 100% \$ 12,867 100% \$ 12,867 100% \$ 12,863 2.4% (561) -2.6% (672) -2.2% (561) -2.6% (78) -4.4% (133,22) -2.1% (2,630) -2.4% (5,826) -1.2% (13,827) -2.1% (2,630) -2.4% (5,826) -1.2% (13,725) -2.2% (13,12,12,11) -5.7% (13,369) -5.5% (13,12,12,11) -5.7% (14,360) -8.5% (100 -2.3% 24 0.3% (14,361,9,0% -0.5% (14,39,0,9,0% (14,33,0) -0.0% (14,33,0,9,0% (14,33,1,9,0% -0.5% (14,31,1,7,2% (13,32,1,7,2%) 126,558 79% 84,131 75% Butrans Ret Sales 2,1317 79% 2,2	Rebates	(109,659)	-19.4%	(137,584)	-19.4%	(124,610)	-19.7%	27,925	-19.4%	14,951	-22.6%	(547,876)	-18.8%	(509,597)	-18.4%
Butrans Grass Sales \$ 29,131 100% \$ 33,466 100% \$ 21,686 100% \$ 7,445 100% \$ 160,025 100% \$ 112,887 100% Grass Sales (647) -2.2% (672) -2.6% (78) -2.6% (78) -2.6% (78) -2.6% (78) -2.6% (78) -2.6% (78) -2.6% (78) -2.6% (78) -2.6% (78) -1.2% (611) -1.2% (6130) -2.5% (13,126) -2.5% (100 2.3% (2.43) -2.6% (611) -2.7% (14,336) -9.5% (1,458) -6.7% 413 -9.5% (1,318) -17.7% (14,336) -9.0% (6,198) -5.4% Butrans Net Sales 2.3,137 79% 26,769 80% 17.754 82% 3.163 100% \$ 5,7,622 100% \$ 5,7,622 100% \$ 16,556 100% \$ 22,431 100% \$ 5,7,622 100% \$ 16,556 100% \$ 22,4% (1,147) -2.0% (6,312) -2.1% (6,312) -2.2% (1,147) -2.0%	Proposed Regulation Adjustment for Medicaid Rebates	(13,856)	-2.4%	(16,081)	-2.3%	(17,553)	-2.8%	2,225	-1.5%	3,697	-5.6%	(65,584	-2.2%	(60,383)	-2.2%
Gross Sales \$ 29,131 100% \$ 3,3468 100% \$ 2,1686 100% \$ 7,445 100% \$ 16,0.25 100% \$ 112,887 100% Gross Sales (647) -2.2% (775) -2.8% (661) -2.6% 78 -1.8% (66) -1.2% (3,342) -2.1% (2,093) -2.4% Sales Discounts and Allowances (1,811) -6.2% (778) -1.8% (160) -2.3% (24) 0.3% (6,820) -1.2% (1,752) -1.2% (1,813) -0.1% (6,820) -3.4% (6,820) -3.4% (6,820) -3.4% (6,820) -3.4% (6,820) -3.5% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131	OxyContin Net Sales	408,237	72%	521,098	73%	466,033	66%	(112,861)	78%	(57,796)	87%	2,147,645	74%	2,006,453	72%
Gross Sales \$ 29,131 100% \$ 3,3468 100% \$ 2,1686 100% \$ 7,445 100% \$ 16,0.25 100% \$ 112,887 100% Gross Sales (647) -2.2% (775) -2.8% (661) -2.6% 78 -1.8% (66) -1.2% (3,342) -2.1% (2,093) -2.4% Sales Discounts and Allowances (1,811) -6.2% (778) -1.8% (160) -2.3% (24) 0.3% (6,820) -1.2% (1,752) -1.2% (1,813) -0.1% (6,820) -3.4% (6,820) -3.4% (6,820) -3.4% (6,820) -3.4% (6,820) -3.5% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131) -1.7% (1,131															
Fee for Service (647) -2.2% (725) -2.2% (786) -2.8% (78) -2.8% (1312) -2.8% (1312) -2.8% (1312) -2.8% (1312) -2.8% (1312) -2.8% (1312) -2.8% (1312) -2.8% (1312) -2.8% (1313) -17% (13.38) -10% (11.31) -12% $(1$	Butrans														
Sales Discounts and Allowances (759) -2.6% (772) -2.6% (78) -0.4% 113 -2.6% (681) -9.1% (6.826) -4.3% (13,725) -12.2% Savings Cards Discounts (1.811) -6.2% (1.911) -5.7% (1.458) -6.7% 413 -9.5% (1.318) -17.7% (14.138) -5.4% (6.199) -5.4% Butrans Net Sales 26,769 80% 17.754 82% (3.632) 84% 5.384 72% 126,858 79% 84,131 75% Intermezzo Gross Sales \$ 3.163 100% \$ 5.597 100% \$ -0.0% 42 -1.7% (69) -2.2% (11,17) -2.0% (3.52) -2.1% Savings Cards Discounts and Allowances (63) -2.0% (10.0% \$ 3.163 100% \$ 5.5% 0.0% 42 -1.7% (69) -2.2% (11,17) -2.0% (3.52) -2.1% Savings Cards Discounts (13,074) -2.0% (10.0% \$ 3.63 100% \$ <td< td=""><td>Gross Sales</td><td>\$ 29,131</td><td>100%</td><td>\$ 33,466</td><td>100%</td><td>\$ 21,686</td><td>100%</td><td>\$ (4,336)</td><td>100%</td><td>\$ 7,445</td><td>100%</td><td>\$ 160,025</td><td>100%</td><td>5 112,887</td><td>100%</td></td<>	Gross Sales	\$ 29,131	100%	\$ 33,466	100%	\$ 21,686	100%	\$ (4,336)	100%	\$ 7,445	100%	\$ 160,025	100%	5 112,887	100%
Savings Cards Discounts (1,811) -6.2% (1,911) -5.7% (1,836) -8.5% 100 -2.3% 24 0.3% (6,153) -5.5% Rebates (2,776) -9.5% (3,189) -9.5% (1,458) -6.7% 413 -9.5% (1,318) -17.7% (14,336) -9.0% (6,139) -5.5% Butrans Net Sales 23,137 79% 26,769 80% 17,754 82% (3,632) 84% 5,384 72% (14,336) -9.0% (6,139) -5.5% Gross Sales \$ 3,163 100% \$ 5,597 100% \$ - 0.0% 42 -1.7% (69) -2.2% (111) -2.0% (63) -2.2% (1,147) -2.0% (352) -2.1% Sales Discounts and Allowances (63) -2.0% (112) -2.0% (63) -2.2% (11,47) -2.0% (352) -2.1% Sales Discounts (327) 10.3% (309) -5.5% - 0.0% 87 -3.6% (114) -3.6% (2,213) -3.6% (2,244) -4.1%	Fee for Service	(647)	-2.2%	(725)	-2.2%	(561)	-2.6%	78	-1.8%	(86)	-1.2%	(3,432)	-2.1%	(2,693)	-2.4%
Rebates (2,776) -9.5% (3,189) -9.5% (1,458) -6.7% (1,318) -17.7% (1,4336) -9.0% (6,139) -5.4% Butrans Net Sales 23,137 79% 26,769 80% 17,754 82% (3,632) 84% 5,384 72% 126,858 79% 84,131 75% Intermezzo S 3,163 100% \$ 5,597 100% \$ - 0% \$ (2,434) 100% \$ 57,622 100% \$ 16,566 100% \$ Sales Discounts and Allowances (63) -2.0% (111) -2.0% 0.0% 42 -1.7% (69) -2.2% (1,147) -2.0% (3,250) -2.1% Sales Discounts (3277) 0.3% (201) -3.6% -0.0% 87 -3.6% (114) -3.6% (2,1434) 100% \$ 3.163 100% \$ -1.0% (3,250) -2.0% (3,250) -2.0% (1,147) -2.0% (1,147) -2.0% (1,147) -2.0% (1,1436) -10.0%	Sales Discounts and Allowances	(759)	-2.6%	(872)	-2.6%	(78)	-0.4%	113	-2.6%	(681)	-9.1%	(6,826	-4.3%	(13,725)	-12.2%
Butrans Net Sales 23,137 79% 26,769 80% 17,754 82% (3,632) 84% 5,384 72% 126,858 79% 84,131 75% Intermezzo Gross Sales \$ 3,163 100% \$ 5,597 100% \$ - 0.% \$ (2,434) 100% \$ 3,163 100% \$ 5,7622 100% \$ 16,556 100% Fee for Service (69) -2.2% (111) -2.0% - 0.0% 42 -1.7% (69) -2.2% (1,147) -2.0% (3,52) -2.1% Sales Discounts and Allowances (63) -2.0% (112) -2.0% - 0.0% 49 -2.0% (63) -2.0% (3,52) -2.1% (3,52) -5.5% (576) -3.5% Rebates (1114) -3.6% (1114) -3.6% (1114) -3.6% (114) -3.6% (2,264) -4.1% (138) -0.8% Intermezzo Net Sales \$ 619,975 100% \$ 773.422 100% \$ 674,038 100%<\$ (2,273)	Savings Cards Discounts	(1,811)	-6.2%	(1,911)	-5.7%	(1,836)	-8.5%	100	-2.3%	24	0.3%	(8,573)	-5.4%	(6,198)	-5.5%
Intermezzo \$ 3,163 100% \$ 5,597 100% \$ - 0% \$ (2,434) 100% \$ 3,163 100% \$ 5,7622 100% \$ 16,556 100% Fee for Service (69) -2.2% (111) -2.0% - 0.0% 42 -1.7% (69) -2.2% (1,147) -2.0% (352) -2.1% Sales Discounts and Allowances (63) -2.0% (112) -2.0% - 0.0% 49 -2.0% (63) -2.0% (1,147) -2.0% (9,908) -5.98% Savings Cards Discounts (327) -10.3% (309) -5.5% - 0.0% (118) 0.7% (327) -10.3% (3,150) -5.5% (57,62 - 2.0% (6,915) -12.0% (9,908) -5.98% Intermezzo Net Sales (114) -3.6% (201) -3.6% - 0.0% 87 - 3.6% (114) -3.6% (2,344) -4.1% (138) -0.8% Intermezzo Net Sales \$ 619.975 100% \$ 773.422 100% \$ 674.038 100% \$ (15,447) 100% \$ 3,228,472 100% \$ 3,004.905 100% Fee for Service (11,066) -1.8% (17,051) -2.2% (112) -0.1% 5,985 3.9% (10,254) 19.0% (68,198) -2.7% (134,031) -4.5% Savings Cards Discounts and All	Rebates	(2,776)	-9.5%	(3,189)	-9.5%	(1,458)	-6.7%	413	-9.5%	(1,318)	-17.7%	(14,336)	-9.0%	(6,139)	-5.4%
Gross Sales \$ 3,163 100% \$ 5,597 100% \$ - 0% \$ (2,434) 100% \$ 3,163 100% \$ 57,622 100% \$ 16,556 100% Fee for Service (69) -2.2% (111) -2.0% - 0.0% 42 -1.7% (69) -2.2% (1,147) -2.0% (322) -2.1% Sales Discounts and Allowances (337) -10.3% (309) -5.5% - 0.0% 49 -2.0% (63) -2.0% (6,915) -12.0% (9,908) -59.8% Savings Cards Discounts (327) -10.3% (309) -5.5% - 0.0% 49 -2.0% (63) -2.0% (6,915) -12.0% (9,908) -59.8% Rebates (114) -3.6% (201) -3.6% - 0.0% 87 -3.6% (114) -3.6% (3,150) -5.5% (576) -3.5% Intermezzo Net Sales 2,589 82% 4,863 87% - 0% \$ (143,47) 100% \$ (54,063) 100% \$ 3,228,472 100% \$ 3,004,905 100% Fee for Service (13,374) -2.2% (15,664) -2.0% (17,055) -2.5% 2,290 -1.5% 3,661 -6.8% (65,338) -2.0% (69,313) -2.3% Sales Discounts and Allowances (11,066) -1.8% (17,051) -2.2% (Butrans Net Sales	23,137	79%	26,769	80%	17,754	82%	(3,632)	84%	5,384	72%	126,858	79%	84,131	75%
Gross Sales \$ 3,163 100% \$ 5,597 100% \$ - 0% \$ (2,434) 100% \$ 3,163 100% \$ 57,622 100% \$ 16,556 100% Fee for Service (69) -2.2% (111) -2.0% - 0.0% 42 -1.7% (69) -2.2% (1,147) -2.0% (322) -2.1% Sales Discounts and Allowances (337) -10.3% (309) -5.5% - 0.0% 49 -2.0% (63) -2.0% (6,915) -12.0% (9,908) -59.8% Savings Cards Discounts (327) -10.3% (309) -5.5% - 0.0% 49 -2.0% (63) -2.0% (6,915) -12.0% (9,908) -59.8% Rebates (114) -3.6% (201) -3.6% - 0.0% 87 -3.6% (114) -3.6% (3,150) -5.5% (576) -3.5% Intermezzo Net Sales 2,589 82% 4,863 87% - 0% \$ (143,47) 100% \$ (54,063) 100% \$ 3,228,472 100% \$ 3,004,905 100% Fee for Service (13,374) -2.2% (15,664) -2.0% (17,055) -2.5% 2,290 -1.5% 3,661 -6.8% (65,338) -2.0% (69,313) -2.3% Sales Discounts and Allowances (11,066) -1.8% (17,051) -2.2% (Intermezzo														
Fee for Service (69) -2.2% (111) -2.0% - 0.0% 42 -1.7% (69) -2.2% (1,147) -2.0% (352) -2.1% Sales Discounts and Allowances (63) -2.0% (111) -2.0% - 0.0% 49 -2.0% (63) -2.0% (6,915) -12.0% (9,908) -59.8% Savings Cards Discounts (327) -10.3% (309) -5.5% - 0.0% (18) 0.7% (327) -10.3% (3,150) -5.5% (576) -3.5% Rebates (114) -3.6% (201) -3.6% - 0.0% 87 -3.6% (114) -3.6% (2,364) -4.1% (138) -0.8% Intermezzo Net Sales 2,589 82% 4,863 87% - 0% (2,273) 93% 2,589 82% 44,046 76% 5,582 34% Total for All Products (13,374) -2.2% (15,664) -2.0% (17,055) -2.5% 2,290 -1.5% 3,661 -6.8% (65,338) -2.0% (69,313) </td <td></td> <td>\$ 3,163</td> <td>100%</td> <td>\$ 5,597</td> <td>100%</td> <td>\$-</td> <td>0%</td> <td>\$ (2.434)</td> <td>100%</td> <td>\$ 3,163</td> <td>100%</td> <td>\$ 57.622</td> <td>100% 9</td> <td>6 16 556</td> <td>100%</td>		\$ 3,163	100%	\$ 5,597	100%	\$-	0%	\$ (2.434)	100%	\$ 3,163	100%	\$ 57.622	100% 9	6 16 556	100%
Sales Discounts and Allowances (63) -2.0% (112) -2.0% (63) -2.0% (63) -2.0% (6,915) -12.0% (9,908) -59.8% Savings Cards Discounts (327) -10.3% (309) -5.5% - 0.0% (18) 0.7% (327) -10.3% (3,150) -5.5% (576) -3.5% Rebates (114) -3.6% (201) -3.6% - 0.0% 87 -3.6% (114) -3.6% (2,364) -4.1% (138) -0.8% Intermezzo Net Sales 2,589 82% 4,863 87% - 0% 87 -3.6% (114) -3.6% (2,364) -4.1% (138) -0.8% Gross Sales 619,975 100% 773,422 100% 674,038 100% \$ (153,447) 100% \$ 3,228,472 100% \$ 3,004,905 100% Fee for Service (11,361) -2.2% (15,664) -2.0% (17,035) -2.5% 2,290 -1.5% 3,661 -6.8% (65,338) -2.0% (13,371) -2.3% 2.3% Sal				,		•		,		. ,				,	
Savings Cards Discounts (327) -10.3% (309) -5.5% - 0.0% (18) 0.7% (327) -10.3% (576) -3.5% Rebates (114) -3.6% (201) -3.6% - 0.0% 87 -3.6% (114) -3.6% (2,34) -4.1% (138) -0.8% Intermezzo Net Sales 2,589 82% 4,863 87% - 0% (2,273) 93% 2,589 82% 44,046 76% 5,582 34% Total for All Products 619,975 100% 773,422 100% \$ 674,038 100% \$ (153,447) 100% \$ (54,063) 100% \$ 3,228,472 100% \$ 3,004,905 100% Sales Discounts and Allowances (11,066) -1.8% (17,051) -2.2% (812) -0.1% 5,985 -3.9% (10,254) 10.0% \$ 3,228,472 100% \$ 3,004,905 100% \$ 3,004,905 100% \$ 3,004,905 100% \$ 3,004,905 100% \$ 3,004,905 100% \$ 3,004,905 100% \$ 3,004,905 100% \$ 3,004,905 100%<		• • •		, ,		-				()				• • •	
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Intermezzo Net Sales 2,589 82% 4,863 87% - 0% (2,273) 93% 2,589 82% 44,046 76% 5,582 34% Total for All Products Gross Sales \$ 619,975 100% \$ 773,422 100% \$ 674,038 100% \$ (153,447) 100% \$ 3,228,472 100% \$ 3,004,905 100% Fee for Service (13,374) -2.2% (15,664) -2.0% (17,035) -2.5% 2,290 -1.5% 3,661 -6.8% (65,338) -2.0% (134,031) -4.5% Sales Discounts and Allowances (11,066) -1.8% (17,051) -2.2% (812) -0.1% 5,985 -3.9% (10,254) 19.0% (88,198) -2.7% (134,031) -4.5% Savings Cards Discounts (11,841) -1.9% (7,859) -1.0% (4,615) -0.7% (3,982) 2.6% (7,226) 13.4% (34,537) -1.1% (25,104) -0.8% Rebates (109,517) -17.7% (141,364) -18.3% (126,543) -18.8% 31,847 -20.8% 17,026	-					-		. ,		. ,		• • •		. ,	
Gross Sales \$ 619,975 100% \$ 773,422 100% \$ 674,038 100% \$ (153,447) 100% \$ (3,228,472) 100% \$ 3,004,905 100% Fee for Service (13,374) -2.2% (15,664) -2.0% (17,035) -2.5% 2,290 -1.5% 3,661 -6.8% (65,338) -2.0% (13,431) -4.5% Sales Discounts and Allowances (11,066) -1.8% (17,051) -2.2% (812) -0.1% 5,985 -3.9% (10,254) 19.0% (88,198) -2.7% (134,031) -4.5% Savings Cards Discounts (11,841) -1.9% (7,859) -1.0% (4,615) -0.7% (3,982) 2.6% (7,226) 13.4% (34,537) -1.1% (25,104) -0.8% Rebates (109,517) -17.7% (141,364) -18.3% (126,543) -18.8% 31,847 -20.8% 17,026 -31.5% (566,117) -17.5% (517,605) -17.2% Proposed Regulation Adjustment for Mediciad Rebates (13,856) -2.2% (16,081) -2.1% (17,553) -2.6% 2,225 -				······		-									
Gross Sales \$ 619,975 100% \$ 773,422 100% \$ 674,038 100% \$ (153,447) 100% \$ (3,228,472) 100% \$ 3,004,905 100% Fee for Service (13,374) -2.2% (15,664) -2.0% (17,035) -2.5% 2,290 -1.5% 3,661 -6.8% (65,338) -2.0% (13,431) -4.5% Sales Discounts and Allowances (11,066) -1.8% (17,051) -2.2% (812) -0.1% 5,985 -3.9% (10,254) 19.0% (88,198) -2.7% (134,031) -4.5% Savings Cards Discounts (11,841) -1.9% (7,859) -1.0% (4,615) -0.7% (3,982) 2.6% (7,226) 13.4% (34,537) -1.1% (25,104) -0.8% Rebates (109,517) -17.7% (141,364) -18.3% (126,543) -18.8% 31,847 -20.8% 17,026 -31.5% (566,117) -17.5% (517,605) -17.2% Proposed Regulation Adjustment for Mediciad Rebates (13,856) -2.2% (16,081) -2.1% (17,553) -2.6% 2,225 -															
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Rebates (109,517) -17.7% (141,364) -18.3% (126,543) -18.8% 31,847 -20.8% 17,026 -31.5% (566,117) -17.5% (517,605) -17.2% Proposed Regulation Adjustment for Medicaid Rebates (13,856) -2.2% (16,081) -2.1% (17,553) -2.6% 2,225 -1.5% 3,697 -6.8% (65,584) -2.0% (60,383) -2.0% Other 413 0.1% 542 0.1% 0 0.0% (129) 0.2% 1,651 0.1% 2,455 0.1%		(, ,		,		• • •				,	19.0%				
Proposed Regulation Adjustment for Medicaid Rebates (13,856) -2.2% (16,081) -2.1% (17,553) -2.6% 2,225 -1.5% 3,697 -6.8% (65,584) -2.0% (60,383) -2.0% Other 413 0.1% 413 0.1% 542 0.1% 0 0.0% (129) 0.2% 1,651 0.1% 2,455 0.1%	Savings Cards Discounts	(11,841)	-1.9%	(7,859)	-1.0%	(4,615)	-0.7%	(3,982)	2.6%	(7,226)	13.4%	(34,537)	-1.1%	(25,104)	-0.8%
Other 413 0.1% 413 0.1% 542 0.1% 0 0.0% (129) 0.2% 1,651 0.1% 2,455 0.1%	Rebates	(109,517)	-17.7%	(141,364)	-18.3%				-20.8%			(566,117	-17.5%	,	
	Proposed Regulation Adjustment for Medicaid Rebates	(13,856)	-2.2%	(16,081)	-2.1%	(17,553)	-2.6%	2,225	-1.5%	3,697	-6.8%	(65,584)	-2.0%	(60,383)	-2.0%
Total Net Sales \$ 460,735 74% \$ 575,815 74% \$ 508,022 75% \$ (115,080) 75% \$ (47,287) 87% \$ 2,410,348 75% \$ 2,200,923 73%	Other	413	0.1%		0.1%	542	0.1%			(129)	0.2%	1,651	0.1%	2,455	0.1%
	Total Net Sales	\$ 460,735	74%	\$ 575,815	74%	\$ 508,022	75%	\$ (115,080)	75%	\$ (47,287)	87%	\$ 2,410,348	75%	\$ 2,200,923	73%

Sales Variance to Budget

Net

	(\$ in m	illion	s)
 <u>Gross Sales</u> Impact of trade inventories lower than budget. ⁽¹⁾ Lower OxyContin demand versus budget. ⁽¹⁾ Lower OxyContin Sales. 	\$ (117.0) (27.2)		(144.2)
Butrans sales due to lower trade inventory.			(4.3)
Intermezzo sales.			(2.4)
Ryzolt returns.			(0.1)
All Other.	-		(2.3)
Sub-Total Gross Sales Variance			(153.4)
 <u>Deductions</u> Lower variable deductions due to lower Sales. 		\$	38.4
t Branded Sales Variance to Budget	-	\$	(115.1)

(1) Each of these factors is based on estimates provided by IMS and customers.

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Trade Inventory Summary

Highlights

OxyContin trade inventory growth is below budget by \$117.0 million.

Butrans trade inventory growth is lower than budget likely driven by YTD sales performance.

Intermezzo trade inventory growth reflects initial stocking. Dollarized Rx's year to date approximately \$3.4 million.

			Inventory \	/alue	(\$000's)		M	onths on Hand	kk
		YTD	Mar 2013			FY 2013		Mar-13	
	 Actual		Budget	V	/ariance	 Budget	Actual	Budget	Variance
<u>OxyContin</u>									
Total Trade Inventory - January 1st, 2013	\$ 570,959	\$	459,014	\$	111,945	\$ 459,014	2.4	1.7	0.69
Wholesaler - Ending (1)	189,412		191,726		(2,313)	191,726	0.8	0.8	0.0
Pharmacy - Ending (2)	262,927		266,061		(3,134)	206,321	1.1	1.1	0.0
Hospital/Other - Ending	5,396		5,004		392	 4,930	0.0	0.0	0.0
Total Trade Inventory - March 31, 2013	\$ 457,735	\$	462,790	\$	(5,055)	\$ 402,976	1.9	1.9	0.0
Change in Trade Inventory	\$ (113,224)	\$	3,776		(117,000)	\$ (56,038)	0.5	(0.2)	0.6
Butrans									
Total Trade Inventory - January 1st, 2013	\$ 21,102	\$	22,706	\$	(1,604)	\$ 22,706	2.1	2.0	0.1
Wholesaler - Ending (1)	12,060		10,749		1,311	12,970	1.2	1.0	0.2
Pharmacy - Ending (2)	8,475		14,058		(5,583)	17,470	0.8	1.3	(0.4)
Hospital/Other - Ending	 109		106		3	 574	0.0	0.0	0.0
Total Trade Inventory - March 31, 2013	\$ 20,644	\$	24,913	\$	(4,269)	\$ 31,015	1.8	2.4	(0.6)
Change in Trade Inventory	\$ (458)	\$	2,207	\$	(2,664)	\$ 8,308	0.2	(0.4)	0.7
Intermezzo									
Total Trade Inventory - January 1st, 2013	\$ 10,008	\$	6,068	\$	3,941	\$ 6,068	N/A	N/A	N/A
Wholesaler - Ending (1)	3,743		1,531		2,213	1,531	N/A	N/A	N/A
Pharmacy - Ending (2)	6,672		4,962		1,710	4,962	N/A	N/A	N/A
Hospital/Other - Ending	-		-		-	-	N/A	N/A	N/A
Total Trade Inventory - March 31, 2013	\$ 10,415	\$	6,492	\$	3,923	\$ 6,492	N/A	N/A	N/A
Change in Trade Inventory	\$ 407	\$	425	\$	(18)	\$ 425	N/A	N/A	N/A

Footnotes

(1) - Wholesaler - Includes inventory held by the wholesaler derived from the Value Centric system.

NOT FOR CIRCULATION/COMMITTEE MEMBERS AND STAFF ONLY

(2) - **Pharmacy** - assumes the pharmacies maintain stocking levels.

CONFIDENTIAL TREATMENT REQUESTED

Gross Sales by Month

Monthly (\$ Millions) 2013 2013 2012 2011 2013 % 2013 % 2013 % Month Actual Budget Actual Actual Budget of 2012 of 2011 January Ś 182.5 Ś 255.7 Ś 175.4 Ś 215.8 71.4% 104.0% 84.5% 197.6 248.9 185.4 198.5 79.4% 106.6% 99.6% February March 239.9 268.8 313.2 310.9 89.3% 76.6% 77.2% 620.0 773.4 674.0 725.2 80.2% 85.5% Q1 89.4% 275.8 238.2 260.8 April May 280.5 297.3 212.9 288.5 263.1 228.4 June Q2 819.4 764.0 762.2 -279.3 July 219.7 209.5 275.2 294.3 242.7 August September 261.9 235.5 274.1 816.4 749.6 726.3 Q3 . 282.0 235.2 221.8 October November 266.8 287.7 238.8 December 270.4 294.4 296.8 Q4 819.3 817.3 757.4 Total Ś 620.0 \$ 3,228.5 Ś 3,004.9 \$ 2,971.2 19.2% 20.9% 19.8% YTD Cumulative Ś 620.0 Ś 773.4 Ś 674.0 Ś 725.2 80.2% 85.5% 89.4%

(\$ Millions)		2013	2013	2012	2011	2013 %	2013 %	2013 %
Month	,	Actual	Budget	Actual	Actual	Budget	of 2012	of 2011
January	\$	136.4	\$ 192.4	\$ 126.2	\$ 163.2	70.9%	108.1%	83.6%
February		143.6	\$ 181.3	140.0	154.4	79.2%	102.6%	93.0%
March		180.7	\$ 202.1	241.9	238.3	89.4%	74.7%	75.8%
Q1		460.7	575.8	508.0	555.8	80.0%	82.9%	85.3%
April			207.5	176.2	197.1			
May			211.2	218.2	172.9			
June			198.9	162.4	216.9			
Q2		-	617.6	556.8	587.0			
July			210.6	167.5	168.4			
August			208.2	218.8	185.1			
September			197.8	146.7	193.2			
Q3		-	616.7	533.0	546.7			
October			213.3	174.9	158.4			
November			202.0	213.8	181.3			
December			185.0	214.4	193.3			
Q4		-	600.2	603.1	533.0			
Total	\$	460.7	\$ 2,410.3	\$ 2,200.9	\$ 2,222.5	19.1%	20.7%	19.8%
YTD Cumulative	\$	460.7	\$ 575.8	\$ 508.0	\$ 555.8	80.0%	82.9%	85.3%

Monthly

Net Sales by Month





Note: The above net sales includes the impact of the proposed final rule for Medicaid rebates.

OxyContin Gross Sales Variance - Year to Date March 2013

(117,000,000)
• • • •
(27,211,492)
(1,297,456)
6,131,621 Note 3
(14,547,396) Note 2
(17,498,262) Note 1

Note 1 - Unfavorable mix of scripts between strengths of \$17.5 million

		Budgeted			
	YTD Actual Mix	Mix	Variano	ce	Sales Impact
10mg	326,196	308,977	17,219	5.6%	1,842,606
15mg	51,120	49,519	1,601	3.2%	290,306
20mg	379,804	376,111	3,693	1.0%	941,571
30mg	151,717	155,907	(4,190)	-2.7%	(1,531,558)
40mg	280,879	279,773	1,106	0.4%	549,063
60mg	117,927	126,463	(8,536)	-6.7%	(6,422,988)
80mg	197,894	208,786	(10,892)	-5.2%	(13,167,263)
Total	1,505,536	1,505,536	-	0.0%	(17,498,262)

Note 2 - Lower numbers of tablets per script versus Budget of \$14.5 million

	Actual	Budget	Variance	e	Sales Impact
10mg	51.0	53.6	(2.7)	-5.0%	(1,832,706)
15mg	57.6	59.2	(1.6)	-2.7%	(260,466)
20mg	63.4	65.3	(1.8)	-2.8%	(2,823,564)
30mg	64.6	66.1	(1.5)	-2.3%	(1,284,320)
40mg	73.7	75.5	(1.8)	-2.4%	(3,654,944)
60mg	72.7	73.3	(0.7)	-0.9%	(812,529)
80mg	90.1	91.6	(1.5)	-1.6%	(3,878,866)
Total					(14,547,396)

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OxyContin Gross Sales Variance - Year to Date March 2013

	Actual Scripts at Budgeted				
	Mix	Budget	Varianc	e	Sales Impact
10mg	308,977	306,241	2,736	0.9%	302,921
15mg	49,519	49,081	439	0.9%	80,220
20mg	376,111	372,781	3,331	0.9%	858,549
30mg	155,907	154,526	1,381	0.9%	509,944
40mg	279,773	277,295	2,477	0.9%	1,311,245
60mg	126,463	125,343	1,120	0.9%	837,653
80mg	208,786	206,938	1,849	0.9%	2,231,089
Total	1,505,536	1,492,204	13,332	0.9%	6,131,621

Note 3 - Actual scripts (at budgeted mix) are higher than budgeted scripts

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Message



Colleagues,

The following is a flash financial report --- full Q1 financial statements will follow shortly. This report focuses on sales and cash.

NET SALES

Net Sales for the three months ending March were \$461 million ---- \$47 million lower than the same period last year and \$115 million under budget. The reasons for the under budget sales performance are discussed below.

OxyContin

OxyContin net sales for the three months ending March total \$408 million --- \$113 million below budget and \$58 million lower than the same period last year. The variance vs. budget is due to:

a. OxyContin demand – as reported by IMS -- is running about 3.8%, or \$20 million, behind budget.

i. OxyContin prescriptions – as reported by IMS -- continue to be about 0.9% ahead of budget.

ii. OxyContin mix among strengths and the tablets per prescription are both unfavorable to budget – combined impact on demand is unfavorable 4.5% vs. budget.

b. OxyContin net sales are about \$4 million unfavorable to budget due to higher patient savings card redemptions

c. OxyContin wholesaler inventory – as reported by the wholesalers and converted to net sales value, is running \$86 million below budget. The variance is due to:

i. Typical, but unpredictable, fluctuations in trade inventory which tend to even out over time.

ii. Specifically, wholesaler inventory decreased from 1.3 months-on-hand at the end of 2012 to 0.8 months-on-hand at the end of March.

iii. Two wholesalers, McKesson and Cardinal, account for 75% of the inventory reduction.

- d. Other noteworthy factors include:
- i. OxyContin primary sales calls are below budget in the first quarter. This is due to vacant territories realignment which led to lower productivity for the first few months and slower implementation of the plan to have OxyContin in the primary position on 50% of all sales calls. As we start the second quarter, the sales force is much closer to both budgeted headcount and the 50% OxyContin primary position call target.
- ii. At the end of 2012 OxyContin was removed from the United Healthcare AARP formulary. We expect that this could result in a \$50 million loss of OxyContin demand in 2013. The Purdue team is working to improve coverage elsewhere to offset this loss. (Part of the lower demand described above is due to this loss.)
- iii. The 2013 budget assumed that Pfizer would launch Remoxy in late 2013. Based on recent press reports the Remoxy launch is not likely to happen this year. The impact on sales this year was expected to be about \$5 million favorable.
- iv. The remainder of 2013 OxyContin sales should benefit from an increase in sales calls vs. 2012 and the other items described above. The Purdue team is developing additional initiatives to try to ensure that OxyContin demand gets back to budget levels.
- v. Trade inventory levels are monitored to ensure that the trade has adequate inventory and excellent customer service. Some or all of the first quarter trade inventory reduction should reverse during the year.

<u>Butrans</u>

Butrans net sales for the three months ending March were \$23 million ---- \$3.6 million below budget but \$5.4 million above the same period last year. While demand as reported by IMS is in line with budget and 21.3% above the same period last year, wholesaler inventory is \$2.7 million lower than budget.

<u>Intermezzo</u>

Intermezzo net sales for the three months ending March were \$2.6 million ---\$2.3 million or 47% below budget.

a. In the most recent week prescriptions were about 50% below budget.

b. Year to date patient co-pay savings card redemptions are running at about 10% of sales vs. 5% of sales in the budget. This is due to higher than anticipated patient copays.

c. As a result of this lower than expected demand management is evaluating options for the remainder of the year.

Cash and Short Term Investments

At the end of March, unrestricted cash and short term investments totaled \$889 million --- which is \$128 million lower than budget. This lower than budget cash balance is due to sales being lower than

budget. In the next two months, tax distributions and non-tax distributions will reduce this balance. The year end 2013 budget is \$600 million in unrestricted cash.

Full first quarter financial statements will be reported shortly.

Best Regards,

Ed

Purdue U.S. Sales Flash Report March 2013

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- 2 Sales Summary Gross to Net
- 3 Net Sales by Product
- 4 Sales Variance to Budget
- 5 Trade Inventory
- 6 Sales by Month
- 7 8 OxyContin Gross Sales Reconciliation

Sales Summary Gross to Net

Expressed in 000's

		Ma	arch Y	ear-to-Date	5	٦	Variance 2013	γTI	D Actual Vs.	Г				Full Year			
	2	2013 YTD Actual		013 YTD Budget	2012 YTD Actual		2013 YTD Budget		2012 YTD Actual		2013 Budget	2012 Actual	2	011 Actual	2010 Actual	2	009 Actual
10mg	\$	31,231	\$	38,226	\$ 34,56	3	\$ (6,994)	\$	\$ (3,337)	F	\$ 156,987	\$ 152,741	\$	146,784	\$ 121,344	\$	133,629
15mg		7,849		9,214	7,09	7	(1,366)		752		37,814	33,992		27,136	23,620		16,548
20mg		81,062		102,307	91,23	3	(21,245)		(10,171)		419,948	402,472		404,149	361,266		369,289
30mg		45,503		57,869	43,71		(12,367)		1,793		237,429	205,335		171,730	161,048		114,431
40mg		118,915		151,567	144,06	3	(32,652)		(25,149)		622,343	618,704		633,738	682,972		708,279
60mg		73,857		94,764	74,80	3	(20,907)		(946)		388,817	340,746		300,721	315,742		226,251
80mg		207,894		256,575	237,17	2	(48,681)		(29,278)		1,053,126	1,023,075		1,096,778	1,331,784		1,320,222
160mg		-		-	-		-		-		-	-		(17)	-		-
OxyContin		566,311		710,522	632,64	5	 (144,211)		(66,335)	ſ	2,916,463	2,777,064		2,781,018	2,997,775		2,888,649
Butrans		29,131		33,466	- 21,68	5	(4,336)		- 7,445		160,025	112,887		73,531	-		-
Intermezzo		3,163		5,597	-		(2,434)		3,163		57,622	16,556		-	-		-
Dilaudid Ampules		204		1,198	1,62	5	(994)		(1,416)		4,328	8,272		6,044	10,209		5,444
Dilaudid Vials		0		222	23		(222)		(229)		797	1,306		1,302	6,638		2,417
Dilaudid Tablets		3,091		3,003	3,49	3	88		(407)		11,856	14,191		17,495	18,234		24,977
Dilaudid		3,295		4,422	5,34	7	 (1,127)		(2,053)	f	16,981	23,769		24,842	35,081		32,838
MS Contin		2,441		2,975	3,06	3	(534)		(622)		11,642	12,974		13,339	15,101		16,860
Ryzolt		(124)		-	(4,69	5)	(124)		4,571		-	(6,924)		11,168	16,510		10,842
Betadine First Aid		871		1,009	88	3	(137)		(16)		4,027	4,118		4,164	4,249		3,858
Betadine Hospital		1,115		1,072	1,01	3	43		96		4,401	4,653		4,412	4,196		3,864
Betadine Veterinary		253		198	18	1	55		73		830	850		793	765		729
Betadine		2,239		2,279	2,08	7	 (39)		152	ſ	9,258	9,621		9,369	9,210		8,451
Betasept		478		459	43	5	19		48		1,878	1,971		1,753	1,715		1,500
Colace		5,736		6,416	5,91	2	(680)		(176)		25,669	25,891		23,729	22,250		22,889
Peri-Colace		993		1,177	1,04	э	(184)		(56)		4,708	4,403		3,968	3,637		3,058
Colace / Peri-Colace		6,730		7,593	6,96	ī	 (863)		(232)	ſ	30,377	30,294		27,697	25,887		25,947
Senokot		2,228		2,316	2,50	2	(88)		(275)		9,263	10,000		10,428	9,894		7,272
Senokot - S		2,752		2,411	2,79	5	341		(38)		9,648	11,220		13,010	12,360		11,357
Senokot		4,979		4,726	5,29	2	 253		(313)	Γ	18,911	21,220	[23,437	22,253		18,629
Slow-Mag		1,336		1,383	1,25	5	(47)		81		5,316	5,554		5,352	4,585		4,703
Discontinued Products		(3)		-	(3-	1)	(3)		31		-	(81)		(344)	(243)		3,725
Gross Branded Sales	\$	619,975	\$	773,422	\$ 674,03	3	\$ (153,447)	Ŷ;	\$ (54,063)		\$ 3,228,472	\$ 3,004,905	\$	2,971,161	\$ 3,127,873	\$	3,012,143
Fee-for-Service	\$	(13,374)	\$	(15,664)	\$ (17,03	1	\$	\$	-,			\$ (69,313)	\$	(74,507)	\$ (79,237)	\$	(76,215)
Disc. & Allowances		(11,191)		(17,051)	(5,91		5,860		(5,273)		(88,198)	(67,018)		(49,328)	(61,312)		(60,921)
Ryzolt Returns Reserve		125		-	5,10	7	125		(4,982)		-	7,167		161	-		-
Intermezzo Returns Reserve		-		-	-		-		-		-	(8,981)		-	-		-
OxyContin Returns Reserve	1	-		-	-		-		~		-	(65,199)		(7,055)	12,519		5,359
Savings Card Discount		(11,841)		(7,859)	(4,61	·	(3,982)		(7,225)		(34,537)	(25,104)		(15,572)	(15,691)		(17,131)
Rebates		(109,517)		(141,364)	(126,54	3)	31,847		17,026		(566,117)	(517,605)		(545,891)	(621,633)		(455,092)
Proposed regulation adj for Medicaid reb		(13,856)		(16,081)	(17,55	3)	2,225		3,697		(65,584)	(60,383)		(68,854)	(40,041)		~
Other		413		413	54	2	 0	L	(129)	L	1,651	2,455	L	12,380	27,611		-
Less: Deductions Subtotal	\$	(159,241)	\$	(197,607)	\$ (166,01	7)	\$ 38,366	\$			\$ (818,124)		<u> </u>	(748,667)	\$ (777,784)	\$	(604,000)
Net Branded Sales	\$	460,735	\$	575,815	\$ 508,022	2	\$ (115,080)	\$	\$ (47,287)		\$ 2,410,348	\$ 2,200,923	\$	2,222,495	\$ 2,350,089	\$	2,408,143

Sales Summary by Product - Gross to Net

Expressed in 000's

		Mar. Year-to-Date					Variance 2013 YTD Actual Vs.				Full Year			
		% of		% of		% of		% of		% of		% of		% of
	2013 YTD	Gross	2013 YTD	Gross	2012 YTD	Gross	2013 YTD	Gross	2012 YTD	Gross	2013	Gross	2012	Gross
	Actual	Sales	Budget	Sales	Actual	Sales	Budget	Sales	Actual	Sales	Budget	Sales	Actual	Sales
OxyContin														
Gross Sales	\$ 566,311		\$ 710,522	100%	\$ 632,614	100%	\$ (144,211)		\$ (66,303)	100%	\$ 2,916,463	100% \$	2,777,064	100%
Fee for Service	(12,490)		(14,604)		(16,377)		2,114	-1.5%	3,887	-5.9%	(59,887)		(65,877)	
Sales Discounts and Allowances	(12,367)		(15,516)		(5,262)		3,149	-2.2%	(7,105)	10.7%	(72,658)		(116,425)	
Savings Cards Discounts	,	-1.7%	(5,639)		(2,780)		(4,063)	2.8%	(6,922)	10.4%	(22,813)		(18,330)	
Rebates	(109,659)		(137,584)		(124,610)		27,925	-19.4%	14,951	-22.6%	(547,876)		(509,597)	
Proposed Regulation Adjustment for Medicaid Rebates	(13,856)		(, ,		(17,553)	-2.8%	2,225	-1.5%	3,697	-5.6%	(65,584)		(60,383)	-2.2%
OxyContin Net Sales	408,237	72%	521,098	73%	466,033	66%	(112,861)	78%	(57,796)	87%	2,147,645	74%	2,006,453	72%
Butrans														
Gross Sales	\$ 29,131	100%	\$ 33,466	100%	\$ 21,686	100%	\$ (4,336)			100%	\$ 160,025	100% \$,	100%
Fee for Service	(647)		(725)		(561)		78	-1.8%	(86)	-1.2%	(3,432)			-2.4%
Sales Discounts and Allowances	(759)		(872)		(78)		113	-2.6%	(681)	-9.1%	(6,826)		(13,725)	
Savings Cards Discounts	(1,811)		,		(1,836)		100	-2.3%	24	0.3%	(8,573)		,	-5.5%
Rebates	(2,776)		(3,189)		(1,458)	-6.7%	413	-9.5%	(1,318)	-17.7%	(14,336)		(6,139)	
Butrans Net Sales	23,137	79%	26,769	80%	17,754	82%	(3,632)	84%	5,384	72%	126,858	79%	84,131	75%
Intermezzo														
Gross Sales	\$ 3,163	100%	\$ 5,597	100%	s -	0%	\$ (2,434)	100%	\$ 3,163	100%	\$ 57,622	100% \$	16,556	100%
Fee for Service	(69)		(111)		-	0.0%	42	-1.7%	(69)	-2.2%	(1,147)		(352)	
Sales Discounts and Allowances	(63)		(112)		-	0.0%	49	-2.0%	(63)	-2.0%	,	-12.0%	(9,908)	
Savings Cards Discounts	. ,	-10.3%	(309)		-	0.0%	(18)	0.7%	(327)	-10.3%	(3,150)		(576)	
Rebates	(114)		(201)	-3.6%	-	0.0%	87	-3.6%	(114)	-3.6%	(2,364)		(138)	
Intermezzo Net Sales	2,589	82%	4,863	87%	-	0%	(2,273)		2,589	82%	44,046	76%	5,582	34%
Total for All Products														
Gross Sales	\$ 619,975	100%	\$ 773,422	100%	\$ 674,038	100%	\$ (153,447)	100%	\$ (54,063)	100%	\$ 3,228,472	100% \$	3,004,905	100%
Fee for Service	(13,374)	-2.2%	(15,664)	-2.0%	(17,035)	-2.5%	2,290	-1.5%	3,661	-6.8%	(65,338)	-2.0%	(69,313)	-2.3%
Sales Discounts and Allowances	(11,066)	-1.8%	(17,051)	-2.2%	(812)	-0.1%	5,985	-3.9%	(10,254)	19.0%	(88, 198)	-2.7%	(134,031)	-4.5%
Savings Cards Discounts	(11,841)	-1.9%	(7,859)	-1.0%	(4,615)	-0.7%	(3,982)	2.6%	(7,226)	13.4%	(34,537)	-1.1%	(25,104)	-0.8%
Rebates	(109,517)	-17.7%	(141,364)	-18.3%	(126,543)	-18.8%	31,847	-20.8%	17,026	-31.5%	(566,117)	-17.5%	(517,605)	-17.2%
Proposed Regulation Adjustment for Medicaid Rebates	(13,856)	-2.2%	(16,081)	-2.1%	(17,553)	-2.6%	2,225	-1.5%	3,697	-6.8%	(65,584)	-2.0%	(60,383)	-2.0%
Other	413	0.1%	413	0.1%	542	0.1%	0	0.0%	(129)	0.2%	1,651	0.1%	2,455	0.1%
Total Net Sales	\$ 460,735	74%	\$ 575,815	74%	\$ 508,022	75%	\$ (115,080)	75%	\$ (47,287)	87%	\$ 2,410,348	75% \$	2,200,923	73%

Sales Variance to Budget

Net

	(\$ in millions)					
 <u>Gross Sales</u> Impact of trade inventories lower than budget. ⁽¹⁾ Lower OxyContin demand versus budget. ⁽¹⁾ Lower OxyContin Sales. 	\$	(117.0) (27.2)	(144.2)			
Butrans sales due to lower trade inventory.			(4.3)			
Intermezzo sales.			(2.4)			
Ryzolt returns.			(0.1)			
All Other.		_	(2.3)			
Sub-Total Gross Sales Variance			(153.4)			
 <u>Deductions</u> Lower variable deductions due to lower Sales. 		\$	38.4			
t Branded Sales Variance to Budget		\$	(115.1)			

(1) Each of these factors is based on estimates provided by IMS and customers.
Trade Inventory Summary

Highlights

OxyContin trade inventory growth is below budget by \$117.0 million.

Butrans trade inventory growth is lower than budget likely driven by YTD sales performance.

Intermezzo trade inventory growth reflects initial stocking. Dollarized Rx's year to date approximately \$3.4 million.

		Inventory Value (\$000's)							Months on Hand				
	YTD Mar 2013			FY 2013									
		Actual	_	Budget		Variance		Budget	Actual	Budget	Variance		
<u>OxyContin</u>													
Total Trade Inventory - January 1st, 2013	\$	570,959	\$	459,014	\$	111,945	\$	459,014	2.4	1.7	0.69		
Wholesaler - Ending (1)		189,412		191,726		(2,313)		191,726	0.8	0.8	0.0		
Pharmacy - Ending (2)		262,927		266,061		(3,134)		206,321	1.1	1.1	0.0		
Hospital/Other - Ending		5,396		5,004		392		4,930	0.0	0.0	0.0		
Total Trade Inventory - March 31, 2013	\$	457,735	\$	462,790	\$	(5,055)	\$	402,976	1.9	1.9	0.0		
Change in Trade Inventory	\$	(113,224)	\$	3,776		(117,000)	\$	(56,038)	0.5	(0.2)	0.6		
Butrans													
Total Trade Inventory - January 1st, 2013	\$	21,102	\$	22,706	\$	(1,604)	\$	22,706	2.1	2.0	0.1		
Wholesaler - Ending (1)		12,060		10,749		1,311		12,970	1.2	1.0	0.2		
Pharmacy - Ending (2)		8,475		14,058		(5,583)		17,470	0.8	1.3	(0.4)		
Hospital/Other - Ending		109		106		3		574	0.0	0.0	0.0		
Total Trade Inventory - March 31, 2013	\$	20,644	\$	24,913	\$	(4,269)	\$	31,015	1.8	2.4	(0.6)		
Change in Trade Inventory	\$	(458)	\$	2,207	\$	(2,664)	\$	8,308	0.2	(0.4)	0.7		
Intermezzo													
Total Trade Inventory - January 1st, 2013	\$	10,008	\$	6,068	\$	3,941	\$	6,068	N/A	N/A	N/A		
Wholesaler - Ending (1)		3,743		1,531		2,213		1,531	N/A	N/A	N/A		
Pharmacy - Ending (2)		6,672		4,962		1,710		4,962	N/A	N/A	N/A		
Hospital/Other - Ending		-		-		-		-	N/A	N/A	N/A		
Total Trade Inventory - March 31, 2013	\$	10,415	\$	6,492	\$	3,923	\$	6,492	N/A	N/A	N/A		
Change in Trade Inventory	\$	407	\$	425	\$	(18)	\$	425	N/A	N/A	N/A		

Footnotes

(1) - Wholesaler - Includes inventory held by the wholesaler derived from the Value Centric system.

(2) - Pharmacy - assumes the pharmacies maintain stocking levels.

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Gross Sales by Month

Monthly (\$ Millions) 2013 2013 2012 2011 2013 % 2013 % 2013 % Month Actual Budget Actual Actual Budget of 2012 of 2011 January \$ 182.5 \$ 255.7 \$ 175.4 \$ 215.8 71.4% 104.0% 84.5% February 197.6 248.9 185.4 198.5 79.4% 106.6% 99.6% March 239.9 268.8 313.2 310.9 89.3% 76.6% 77.2% Q1 620.0 80.2% 773.4 674.0 725.2 85.5% 89.4% 275.8 238.2 260.8 April May 280.5 297.3 212.9 263.1 228.4 288.5 lune Q2 819.4 764.0 762.2 279.3 219.7 209.5 July 275.2 August 294.3 242.7 September 261.9 235.5 274.1 Q3 816.4 749.6 726.3 October 282.0 235.2 221.8 266.8 287.7 238.8 November December 270.4 294.4 296.8 Q4 819.3 817.3 757.4 Total 19.2% 620.0 10 3,228.5 3,004.9 2,971.2 20.9% 19.8% 86 **YTD Cumulative** \$ 620.0 \$ 773.4 \$ 674.0 Ś 725.2 80.2% 85.5% 89.4%



Note: The above net sales includes the impact of the proposed final rule for Medicaid rebates.

Net	Sales	by	Month	

(\$ Millions) 2013 Month Actual			2013		2012	2011		2013 %	2013 %	2013 %	
		Actual		Budget		Actual	Actual		Budget	of 2012	of 2011
January	\$	136.4	\$	192.4	\$	126.2	\$	163.2	70.9%	108.1%	83.6%
February		143.6	\$	181.3		140.0		154.4	79.2%	102.6%	93.0%
March		180.7	\$	202.1		241.9		238.3	89.4%	74.7%	75.8%
Q1		460.7		575.8		508.0		555.8	80.0%	82.9%	85.3%
April				207.5		176.2		197.1			
May				211.2		218.2		172.9			
June				198.9		162.4		216.9			
Q2		-	5,695,699,97	617.6		556.8		587.0			
July				210.6		167.5		168.4			
August				208.2		218.8		185.1			
September				197.8		146.7		193.2			
Q3		2	*****	616.7	220002202	533.0	1.271-0773	546.7			0,279-22-22-22-22-22-22-22-22-22-22-22-22-22
October				213.3		174.9		158.4			
November				202.0		213.8		181.3			
December				185.0		214.4		193.3			
Q4				600.2		603.1		533.0			
Total	\$	460.7	\$	2,410.3	\$	2,200.9	\$	2,222.5	19.1%	20.7%	19.8%
YTD Cumulative	\$	460.7	\$	575.8	\$	508.0	\$	555.8	80.0%	82.9%	85.3%



Monthly

OxyContin Gross Sales Variance - Year to Date March 2013

Lower Demand versus Budget

Unfavorable mix of sales between strengths versus Budget	(17,498,262) Note 1
Lower number of tablets per script versus Budget	(14,547,396) Note 2
Actual scripts higher than Budget by 13,332	6,131,621 Note 3
All Other	(1,297,456)
Sub-Total	(27,211,492)
Trade Inventory lower than Budget	(117,000,000)
OxyContin Gross Sales Lower than Budget	(144,211,492)

Note 1 - Unfavorable mix of scripts between strengths of \$17.5 million

		Budgeted			
	YTD Actual Mix	Mix	Variano	ce	Sales Impact
10mg	326,196	308,977	17,219	5.6%	1,842,606
15mg	51,120	49,519	1,601	3.2%	290,306
20mg	379,804	376,111	3,693	1.0%	941,571
30mg	151,717	155,907	(4,190)	-2.7%	(1,531,558)
40mg	280,879	279,773	1,106	0.4%	549,063
60mg	117,927	126,463	(8,536)	-6.7%	(6,422,988)
80mg	197,894	208,786	(10,892)	-5.2%	(13,167,263)
Total	1,505,536	1,505,536	-	0.0%	(17,498,262)

Note 2 - Lower numbers of tablets per script versus Budget of \$14.5 million

	Actual	Budget	Varianc	e	Sales Impact
10mg	51.0	53.6	(2.7)	-5.0%	(1,832,706)
15mg	57.6	59.2	(1.6)	-2.7%	(260,466)
20mg	63.4	65.3	(1.8)	-2.8%	(2,823,564)
30mg	64.6	66.1	(1.5)	-2.3%	(1,284,320)
40mg	73.7	75.5	(1.8)	-2.4%	(3,654,944)
60mg	72.7	73.3	(0.7)	-0.9%	(812,529)
80mg	90.1	91.6	(1.5)	-1.6%	(3,878,866)
Total					(14,547,396)

OxyContin Gross Sales Variance - Year to Date March 2013

	Actual Scripts at Budgeted				
	Mix	Budget	Varianc	e	Sales Impact
10mg	308,977	306,241	2,736	0.9%	302,921
15mg	49,519	49,081	439	0.9%	80,220
20mg	376,111	372,781	3,331	0.9%	858,549
30mg	155,907	154,526	1,381	0.9%	509,944
40mg	279,773	277,295	2,477	0.9%	1,311,245
60mg	126,463	125,343	1,120	0.9%	837,653
80mg	208,786	206,938	1,849	0.9%	2,231,089
Total	1,505,536	1,492,204	13,332	0.9%	6,131,621

Note 3 - Actual scripts (at budgeted mix) are higher than budgeted scripts

From: Mahony, Edward Sent: Tuesday, April 16, 2013 4:22 PM To: Boer, Peter; Lewent, Judy; Pickett, Cecil; Costa, Paulo; Snyderman, Ralph; Sackler, Dr Richard; Sackler, Dr Raymond R; Sackler, Dr Kathe; Sackler, Mortimer D.A.; Sackler Lefcourt, Ilene; Sackler, Beverly; Sackler, Dame Theresa; Sackler, Jonathan; Sackler, David; Baker, Stuart D.; Stewart, John H. (US); Gasdia, Russell; Landau, Dr. Craig; Guestian Lundie, David; Weinstein, Bert;

Male, David

CC: Lowne, Jon;

Subject: FW: March 2013 Financial Statements

Attachments: Financial Statements 03.31.2013 v2.xlsm; March 2013 Financial Statement Cover Memo Final.docx

Colleagues,

Attached for your information are the Purdue March 2013 financial statements.

We are happy to supply a hard copy upon request.

Ed

Purdue U.S. Financial Statements March 2013

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1	Financial Reporting Scorecard
2	Profit and Loss Statement
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Purdue US - Financial Reporting Scorecard

Expressed in 000's

	March Year-to-Date		e	2013 YTD Act	tual versus	Full Year		
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	2012 Actual	
Net Revenues	\$ 461,420	\$ 575,815	\$ 508,021	-24.8%	-10.1%	\$ 2,410,348	\$ 2,200,922	
Operating Profit Margin	\$ 161,222	\$ 243,216	\$ 233,214	-50.9%	-44.7%	\$ 1,124,604	\$ 992,750	
EBITDA	\$ 125,572	\$ 228,788	\$ 258,046	-82.2%	-105.5%	\$ 1,066,878	\$ 1,038,561	
Net Profit Before Tax	\$ 117,595	\$ 220,796	\$ 253,569	-87.8%	-115.6%	\$ 1,034,912	\$ 1,010,856	
Owner's Equity	\$ 849,181	\$ 944,536	\$ 743,003	-11.2%	12.5%	\$ 705,232	\$ 671,725	
Non-tax Distributions (1)	\$ 3,669	\$ 543	\$ 543	85.2%	85.2%	\$ 538,100	\$ 471,643	
Days Sales Outstanding	33.2	35.0	33.6	on target	on target	35.0	33.2	
Accounts Receivable Outstanding > 90 Days Past Due	< 1%	< 1%	< 1%	on target	on target	< 1%	< 1%	
Capital Spending	\$ 6,933	\$ 8,750	\$ 3,461	-26.2%	50.1%	\$ 35,000	\$ 30,467	
Unrestricted Cash on Hand	\$ 838,013	\$ 716,300	\$ 793,671	14.5%	5.3%	\$ 600,000	\$ 755,593	
Available Liquidity	\$ 838,013	\$ 716,300	\$ 793,671	14.5%	5.3%	\$ 600,000	\$ 755,593	
Available Liquidity - Average Months Sales	5.4	3.7	4.7	+1.7 months	+0.8 months	3.0	4.1	
Headcount	1,697	1,710	1,645	+1 head	+52 heads	1,784	1,666	

(1) March YTD Non-tax distributions represent distributions to shareholders for reinvestment in Thailand (\$2.9 million) and Japan (\$0.2 million), and \$0.5 million of Norwell annual fixed equity distributions. The Q1 partner distribution was paid out in April 2013 which is in line with the timing of the budget.

PURDUE US - Profit and Loss Statement

Period Ended March 31, 2013 Expressed in 000's

Expressed in 000's			Marah Va	an da Dada						E	(
			March Yea				2013 YTD Act			Full \	real	
	2013 YTD Actual	% Sales	2013 YTD Budget	% Sales	2012 YTD Actual	% Sales	2013 YTD Budget	2012 YTD Actual	2013 Budget	% Sales	2012 Actual	% Sales
GROSS BRANDED PRODUCT SALES	\$ 619,975	i	\$ 773,422		\$ 674,038		\$ (153,447)	\$ (54,063)	\$ 3,228,472		\$ 3,004,905	
Fee for Service	(13,374)	2.2%	(15,664)	2.0%(2)	(17,035)	2.5%	2,290	3,661	(65,338)	2.0%	(69,313)	2.3%
Discounts and Allowances	(10,715)	1.7%	(17,051)	2.2%(3)	(812)	0.1%	6,336	(9,903)	(88,198)	2.7%	(134,032)	4.5%
Patient Savings Card Discount	(11,841)	1.9%	(7,859)	1.0%	(4,615)	0.7%	(3,982)	(7,226)	(34,537)	1.1%	(25,104)	0.8%
Rebates on Branded Sales	(109,517)	17.7%	(141,365)	18.3%(4)	(126,544)	18.8%	31,848	17,027	(566,117)	17.5%	(517,606)	17.2%
Proposed Regulation Adjustment for Medicaid Rebates (1)	(13,856)	2.2%	(16,081)	2.1%	(17,553)	2.6%	2,225	3,697	(65,584)	2.0%	(60,383)	2.0%
Other	748		413		542		335	206	1,651		2,455	
NET REVENUES	461,420		575,815		508,021		(114,395)	(46,601)	2,410,348		2,200,922	
Cost of Goods Sold	(32,281)	5.2%	(39,534)	5.1%	(32,685)	4.8%	7,253	404	(162,211)	5.0%	(148,475)	4.9%
Royalty Expense	(29,673)	4.8%	(36,617)	4.7%	(28,503)		6,944	(1,170)	(131,575)		(120,268)	
Shipping and Warehousing	(2,768)	0.4%	(2,819)	0.4%	(2,865)	0.4%	51	97	(10,807)	0.3%	(11,814)	0.4%
TOTAL COST OF GOODS SOLD	(64,722))	(78,970)		(64,053)		14,248	(669)	(304,592)		(280,557)	
GROSS PROFIT	396,698		496,845		443,968		(100,147)	(47,270)	2,105,756		1,920,365	
General and Administrative (incl Legal Dept, excl Legal Fees)	(42,913)	9.3%	(42,591)	7.4%	(43,003)	8.5%	(322)	90	(160,426)	5.0%	(154,259)	7.0%
Research and Development	(78,796)	17.1%	(102,150)	17.7%	(69,009)	13.6%	23,354	(9,787)	(377,347)	11.7%	(312,513)	14.2%
Research and Development Other - Milestones and Alliances	(1,046)	1	(1,673)		(134)		627	(912)	(6,692)		(2,284)	
Sales and Promotion	(81,697)	17.7%	(75,809)	13.2%	(68,254)	13.4%	(5,888)	(13,443)	(309,913)	9.6%	(303,110)	13.8%
Health Care Reform Fee	(7,950)	1.7%	(7,950)	1.4%	(7,500)	1.5%	-	(450)	(31,800)	1.0%	(31,251)	1.4%
Other US	266	;	(1,222)		643		1,488	(377)	(4,939)		(17,933)	
OPERATING EXPENSES	(225,095)	1	(245,923)		(200,729)		20,828	(24,366)	(942,092)		(882,603)	
OPERATING MARGIN BEFORE INCENTIVES AND SETTLEMEN	171,603	i	250,922		243,239		(79,319)	(71,636)	1,163,664		1,037,762	
Incentive Bonus	(10,501)	2.3%	(10,504)	1.8%	(10,121)	2.0%	3	(380)	(42,618)	1.3%	(34,285)	1.6%
_heuranne_beame				Redacte	dd			210	3.558		3.520.	7
TOTAL INCENTIVES AND SETTLEMENTS	(10,381))	(7,706)		(10,025)		(2,675)	(356)	(39,060)		(45,012)	i
OPERATING PROFIT MARGIN	161,222	34.9%	243,216	42.2%	233,214	45.9%	(81,994)	(71,992)	1,124,604	-34.8%	992,750	45.1%
Royalty Income - ex US	10,157		10,173	(5)	21,943		(16)	(11,786)	40,692		83,961	
Ex US Expenses	(53,311))	(31,897)		(1,363)		(21,414)	(51,948)	(127,600)		(65,063)	
One Time Charges / Other Items	(547))	(739)		(560)		192	13	(2,956)		(2,146)	
Interest Income (Expense), net	74		43		335		31	(261)	172		1,354	
TOTAL OTHER ITEMS	(43,627)		(22,420)		20,355		(21,207)	(63,982)	(89,692)		18,106	
PROFIT BEFORE TAX	117,595	i i i i i i i i i i i i i i i i i i i	220,796		253,569		(103,201)	(135,974)	1,034,912		1,010,856	
Tax Provision for Corporations	(305)	1	-		(258)		(305)	(47)	(4,674)		(2,548)	
					· · · · ·			· · · ·	· · · · · ·		(=,= · · ·)	

(1) The Proposed Rule was issued in Q1 2012, which when finalized could result in a higher rebate rate on the new formulation of OxyContin. The impact on 2011 and 2010 was fully accrued in December 2011. To better reflect the economics of our earnings we have re-allocated the adjustment between all periods in 2010 and 2011 to show the impact of the higher rebates as if we had started accruing at the higher rate when the new formulation of OxyContin was launched. Because of these restatements net sales reports and P&L statements will not tie to previously issued reports.

(2) YTD Fee for Service ratio is over budget because 2013 actual includes \$0.7 million expense related to 2012.

(3) Discounts and Allowances as a % of sales is below budget due to a favorable FFS price increase adjustment of \$2.3 million.

(4) Rebates as a % of sales is below budget due to a larger than budgeted decrease in trade inventory accruals.

(5) Decrease from prior year is due to a lower royalty rate at the end of 2012 upon patent expiration.

PURDUE US - Profit and Loss Statement Ratios

	ACTUAL					BUDGET		
	2007	2008	2009	2010	2011	2012	2013	
GROSS BRANDED PRODUCT SALES	100%	100%	100%	100%	100%	100%	100%]	
Fee for Service	-2.1%	-1.5%	-2.2%	-2.5%	-2.5%	-2.3%	-2.0%	
Discounts and Allowances	-3.5%	-3.1%	-2.2%	-1.6%	-1.9%	-4.5%(1)	-2.7%	
Patient Savings Card Discount	0.0%	-0.5%	-0.6%	-0.5%	-0.5%	-0.8%	-1.1%	
Rebates on Branded Sales	-12.4%	-13.4%	-15.1%	-19.9%	-18.4%	-17.2%	-17.5%	
Proposed Regulation Adjustment for Medicaid Rebates	0.0%	0.0%	0.0%	-1.3%	-2.3%	-2.0%	-2.0%	
Other	8.2%(2)	0.9%	1.5%	1.2%	0.4%	0.1%	0.1%	Income statemen
NET REVENUES	82.0%	81.5%	79.9%	74.3%	74.4%	73.2%	74.6%	-items as a percent o
								sales
Cost of Goods Sold	-8.5% (3)	-5.9%	-5.6%	-5.2%	-5.6%	-4.9%	-5.0%	
Royalty Expense	-0.4%	-0.1%	-0.4%	-2.3%(4)	-3.9%	-4.0%	-4.1%	
Shipping and Warehousing	-0.9%	-0.5%	-0.5%	-0.5%	-0.4%	-0.4%	-0.3%	
TOTAL COST OF GOODS SOLD	-9.8%	-6.5%	-6.4%	-7.9%	-9.9%	-9.3%	-9.4%	
GROSS PROFIT	72.2%	75.0%	73.5%	66.3%	64.5%	63.8%	65.2 <u>%</u>	
General and Administrative (incl Legal Dept, excl Legal Fees)	-11.7%	-6.0%	-5.4%	-5.9%	-6.6%	-7.0%	-6.7%	
Research and Development	-11.0%	-5.8%	-5.5%	-7.1%	-12.1%	-14.2%	-15.7%	
Research and Development Other - Milestones and Alliances	-0.5%	-0.4%	-2.5%	-0.4%	0.0%	-0.1%	-0.3%	
Sales and Promotion	-11.9%	-6.5%	-6.5%	-8.4%	-10.3%	-13.8%	-12.9%	
Health Care Reform Fee	0.0%	0.0%	0.0%	0.0%	-1.2%	-1.4%	-1.3%	
Other US	-0.7%	-0.7%	-0.4%	0.7%	-0.1%	-0.8%	-0.2%	
DPERATING EXPENSES	-42.4%	-23.1%	-23.1%	-23.3%	-33.0%	-40.1%	-39.1%	
PERATING MARGIN BEFORE INCENTIVES AND SETTLEMENTS	29.8%	51.9%	50.4%	43.1%	53.8%	47.2%	48.3%	
Incentive Bonus	-4.3%	-1.5%	-1.4%	-1.7%	-1.5%	-1.6%	-1.8%	Income statemen
Insurance Income	3.5%	0.6%	0.4%	0.7%	1.4%	0.2%	<u>0.1%</u>	items as a percent
		Redacted						sales
OTAL INCENTIVES AND SETTLEMENTS	-1.0%	-3.1%	-2.7%	-1.7%	-0.4%	-2.0%	-1.6%	
OPERATING PROFIT MARGIN	28.8%	48.8%	47.8%	41.3%	53.4%	45.1%	46.7%	
Royalty Income - ex US	6.6%	3.4%	3.2%	3.7%	4.1%	3.8%	1.7%	
Ex US Expenses	-0.7%	-6.0%	-5.1%	-5.7%	-5.8%	-3.0%	-5.3%	
One Time Charges / Other Items	-0.2%	-0.1%	0.0%	-1.1%	-0.1%	-0.1%	-0.1%	
Interest Income (Expense), net	3.4%	0.7%	0.0%	0.0%	0.0%	0.1%	0.0%	
TOTAL OTHER ITEMS	9.1%	-2.0%	-1.8%	-3.1%	-1.8%	0.8%	-3.7%	
PROFIT BEFORE TAX	37.9%	46.9%	45.9%	38.2%	51.6%	45.9%	42.9%	

(1) 2012 Discounts and Allowances ratio is higher than history due to an increase in OxyContin return reserves.

(2) 2007 Other ratio is higher than history due to the termination of the OxyContin AG distribution agreement during 2007.

(3) 2007 Cost of Goods Sold was higher due to a higher sales mix of lower margin products.

(4) Starting mid 2010 royalties on the new OxyContin formula became due.

PURDUE US - Balance Sheet

Expressed in 000's

Accounts receivable (1) 143,063 150,613 18 Due from associated companies (2) 19,500 13,673 33 Other receivables (3) 9,030 8,350 350 Inventories (4) 68,773 42,881 55 Prepaid expenses and other assets (5) 17,187 28,670 22 Restricted cash - current (6) 23,904 - 2 TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies 3,000 3,250 - - 2 Restricted cash - long term (6) 17,206 21,700 1 Goodwill 23,396 2 3 3 14,336		Footnotes	March 31, 2013 Actual	December 31, 2013 Budget	December 31, 2012 Actual
Cash and cash equivalents \$ 838,013 \$ 600,000 \$ 75 Accounts receivable (1) 143,063 150,613 18 Due from associated companies (2) 19,500 13,673 3 Other receivables (3) 9,030 8,350 1 Inventories (4) 68,773 42,881 5 Prepaid expenses and other assets (5) 17,187 28,670 2 Restricted cash - current (6) 23,904 - 2 TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies (8) 26,857 14,936 Due from associated companies (8) 26,857 14,936 Due from associated companies (10) 22,214 21,247 Other assets (10) 22,214 21,247 2 Investment in Infinity Common Stock (11) 262,511 138,772 18 Defer					
Accounts receivable (1) 143,063 150,613 18 Due from associated companies (2) 19,500 13,673 33 Other receivables (3) 9,030 8,350 350 Inventories (4) 68,773 42,881 55 Prepaid expenses and other assets (5) 17,187 28,670 22 Restricted cash - current (6) 23,904 - 2 TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies 3,000 3,250 - - 2 Restricted cash - long term (6) 17,206 21,700 1 Goodwill 23,396 2 3 3 14,336	RENT ASSETS				
Due from associated companies (2) 19,500 13,673 33 Other receivables (3) 9,030 8,350 1 Inventories (4) 68,773 42,881 5 Prepaid expenses and other assets (5) 17,187 28,670 2 Restricted cash - current (6) 23,904 - 2 TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies (8) 26,857 14,936 2 Due from associated companies (8) 26,857 14,936 2 Due from associated companies (9) 17,206 21,700 1 Goodwill 23,396 23,396 2 1 Product rights, trademarks and other intangibles, net (9) 171,539 165,982 17 Other assets (10) 22,214 21,247 2 1 Investment in Infinity Common Stock (11)	ash and cash equivalents		\$ 838,013	\$ 600,000	\$ 755,593
Other receivables (3) 9,030 8,350 Inventories (4) 68,773 42,881 5 Prepaid expenses and other assets (5) 17,187 28,670 2 Restricted cash - current (6) 23,904 - 2 TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies (8) 26,857 14,936 14,936 Due from associated companies (8) 26,857 14,936 23,996 2 Restricted cash - long term (6) 17,206 21,700 1 65,982 17 Other assets (10) 22,214 21,247 2 1 138,772 18 Deformed income taxes (10) 22,214 21,247 2 1 16.8 TOTAL ASSETS 19,788 17,425 1 16.8 16.8 16.8 LIABILITIES AND EQUITY Curreent LIABILITIES	ccounts receivable	(1)	143,063	150,613	187,137
Inventories (4) 68,773 42,881 55 Prepaid expenses and other assets (5) 17,187 28,670 2 Restricted cash - current (6) 23,904 - 2 TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies (8) 26,857 14,936 Due from associated companies 3,000 3,250 3,000 3,250 Restricted cash - long term (6) 17,206 21,700 1 Goodwill 23,396 23,396 2 17 Other assets (10) 22,214 21,247 2 Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 165 TOTAL ASSETS \$1,816.056 \$1,414,342 \$1,68 LIABILITIES Accounts payable 67,134 94,100 7	ue from associated companies	(2)	19,500	13,673	31,819
Prepaid expenses and other assets (5) 17,187 28,670 2 Restricted cash - current (6) 23,904 - 2 TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies (8) 26,857 14,936 Due from associated companies 3,000 3,250 33,366 23,396 2 Restricted cash - long term (6) 17,206 21,700 1 Goodwill 23,396 2 17 Other assets (10) 22,214 21,247 2 17 2 Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 168 CURRENT LIABILITIES \$1,816,056 \$1,414,342 \$1,68 Accounts payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1	ther receivables	(3)	9,030	8,350	2,957
Restricted cash - current (6) 23,904 - 2 TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies (8) 26,857 14,936 14 Due from associated companies 3,000 3,250 17 165,982 17 Goodwill 23,396 23,496 14,342 12,477 2 <td>ventories</td> <td>(4)</td> <td>68,773</td> <td>42,881</td> <td>50,631</td>	ventories	(4)	68,773	42,881	50,631
TOTAL CURRENT ASSETS 1,119,470 844,187 1,07 Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies (8) 26,857 14,936 100 Due from associated companies 3,000 3,250 100 100 100 Restricted cash - long term (6) 17,206 21,700 1 100 <td>repaid expenses and other assets</td> <td>(5)</td> <td>17,187</td> <td>28,670</td> <td>22,144</td>	repaid expenses and other assets	(5)	17,187	28,670	22,144
Property and equipment, net (7) 150,075 163,447 14 Investments in associated companies (8) 26,857 14,936 Due from associated companies 3,000 3,250 Restricted cash - long term (6) 17,206 21,700 1 Goodwill 23,396 33,000 31,300 31,414,342 \$1,68 \$1,61,60,628 69 69	estricted cash - current	(6)	23,904	-	23,927
Investments in associated companies (8) 26,857 14,936 Due from associated companies 3,000 3,250 Restricted cash - long term (6) 17,206 21,700 1 Goodwill 23,396 23,396 2 Product rights, trademarks and other intangibles, net (9) 171,539 165,982 17 Other assets (10) 22,214 21,247 2 2 Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 168 LIABILITIES AND EQUITY \$1.816,056 \$1.414.342 \$1.68 LIABILITIES Accounts payable 67,134 94,100 7 Accounts payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	L CURRENT ASSETS		1,119,470	844,187	1,074,208
Due from associated companies 3,000 3,250 Restricted cash - long term (6) 17,206 21,700 1 Goodwill 23,396 23,396 22 Product rights, trademarks and other intangibles, net (9) 171,539 165,982 17 Other assets (10) 22,214 21,247 2 Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 TOTAL ASSETS \$1,816,056 \$1,414,342 \$1,68 LIABILITIES AND EQUITY \$1,816,056 \$1,414,342 \$1,68 CURRENT LIABILITIES \$67,134 94,100 7 Accounts payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	roperty and equipment, net	(7)	150,075	163,447	149,483
Restricted cash - long term (6) 17,206 21,700 1 Goodwill 23,396 23,396 22 Product rights, trademarks and other intangibles, net (9) 171,539 165,982 17 Other assets (10) 22,214 21,247 22 Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 TOTAL ASSETS \$ 1.816.056 \$ 1.414.342 \$ 1.68 LIABILITIES AND EQUITY \$ 1.816.056 \$ 1.414.342 \$ 1.68 CURRENT LIABILITIES Accounts payable 67,134 94,100 7 Accourd expenses and taxes payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	vestments in associated companies	(8)	26,857	14,936	7,871
Goodwill 23,396 23,396 2 Product rights, trademarks and other intangibles, net (9) 171,539 165,982 17 Other assets (10) 22,214 21,247 2 Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 TOTAL ASSETS \$1,816,056 \$1,414,342 \$1,68 LIABILITIES AND EQUITY \$1,816,056 \$1,414,342 \$1,68 CURRENT LIABILITIES 67,134 94,100 7 Accounts payable 67,134 94,100 7 Accound expenses and taxes payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	ue from associated companies		3,000	3,250	3,000
Product rights, trademarks and other intangibles, net (9) 171,539 165,982 17 Other assets (10) 22,214 21,247 22 Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 TOTAL ASSETS \$1,816.056 \$1,414,342 \$1.68 LIABILITIES AND EQUITY \$1,816.056 \$1,414,342 \$1.68 CURRENT LIABILITIES 67,134 94,100 7 Accounts payable 67,134 94,100 7 Accrued expenses and taxes payable 22,093 13,000 1 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	estricted cash - long term	(6)	17,206	21,700	17,205
Other assets (10) 22,214 21,247 2 Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 TOTAL ASSETS \$1,816.056 \$1,414,342 \$1.68 LIABILITIES AND EQUITY \$1,816.056 \$1,414,342 \$1.68 CURRENT LIABILITIES 67,134 94,100 7 Accounts payable 67,134 94,100 7 Accrued expenses and taxes payable 611,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	oodwill		23,396	23,396	23,396
Investment in Infinity Common Stock (11) 262,511 138,772 18 Deferred income taxes 19,788 17,425 1 TOTAL ASSETS \$1,816,056 \$1,414,342 \$1,68 LIABILITIES AND EQUITY CURRENT LIABILITIES 67,134 94,100 7 Accounts payable 67,134 94,100 7 Accrued expenses and taxes payable 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	roduct rights, trademarks and other intangibles, net	(9)	171,539	165,982	173,249
Deferred income taxes 19,788 17,425 1 TOTAL ASSETS \$ 1,816,056 \$ 1,414,342 \$ 1,68 LIABILITIES AND EQUITY CURRENT LIABILITIES 67,134 94,100 7 Accounts payable 67,134 94,100 7 Accrued expenses and taxes payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	ther assets	(10)	22,214	21,247	22,523
TOTAL ASSETS \$ 1.816.056 \$ 1.414.342 \$ 1.68 LIABILITIES AND EQUITY CURRENT LIABILITIES Accounts payable Accrued expenses and taxes payable Due to associated companies TOTAL CURRENT LIABILITIES 67,134 94,100 7 Due to associated companies TOTAL CURRENT LIABILITIES 22,093 13,000 1 Other liabilities 235,912 241,382 23	vestment in Infinity Common Stock	(11)	262,511	138,772	189,545
LIABILITIES AND EQUITY CURRENT LIABILITIES Accounts payable Accrued expenses and taxes payable Due to associated companies TOTAL CURRENT LIABILITIES Other liabilities 225,912 241,382 23 241,382 23 241,382	eferred income taxes		19,788	17,425	19,788
CURRENT LIABILITIES 67,134 94,100 7 Accounts payable 67,134 94,100 7 Accrued expenses and taxes payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	SSETS		\$ 1,816,056	\$ 1,414,342	\$ 1,680,268
Accounts payable 67,134 94,100 7 Accrued expenses and taxes payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	ES AND EQUITY				
Accounts payable 67,134 94,100 7 Accrued expenses and taxes payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23	RENT LIABILITIES				
Accrued expenses and taxes payable (12) 641,736 360,628 69 Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23			67.134	94.100	71,181
Due to associated companies 22,093 13,000 1 TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23		(12)	,		694,721
TOTAL CURRENT LIABILITIES 730,963 467,728 77 Other liabilities 235,912 241,382 23		()			12,392
	•				778,294
TOTAL LIABILITIES 966,875 709,110 1,00	ther liabilities		235,912	241,382	230,249
	L LIABILITIES		966,875	709,110	1,008,543
EQUITY	тү				
Capital stock - common 9 9	apital stock - common		9	9	9
Additional paid in capital 1,982 1,982	dditional paid in capital		1,982	1,982	1,982
Subscription receivable (999) (999)	ubscription receivable		(999)	(999)	(999)
Accumulated other comprehensive income (139,935) (128,436) (139	ccumulated other comprehensive income		(139,935)	(128,436)	(139,935)
Unrealized gain on Infinity stock (13) 170,430 60,232 9	nrealized gain on Infinity stock	(13)	170,430	60,232	97,469
Retained earnings and partners' capital 817,694772,44471	etained earnings and partners' capital		817,694	772,444	713,199
TOTAL EQUITY (14) 849,181 705,232 67		(14)	849,181	705,232	671,725
TOTAL LIABILITIES AND EQUITY \$ 1,816,056 \$ 1,414,342 \$ 1,68	ABILITIES AND EQUITY		\$ 1,816,056	\$ 1,414,342	\$ 1,680,268

PURDUE US - Balance Sheet Footnotes

Expressed in 000's

(1) Accounts receivable is \$44.1 million lower than prior year end primarily due to decrease in trade receivables of \$50.3 million as a result of lower March sales as compared to December.

(2) Decrease from prior year end is primarily due to a lower receivable from Rhodes due to timing (\$11.2 million).

(3) Increase from prior year end of \$5.8 million in other receivables balance is primarily due to increase in interest receivable from European start-ups due to the timing of the prior year payment being received before quarter end (\$5.2 million) and decrease in net amount receivable from Express Scripts related to IPAP program (\$2.5 million).

(4) Increase from prior year end of \$18.2 million in inventory balance is due to higher Oxycodone API (\$12.1 million) driven by timing of purchases due to delay in quota approval, coupled with lower year end levels due to factory shutdown, and higher OxyContin finished goods (\$5.3 million) as compared to year end factory shutdown levels.

(5) The balance in the prepaids fluctuates according to payment patterns on major contracts, Larger items include: prepaid software (\$3.2 million), prepaid clinical outsourcing (\$2.8 million), and prepaid FDA user fees (\$1.3 million) and \$3.3 million in prepaid S&P.

(6) All remaining settlements have been paid out from the Qualified Settlement Trust (QST). As of March 31, the entire balance of \$23.9 million of the QST is classified as current reflecting the fact that the balance of the QST is expected to be returned to Purdue in 2013. Long term restricted cash relates to cash collateralized insurance letters of credit.

(7) Change in Property and equipment is as follows

Balance @ 01/01/13	149,483
Capital expenditures	6,933
Depreciation	(6,341)
Balance @ 03/31/13	150,075

(8) Investments represent cash investments net of losses in Lucien, Germany and Japan.

Balance @ 01/01/13	7,871
Cash in∨estments in Lucien & Japan, net	47,792
Equity losses in Lucien & Japan	(47,792)
100% of Germany losses	(1,102)
Cash investment in Germany	20,088
Balance @ 03/31/13	26,857
(9)The balance as of March 31, 2013 consists of:	

Office data for data rights 86,328 Shire assets (Colace, PeriColace and Slow-mag) 64,917 Grunenthal milestones (OxyContin) 19,340 Abbott/McGinity patent (OxyContin) 2,460 Butrans milestone 510 Total 173,555

(10) Other assets balance of \$22.2 million includes the payments made by Purdue (covering UBS free rent related to floors 2-8, commission and closing costs) to OSR in prior years (\$12.9 million) which are being amortized over the lease term of floors 9 and 10 and a \$6 million lease deposit paid to OSR to be returned in 2016.

(11) Represents investment in shares of Infinity common stock at the fair value of \$48 per share as of March 31, 2013. Any change in the share price subsequent to the acquisition date is recorded as an unrealized gain/loss in shareholders equity until it is realized (see note 13

(12) Accrued expenses and taxes payable of \$641.5 million includes \$198.0 million in accrued rebates, \$315.2 million in accrued Medicaid and Medicaid Part D (\$183.1 million relating to the proposed CMS rule); **Redacted** } and \$21.0 million in salaries and bonuses. The decrease from year end of \$53.3 million is primarily due to decrease in HMO rebate accruals of \$25.3 million due to timing and decrease in wholesaler inventory.

(13) Represents unrealized gain on the investment in Infinity common stock (see note 11 above) based on an increase in the fair value of the stock subsequent to the acquisition date. Future changes in the stock price will result in an increase or decrease in the unrealized gain.

(14) Equity rollforward:	
Balance @ 01/01/13	671,725
Cash contributions	196
Cash distributions (tax and non-tax)	(12,991)
Unrealized gain on Infinity common stock	72,961
Net Income	117,290
Balance @ 03/31/13	849,181

PURDUE US - Statement of Cash Flows

Expressed in 000's

	March 31, 2013 Actual	December 31, 2013 Budget	December 31, 2012 Actual
Operating activities			
Net income	\$ 117,290	\$ 1,030,238	\$ 1,008,308
Adjustments to reconcile net income to net			
cash provided by operating activities:			
Depreciation and amortization	8,051	32,138	29,059
Impairment of intangible asset	-	-	20,000
Deferred income taxes	-	-	(2,600)
Loss on unconsolidated, associated companies	48,894	128,621	101,005
Loss on disposal of assets	-	-	27
Changes to working capital	(32,216)	(212,281)(1)	88,604
Long-term assets and liabilities	5,967	27,431	(2,012)
Total cash provided by operating activities	147,986	1,006,147	1,242,391
Investing activities			
Capital expenditures	(6,933)	(35,000)	(30,467)
Purchase of product marketing rights and other intangible	-	-	(29,982)
Restricted cash, net	22	22,472	17,337
Investments in associated companies, net	(67,880)	(134,605)	(89,089)
Investment in Infinity Common Stock	-	-	(27,500)
Total cash used in investing activities	(74,791)	(147,133)	(159,701)
Financing activities			
Payments from associates, net	22,020	6,792	(2,703)
Capital contributions	196	-	-
Distributions to partners for required tax payments	(9,322)	(444,000)	(459,245)
Distributions to partners non-tax	(3,669)	(538,077)	(471,643)
Total cash used in financing activities	9,225	(975,285)	(933,591)
Increase in cash and cash equivalents	82,420	(116,271)	149,099
Cash and cash equivalents:			
Unrestricted cash at the beginning of the period $_$	755,593	716,271	606,494
Unrestricted cash at the end of the period	<u>\$ 838,013</u>	<u> </u>	\$ 755,593

(1) Budget assumes payout of Medicaid rebates related to the CMS proposed rule of \$183 million.

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Sales Summary Gross to Net by Product

Expressed in 000's

	March Year-to-Date			2013 YTD Act	ual versus	Full Year		
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	2012 Actual	
OxyContin								
Gross Sales	\$ 566,311	\$ 710,522	\$ 632,614	\$ (144,211)	\$ (66,303)	\$ 2,916,463	\$ 2,777,064	
Fee for Service	(12,490)	(14,605)	(16,377)	2,115	3,887	(59,887)	(65,876)	
Sales Discounts and Allowances	(12,367)	(15,516)	(5,262)	3,149	(7,105)	(72,658)	(116,425)	
Savings Cards Discounts	(9,703)	(5,639)	(2,779)	(4,064)	(6,924)	(22,813)	(18,330)	
Rebates	(109,658)	(137,585)	(124,611)	27,927	14,953	(547,871)	(509,597)	
Proposed Regulation Adjustment for Medicaid Rebates	(13,856)	(16,081)	(17,553)	2,225	3,697	(65,584)	(60,383)	
OxyContin Net Sales	408,237	521,096	466,032	(112,859)	(57,795)	2,147,650	2,006,453	
Butrans								
Gross Sales	\$ 29,130	\$ 33,466	\$ 21,686	\$ (4,336)	\$ 7,444	\$ 160,025	\$ 112,887	
Fee for Service	(647)	(725)	(561)	78	(86)	(3,432)	(2,693)	
Sales Discounts and Allowances	(759)	(872)	(78)	113	(681)	(6,826)	(13,726)	
Savings Cards Discounts	(1,811)	(1,911)	(1,836)	100	25	(8,574)	(6,198)	
Rebates	(2,776)	(3,189)	(1,458)	413	(1,318)	(14,341)	(6,139)	
Butrans Net Sales	23,137	26,769	17,753	(3,632)	5,384	126,852	84,131	
Intermezzo								
Gross Sales	\$ 3,163	\$ 5,597	\$ -	\$ (2,434)	\$ 3,163	\$ 57,622	\$ 16,556	
Fee for Service	(70)	(111)	-	41	(70)	(1,147)	(352)	
Sales Discounts and Allowances	(63)	(112)	-	49	(63)	(6,914)	(9,908)	
Savings Cards Discounts	(327)	(309)	-	(18)	(327)	(3,150)	(576)	
Rebates	(114)	(201)		87	(114)	(2,365)	(138)	
Intermezzo Net Sales	2,589	4,864	-	(2,275)	2,589	44,046	5,582	
Total for All Products								
Gross Sales	\$ 619,975	\$ 773,422	\$ 674,038	\$ (153,447)	\$ (54,063)	\$ 3,228,472	\$ 3,004,905	
Fee for Service	(13,374)	(15,664)	(17,035)	2,290	3,661	(65,338)	(69,313)	
Sales Discounts and Allowances	(10,715)	(17,051)	(812)	6,336	(9,903)	(88,198)	(134,032)	
Savings Cards Discounts	(11,841)	(7,859)	(4,615)	(3,982)	(7,226)	(34,537)	(25,104)	
Rebates	(109,517)	(141,365)	(126,544)	31,848	17,027	(566,118)	(517,606)	
Proposed Regulation Adjustment for Medicaid Rebates	(13,856)	(16,081)	(17,553)	2,225	3,697	(65,584)	(60,383)	
Other	748	413	542	335	206	1,651	2,455	
Total Net Sales	\$ 461,420	\$ 575,815	\$ 508,021	\$ (114,730)	\$ (46,807)	\$ 2,410,348	\$ 2,200,922	

Sales Variance to Budget

Expressed in 000's

<u>Gross Sales:</u>

 Impact of trade inventories lower than budget (1) 	\$ (117,000)
 Lower OxyContin demand versus budget (1) 	(27,211)
	\$ (144,211)
 Butrans sales due to lower trade inventory 	(4,336)
● Intermezzo sales	(2,434)
Ryzolt returns	(124)
• All other	(2,342)
Subtotal - Gross sales variance	(153,447)
 <u>Deductions:</u> • Lower variable deductions due to lower sales 	39,052
Net Branded Sales Variance	<u>\$ (114,395)</u>

(1) Each of these factors is based on estimates provided by IMS and customers.

General and Administrative Summary

Expressed in 000's

Expressed in 000 s	Ma	rch Year-to-Da	ate	2013 YTD A	ctual versus			HEADC	OUNT		
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	2013 YTD Actual	2013 Budget	Var to	2012 Actual	Comments
Finance	\$ 3,477	\$ 3,553	\$ 3,479	\$ (76)	\$ (2)	\$ 13,520	58	62	2 4	62	
Information Technology	8,782	9,228	8,693	, ,	89	35,466					\$0.4 million favorable due to open positions and timing of software and hardware maintenance.
Corporate Procurement	849	919	829	, ,	20	3,500		14	2	13	
Insurance	718	873	701	(155)	17	3,492	-			-	\$0.2 million due to lower negotiated property premium rates, lower than anticipated business interruption insurance, and timing of clinical trial insurance.
IPAP	799	975	856	(176)	(57)	3,900	-			-	\$0.2 million favorable due to a lower patient population.
Subtotal - Mahony	14,625	15,548	14,558	(923)	67	59,878	167	178	3 11	171	
Human Resources	1,678	1,745	1,673	(67)	5	6,587	23			23	
EHS Corporate	676	687	625	· · ·		2,587	6	6		6	
Administration Building	2,140	2,188	2,208	. ,		8,322				34	
Stamford Facilities	5,704 (5,712)	5,712	5,371 (5,662)	(8)	333	22,837				-	
Facilities Al <u>location</u> Out Subtotal -	(5,713) 4,485	(5,713) 4,619	(5,663)	(134)	(50)	(22,837)	- 63			- 63	
Sublotar -	4,400	4010	7,217	(104)	21,	17,400	00	0-			
Public Affairs	1,510	1,632	1,490	(122)	20	7,129		4		4	
Federal Government Affairs	1,491	1,463	1,564			3,495				2	
State Government Affairs	3,286	3,089	3,314		(28)	11,522					\$0.2 million unfavorable for timing of dues.
Subtotal - External Affairs	6,287	6,184	6,368	103	(81)	22,146	18	18		18	
Purdue Pharma Fund	592	481	392		200	1,922				-	
DEA Compliance	20	103	156 Re	(83) dacted	(136)	362	-	1	1	1	~1
·			INV.	uduleu							
Executive Administration	1,883	1,843	1,600		283	7,133		7	7 1	6	
General Underspend ("Haircut")	-	(225)	-	225	-	(901)		•		-	
Subtotal - Executive Administration	1,883	1,618	1,600	265	283	6,232	6	7	1	6	
Depreciation and Occupancy	4,119	4,119	4,512		(000)	16,471				-	
Quality	1,942	2,247	1,792	(305)	150	8,757	30	34	4	31	\$0.3 million favorable due to \$0.1 million in salary and related expenses, \$0.1 million in staff extender/consulting, and \$0.1 million in product complaint processing.
Security	1,495	1,536	1,795	· · ·	· · ·	5,897				15	
Corporate Compliance	1,010	1,051	938	()		3,606					
Business Development	767	928	716	()		3,442		7		7	\$0.2 million favorable for timing of consulting.
Employee Benefits	1,885	(79)	2,190	1,964	(305)	(1,447)	-			-	\$2.0 million unfavorable is due to (1) \$1.2 million unfavorable for the recent change to the pension budgeted in the President's Reserve due to confidentiality; (2) \$0.5 million for timing of 401k and (3) \$0.1 million timing of Supplemental savings payout.
Fleet	(280)	22	(319)	(302)	39	-	-			-	\$0.3 million favorable due to disposals.
Subtotal - Other	10,938	9,824	11,624		(686)	36,726	61	68	3 7	64	
Total General and Administrative	\$ 42,913	\$ 42,591	\$ 43,003	\$ 322	\$ (90)	\$ 160,426	359	382	23	368	

Legal Fees Summary

Redacted

Research and Development

Expressed in 000's

Expressed in 000's	Ма	rch Year-to-Da	te	2013 YTD Ac	tual versus		
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	Comments
Clinical Program	\$ 33,612	\$ 55,673	\$ 25,586	\$ (22,061)	\$ 8,026	\$ 191,025	 \$22.1 million underspend due primarily to: ONU underspend \$11.6 million due to enrollment delays in the pain+OIC studies. BUP underspend \$8.5 million due to higher strength studies being cancelled. VND underspend \$1.8 million due to site start-up and enrollment delays in the Phase 2 study.
Non-Clinical	9,696	12,520	14,036	(2,824)	(4,340)	50,134	\$2.8 million of underspend is due to timing of outsourcing in TRPV1 (\$1.2 million), BUP (\$0.8 million), and HYD (\$0.7 million).
Medical Research	7,932	8,476	5,671	(544)	2,261	33,455	\$0.5 million favorability due to timing of software and R&D consulting.
Discovery Research	5,384	6,037	5,001	(653)	383	24,522	\$0.7 million of underspend relates to timing of outsourcing related to exploratory projects.
Health Policy	4,655	4,310	5,233	345	(578)	16,502	\$0.3 million unfavorable due to timing of medical education grants and library subscriptions vs. budget phasing.
Risk Management	3,375	4,037	2,261	(662)	1,114	16,246	\$0.7 million of underspend due to timing of studies & classwide REMS spend vs. budget.
Drug Safety	2,278	2,686	2,764	(408)	(486)	11,122	\$0.4 million underspend due to lower adverse event processing costs and \$0.1 million favorable in people costs.
Regulatory	3,052	3,752	2,834	(700)	218	15,423	\$0.7 million of underspend driven by timing of spend on FDA Advisory Committee of \$0.6 million.
Tech Transfer	1,128	1,943	979	(815)	149	8,075	\$0.8 million of underspend is primarily due to fewer ORF batches needed, and timing of OCI, HYD, and TRPV1 batches. Reduced ORF batches were related to manufacturing process assessment and not for clinical use. Batches related to I-bar reduction was to reduce the risk of melting material during the manufacturing process, and batches related to DOE matrix was originally designed to provide a more effective process to validate a combination of PEOs and API materials.We anticipate savings of \$0.5 million related to the ORF reduction.
Medical Affairs	480	1,001	97	(521)	383	4,142	\$0.5 million favorability due to underspend relating to Investigator Initiated Studies.
Shionogi Collaboration	1,498	1,062	1,054	436	444	4,249	\$0.4 million unfavorable variance relates to phasing of the collaboration budget.
R&D Innovation	499	1,258	7	(759)	492	5,310	\$0.8 million favorability due to timing of consulting spend related to exploratory projects.
Health Outcomes	842	1,326	-	(484)	842	5,654	\$0.5 million favorability due to underspend in consulting.
Project Management	1,389	1,392	950	(3)	439	5,1488	8
Outsource Management	333	391	433	(58)	(100)	1,488	
Stamford Occupancy and Depreciatior	2,671	2,671	2,353	-	318	10,678	
Cranbury Occupancy	(28)	(35)	(250)	7	222	-	
Underspend Estimate	-	(6,350)	-	6,350	-	(25,826)	
Total Research and Development	\$ 78,796	\$ 102,150	\$ 69,009	\$ (23,354)	\$ 9,787	\$ 377,347	

Other US

Expressed in 000's

	March Year-to-Date 2013 \		2013 YTD Act	ual versus			
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	Comments
Other Income (Expense):							
Purdue Pharma Tech	\$ 552	\$ 421	\$ 697	\$ 131	\$ (145)	\$ 1,683	Purdue Pharma Tech (PP Tech) provides EHS, security and other services to Purdue at cost plus markup. PP Tech is consolidated in these financials - its margin is shown here.
Norwell rent income (Totowa)	188	188	237	-	(49)	750	
Purchase discounts	99	175	138	(76)	(39)	700	
Reversal of use tax	-	-	307	-	(307)	-	Sales and use taxes are recorded automatically when invoices are processed. When tax should not have been charged the credit is captured here after review by the tax department.
Amortization expense - Dilaudid	(621)	(622)	(621)	1	-	(2,486)	Balance represents amortization of marketing rights of Dilaudid acquired in 2007 and 2008 for approximately \$100 million which is being amortized over its estimated useful life of 40 years.
President's reserve	-	(1,475)	-	1,475	-	(5,900)	
Trust expenses	(36)	(25)	(105)	(11)	69	(100)	All remaining settlements have been paid out from the Qualified Settlement Trust (QST). The balance of the QST is expected to be returned to Purdue after clearing probate court in 2013. Administrative costs are expected to be incurred in 2013 to close the fund.
Depreciation - Norwell & Other	(53)	(55)	(52)	2	(1)	(220)	Primarily represents depreciation on Norwell.
Depreciation savings	-	250	-	(250)	-	1,000	Budget expected favorability (underspend) here.
Miscellaneous	137	(79)	42	216	95	(366)	
Net Other Income (Expense)	\$ 266	\$ (1,222)	\$ 643	\$ 1,488	\$ (377)	\$ (4,939)	

Headcount Summary

	March 2013 Actual	<u>2013 Budget</u>	Variance to Budget	2012 Actual
G&A	359	382	23	368
R&D	339	360	21	334
Marketing / Sales Support	79	87	8	77
Field Sales	653	673	20	625
Total S&P	732	760	28	702
Totowa	18	18	-	18
Supply Chain Operations	57	60	3	57
Wilson	192	201	9	187
Total Technical Operations	267	279	12	262
President's Reserve	-	3	3	-
Total Headcount	1,697	1,784	87	1,666

To:	John Stewart
From:	Ed Mahony
CC:	
	Jon Lowne, Executive Committee
Date:	April 10, 2013
Subject:	Year to date March 2013 financial results

Attached are the March year to date 2013 Purdue financial statements. Actual results are compared to the 2013 budget and 2012 actual results.

NET SALES

PURDUE

Net Sales for the three months ending March were \$461 million --- \$47 million lower than the same period last year and \$115 million under budget. The reasons for the under budget sales performance are discussed below.

OxyContin

OxyContin net sales for the three months ending March total \$408 million --- \$113 million below budget and \$58 million lower than the same period last year. The variance vs. budget is due to:

- i. OxyContin demand as reported by IMS -- is running about 3.8%, or \$20 million, behind budget.
 - i. OxyContin prescriptions as reported by IMS -- continue to be about 0.9% ahead of budget.
 - ii. OxyContin mix among strengths and the tablets per prescription are both unfavorable to budget – combined impact on demand is unfavorable 4.5% vs. budget.
- ii. OxyContin net sales are about \$4 million unfavorable to budget due to higher patient savings card redemptions
- iii. OxyContin wholesaler inventory as reported by the wholesalers and converted to net sales value, is running \$86 million below budget. The variance is due to:
 - i. Typical, but unpredictable, fluctuations in trade inventory which tend to even out over time.
 - ii. Specifically, wholesaler inventory decreased from 1.3 months-on-hand at the end of 2012 to 0.8 months-on-hand at the end of March.
 - iii. Two wholesalers, McKesson and Cardinal, account for 75% of the inventory reduction.
- iv. Other noteworthy factors include:
 - i. OxyContin primary sales calls are below budget in the first quarter. This is due to vacant territories realignment which led to lower productivity for the first few months and slower implementation of the plan to have OxyContin in the primary position on 50% of all sales calls. As we start the second quarter, the sales force is much closer to both budgeted headcount and the 50% OxyContin primary position call target.
 - ii. At the end of 2012 OxyContin was removed from the United Healthcare AARP formulary. We expect that this could result in a \$50 million loss of OxyContin

demand in 2013. The Purdue team is working to improve coverage elsewhere to offset this loss. (Part of the lower demand described above is due to this loss.)

- iii. The 2013 budget assumed that Pfizer would launch Remoxy in late 2013. Based on recent press reports the Remoxy launch is not likely to happen this year. The impact on sales this year was expected to be about \$5 million favorable.
- iv. The remainder of 2013 OxyContin sales should benefit from an increase in sales calls vs. 2012 and the other items described above. The Purdue team is developing additional initiatives to try to ensure that OxyContin demand gets back to budget levels.
- v. Trade inventory levels are monitored to ensure that the trade has adequate inventory and excellent customer service. Some or all of the first quarter trade inventory reduction should reverse during the year.

<u>Butrans</u>

Butrans net sales for the three months ending March were \$23 million --- \$3.6 million below budget but \$5.4 million above the same period last year. While demand as reported by IMS is in line with budget and 21.3% above the same period last year, wholesaler inventory is \$2.7 million lower than budget.

Intermezzo

Intermezzo net sales for the three months ending March were \$2.6 million ---\$2.3 million or 47% below budget.

- a. In the most recent week prescriptions were about 50% below budget.
- b. Year to date patient co-pay savings card redemptions are running at about 10% of sales vs. 5% of sales in the budget. This is due to higher than anticipated patient copays.
- c. As a result of this lower than expected demand management is evaluating options for the remainder of the year.

Operating expenses

Total operating expenses were \$225.1 million:

	Year to date March			Variance 201						
(million)	Actual	Budget	Prior year	2013 Budget	2012 Actual	2013	3 Budget			
	\$ 42.9	<u>\$ 42.6</u>	\$ 43.0	\$ 0.3	<u>\$ (0.1)</u>	<u> </u>	159.1			
	Redacted									
R&D	78.8	102.2	69.0	(23.4)	9.8		377.3			
R&D Other - Milestones and Alliances	1.0	1.7	0.1	(0.7)	0.9		6.7			
S&P	81.7	75.8	68.3	5.9	13.4		312.6			
New Health Care Reform Pharma Fee	8.0	8.0	7.5	-	0.5		31.8			
Other - US	(0.3)	1.2	(0.6)	(1.5)	0.3		4.0			
Total	\$ 225.1	\$ 246.0	\$ 200.8	\$ (20.9)	\$ 24.3	\$	942.0			

1. R&D spend through December 31, 2012 was \$23.4 million under budget – detail by project follows:

	2013 Year to	o date March		
(million)	Actual	Budget	Variance	2013 Budget
Oxycodone Nalaxone	\$ 19.7 \$	31.0	\$ (11.3)	\$ 119.6
Hydrocodone QD TR	17.5	18.2	(0.7)	63.8
Butrans	5	16.3	(11.3)	50.2
OxyContin (primarily pediatric)	6	9.2	(3.2)	31.6
Oxycodone IR TR	2.5	3.2	(0.7)	13.9
TRPV 1 (Purdue)	2.7	6.5	(3.8)	26.8
ORL 1	0.5	0.6	(0.1)	0.5
Discovery Projects	4.9	6.4	(1.5)	24.5
Market Support Projects	20.1	17.3	2.8	72.1
Finance Underspend Estimate		(6.4)	6.4	(25.7)
Total	\$ 78.9 \$	102.3	\$ (23.4)	\$ 377.3

Oxycodone Naloxone

March year to date spend is \$11.3 million below budget due to slower than expected enrollment in the two pain plus OIC efficacy studies. Protocol changes are under review to reduce the sample size as well as increase the recruitment rate. Filing date of pain + OIC sNDA currently estimated at Q4 2015. Filing of the pain only indication is on track for September 2013.

Butrans

March year to date spend is \$11.2 million below budget primarily due to a decision not to proceed with the higher strength efficacy and long term safety studies, which will result in full year savings of approximately \$16 million. Alternative and less costly strategies to pursue the higher strengths are currently under review.

OxyContin (primarily pediatric)

March year to date spend is \$3.3 million below budget driven by favorability in pediatric studies, tech transfer and risk management. OTR 3001 Safety Study has a current enrollment of 90 patients with a target of 154 patients and is expected to complete enrollment in 2014.

TRPV1 Lead (Purdue)

March year to date spend is \$3.8 million below budget driven by favorability in clinical and nonclinical spend which is expected to reverse in coming months.

<u>S&P</u>

S&P spend through March 31, 2013 was \$81.7 million, which is \$5.9 million higher than budget due to phasing and \$13.4 million higher than prior year primarily due to Intermezzo direct to consumer advertising and promotional spend (\$18.8 million).

Other

1. <u>Ex. US Expenses</u> – Year to date expense was \$50.3 million which was higher than budget by \$18.4 million primarily due to higher than expected ex-US funding (Korea and Singapore).

Pre-tax earnings

Full year pre-tax earnings of \$117.6 million are:

- a. \$103.2 million lower than budget primarily due to lower gross profit (\$100.7 million) on lower sales offset by lower operating expenses (\$20.8 million) and higher ex-US expenses (\$21.4 million).
- b. \$136.0 million lower than 2012 primarily due to lower gross profit (\$47.3 million) on lower sales, higher operating expenses primarily S&P and R&D (\$24.4 million), higher ex-US expenses (\$51.9 million) and lower ex-US royalty income (\$11.8 million).

Non-Tax Distributions

Partner non-tax distributions of \$121.4 million were made in the first week of April.

Working Capital Highlights

Cash and Short Term Investments

At the end of March, unrestricted cash and short term investments totaled \$889 million --- which is \$128 million lower than budget. This lower than budget cash balance is due to sales being lower than budget. In the next two months, tax distributions and non-tax distributions will reduce this balance. The year end 2013 budget is \$600 million in unrestricted cash.

Accounts Receivable

- 1. The rolling 3 month average days sales outstanding ("DSO") was 34.6 days at March 31, 2013 which is 0.4 days lower than our target of 35 days, and 0.6 days higher than February. The month to month DSO can fluctuate according to timing of sales and the resultant due dates. Invoice collections remain strong at 99.9 % within 10 days of the due date. There were no bad debt write-offs in the first quarter of 2013.
- 2. Open deductions totaled \$472,251 at March 31, 2013 or .002% of the total receivables.
- 3. In all respects, we believe the quality of accounts receivables is excellent. We continue to watch Rite Aid (balance at March 31st of \$513,590) and HD Smith (balance at March 31st of \$3,040,400) closely as both are posting disappointing financial results. Rite Aid's short term liquidity remains good and HD Smith is working to get additional financing.

Accounts Payable

- 1. Payables at March 31, 2013 totaled \$33.3 million versus \$54.9 million at February 28, 2013. Substantial quarterly rebates entered in February and paid in March accounted for the decrease.
- 2. The December 31, 2012 rebates Day's Payable Outstanding ("DPO") was 52.73 vs. 51.58 days at June 30, 2012 a 1.15 day increase. The DPO for all other payments was 38.84 days at December 31, 2012 vs. 40.13 days at June 30, 2012 a decrease of 1.29 days. Fluctuations in the DPO are due to the mix of payment types. This is measured semi-annually.
- 3. Early payment discounts of \$116,726 or 97.4% of those available were earned during the first quarter of 2013.

Inventory levels

1. As of March, Purdue is carrying \$68.8 million in inventory net of reserves. This balance has increased over prior year-end and March 2012 by \$18.1 million and \$14.6 million respectively. The primary drivers are as follows:

Versus Y/E 2012 (increase of \$18.1 million)

- a. Higher Oxycodone API (\$12.1 million) driven by timing of purchases due to beginning of the year quota approval.
- b. Higher OxyContin finished goods (\$5.3 million) as compared to year-end factory shutdown levels.

Versus March 2012 (increase of \$14.6 million)

- c. Higher Oxycodone API (\$11.2 million) driven by timing of purchases due to timing of quota approval in 2013 being more favorable than 2012.
- d. Higher OxyContin finished goods (\$4.0 million) primarily driven by timing of production.
- 2. OxyContin/Oxycodone is \$38.8 million of the \$68.8 million total inventory. Details are provided in the table below:

	Ma	r-13	Mar-12	Y/E 2012	
Oxycodone	kg	million \$'s	million \$'s	million \$'s	
Raw	6,111	\$19.7	\$8.5	\$7.6	
WIP	1,208	\$3.9	\$3.7	\$2.1	
Bulk	630	\$2.0	\$3.1	\$4.4	
FG	4,076	\$13.2	\$8.9	\$9.0	
Total Oxycodone	12,024	\$38.8	\$24.2	\$23.1	

3. At the end March, the average MOH inventory level for OxyContin finished goods is ~ 2.5 months (based on projected sales). Details are as follows:

 $\begin{array}{r} \underline{\text{OxyContin - Months on Hand Inventory}}_{(100 \text{ count bottles only})} \\ \underline{10mg} \ \underline{15mg} \ \underline{20mg} \ \underline{30mg} \ \underline{40mg} \ \underline{60mg} \ \underline{80mg} \\ \underline{1.7} \ \underline{2.3} \ \underline{2.6} \ \underline{1.5} \ \underline{3.5} \ \underline{2.6} \ \underline{2.8} \end{array}$

4. The current months on hand of 2.5 is higher than 2012 year-end of 2.1, but is in line with the 2013 target.

Trade inventory

During 2011 and 2012, OxyContin trade inventory was between 70 and 78.5 days demand – a normal level. Over the last six months, there has been a steady decline in the amount of inventory held:

OxyContin inventory at the trade is down to approximately 58 days:

\$ millions	12/31/2010	12/31/11	6/30/12	12/31/12	3/31/2013
Wholesaler	195.7	224.6	208.4	296.4	189.4
Pharmacy	438.1	347.0	337.9	270.0	262.9
Hospital/Other	3.3	5.0	4.0	4.5	5.4
Total \$	637.1	576.6	550.3	571.0	457.7
Total Days	75.6	72.6	78.5	72.5	58.2

Butrans inventory at the trade is down to approximately 55 days:

\$ millions	12/31/11	6/30/12	12/31/12	3/31/2013
Wholesaler	7.0	7.7	14.3	12.1
Pharmacy	10.8	10.7	6.6	8.5
Hospital/Other	0.1	0.5	0.1	0.1
Total \$	17.9	18.9	21.0	20.7
Total Days	117.2	72.1	62.0	54.7

Intermezzo inventory at the trade is 10.0 million - a return reserve of 9.0 million has been established based on current Rx demand and inventory shelf life expiration. After the return reserve, trade inventory is approximately 30 days of current levels of demand.

\$ millions	6/30/12	9/30/12	12/31/12	3/31/2013
Wholesaler	7.9	5.8	5.4	3.7
Pharmacy	4.9	4.8	4.6	6.7
Hospital/Other	0	0	0	0
Total \$	12.8	10.6	10.0	10.4

<u>Headcount</u>

At the end of March, Purdue's headcount was 1,697 versus the budget of 1,784. The variance of 87 includes 3 positions on budget hold, 9 positions that have offers outstanding, 46 positions that are actively being recruited, and 29 positions that have yet to commence active recruiting.

<u>Infinity</u>

The carrying value of the Infinity shares at 12/31/12 was \$189.5 million based on a closing share price of \$35.00 per share. The closing price on March 31, 2013 was \$48.47 per share and at the end of March the balance sheet reflects an investment value of \$262.5 million. These shares were distributed in early April at the carrying value of \$40.00 per share.





Attachments: Financial Statements 03.31.2013 v2.xlsm; March 2013 Financial Statement Cover Memo Final.docx

Colleagues,

Attached for your information are the Purdue March 2013 financial statements.

We are happy to supply a hard copy upon request.

Ed

Purdue U.S. Financial Statements March 2013

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Purdue US - Financial Reporting Scorecard

Expressed in 000's

	Ma	rch Year-to-Date	9	2013 YTD Act	tual versus	Full Year		
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	2012 Actual	
Net Revenues	\$ 461,420	\$ 575,815	\$ 508,021	-24.8%	-10.1%	\$ 2,410,348	\$ 2,200,922	
Operating Profit Margin	\$ 161,222	\$ 243,216	\$ 233,214	-50.9%	-44.7%	\$ 1,124,604	\$ 992,750	
EBITDA	\$ 125,572	\$ 228,788	\$ 258,046	-82.2%	-105.5%	\$ 1,066,878	\$ 1,038,561	
Net Profit Before Tax	\$ 117,595	\$ 220,796	\$ 253,569	-87.8%	-115.6%	\$ 1,034,912	\$ 1,010,856	
Owner's Equity	\$ 849,181	\$ 944,536	\$ 743,003	-11.2%	12.5%	\$ 705,232	\$ 671,725	
Non-tax Distributions (1)	\$ 3,669	\$ 543	\$ 543	85.2%	85.2%	\$ 538,100	\$ 471,643	
Days Sales Outstanding	33.2	35.0	33.6	on target	on target	35.0	33.2	
Accounts Receivable Outstanding > 90 Days Past Due	< 1%	< 1%	< 1%	on target	on target	< 1%	< 1%	
Capital Spending	\$ 6,933	\$ 8,750	\$ 3,461	-26.2%	50.1%	\$ 35,000	\$ 30,467	
Unrestricted Cash on Hand	\$ 838,013	\$ 716,300	\$ 793,671	14.5%	5.3%	\$ 600,000	\$ 755,593	
Available Liquidity	\$ 838,013	\$ 716,300	\$ 793,671	14.5%	5.3%	\$ 600,000	\$ 755,593	
Available Liquidity - Average Months Sales	5.4	3.7	4.7	+1.7 months	+0.8 months	3.0	4.1	
Headcount	1,697	1,710	1,645	+1 head	+52 heads	1,784	1,666	

(1) March YTD Non-tax distributions represent distributions to shareholders for reinvestment in Thailand (\$2.9 million) and Japan (\$0.2 million), and \$0.5 million of Norwell annual fixed equity distributions. The Q1 partner distribution was paid out in April 2013 which is in line with the timing of the budget.

PURDUE US - Profit and Loss Statement

Period Ended March 31, 2013 Expressed in 000's

Expressed in 000's			March Yea	ar-to-Date			2013 YTD Ac	tual versus		Full Y	⁄ear	
	2013 YTD Actual	% Sales	2013 YTD Budget	% Sales	2012 YTD Actual	% Sales	2013 YTD Budget	2012 YTD Actual	2013 Budget	% Sales	2012 Actual	% Sales
GROSS BRANDED PRODUCT SALES	\$ 619,975		\$ 773,422		\$ 674,038		\$ (153,447)	\$ (54,063)	\$ 3,228,472		\$ 3,004,905	
Fee for Service	(13,374)	2.2%	(15,664)	2.0%(2)	(17,035)	2.5%	2,290	3,661	(65,338)	2.0%	(69,313)	2.3%
Discounts and Allowances	(10,715)	1.7%	(17,051)	2.2%(3)	(812)	0.1%	6,336	(9,903)	(88,198)	2.7%	(134,032)	4.5%
Patient Savings Card Discount	(11,841)	1.9%	(7,859)	1.0%	(4,615)	0.7%	(3,982)	(7,226)	(34,537)	1.1%	(25,104)	0.8%
Rebates on Branded Sales	(109,517)	17.7%	(141,365)	18.3%(4)	(126,544)	18.8%	31,848	17,027	(566,117)	17.5%	(517,606)	17.2%
Proposed Regulation Adjustment for Medicaid Rebates (1)	(13,856)	2.2%	(16,081)	2.1%	(17,553)	2.6%	2,225	3,697	(65,584)	2.0%	(60,383)	2.0%
Other	748		413		542		335	206	1,651		2,455	
NET REVENUES	461,420		575,815		508,021		(114,395)	(46,601)	2,410,348		2,200,922	
Cost of Goods Sold	(32,281)	5.2%	(39,534)	5.1%	(32,685)	4.8%	7,253	404	(162,211)	5.0%	(148,475)	4.9%
Royalty Expense	(29,673)	4.8%	(36,617)	4.7%	(28,503)		6,944	(1,170)	(131,575)		(120,268)	
Shipping and Warehousing	(2,768)	0.4%	(2,819)	0.4%	(2,865)	0.4%	51	97	(10,807)	0.3%	(11,814)	0.4%
TOTAL COST OF GOODS SOLD	(64,722))	(78,970)		(64,053)		14,248	(669)	(304,592)		(280,557)	
GROSS PROFIT	396,698		496,845		443,968		(100,147)	(47,270)	2,105,756		1,920,365	
General and Administrative (incl Legal Dept, excl Legal Fees)	(42,913)	9.3%	(42,591)	7.4%	(43,003)	8.5%	(322)	90	(160,426)	5.0%	(154,259)	7.0%
Legal Fees	(12,959)		(14,528)	2.5%	(13,472)	2.7%	1,569	513	(50,975)	1.6%	(61,253)	2.8%
Research and Development	(78,796)		(102,150)	17.7%	(69,009)	13.6%	23,354	(9,787)	(377,347)		(312,513)	14.2%
Research and Development Other - Milestones and Alliances	(1,046)		(1,673)		(134)		627	(912)	(6,692)		(2,284)	
Sales and Promotion	(81,697)		(75,809)	13.2%	(68,254)	13.4%	(5,888)	(13,443)	(309,913)	9.6%	(303,110)	13.8%
Health Care Reform Fee	(7,950)		(7,950)	1.4%	(7,500)	1.5%		(450)	(31,800)	1.0%	(31,251)	1.4%
Other US	266		(1,222)		643		1.488	(377)	(4,939)		(17,933)	
OPERATING EXPENSES	(225,095)	ļ	(245,923)		(200,729)		20,828	(24,366)	(942,092)		(882,603)	
OPERATING MARGIN BEFORE INCENTIVES AND SETTLEMEN	171,603		250,922		243,239		(79,319)	(71,636)	1,163,664		1,037,762	
Incentive Bonus	(10,501)	2.3%	(10,504)	1.8%	(10,121)	2.0%	3	(380)	(42,618)	1.3%	(34,285)	1.6%
Insurance Income	120		2,798		(99)		(2,678)	219	3,558		3,520	
Settlement Expense	-		-		195		-	(195)	-		(14,247)	
TOTAL INCENTIVES AND SETTLEMENTS	(10,381)		(7,706)		(10,025)		(2,675)	(356)	(39,060)		(45,012)	
OPERATING PROFIT MARGIN	161,222	34.9%	243,216	42.2%	233,214	45.9%	(81,994)	(71,992)	1,124,604	-34.8%	992,750	45.1%
Royalty Income - ex US	10,157		10,173	(5)	21,943		(16)	(11,786)	40,692		83,961	
Ex US Expenses	(53,311)		(31,897)	. ,	(1,363)		(21,414)	(51,948)	(127,600)		(65,063)	
One Time Charges / Other Items	(547)		(739)		(560)		192	13	(2,956)		(2,146)	
Interest Income (Expense), net	74		43		335		31	(261)	172		1,354	
TOTAL OTHER ITEMS	(43,627)		(22,420)		20,355		(21,207)	(63,982)	(89,692)		18,106	
PROFIT BEFORE TAX	117,595		220,796		253,569		(103,201)	(135,974)	1,034,912		1,010,856	
Tax Provision for Corporations	(305)				(258)		(305)	(47)	(4,674)		(2,548)	
PROFIT AFTER TAX	\$ 117,290	18.9%	\$ 220,796	28.5%	\$ 253,311	37.6%	\$ (103,506)	\$ (136,021)	\$ 1,030,238	31.9%	\$ 1,008,308	33.6%
									· · · · · · · · · · · · · · · · · · ·			

(1) The Proposed Rule was issued in Q1 2012, which when finalized could result in a higher rebate rate on the new formulation of OxyContin. The impact on 2011 and 2010 was fully accrued in December 2011. To better reflect the economics of our earnings we have re-allocated the adjustment between all periods in 2010 and 2011 to show the impact of the higher rebates as if we had started accruing at the higher rate when the new formulation of OxyContin was launched. Because of these restatements net sales reports and P&L statements will not tie to previously issued reports.

(2) YTD Fee for Service ratio is over budget because 2013 actual includes \$0.7 million expense related to 2012.

(3) Discounts and Allowances as a % of sales is below budget due to a favorable FFS price increase adjustment of \$2.3 million.

(4) Rebates as a % of sales is below budget due to a larger than budgeted decrease in trade inventory accruals.

(5) Decrease from prior year is due to a lower royalty rate at the end of 2012 upon patent expiration.

PURDUE US - Profit and Loss Statement Ratios

			ACTUA	L			BUDGET	
	2007	2008	2009	2010	2011	2012	2013	
GROSS BRANDED PRODUCT SALES	100%	100%	100%	100%	100%	100%	100%	
Fee for Service	-2.1%	-1.5%	-2.2%	-2.5%	-2.5%	-2.3%	-2.0%	
Discounts and Allowances	-3.5%	-3.1%	-2.2%	-1.6%	-1.9%	-4.5%(1)	-2.7%	
Patient Savings Card Discount	0.0%	-0.5%	-0.6%	-0.5%	-0.5%	-0.8%	-1.1%	
Rebates on Branded Sales	-12.4%	-13.4%	-15.1%	-19.9%	-18.4%	-17.2%	-17.5%	
Proposed Regulation Adjustment for Medicaid Rebates	0.0%	0.0%	0.0%	-1.3%	-2.3%	-2.0%	-2.0%	
Other	8.2%(2)	0.9%	1.5%	1.2%	0.4%	0.1%	0.1%	Income statement li
IET REVENUES	82.0%	81.5%	79.9%	74.3%	74.4%	73.2%	74.6% >	 items as a percent of g sales
Cost of Goods Sold	-8.5% (3)	-5,9%	-5.6%	-5.2%	-5.6%	-4.9%	-5.0%	sales
Royalty Expense	-0.4%	-0.1%	-0.4%	-2.3%(4)	-3.9%	-4.0%	-4.1%	
Shipping and Warehousing	-0.9%	-0.5%	-0.5%	-0.5%	-0.4%	-0.4%	-0.3%	
OTAL COST OF GOODS SOLD	-9.8%	-6.5%	-6.4%	-7.9%	-9.9%	-9.3%	-9.4%	
ROSS PROFIT	72.2%	75.0%	73.5%	66.3%	64.5%	63.8%	65.2 <u>%</u>	
General and Administrative (incl Legal Dept, excl Legal Fees)	-11.7%	-6.0%	-5.4%	-5.9%	-6.6%	-7.0%	-6.7%	
Research and Development	-11.0%	-5.8%	-5.5%	-7.1%	-12.1%	-14.2%	-15.7%	
Research and Development Other - Milestones and Alliances	-0.5%	-0.4%	-2.5%	-0.4%	0.0%	-0.1%	-0.3%	
Sales and Promotion	-11.9%	-6.5%	-6.5%	-8.4%	-10.3%	-13.8%	-12.9%	
Health Care Reform Fee	0.0%	0.0%	0.0%	0.0%	-1.2%	-1.4%	-1.3%	
Other US	-0.7%	-0.7%	-0.4%	0.7%	-0.1%	-0.8%	-0.2%	
PERATING EXPENSES	-42.4%	-23.1%	-23.1%	-23.3%	-33.0%	-40.1%	-39.1%	
PERATING MARGIN BEFORE INCENTIVES AND SETTLEMENTS	29.8%	51.9%	50.4%	43.1%	53.8%	47.2%	48.3%	
Incentive Bonus	-4.3%	-1.5%	-1.4%	-1.7%	-1.5%	-1.6%	-1.8%	Income statement li
Insurance Income	3.5%	0.6%	0.4%	0.7%	1.4%	0.2%	0.1% >	 items as a percent of
Settlement Expense	-0.2%	-2.2%	-1.7%	-0.8%	-0.3%	-0.6%	0.0%	sales
OTAL INCENTIVES AND SETTLEMENTS	-1.0%	-3.1%	-2.7%	-1.7%	-0.4%	-2.0%	-1.6%	
PERATING PROFIT MARGIN	28.8%	48.8%	47.8%	41.3%	53.4%	45.1%	46.7%	
Royalty Income - ex US	6.6%	3.4%	3.2%	3.7%	4.1%	3.8%	1.7%	
Ex US Expenses	-0.7%	-6.0%	-5.1%	-5.7%	-5.8%	-3.0%	-5.3%	
One Time Charges / Other Items	-0.2%	-0.1%	0.0%	-1.1%	-0.1%	-0.1%	-0.1%	
Interest Income (Expense), net	3.4%	0.7%	0.0%	0.0%	0.0%	0.1%	0.0%	
OTAL OTHER ITEMS	9.1%	-2.0%	-1.8%	-3.1%	-1.8%	0.8%	-3.7%	
ROFIT BEFORE TAX	37.9%	46.9%	45.9%	38.2%	51.6%	45.9%	42.9%	

(1) 2012 Discounts and Allowances ratio is higher than history due to an increase in OxyContin return reserves.

(2) 2007 Other ratio is higher than history due to the termination of the OxyContin AG distribution agreement during 2007.

(3) 2007 Cost of Goods Sold was higher due to a higher sales mix of lower margin products.

(4) Starting mid 2010 royalties on the new OxyContin formula became due.

PURDUE US - Balance Sheet

Expressed in 000's

<u></u>	Footnotes	March 31, 2013 Actual	December 31, 2013 Budget	December 31, 2012 Actual
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents		\$ 838,013	\$ 600,000	\$ 755,593
Accounts receivable	(1)	143,063	150,613	187,137
Due from associated companies	(2)	19,500	13,673	31,819
Other receivables	(3)	9,030	8,350	2,957
Inventories	(4)	68,773	42,881	50,631
Prepaid expenses and other assets	(5)	17,187	28,670	22,144
Restricted cash - current	(6)	23,904	-	23,927
TOTAL CURRENT ASSETS		1,119,470	844,187	1,074,208
Property and equipment, net	(7)	150,075	163,447	149,483
Investments in associated companies	(8)	26,857	14,936	7,871
Due from associated companies		3,000	3,250	3,000
Restricted cash - long term	(6)	17,206	21,700	17,205
Goodwill		23,396	23,396	23,396
Product rights, trademarks and other intangibles, net	(9)	171,539	165,982	173,249
Other assets	(10)	22,214	21,247	22,523
Investment in Infinity Common Stock	(11)	262,511	138,772	189,545
Deferred income taxes		19,788	17,425	19,788
TOTAL ASSETS		\$ 1,816,056	\$ 1,414,342	\$ 1,680,268
LIABILITIES AND EQUITY				
CURRENT LIABILITIES				
Accounts payable		67,134	94,100	71,181
Accrued expenses and taxes payable	(12)	641,736	360,628	694,721
Due to associated companies		22,093	13,000	12,392
TOTAL CURRENT LIABILITIES		730,963	467,728	778,294
Other liabilities		235,912	241,382	230,249
TOTAL LIABILITIES		966,875	709,110	1,008,543
EQUITY				
Capital stock - common		9	9	9
Additional paid in capital		1,982	1,982	1,982
Subscription receivable		(999)	(999)	(999)
Accumulated other comprehensive income		(139,935)	(128,436)	(139,935)
Unrealized gain on Infinity stock	(13)	170,430	60,232	97,469
Retained earnings and partners' capital		817,694	772,444	713,199
TOTAL EQUITY	(14)	849,181	705,232	671,725
TOTAL LIABILITIES AND EQUITY		\$ 1,816,056	\$ 1,414,342	\$ 1,680,268

PURDUE US - Balance Sheet Footnotes

Expressed in 000's

(1) Accounts receivable is \$44.1 million lower than prior year end primarily due to decrease in trade receivables of \$50.3 million as a result of lower March sales as compared to December.

(2) Decrease from prior year end is primarily due to a lower receivable from Rhodes due to timing (\$11.2 million).

(3) Increase from prior year end of \$5.8 million in other receivables balance is primarily due to increase in interest receivable from European start-ups due to the timing of the prior year payment being received before quarter end (\$5.2 million) and decrease in net amount receivable from Express Scripts related to IPAP program (\$2.5 million).

(4) Increase from prior year end of \$18.2 million in inventory balance is due to higher Oxycodone API (\$12.1 million) driven by timing of purchases due to delay in quota approval, coupled with lower year end levels due to factory shutdown, and higher OxyContin finished goods (\$5.3 million) as compared to year end factory shutdown levels.

(5) The balance in the prepaids fluctuates according to payment patterns on major contracts, Larger items include: prepaid software (\$3.2 million), prepaid clinical outsourcing (\$2.8 million), and prepaid FDA user fees (\$1.3 million) and \$3.3 million in prepaid S&P.

(6) All remaining settlements have been paid out from the Qualified Settlement Trust (QST). As of March 31, the entire balance of \$23.9 million of the QST is classified as current reflecting the fact that the balance of the QST is expected to be returned to Purdue in 2013. Long term restricted cash relates to cash collateralized insurance letters of credit.

(7) Change in Property and equipment is as follows

Balance @ 01/01/13	149,483
Capital expenditures	6,933
Depreciation	(6,341)
Balance @ 03/31/13	150,075

(8) Investments represent cash investments net of losses in Lucien, Germany and Japan.

Balance @ 01/01/13	7,871
Cash in∨estments in Lucien & Japan, net	47,792
Equity losses in Lucien & Japan	(47,792)
100% of Germany losses	(1,102)
Cash investment in Germany	20,088
Balance @ 03/31/13	26,857
(9)The balance as of March 31, 2013 consists of:	

Comparison Comparison</t

(10) Other assets balance of \$22.2 million includes the payments made by Purdue (covering UBS free rent related to floors 2-8, commission and closing costs) to OSR in prior years (\$12.9 million) which are being amortized over the lease term of floors 9 and 10 and a \$6 million lease deposit paid to OSR to be returned in 2016.

(11) Represents investment in shares of Infinity common stock at the fair value of \$48 per share as of March 31, 2013. Any change in the share price subsequent to the acquisition date is recorded as an unrealized gain/loss in shareholders equity until it is realized (see note 13

(12) Accrued expenses and taxes payable of \$641.5 million includes <u>\$198.0 million in accrued rebates</u>, <u>\$315.2</u> million in accrued Medicaid and Medicaid Part D (\$183.1 million relating to the proposed CMS rule), <u>Redacted</u>, and \$21.0 million in salaries and bonuses. The decrease from year end of \$53.3 million is primarily due to decrease in HMO rebate accruals of \$25.3 million due to timing and decrease in wholesaler inventory rebates (\$26.0 million) due to decrease destimates of trade inventory.

(13) Represents unrealized gain on the investment in Infinity common stock (see note 11 above) based on an increase in the fair value of the stock subsequent to the acquisition date. Future changes in the stock price will result in an increase or decrease in the unrealized gain.

(14) Equity rollforward:	
Balance @ 01/01/13	671,725
Cash contributions	196
Cash distributions (tax and non-tax)	(12,991)
Unrealized gain on Infinity common stock	72,961
Net Income	117,290
Balance @ 03/31/13	849,181

PURDUE US - Statement of Cash Flows

Expressed in 000's

	March 31, 2013 Actual	December 31, 2013 Budget	December 31, 2012 Actual
Operating activities			
Net income	\$ 117,290	\$ 1,030,238	\$ 1,008,308
Adjustments to reconcile net income to net			
cash provided by operating activities:			
Depreciation and amortization	8,051	32,138	29,059
Impairment of intangible asset	-	-	20,000
Deferred income taxes	-	-	(2,600)
Loss on unconsolidated, associated companies	48,894	128,621	101,005
Loss on disposal of assets	-	-	27
Changes to working capital	(32,216)	(212,281)(1)	88,604
Long-term assets and liabilities	5,967	27,431	(2,012)
Total cash provided by operating activities	147,986	1,006,147	1,242,391
Investing activities			
Capital expenditures	(6,933)	(35,000)	(30,467)
Purchase of product marketing rights and other intangible		- · · · · · · ·	(29,982)
Restricted cash, net	22	22,472	17,337
Investments in associated companies, net	(67,880)	(134,605)	(89,089)
Investment in Infinity Common Stock		· · · · · · · · · · · · · · · · · · ·	(27,500)
Total cash used in investing activities	(74,791)	(147,133)	(159,701)
Financing activities			
Payments from associates, net	22,020	6,792	(2,703)
Capital contributions	196	-	-
Distributions to partners for required tax payments	(9,322)	(444,000)	(459,245)
Distributions to partners non-tax	(3,669)	(538,077)	(471,643)
Total cash used in financing activities	9,225	(975,285)	(933,591)
Increase in cash and cash equivalents	82,420	(116,271)	149,099
Cash and cash equivalents:			
Unrestricted cash at the beginning of the period	755,593	716,271	606,494
Unrestricted cash at the end of the period	\$ 838,013	<u> </u>	\$ 755,593

(1) Budget assumes payout of Medicaid rebates related to the CMS proposed rule of \$183 million.

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Sales Summary Gross to Net by Product

Expressed in 000's

	Ma	rch Year-to-Date	9	2013 YTD Act	ual versus	Full Year		
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	2012 Actual	
OxyContin								
Gross Sales	\$ 566,311	\$ 710,522	\$ 632,614	\$ (144,211)	\$ (66,303)	\$ 2,916,463	\$ 2,777,064	
Fee for Service	(12,490)	(14,605)	(16,377)	2,115	3,887	(59,887)	(65,876)	
Sales Discounts and Allowances	(12,367)	(15,516)	(5,262)	3,149	(7,105)	(72,658)	(116,425)	
Savings Cards Discounts	(9,703)	(5,639)	(2,779)	(4,064)	(6,924)	(22,813)	(18,330)	
Rebates	(109,658)	(137,585)	(124,611)	27,927	14,953	(547,871)	(509,597)	
Proposed Regulation Adjustment for Medicaid Rebates	(13,856)	(16,081)	(17,553)	2,225	3,697	(65,584)	(60,383)	
OxyContin Net Sales	408,237	521,096	466,032	(112,859)	(57,795)	2,147,650	2,006,453	
Butrans								
Gross Sales	\$ 29,130	\$ 33,466	\$ 21,686	\$ (4,336)	\$ 7,444	\$ 160,025	\$ 112,887	
Fee for Service	(647)	(725)	(561)	78	(86)	(3,432)	(2,693)	
Sales Discounts and Allowances	(759)	(872)	(78)	113	(681)	(6,826)	(13,726)	
Savings Cards Discounts	(1,811)	(1,911)	(1,836)	100	25	(8,574)	(6,198)	
Rebates	(2,776)	(3,189)	(1,458)	413	(1,318)	(14,341)	(6,139)	
Butrans Net Sales	23,137	26,769	17,753	(3,632)	5,384	126,852	84,131	
Intermezzo								
Gross Sales	\$ 3,163	\$ 5,597	\$ -	\$ (2,434)	\$ 3,163	\$ 57,622	\$ 16,556	
Fee for Service	(70)	(111)	-	41	(70)	(1,147)	(352)	
Sales Discounts and Allowances	(63)	(112)	-	49	(63)	(6,914)	(9,908)	
Savings Cards Discounts	(327)	(309)	-	(18)	(327)	(3,150)	(576)	
Rebates	(114)	(201)		87	(114)	(2,365)	(138)	
Intermezzo Net Sales	2,589	4,864	-	(2,275)	2,589	44,046	5,582	
Total for All Products								
Gross Sales	\$ 619,975	\$ 773,422	\$ 674,038	\$ (153,447)	\$ (54,063)	\$ 3,228,472	\$ 3,004,905	
Fee for Service	(13,374)	(15,664)	(17,035)	2,290	3,661	(65,338)	(69,313)	
Sales Discounts and Allowances	(10,715)	(17,051)	(812)	6,336	(9,903)	(88,198)	(134,032)	
Savings Cards Discounts	(11,841)	(7,859)	(4,615)	(3,982)	(7,226)	(34,537)	(25,104)	
Rebates	(109,517)	(141,365)	(126,544)	31,848	17,027	(566,118)	(517,606)	
Proposed Regulation Adjustment for Medicaid Rebates	(13,856)	(16,081)	(17,553)	2,225	3,697	(65,584)	(60,383)	
Other	748	413	542	335	206	1,651	2,455	
Total Net Sales	\$ 461,420	\$ 575,815	\$ 508,021	\$ (114,730)	\$ (46,807)	\$ 2,410,348	\$ 2,200,922	

Sales Variance to Budget

Expressed in 000's

<u>Gross Sales:</u>

 Impact of trade inventories lower than budget (1) 	\$ (117,000)
 Lower OxyContin demand versus budget (1) 	(27,211)
	\$ (144,211)
 Butrans sales due to lower trade inventory 	(4,336)
● Intermezzo sales	(2,434)
Ryzolt returns	(124)
• All other	(2,342)
Subtotal - Gross sales variance	(153,447)
 <u>Deductions:</u> • Lower variable deductions due to lower sales 	39,052
Net Branded Sales Variance	<u>\$ (114,395)</u>

(1) Each of these factors is based on estimates provided by IMS and customers.

General and Administrative Summary

Expressed in 000's

Expressed in 000 s	Ma		-1-						OUNT		
		rch Year-to-Da			ctual versus	0040		HEADC			_
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	2013 YTD Actual	2013 Budget	Var to Budget	2012 Actual	Comments
Finance	\$ 3,477	\$ 3,553	\$ 3,479	\$ (76)	\$ (2)	\$ 13,520) 58	62	2 4	4 62	2
Information Technology	8,782	9,228	8,693	• • •		35,466					\$ \$0.4 million favorable due to open positions and timing of software and hardware maintenance.
Corporate Procurement	849	919	829	(70)	20	3,500) 12	2 14	4 2	2 13	3
Insurance	718	873	701	(155)	17	3,492					 \$0.2 million due to lower negotiated property premium rates, lower than anticipated business interruption insurance, and timing of clinical trial insurance.
IPAP	799	975	856	(176)	(57)	3,900) -			-	- \$0.2 million favorable due to a lower patient population.
Subtotal - Mahony	14,625	15,548	14,558		· · · · · · · · · · · · · · · · · · ·	59,878		178	8 11	1 171	
Human Resources	1,678	1,745	1,673	· · ·		6,587					
EHS Corporate	676	687	625	()		2,587				- 6	
Administration Building	2,140	2,188	2,208	. ,	• • •	8,322		4 34	4 -	- 34	4
Stamford Facilities	5,704	5,712	5,371	. ,		22,837					-
Facilities Allocation Out	(5,713)	(5,713)	(5,663)		(50)	(22,837)					-
Subtotal -	4,485	4,619	4,214	(134)	271	17,496	63	3 64	- 1	1 63	3
Public Affairs	1,510	1,632	1,490	(122)	20	7,129	9 4	4 4	4 -	- 4	4
Federal Government Affairs	1,491	1,463	1,564		• • •	3,495				- :	2
State Government Affairs	3,286	3,089	3,314			11,522					2 \$0.2 million unfavorable for timing of dues.
Subtotal - External Affairs	6,287	6,184	6,368	103	(81)	22,146	3 18	3 18	8 -	- 18	3
Purdue Pharma Fund	592	481	392			1,922					
DEA Compliance	20	103	156	(83)	(136)	362	-	- 1	1 1	11	1
									*****		u=!
Executive Administration	1,883	1,843	1,600			7,133		57	′ 1	1 6	5
General Underspend ("Haircut")	-	(225)	-	LLU		(901)				- I f	-
Subtotal - Executive Administration	1,883	1,618	1,600	265	283	6,232	2 6		,		
Depreciation and Occupancy	4,119	4,119	4,512		()	16,471				-	-
Quality	1,942	2,247	1,792	(305)	150	8,757	30) 34	4 4	31	\$0.3 million favorable due to \$0.1 million in salary and related expenses, \$0.1 million in staff extender/consulting, and \$0.1 million in product complaint processing.
Security	1,495	1,536	1,795	(41)	(300)	5,897	7 14	i 15	51	1 15	5
Corporate Compliance	1,010	1,051	938	(41)	72	3,606	5 10) 12	2 2	2 1 1	1
Business Development	767	928	716	(161)	51	3,442	2 7	7 7	7 -	- 7	7 \$0.2 million favorable for timing of consulting.
Employee Benefits	1,885	(79)	2,190	1,964	(305)	(1,447)	-				 \$2.0 million unfavorable is due to (1) \$1.2 million unfavorable for the recent change to the pension budgeted in the President's Reserve due to confidentiality; (2) \$0.5 million for timing of 401k and (3) \$0.1 million timing of Supplemental savings payout.
Fleet	(280)	22	(319)	(302)	39	-			_	-	- \$0.3 million favorable due to disposals.
Subtotal - Other	10,938	9,824	11,624	e la contraction de la contractica de la contra		36,726	61	68	87	7 64	
Total General and Administrative	\$ 42,913	\$ 42,591	\$ 43,003	\$ 322	\$ (90)	\$ 160,426	359) 382	2 23	3 368	8
Legal Fees Summary

Redacted

Research and Development

Expressed in 000's

Expressed in 000's	Ма	rch Year-to-Da	te	2013 YTD Ac	tual versus		
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	Comments
Clinical Program	\$ 33,612	\$ 55,673	\$ 25,586	\$ (22,061)	\$ 8,026	\$ 191,025	 \$22.1 million underspend due primarily to: ONU underspend \$11.6 million due to enrollment delays in the pain+OIC studies. BUP underspend \$8.5 million due to higher strength studies being cancelled. VND underspend \$1.8 million due to site start-up and enrollment delays in the Phase 2 study.
Non-Clinical	9,696	12,520	14,036	(2,824)	(4,340)	50,134	\$2.8 million of underspend is due to timing of outsourcing in TRPV1 (\$1.2 million), BUP (\$0.8 million), and HYD (\$0.7 million).
Medical Research	7,932	8,476	5,671	(544)	2,261	33,455	\$0.5 million favorability due to timing of software and R&D consulting.
Discovery Research	5,384	6,037	5,001	(653)	383	24,522	\$0.7 million of underspend relates to timing of outsourcing related to exploratory projects.
Health Policy	4,655	4,310	5,233	345	(578)	16,502	\$0.3 million unfavorable due to timing of medical education grants and library subscriptions vs. budget phasing.
Risk Management	3,375	4,037	2,261	(662)	1,114	16,246	\$0.7 million of underspend due to timing of studies & classwide REMS spend vs. budget.
Drug Safety	2,278	2,686	2,764	(408)	(486)	11,122	\$0.4 million underspend due to lower adverse event processing costs and \$0.1 million favorable in people costs.
Regulatory	3,052	3,752	2,834	(700)	218	15,423	\$0.7 million of underspend driven by timing of spend on FDA Advisory Committee of \$0.6 million.
Tech Transfer	1,128	1,943	979	(815)	149	8,075	\$0.8 million of underspend is primarily due to fewer ORF batches needed, and timing of OCI, HYD, and TRPV1 batches. Reduced ORF batches were related to manufacturing process assessment and not for clinical use. Batches related to I-bar reduction was to reduce the risk of melting material during the manufacturing process, and batches related to DOE matrix was originally designed to provide a more effective process to validate a combination of PEOs and API materials.We anticipate savings of \$0.5 million related to the ORF reduction.
Medical Affairs	480	1,001	97	(521)	383	4,142	\$0.5 million favorability due to underspend relating to Investigator Initiated Studies.
Shionogi Collaboration	1,498	1,062	1,054	436	444	4,249	\$0.4 million unfavorable variance relates to phasing of the collaboration budget.
R&D Innovation	499	1,258	7	(759)	492	5,310	\$0.8 million favorability due to timing of consulting spend related to exploratory projects.
Health Outcomes	842	1,326	-	(484)	842	5,654	\$0.5 million favorability due to underspend in consulting.
Project Management	1,389	1,392	950	(3)	439	5,1488	8
Outsource Management	333	391	433	(58)	(100)	1,488	
Stamford Occupancy and Depreciatior	2,671	2,671	2,353	-	318	10,678	
Cranbury Occupancy	(28)	(35)	(250)	7	222	-	
Underspend Estimate	-	(6,350)	-	6,350	-	(25,826)	
Total Research and Development	\$ 78,796	\$ 102,150	\$ 69,009	\$ (23,354)	\$ 9,787	\$ 377,347	

Other US

Expressed in 000's

	Ma	arch Year-to-Dat	e	2013 YTD Act	ual versus		
	2013 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 YTD Budget	2012 YTD Actual	2013 Budget	Comments
Other Income (Expense):							
Purdue Pharma Tech	\$ 552	\$ 421	\$ 697	\$ 131	\$ (145)	\$ 1,683	Purdue Pharma Tech (PP Tech) provides EHS, security and other services to Purdue at cost plus markup. PP Tech is consolidated in these financials - its margin is shown here.
Norwell rent income (Totowa)	188	188	237	-	(49)	750	
Purchase discounts	99	175	138	(76)	(39)	700	
Reversal of use tax	-	-	307	-	(307)	-	Sales and use taxes are recorded automatically when invoices are processed. When tax should not have been charged the credit is captured here after review by the tax department.
Amortization expense - Dilaudid	(621)	(622)	(621)	1	-	(2,486)	Balance represents amortization of marketing rights of Dilaudid acquired in 2007 and 2008 for approximately \$100 million which is being amortized over its estimated useful life of 40 years.
President's reserve	-	(1,475)	-	1,475	-	(5,900)	
Trust expenses	(36)	(25)	(105)	(11)	69	(100)	All remaining settlements have been paid out from the Qualified Settlement Trust (QST). The balance of the QST is expected to be returned to Purdue after clearing probate court in 2013. Administrative costs are expected to be incurred in 2013 to close the fund.
Depreciation - Norwell & Other	(53)	(55)	(52)	2	(1)	(220)	Primarily represents depreciation on Norwell.
Depreciation savings	-	250	-	(250)	-	1,000	Budget expected favorability (underspend) here.
Miscellaneous	137	(79)	42	216	95	(366)	
Net Other Income (Expense)	\$ 266	\$ (1,222)	\$ 643	\$ 1,488	\$ (377)	\$ (4,939)	

Headcount Summary

	March 2013 Actual	2013 Budget	Variance to Budget	2012 Actual
G&A	359	382	23	368
R&D	339	360	21	334
Marketing / Sales Support	79	87	8	77
Field Sales	653	673	20	625
Total S&P	732	760	28	702
Totowa	18	18	-	18
Supply Chain Operations	57	60	3	57
Wilson	192	201	9	187
Total Technical Operations	267	279	12	262
President's Reserve	-	3	3	-
Total Headcount	1,697	1,784	87	1,666

To:	John Stewart
From:	Ed Mahony
CC:	
	Jon Lowne, Executive Committee
Date:	April 10, 2013
Subject:	Year to date March 2013 financial results

Attached are the March year to date 2013 Purdue financial statements. Actual results are compared to the 2013 budget and 2012 actual results.

NET SALES

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Net Sales for the three months ending March were \$461 million --- \$47 million lower than the same period last year and \$115 million under budget. The reasons for the under budget sales performance are discussed below.

OxyContin

OxyContin net sales for the three months ending March total \$408 million --- \$113 million below budget and \$58 million lower than the same period last year. The variance vs. budget is due to:

- i. OxyContin demand as reported by IMS -- is running about 3.8%, or \$20 million, behind budget.
 - i. OxyContin prescriptions as reported by IMS -- continue to be about 0.9% ahead of budget.
 - ii. OxyContin mix among strengths and the tablets per prescription are both unfavorable to budget combined impact on demand is unfavorable 4.5% vs. budget.
- ii. OxyContin net sales are about \$4 million unfavorable to budget due to higher patient savings card redemptions
- iii. OxyContin wholesaler inventory as reported by the wholesalers and converted to net sales value, is running \$86 million below budget. The variance is due to:
 - i. Typical, but unpredictable, fluctuations in trade inventory which tend to even out over time.
 - ii. Specifically, wholesaler inventory decreased from 1.3 months-on-hand at the end of 2012 to 0.8 months-on-hand at the end of March.
 - iii. Two wholesalers, McKesson and Cardinal, account for 75% of the inventory reduction.
- iv. Other noteworthy factors include:
 - i. OxyContin primary sales calls are below budget in the first quarter. This is due to vacant territories realignment which led to lower productivity for the first few months and slower implementation of the plan to have OxyContin in the primary position on 50% of all sales calls. As we start the second quarter, the sales force is much closer to both budgeted headcount and the 50% OxyContin primary position call target.
 - ii. At the end of 2012 OxyContin was removed from the United Healthcare AARP formulary. We expect that this could result in a \$50 million loss of OxyContin

demand in 2013. The Purdue team is working to improve coverage elsewhere to offset this loss. (Part of the lower demand described above is due to this loss.)

- iii. The 2013 budget assumed that Pfizer would launch Remoxy in late 2013. Based on recent press reports the Remoxy launch is not likely to happen this year. The impact on sales this year was expected to be about \$5 million favorable.
- iv. The remainder of 2013 OxyContin sales should benefit from an increase in sales calls vs. 2012 and the other items described above. The Purdue team is developing additional initiatives to try to ensure that OxyContin demand gets back to budget levels.
- v. Trade inventory levels are monitored to ensure that the trade has adequate inventory and excellent customer service. Some or all of the first quarter trade inventory reduction should reverse during the year.

<u>Butrans</u>

Butrans net sales for the three months ending March were \$23 million --- \$3.6 million below budget but \$5.4 million above the same period last year. While demand as reported by IMS is in line with budget and 21.3% above the same period last year, wholesaler inventory is \$2.7 million lower than budget.

Intermezzo

Intermezzo net sales for the three months ending March were \$2.6 million ---\$2.3 million or 47% below budget.

- a. In the most recent week prescriptions were about 50% below budget.
- b. Year to date patient co-pay savings card redemptions are running at about 10% of sales vs. 5% of sales in the budget. This is due to higher than anticipated patient copays.
- c. As a result of this lower than expected demand management is evaluating options for the remainder of the year.

Operating expenses

Total operating expenses were \$225.1 million:

[EMBED Excel.Sheet.12]

1. R&D spend through December 31, 2012 was \$23.4 million under budget – detail by project follows:

[EMBED Excel.Sheet.12] Oxycodone Naloxone

March year to date spend is \$11.3 million below budget due to slower than expected enrollment in the two pain plus OIC efficacy studies. Protocol changes are under review to reduce the sample size as well as increase the recruitment rate. Filing date of pain + OIC sNDA currently estimated at Q4 2015. Filing of the pain only indication is on track for September 2013.

Butrans

March year to date spend is \$11.2 million below budget primarily due to a decision not to proceed with the higher strength efficacy and long term safety studies, which will result in full year savings of approximately \$16 million. Alternative and less costly strategies to pursue the higher strengths are currently under review.

OxyContin (primarily pediatric)

March year to date spend is \$3.3 million below budget driven by favorability in pediatric studies, tech transfer and risk management. OTR 3001 Safety Study has a current enrollment of 90 patients with a target of 154 patients and is expected to complete enrollment in 2014.

TRPV1 Lead (Purdue)

March year to date spend is \$3.8 million below budget driven by favorability in clinical and nonclinical spend which is expected to reverse in coming months.

<u>S&P</u>

S&P spend through March 31, 2013 was \$81.7 million, which is \$5.9 million higher than budget due to phasing and \$13.4 million higher than prior year primarily due to Intermezzo direct to consumer advertising and promotional spend (\$18.8 million).

Other

1. <u>Ex. US Expenses</u> – Year to date expense was \$50.3 million which was higher than budget by \$18.4 million primarily due to higher than expected ex-US funding (Korea and Singapore).

Pre-tax earnings

Full year pre-tax earnings of \$117.6 million are:

- a. \$103.2 million lower than budget primarily due to lower gross profit (\$100.7 million) on lower sales offset by lower operating expenses (\$20.8 million) and higher ex-US expenses (\$21.4 million).
- b. \$136.0 million lower than 2012 primarily due to lower gross profit (\$47.3 million) on lower sales, higher operating expenses primarily S&P and R&D (\$24.4 million), higher ex-US expenses (\$51.9 million) and lower ex-US royalty income (\$11.8 million).

Non-Tax Distributions

Partner non-tax distributions of \$121.4 million were made in the first week of April.

Working Capital Highlights

Cash and Short Term Investments

At the end of March, unrestricted cash and short term investments totaled \$889 million --- which is \$128 million lower than budget. This lower than budget cash balance is due to sales being lower than budget. In the next two months, tax distributions and non-tax distributions will reduce this balance. The year end 2013 budget is \$600 million in unrestricted cash.

Accounts Receivable

- 1. The rolling 3 month average days sales outstanding ("DSO") was 34.6 days at March 31, 2013 which is 0.4 days lower than our target of 35 days, and 0.6 days higher than February. The month to month DSO can fluctuate according to timing of sales and the resultant due dates. Invoice collections remain strong at 99.9 % within 10 days of the due date. There were no bad debt write-offs in the first quarter of 2013.
- 2. Open deductions totaled \$472,251 at March 31, 2013 or .002% of the total receivables.
- 3. In all respects, we believe the quality of accounts receivables is excellent. We continue to watch Rite Aid (balance at March 31st of \$513,590) and HD Smith (balance at March 31st of \$3,040,400) closely as both are posting disappointing financial results. Rite Aid's short term liquidity remains good and HD Smith is working to get additional financing.

Accounts Payable

- 1. Payables at March 31, 2013 totaled \$33.3 million versus \$54.9 million at February 28, 2013. Substantial quarterly rebates entered in February and paid in March accounted for the decrease.
- 2. The December 31, 2012 rebates Day's Payable Outstanding ("DPO") was 52.73 vs. 51.58 days at June 30, 2012 a 1.15 day increase. The DPO for all other payments was 38.84 days at December 31, 2012 vs. 40.13 days at June 30, 2012 a decrease of 1.29 days. Fluctuations in the DPO are due to the mix of payment types. This is measured semi-annually.
- 3. Early payment discounts of \$116,726 or 97.4% of those available were earned during the first quarter of 2013.

Inventory levels

1. As of March, Purdue is carrying \$68.8 million in inventory net of reserves. This balance has increased over prior year-end and March 2012 by \$18.1 million and \$14.6 million respectively. The primary drivers are as follows:

Versus Y/E 2012 (increase of \$18.1 million)

- a. Higher Oxycodone API (\$12.1 million) driven by timing of purchases due to beginning of the year quota approval.
- b. Higher OxyContin finished goods (\$5.3 million) as compared to year-end factory shutdown levels.

Versus March 2012 (increase of \$14.6 million)

- c. Higher Oxycodone API (\$11.2 million) driven by timing of purchases due to timing of quota approval in 2013 being more favorable than 2012.
- d. Higher OxyContin finished goods (\$4.0 million) primarily driven by timing of production.
- 2. OxyContin/Oxycodone is \$38.8 million of the \$68.8 million total inventory. Details are provided in the table below:

	Ma	r-13	Mar-12	Y/E 2012 million S's	
Oxycodone	kg	million S's	million S's		
Raw	6,111	\$19.7	\$8.5	\$7.6	
WIP	1,208	\$3.9	\$3.7	\$2.1	
Bulk	630	\$2.0	\$3.1	\$4.4	
FG	4,076	\$13.2	\$8.9	\$9.0	
Total Oxycodone	12,024	\$38.8	\$24.2	\$23.1	

3. At the end March, the average MOH inventory level for OxyContin finished goods is ~ 2.5 months (based on projected sales). Details are as follows:

Oxy	OxyContin - Months on Hand Inventory										
(100 count bottles only)											
<u>10mg</u>	<u>15mg</u>	<u>20mg</u>	<u>30mg</u>	<u>40mg</u>	<u>60mg</u>	<u>80mg</u>					
1.7	2.3	2.6	1.5	3.5	2.6	2.8					

4. The current months on hand of 2.5 is higher than 2012 year-end of 2.1, but is in line with the 2013 target.

Trade inventory

During 2011 and 2012, OxyContin trade inventory was between 70 and 78.5 days demand – a normal level. Over the last six months, there has been a steady decline in the amount of inventory held:

OxvContin	inventory at the tra	ade is down to	approximately 58 c	lavs:
			- rr	

\$ millions	12/31/2010	12/31/11	6/30/12	12/31/12	3/31/2013
Wholesaler	195.7	224.6	208.4	296.4	189.4
Pharmacy	438.1	347.0	337.9	270.0	262.9
Hospital/Other	3.3	5.0	4.0	4.5	5.4
Total \$	637.1	576.6	550.3	571.0	457.7
Total Days	75.6	72.6	78.5	72.5	58.2

Butrans inventory at the trade is down to approximately 55 days:

\$ millions	12/31/11	6/30/12	12/31/12	3/31/2013
Wholesaler	7.0	7.7	14.3	12.1
Pharmacy	10.8	10.7	6.6	8.5
Hospital/Other	0.1	0.5	0.1	0.1
Total \$	17.9	18.9	21.0	20.7
Total Days	117.2	72.1	62.0	54.7

Intermezzo inventory at the trade is 10.0 million - a return reserve of 9.0 million has been established based on current Rx demand and inventory shelf life expiration. After the return reserve, trade inventory is approximately 30 days of current levels of demand.

\$ millions	6/30/12	9/30/12	12/31/12	3/31/2013
Wholesaler	7.9	5.8	5.4	3.7
Pharmacy	4.9	4.8	4.6	6.7
Hospital/Other	0	0	0	0
Total \$	12.8	10.6	10.0	10.4

<u>Headcount</u>

At the end of March, Purdue's headcount was 1,697 versus the budget of 1,784. The variance of 87 includes 3 positions on budget hold, 9 positions that have offers outstanding, 46 positions that are actively being recruited, and 29 positions that have yet to commence active recruiting.

Infinity

The carrying value of the Infinity shares at 12/31/12 was \$189.5 million based on a closing share price of \$35.00 per share. The closing price on March 31, 2013 was \$48.47 per share and at the end of March the balance sheet reflects an investment value of \$262.5 million. These shares were distributed in early April at the carrying value of \$40.00 per share.

	А	В	С	D	Ε	F		G	Н		I
1		Yea	r to date N	ſarch		Variance 201	l3 act	ual vs.			
2	(million)	Actual	Budget	Prior year		2013 Budget	2012	2 Actual		2013	Budget
3	G&A	\$ 42.9	\$ 42.6	\$ 43.0		\$ 0.3	\$	(0.1)		\$	159.1
4			Redac	ted							
5	R&D	78.8	102.2	69.0		(23.4)		9.8			377.3
6	R&D Other - Milestones and Alliances	1.0	1.7	0.1		(0.7)		0.9			6.7
7	S&P	81.7	75.8	68.3		5.9		13.4			312.6
8	New Health Care Reform Pharma Fee	8.0	8.0	7.5		-		0.5			31.8
9	Other - US	(0.3)	1.2	(0.6)	_	(1.5)		0.3			4.0
10	Total	\$ 225.1	\$ 246.0	\$ 200.8		\$ (20.9)	\$	24.3		\$	942.0

Produced Natively

	2013 Year	to date March		
(million)	Actual	Budget	Variance	2013 Budget
Oxycodone Nalaxone	\$ 19.7 \$	31.0	\$ (11.3)	\$ 119.6
Hydrocodone QD TR	17.5	18.2	(0.7)	63.8
Butrans	5	16.3	(11.3)	50.2
OxyContin (primarily pediatric)	6	9.2	(3.2)	31.6
Oxycodone IR TR	2.5	3.2	(0.7)	13.9
TRPV 1 (Purdue)	2.7	6.5	(3.8)	26.8
ORL 1	0.5	0.6	(0.1)	0.5
Discovery Projects	4.9	6.4	(1.5)	24.5
Market Support Projects	20.1	17.3	2.8	72.1
Finance Underspend Estimate	-	(6.4)	6.4	(25.7)
Total	\$ 78.9 \$	102.3	\$ (23.4)	\$ 377.3

To: Cc: Russell	Sackler, Dr Richard Stewart, John H. (US	Gasdia,								
From: Sent:	Rosen, David (Sales and Marketing) Mon 4/22/2013 4:08:20 PM									
Subject: Butrans=9,942; Intermezzo=1,492 (Week ending 4-12-13) Intermezzo Weekly Report 4-12-2013.xlsx Copy of Butrans Weekly Report 4-12-13.xlsm										

Hi, Dr. Richard. Butrans continued its flat trend while Intermezzo rebounded after a slow previous week.

Butrans

	Rx Increase from last week (9,9022)	
		.4%
	Share	1.98%
	Share last week	
		1.93%
Intermezz	0	
	Rx Increase from last week (1,602)	
		9%
	Share	
		0.119%
	Share last week	
		0.108%

-David

David Rosen Executive Director, For	ecasting, Analytics and Market	Research Purdue Pharma One
Stamford Forum Stamford CT 06901	@pharma.com	Redacted
Redacted		•

Produced Natively

	Total % of Budget A True F							% (% of TRx		Total Rx		Total NRx		Total RRx		True Rx		Trial Card Redemptions		% Chg vs. Prior Period							
	2012 Budget Rx	2013 Budget Rx	Total Rx	True Rx	Trial Card Redemptions	Weekly True Rx Vs Budget	Cumlative % True Rx vs Budget	True Rx	Trial Card Redemptions	1.75mg Total Rx	3.5mg Total Rx	1.75mg Total Rx	3.5mg Total Rx	1.75mg Total Rx	3.5mg Total Rx	1.75mg True	3.5mg True	1.75mg	3.5mg	Total Rx	1.75mg Total Rx	3.5mg Total Rx	True Rx	1.75mg True Rx	3.5mg True Rx	Trial Card Redemptions		
6-Apr-12	69		92	88	4	128.0%	128.0%	96%	4%	53	39	53	39	0	0	50	38	3	1	NA	NA	NA	NA	NA	NA	NA		
13-Apr-12	104		410	392	18	376.7%	277.8%	96%	4%	227	183	227	183	0	0	218	174	9	9	345.7%	328.3%	369.2%	345.5%	336.0%	357.9%	350.0%		
20-Apr-12	183		468	406	62	221.5%	248.8%	87%	13%	256	212	253	212	3	0	225	181	31	31	14.1%	12.8%	15.8%	3.6%	3.2%	4.0%	244.4%		
27-Apr-12	322		461	400	61	124.1%	189.5%	87%	13%	254	207	251	205	3	2	226	174	28	33	-1.5%	-0.8%	-2.4%	-1.5%	0.4%	-3.9%	-1.6%		
4-May-12	519		551	466	85	89.8%	146.3%	85%	15%	306	245	306	240	0	5	266	200	40	45	19.5%	20.5%	18.4%	16.5%	17.7%	14.9%	39.3%		
11-May-12	924		581	482	99	52.2%	105.3%	83%	17%	329	252	320	242	9	10	279	203	50	49	5.4%	7.5%	2.9%	3.4%	4.9%	1.5%	16.5%		
18-May-12	1,171		577	474	103	40.5%	82.3%	82%	18%	303	274	290	249	13	25	249	225	54	49	-0.7%	-7.9%	8.7%	-1.7%	-10.8%	10.8%	4.0%		
25-May-12	1,334		644	539	105	40.4%	70.2%	84%	16%	330	314	309	296	21	18	281	258	49	56	11.6%	8.9%	14.6%	13.7%	12.9%	14.7%	1.9%		
1-Jun-12	1,423		561	494	67	34.7%	61.8%	88%	12%	295	266	270	245	25	21	256	238	39	28	-12.9%	-10.6%	-15.3%	-8.3%	-8.9%	-7.8%	-36.2%		
8-Jun-12	2,153		801	678	123	31.5%	53.9%	85%	15%	409	392	365	346	44	46	339	339	70	53	42.8%	38.6%	47.4%	37.2%	32.4%	42.4%	83.6%		
15-Jun-12	2,246		760	657	103	29.2%	48.6%	86%		393			325	31	42	333	324	60	43	-5.1%	-3.9%	-6.4%	-3.1%	-1.8%	-4.4%	-16.3%		
22-Jun-12	2,406		840	720	120	29.9%	45.1%	86%		462				36	46				63	10.5%	17.6%	3.0%	9.6%	21.6%	-2.8%	16.5%		
29-Jun-12	2,683		842	728	114	27.1%	42.0%	86%		443	399	395	346	48	53	372	356	71	43	0.2%	-4.1%	5.6%	1.1%	-8.1%	13.0%	-5.0%		
6-Jul-12	2,488		715	646	69	26.0%	39.8%	90%			348			42	67		313		35	-15.1%	-17.2%	-12.8%	-11.3%	-10.5%	-12.1%	-39.5%		
13-Jul-12	3,222		904	808	96	25.1%	37.5%	89%			487	343	405	74	82	368	440	49	47	26.4%	13.6%	39.9%	25.1%	10.5%	40.6%	39.1%		
20-Jul-12	3,606		894	789	105	21.9%	35.3%	88%			443	+		64	85		386		57	-1.1%	8.2%	-9.0%	-2.4%	9.5%	-12.3%	9.4%		
27-Jul-12	3,926		939	818	121	20.8%	33.3%	87%						55	83		427		54	5.0%	1.6%	8.6%	3.7%	-3.0%	10.6%	15.2%		
3-Aug-12	4,452		907	785	122	17.6%	31.2%	87%			446			69	79				54	-3.4%	0.7%	-7.3%	-4.0%	0.5%	-8.2%	0.8%		
10-Aug-12	4,679		1,063	954	109	20.4%	29.9%	90%			553			52	107		496		57	17.2%	10.6%	24.0%	21.5%	16.5%	26.5%	-10.7%		
17-Aug-12	4,809		1,094	977	117	20.3%		89%						74	122		498		51	2.9%	6.9%	-0.7%	2.4%	4.6%	0.4%	7.3%		
24-Aug-12	5,086		1,102	967	135	19.0%	27.8%	88%						88	111		501		54	0.7%	0.4%	1.1%	-1.0%	-2.7%	0.6%	15.4%		
31-Aug-12	5,166		1,093	975	118	18.9%		89%				-		106	128		496		58		-1.5%	-0.2%	0.8%	2.8%	-1.0%	-12.6%		
7-Sep-12	4,357		974	873	101	20.0%	26.4%	90%						93	127		461		48	-10.9%	-13.7%	-8.1%	-10.5%	-14.0%	-7.1%	-14.4%		
14-Sep-12	5,453		1,194	1,078	116	19.8%	25.8%	90%	10%	590	604	489	468	101	136	539	539	51	65	22.6%	26.9%	18.7%	23.5%	30.8%	16.9%	14.9%		



Week Ending

6-Apr-12

13-Apr-12

20-Apr-12

27-Apr-12

4-May-12

11-May-12

18-May-12

25-May-12

1-Jun-12

8-Jun-12

15-Jun-12

22-Jun-12

29-Jun-12

6-Jul-12

13-Jul-12

20-Jul-12

27-Jul-12

3-Aug-12 10-Aug-12

17-Aug-12

24-Aug-12

31-Aug-12

7-Sep-12

14-Sep-12

21-Sep-12 28-Sep-12

5-Oct-12

12-Oct-12 19-Oct-12

26-Oct-12

2-Nov-12

9-Nov-12

16-Nov-12

23-Nov-12 30-Nov-12

7-Dec-12

14-Dec-12

21-Dec-12

28-Dec-12

4-Jan-13

11-Jan-13

18-Jan-13

25-Jan-13

1-Feb-13

8-Feb-13

15-Feb-13

22-Feb-13

1-Mar-13

8-Mar-13

15-Mar-13

22-Mar-13

29-Mar-13

5-Apr-13

12-Apr-13

Week #

Week 1*

Week 2

Week 3

Week 4

Week 5

Week 6 Week 7

Week 8

Week 9

Week 10

Week 11

Week 12

Week 13

Week 14

Week 15

Week 16

Week 17

Week 18

Week 19

Week 20

Week 21

Week 22 Week 23

Week 24

Week 25

Week 26

Week 27

Week 28

Week 29

Week 30

Week 31

Week 32

Week 33

Week 34

Week 35

Week 36

Week 37

Week 38

Week 39

Week 40

Week 41 Week 42

Week 43

Week 44

Week 45

Week 46

Week 47

Week 48

Week 49

Week 50

Week 51

Week 52

Week 53

Week 54

TOTAL

YTD

NRx, RRx and TRx by Strength **Distribution of Rxs by Strength** Distribution of NRx, RRx and TRx by Strength Weekly Growth in Intermezzo TRxs

<u>TRx</u>

1,063

1,094

1,102

1,093

1,194

1,278

1,420

1,212

1,284

1,269

1,303

1,298

1,383

1,347

1,109

1,308

1,385

1,489

1,534

1,290

1,532

1,527

1,782

1,830

1,887

1,907

1,963

1,948

1,939

1,914

1,857

1,729

19,681 6,294 25,975 10,004

1,885

Total

<u>RRx</u>

NRx

1,141

1,017

1,026

1,043

1,019

1,046

1,040

1,137

1,151

1,187

1,417

1,461

1,479

1,493

1,534

1,474

1,442

1,416

1,401

1,280

1,367

Intermezzo New, Refill and Total Prescriptions by Strength

1.75mg

NRx

<u>RRx</u> 0

19,681 6,294 25,975 10,004 2,423 12,427 9,677 3,871 13,548

<u>TRx</u>

NRx

2,423 12,427 9,677 3,871 13,548

3.5mg

<u>RRx</u>

<u>TRx</u>

1,036

1,038

Data includes retail pharmacy, mail order and LTC channels

	Distribu	tion of To	tal Inter	mezzo Pr	escriptio	ons by Str	ength		Distri	bution of	f Interme	zzo New	. Refill ar	nd Total P	rescriptio	ons bv St	rength	Weekl	v Growtł	n in Interr	nezzo Ne	w, Refill a	nd Total	Prescript	ions bv St	rength
	Total			1.75mg	cocinput		3.5mg			Total			1.75mg			3.5mg			Total			1.75mg			3.5mg	
NRx	RRx	TRx	NRx	RRx	TRx	NRx	RRx	TRx	NRx	RRx	TRx	NRx	RRx	TRx	NRx	RRx	TRx	NRx	<u>RRx</u>	TRx	NRx	RRx	TRx	NRx	RRx	TRx
100.0%	100.0%	100.0%	57.6%	0.0%	57.6%	42.4%	0.0%	42.4%	100.0%	0.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	100.0%	NA	NA	NA	NA	NA	NA	NA	NA	NA
100.0%	100.0%	100.0%	55.4%	0.0%	55.4%	44.6%	0.0%	44.6%	100.0%	0.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	100.0%	345.7%	NA	345.7%	328.3%	NA	328.3%	369.2%	NA	369.2%
100.0%	100.0%	100.0%	54.4%	100.0%	54.7%	45.6%	0.0%	45.3%	99.4%	0.6%	100.0%	98.8%	1.2%	100.0%	100.0%	0.0%	100.0%	13.4%	NA	14.1%	11.5%	NA	12.8%	15.8%	NA	15.8%
100.0%	100.0%	100.0%	55.0%	60.0%	55.1%	45.0%	40.0%	44.9%	98.9%	1.1%	100.0%	98.8%	1.2%	100.0%	99.0%	1.0%	100.0%	-1.9%	66.7%	-1.5%	-0.8%	0.0%	-0.8%	-3.3%	NA	-2.4%
100.0%	100.0%	100.0%	56.0%	0.0%	55.5%	44.0%	100.0%	44.5%	99.1%	0.9%	100.0%	100.0%	0.0%	100.0%	98.0%	2.0%	100.0%	19.7%	0.0%	19.5%	21.9%	-100.0%	20.5%	17.1%	150.0%	18.4%
100.0%	100.0%	100.0%	56.9%	47.4%	56.6%	43.1%	52.6%	43.4%	96.7%	3.3%	100.0%	97.3%	2.7%	100.0%	96.0%	4.0%	100.0%	2.9%	280.0%	5.4%	4.6%	NA	7.5%	0.8%	100.0%	2.9%
100.0%	100.0%	100.0%	53.8%	34.2%	52.5%	46.2%	65.8%	47.5%	93.4%	6.6%	100.0%	95.7%	4.3%	100.0%	90.9%	9.1%	100.0%	-4.1%	100.0%	-0.7%	-9.4%	44.4%	-7.9%	2.9%	150.0%	8.7%
100.0%	100.0%	100.0%	51.1%	53.8% 54.3%	51.2%	48.9%	46.2%	48.8% 47.4%	93.9%	6.1%	100.0%	93.6%	6.4%	100.0%	94.3%	5.7%	100.0%	12.2%	2.6%	11.6%	6.6%	61.5%	8.9%	18.9%	-28.0%	14.6%
100.0%	100.0% 100.0%	100.0% 100.0%	52.4% 51.3%	54.3% 48.9%	52.6% 51.1%	47.6% 48.7%	45.7% 51.1%	47.4% 48.9%	91.8%	8.2% 11.2%	100.0% 100.0%	91.5% 89.2%	8.5% 10.8%	100.0% 100.0%	92.1% 88.3%	7.9% 11.7%	100.0% 100.0%	-14.9% 38.1%	17.9% 95.7%	-12.9% 42.8%	-12.6% 35.2%	19.0% 76.0%	-10.6% 38.6%	-17.2% 41.2%	16.7% 119.0%	-15.3% 47.4%
100.0% 100.0%	100.0%	100.0%	51.5% 52.7%	48.9% 42.5%	51.1% 51.7%	48.7%	51.1% 57.5%	48.9% 48.3%	88.8% 90.4%	9.6%	100.0%	92.1%	7.9%	100.0%	88.6%	11.7%	100.0%	-3.4%	-18.9%	42.8% -5.1%	-0.8%	-29.5%	-3.9%	-6.1%	-8.7%	47.4% -6.4%
100.0%	100.0%	100.0%	56.2%	43.9%	55.0%	43.8%	57.5% 56.1%	45.0%	90.2%	9.8%	100.0%	92.2%	7.8%	100.0%	87.8%	12.2%	100.0%	10.3%	12.3%	10.5%	17.7%	-29.5% 16.1%	-3. <i>5</i> % 17.6%	2.2%	9.5%	3.0%
100.0%	100.0%	100.0%	53.3%	47.5%	52.6%	46.7%	52.5%	47.4%	88.0%	12.0%	100.0%	89.2%	10.8%	100.0%	86.7%	13.3%	100.0%	-2.2%	23.2%	0.2%	-7.3%	33.3%	-4.1%	4.2%	15.2%	5.6%
100.0%	100.0%	100.0%	53.6%	38.5%	51.3%	46.4%	61.5%	48.7%	84.8%	15.2%	100.0%	88.6%	11.4%	100.0%	80.7%	19.3%	100.0%	-18.2%	7.9%	-15.1%	-17.7%	-12.5%	-17.2%	-18.8%	26.4%	-12.8%
100.0%	100.0%	100.0%	45.9%	47.4%	46.1%	54.1%	52.6%	53.9%	82.7%	17.3%	100.0%	82.3%	17.7%	100.0%	83.2%	16.8%	100.0%	23.4%	43.1%	26.4%	5.5%	76.2%	13.6%	44.1%	22.4%	39.9%
100.0%	100.0%	100.0%	51.9%	43.0%	50.4%	48.1%	57.0%	49.6%	83.3%	16.7%	100.0%	85.8%	14.2%	100.0%	80.8%	19.2%	100.0%	-0.4%	-4.5%	-1.1%	12.8%	-13.5%	8.2%	-11.6%	3.7%	-9.0%
100.0%	100.0%	100.0%	50.3%	39.9%	48.8%	49.7%	60.1%	51.2%	85.3%	14.7%	100.0%	88.0%	12.0%	100.0%	82.7%	17.3%	100.0%	7.5%	-7.4%	5.0%	4.1%	-14.1%	1.6%	11.2%	-2.4%	8.6%
100.0%	100.0%	100.0%	51.6%	46.6%	50.8%	48.4%	53.4%	49.2%	83.7%	16.3%	100.0%	85.0%	15.0%	100.0%	82.3%	17.7%	100.0%	-5.2%	7.2%	-3.4%	-2.7%	25.5%	0.7%	-7.8%	-4.8%	-7.3%
100.0%	100.0%	100.0%	50.7%	32.7%	48.0%	49.3%	67.3%	52.0%	85.0%	15.0%	100.0%	89.8%	10.2%	100.0%	80.7%	19.3%	100.0%	19.1%	7.4%	17.2%	16.8%	-24.6%	10.6%	21.5%	35.4%	24.0%
100.0%	100.0%	100.0%	52.4%	37.8%	49.8%	47.6%	62.2%	50.2%	82.1%	17.9%	100.0%	86.4%	13.6%	100.0%	77.8%	22.2%	100.0%	-0.7%	23.3%	2.9%	2.8%	42.3%	6.9%	-4.3%	14.0%	-0.7%
100.0%	100.0%	100.0%	50.8%	44.2%	49.6%	49.2%	55.8%	50.4%	81.9%	18.1%	100.0%	83.9%	16.1%	100.0%	80.0%	20.0%	100.0%	0.6%	1.5%	0.7%	-2.5%	18.9%	0.4%	4.0%	-9.0%	1.1%
100.0%	100.0%	100.0%	50.4%	45.3%	49.3%	49.6%	54.7%	50.7%	78.6%	21.4%	100.0%	80.3%	19.7%	100.0%	76.9%	23.1%	100.0%	-4.9%	17.6%	-0.8%	-5.7%	20.5%	-1.5%	-4.1%	15.3%	-0.2%
100.0%	100.0%	100.0%	49.3%	42.3%	47.7%	50.7%	57.7%	52.3%	77.4%	22.6%	100.0%	80.0%	20.0%	100.0%	75.0%	25.0%	100.0%	-12.2%	-6.0%	-10.9%	-14.1%	-12.3%	-13.7%	-10.3%	-0.8%	-8.1%
100.0%	100.0%	100.0%	51.1%	42.6%	49.4%	48.9%	57.4%	50.6%	80.2%	19.8%	100.0%	82.9%	17.1%	100.0%	77.5%	22.5%	100.0%	26.9%	7.7%	22.6%	31.5%	8.6%	26.9%	22.5%	7.1%	18.7%
100.0%	100.0%	100.0%	47.4%	42.2%	46.2%	52.6%	57.8%	53.8%	76.1%	23.9%	100.0%	78.1%	21.9%	100.0%	74.3%	25.7%	100.0%	1.6%	29.1%	7.0%	-5.7%	27.7%	0.0%	9.2%	30.1%	13.9%
100.0%	100.0%	100.0%	41.9%	44.4%	42.4%	58.1%	55.6%	57.6%	80.4%	19.6%	100.0%	79.4%	20.6%	100.0%	81.1%	18.9%	100.0%	17.4%	-8.8%	11.1%	3.7%	-3.9%	2.0%	29.7%	-12.4%	18.9%
100.0%	100.0% 100.0%	100.0% 100.0%	47.7% 47.7%	43.1% 40.1%	46.5% 46.1%	52.3% 52.3%	56.9% 59.9%	53.5% 53.9%	75.5% 79.2%	24.5%	100.0% 100.0%	77.3% 81.9%	22.7%	100.0% 100.0%	73.9% 76.9%	26.1%	100.0% 100.0%	-19.8%	6.5%	-14.6% 5.9%	-8.8% 11.2%	3.2%	-6.3% 5.0%	-27.8%	9.0% -5.3%	-20.8% 6.8%
100.0% 100.0%				40.1% 41.7%	10.170		59.9% 58.3%			20.8%		79.0%	18.1% 21.0%	200.070		23.1%	200.070	11.1%	-10.1%		-6.8%	-16.4% 12.1%		11.1%		
100.0%	100.0% 100.0%	100.0% 100.0%	46.1% 53.9%	41.7% 15.9%	45.1% 45.8%	53.9% 46.1%	58.5% 84.1%	54.9% 54.2%	77.3% 78.7%	22.7% 21.3%	100.0% 100.0%	92.6%	7.4%	100.0% 100.0%	75.9% 67.0%	24.1% 33.0%	100.0% 100.0%	-3.5% 4.6%	7.9% -3.8%	-1.2% 2.7%	22.3%	-63.3%	-3.4% 4.4%	-0.6% -10.6%	5.0% 38.7%	0.7% 1.3%
100.0%	100.0%	100.0%	48.0%	38.2%	45.8%	52.0%	61.8%	54.2%	76.8%	23.2%	100.0%	80.6%	19.4%	100.0%	73.6%	26.4%	100.0%	-2.8%	-3.8 <i>%</i> 8.7%	-0.4%	-13.4%	-03.3 <i>%</i> 161.4%	-0.5%	9.5%	-20.2%	-0.3%
100.0%	100.0%	100.0%	44.8%	44.4%	44.7%	55.2%	55.6%	55.3%	75.4%	24.6%	100.0%	75.6%	24.4%	100.0%	75.3%	24.7%	100.0%	4.6%	13.0%	6.5%	-2.5%	31.3%	4.0%	11.2%	1.6%	8.7%
100.0%	100.0%	100.0%	49.7%	42.1%	47.8%	50.3%	57.9%	52.2%	75.6%	24.4%	100.0%	78.6%	21.4%	100.0%	73.0%	27.0%	100.0%	-2.3%	-3.5%	-2.6%	8.4%	-8.6%	4.2%	-10.9%	0.5%	-8.1%
100.0%	100.0%	100.0%	45.6%	38.8%	43.7%	54.4%	61.2%	56.3%	73.0%	27.0%	100.0%	76.1%	23.9%	100.0%	70.7%	29.3%	100.0%	-20.5%	-8.8%	-17.7%	-27.1%	-15.9%	-24.7%	-14.0%	-3.7%	-11.2%
100.0%	100.0%	100.0%	48.8%	37.7%	45.8%	51.2%	62.3%	54.2%	73.0%	27.0%	100.0%	77.8%	22.2%	100.0%	69.0%	31.0%	100.0%	17.9%	18.1%	17.9%	26.3%	14.7%	23.5%	10.9%	20.2%	13.6%
100.0%	100.0%	100.0%	46.2%	38.9%	44.4%	53.8%	61.1%	55.6%	75.5%	24.5%	100.0%	78.5%	21.5%	100.0%	73.1%	26.9%	100.0%	9.5%	-4.0%	5.9%	3.6%	-0.8%	2.7%	15.1%	-5.9%	8.6%
100.0%	100.0%	100.0%	50.1%	41.9%	47.6%	49.9%	58.1%	52.4%	69.8%	30.2%	100.0%	73.5%	26.5%	100.0%	66.5%	33.5%	100.0%	-0.6%	32.4%	7.5%	7.9%	42.4%	15.3%	-7.8%	26.1%	1.3%
100.0%	100.0%	100.0%	47.2%	42.6%	46.0%	52.8%	57.4%	54.0%	74.1%	25.9%	100.0%	76.1%	23.9%	100.0%	72.5%	27.5%	100.0%	9.3%	-11.6%	3.0%	3.1%	-10.1%	-0.4%	15.6%	-12.6%	6.2%
100.0%	100.0%	100.0%	46.9%	42.2%	45.3%	53.1%	57.8%	54.7%	65.7%	34.3%	100.0%	68.1%	31.9%	100.0%	63.8%	36.2%	100.0%	-42.5%	-14.1%	-35.1%	-42.8%	-14.8%	-36.1%	-42.2%	-13.6%	-34.3%
100.0%	100.0%	100.0%	43.6%	39.4%	42.2%	56.4%	60.6%	57.8%	67.3%	32.7%	100.0%	69.5%	30.5%	100.0%	65.7%	34.3%	100.0%	1.4%	-5.6%	-1.0%	-5.9%	-11.8%	-7.8%	7.8%	-1.0%	4.6%
100.0%	100.0%	100.0%	45.5%	39.3%	43.7%	54.5%	60.7%	56.3%	71.0%	29.0%	100.0%	73.9%	26.1%	100.0%	68.7%	31.3%	100.0%	38.2%	16.1%	31.0%	44.3%	15.7%	35.6%	33.4%	16.4%	27.6%
100.0%	100.0%	100.0%	48.0%	37.8%	45.5%	52.0%	62.2%	54.5%	75.1%	24.9%	100.0%	79.3%	20.7%	100.0%	71.6%	28.4%	100.0%	25.7%	1.9%	18.8%	32.6%	-2.0%	23.6%	19.8%	4.4%	15.0%
100.0%	100.0%	100.0%	52.7%	35.9%	48.9%	47.3%	64.1%	51.1%	77.7%	22.3%	100.0%	83.7%	16.3%	100.0%	72.1%	27.9%	100.0%	3.1%	-10.8%	-0.3%	13.0%	-15.3%	7.2%	-6.0%	-8.0%	-6.6%
100.0%	100.0%	100.0%	52.3%	38.6%	49.5%	47.7%	61.4%	50.5%	79.5%	20.5%	100.0%	84.0%	16.0%	100.0%	75.1%	24.9%	100.0%	19.4%	7.4%	16.7%	18.6%	15.6%	18.1%	20.3%	2.8%	15.4%
100.0%	100.0%	100.0%	50.0%	34.1%	46.8%	50.0%	65.9%	53.2%	79.8%	20.2%	100.0%	85.3%	14.7%	100.0%	75.1%	24.9%	100.0%	3.1%	1.1%	2.7%	-1.5%	-10.6%	-2.9%	8.1%	8.5%	8.2%
100.0%	100.0%	100.0%	52.7%	38.5%	49.6%	47.3%	61.5%	50.4%	78.4%	21.6%	100.0%	83.2%	16.8%	100.0%	73.6% 72.2%	26.4%	100.0%	1.2%	10.6%	3.1%	6.7%	24.6%	9.3%	-4.2%	3.3%	-2.4%
100.0%	100.0%	100.0%	52.4%	37.4% 41.2%	49.2% 50.0%	47.6%	62.6%	50.8%	78.3%	21.7%	100.0%	83.5%	16.5% 18.0%	100.0%	73.3% 74.3%	26.7% 25.7%	100.0% 100.0%	0.9%	1.5% 2.6%	1.1%	0.5%	-1.3%	0.2%	1.4%	3.2%	1.9%
100.0% 100.0%	100.0% 100.0%	100.0% 100.0%	52.4% 50.5%	41.3% 35.0%	50.0% 46.7%	47.6% 49.5%	58.7% 65.0%	50.0% 53.3%	78.1% 75.7%	21.9% 24.3%	100.0% 100.0%	82.0% 81.8%	18.0% 18.2%	100.0% 100.0%	74.3% 70.3%	25.7% 29.7%	100.0% 100.0%	2.7% -3.9%	3.6% 10.5%	2.9% -0.8%	2.7% -7.5%	14.2% -6.2%	4.6% -7.2%	2.8% 0.0%	-2.7% 22.2%	1.3% 5.7%
100.0%	100.0%	100.0%	50.5% 51.8%	35.0% 39.7%	46.7% 49.0%	49.5%	60.3%	53.3% 51.0%	75.7%	24.3% 23.5%	100.0%	81.8% 80.9%	18.2% 19.1%	100.0%	70.3% 72.2%	29.7% 27.8%	100.0%	-3.9%	10.5% -6.5%	-0.8%	-7.5%	-6.2% 6.0%	-7.2%	-4.8%	-13.3%	5.7% -7.3%
100.0%	100.0%	100.0%	52.2%	43.6%	49.0% 49.9%	48.2%	56.4%	50.1%	73.0%	23.3%	100.0%	76.4%	23.6%	100.0%	69.7%	30.3%	100.0%	-2.2%	-0.3 <i>%</i> 18.1%	2.9%	-1.1%	29.5%	4.8%	-2.6%	10.5%	1.0%
100.0%	100.0%	100.0%	49.6%	43.0 <i>%</i> 35.7%	45.9%	50.4%	64.3%	54.1%	73.2%	26.8%	100.0%	79.2%	20.8%	100.0%	68.1%	31.9%	100.0%	-1.1%	-1.9%	-1.3%	-6.0%	-19.7%	-9.2%	4.3%	10.5%	6.6%
100.0%	100.0%	100.0%	49.0% 54.1%	39.4%	50.3%	45.9%	60.6%	49.7%	74.0%	26.0%	100.0%	79.6%	20.4%	100.0%	68.4%	31.6%	100.0%	-8.6%	-12.5%	-9.7%	-0.4%	-3.3%	-1.0%	-16.7%	-17.6%	-17.0%
100.0%	100.0%	100.0%	48.7%	40.2%	46.5%	51.3%	59.8%	53.5%	73.6%	26.4%	100.0%	77.2%	22.8%	100.0%	70.5%	29.5%	100.0%	6.8%	9.1%	7.4%	-3.8%	11.3%	-0.7%	19.2%	7.7%	15.6%
100.0%	100.0%	100.0%	50.8%	38.5%	47.8%	49.2%	61.5%	52.2%	75.8%	24.2%	100.0%	80.5%	19.5%	100.0%	71.4%	28.6%	100.0%									
100.0%	100.0%	100.0%	50.8%	38.5%	47.8%	49.2%	61.5%	52.2%	75.8%	24.2%	100.0%	80.5%	19.5%	100.0%	71.4%	28.6%	100.0%									
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*Includes pre-launch prescriptions Data includes retail pharmacy, mail order and LTC channels















