	M	N	O	P	Q	R	S	T	U	V
1										
2										
3			**2007**	**Original**	**Feb. 8th**	**2007**	**2007**	**2008**	**2009**	**2009**
4			**Actual**	**Projection**	**Approved Budget**	**Budget**	**Latest Estimate**	**Actual**	**Budget**	**Latest Estimate**
5										
6										
7	$ 302,001	$ 548,909	$ 427.1	$ 819.8	$ 966.8	$ 966.8	$ 1,031.3	$ 428.3	$ 320.0	$ 320.0
8	61,000	67,646	83.6	82.2	80.6	80.6	84.8	85.2	84.0	92.7
9										
10	72,403	88,597	110.1	133.6	197.3	207.3	183.1	209.9	284.8	119.0
11	25,416	19,249	20.9	14.3	14.3	14.3	24.0	14.5	24.0	14.3
12	84,335	34,953	37.0	7.5	6.4	6.4	11.4	27.5	10.0	10.0
13	182,154	142,799	168.1	155.4	217.9	227.9	218.5	251.9	318.8	143.3
14			0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15	42,696	40,568	48.4	78.9	73.0	44.6	34.2	34.4	68.6	43.1
16			0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17	6,277	6,022	5.3	5.9	5.8	5.7	7.0	8.8	7.8	7.8
18	-	-	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
19			0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20			0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21			0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22			0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23	594,128	805,944	732.4	1,142.2	1,344.1	1,325.6	1,375.8	808.6	799.3	607.0
24										
25	309,557	188,495	180.5	184.0	201.9	163.6	161.9	157.1	163.8	159.0
26	9,388	3,598	6.4	3.6	14.6	11.0	37.9	13.1	56.8	20.8
27	4,150	3,975	3.9	4.0	6.7	16.2	3.7	3.7	3.7	3.7
28	89,035	88,614	138.3	88.3	97.8	135.3	181.7	185.2	183.2	186.8
29	102,056	46,462	30.1	47.7	131.3	89.2	46.3	39.6	42.0	96.0
30			0.0	0.0	0.0	0.0	0.0	6.1	4.0	0.0
31			-	-	-	-	-	-	-	-
32			$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
33			$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

	M	N	O	P	Q	R	S	T	U	V
34			$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
35	########	########	$ 1,091.6	$ 1,469.8	$ 1,796.4	$ 1,740.8	$ 1,807.3	$ 1,213.3	$ 1,252.9	$ 1,073.2
36										
37										
38										
39										
40										
41										
42										
43										
44										
45										
46										
47										
48	$ 59,762	$ 28,419	$ 43.7	$ 37.9	$ 44.9	$ 43.6	$ 47.4	$ 52.3	$ 60.2	$ 60.2
49	299,015	148,555	163.5	79.9	170.5	174.7	250.1	282.8	366.7	299.1
50	#REF!		-	-	-	-	-	-	-	-
51	25,135	550	0.6	-	-	-	-	-	-	-
52	-	427,902	37.8	1.0	1.0	1.0	1.0	1.3	1.0	0.9
53	11,794	14,650	14.7	10.2	14.7	14.7	13.6	21.6	13.6	18.2
54			-	-	-	-	-	-	-	-
55			-	-	-	-	-	-	-	-
56			-	-	-	-	-	-	-	-
57			-	-	-	-	-	-	-	-
58			-	-	-	-	-	-	-	-
59			-	-	-	-	-	-	-	-
60	#REF!	620,076	260.3	129.0	231.2	234.0	312.1	358.0	441.5	378.4
62	88,221	3,900	3.4	-	-	-	-	-	-	-
63	30,410	33,898	41.8	33.9	39.8	39.8	41.8	40.0	18.7	-
64	48,455	46,140	41.0	63.4	37.4	23.8	78.3	145.5	56.4	125.8
65	-	39,010	2.9	2.0	2.0	2.0	2.0	1.9	1.0	1.0
66	#REF!	743,024	349.4	228.3	310.4	299.6	434.2	545.4	517.7	505.1
67										
68										

	M	N	O	P	Q	R	S	T	U	V
69	9	10	-	0.0	0.0	0.0	0.0	-	0.0	0.0
70	3,023	3,023	3.0	3.0	3.0	3.0	1.8	1.8	1.8	1.8
71	541,298	392,712	750.1	1,258.5	1,494.2	1,518.0	712.8	738.7	771.9	645.1
72	-	(1,799)	(6.7)	(20.2)	(11.3)	(11.3)	(35.2)	(73.2)	(35.2)	(77.2)
73	3,190	2,116	(2.3)	2.1	2.1	2.1	(2.3)	1.5	(2.3)	(0.7)
74	(1,998)	(1,998)	(2.0)	(2.0)	(2.0)	(2.0)	(1.0)	(1.0)	(1.0)	(1.0)
75	545,522	394,064	742.2	1,241.5	1,486.0	1,509.9	676.1	667.8	735.2	568.0
76	#REF!	########	$ 1,091.6	$ 1,469.8	$ 1,796.4	$ 1,809.5	$ 1,110.3	$ 1,213.3	$ 1,252.9	$ 1,073.2

	W	X	Y	Z	AA	AB	AC	AD	AE	AF
1		November								
2										
3	2009	2009	2009	2009	2010	2010	2010	2010	2010	2011
4	Latest Estimate	Latest Estimate	Actual (unaudited)	Actual	Actual	Budget (Nov-09)	Budget	June LE	Nov LE	Budget
5										
6										
7	$ 320.0	$ 320.0	$ 373.0	$ 374.6	$ 437.1	$ 320.0	$ 320.0	$ 217.3	#REF!	$ 300.0
8	92.7	92.7	90.2	90.2	52.9	190.0	90.0	90.1	81.8	38.8
9										
10	119.0	261.8	250.2	248.9	212.9	225.7	267.5	275.7	336.7	387.8
11	14.5	15.0	15.2	19.5	24.7	15.0	15.0	15.0	15.0	15.0
12	10.0	46.4	19.3	24.3	26.5	6.3	6.3	6.0	10.1	4.7
13	143.5	323.2	284.6	292.7	264.1	247.0	288.8	296.7	361.8	407.5
14	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15	43.1	44.3	43.3	45.6	57.3	25.4	31.1	32.5	39.8	43.1
16	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17	7.8	13.0	19.5	29.6	39.2	13.6	13.6	17.8	20.0	22.7
18	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
19	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23	607.2	793.2	810.6	832.6	850.7	795.9	743.4	654.3	#REF!	812.2
24										
25	159.0	144.3	141.0	141.0	140.2	148.0	148.0	144.7	142.8	154.2
26	22.4	27.5	30.0	29.8	31.8	28.1	28.1	32.9	32.9	26.4
27	3.7	3.6	3.5	0.0	3.4	3.6	3.6	3.6	3.6	3.6
28	186.8	186.7	182.7	182.7	190.1	197.4	197.4	197.4	184.8	200.9
29	71.0	38.0	36.3	26.3	24.0	77.2	77.2	87.1	37.1	74.3
30	0.0	4.0	6.1	6.6	12.9	4.0	4.0	6.6	7.1	7.0
31	-	-	-	-	18.5	-	-	-	-	-
32	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
33	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

	W	X	Y	Z	AA	AB	AC	AD	AE	AF
34	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
35	$ 1,049.9	$ 1,197.4	$ 1,210.1	$ 1,218.9	$ 1,271.5	$ 1,254.3	$ 1,201.8	$ 1,126.6	#REF!	$ 1,278.5
36										
37										
38										
39										
40										
41										
42										
43										
44										
45										
46										
47										
48	$ 60.2	$ 53.5	$ 60.5	$ 62.8	$ 63.9	$ 64.1	$ 64.1	$ 59.5	$ 60.7	$ 74.7
49	299.1	358.9	379.2	397.4	485.4	331.5	310.5	346.1	413.7	382.2
50	-	-	-	-	-	-	-	-	-	-
51	-	-	-	-	-	-	-	-	-	-
52	0.9	0.9	1.3	-	-	0.7	0.7	0.7	0.6	-
53	21.6	13.5	12.2	12.6	12.1	13.5	13.5	13.5	14.0	14.0
54	-	-	-	-	-	-	-	-	-	-
55	-	-	-	-	-	-	-	-	-	-
56	-	-	-	-	-	-	-	-	-	-
57	-	-	-	-	-	-	-	-	-	-
58	-	-	-	-	-	-	-	-	-	-
59	-	-	-	-	-	-	-	-	-	-
60	381.7	426.8	453.1	472.8	561.4	409.8	388.8	419.8	489.1	470.8
62	-	-	-	-	-	-	-	-	-	-
63	-	-	-	-	-	-	-	-	-	-
64	125.8	118.2	130.0	130.4	133.0	132.6	132.6	143.9	166.9	186.2
65	1.0	1.3	0.7	-	-	-	-	-	-	-
66	508.5	546.3	583.8	603.2	694.4	542.5	521.4	563.8	655.9	657.1
67										
68										

	W	X	Y	Z	AA	AB	AC	AD	AE	AF
69	0.0	0.0	0.0	-	-	0.0	0.0	0.0	0.0	-
70	1.8	1.8	2.0	2.0	2.0	1.8	1.8	2.0	2.0	2.0
71	612.3	723.6	706.7	693.3	659.7	781.4	750.0	640.5	#REF!	721.0
72	(73.2)	(74.7)	(82.9)	(83.1)	(88.1)	(71.9)	(71.9)	(83.1)	(110.0)	(105.0)
73	1.5	1.5	1.5	4.5	4.5	1.5	1.5	4.5	4.5	4.5
74	(1.0)	(1.0)	(1.0)	(1.0)	(1.0)	(1.0)	(1.0)	(1.0)	(1.0)	(1.0)
75	541.4	651.2	626.3	615.7	577.0	711.8	680.4	562.9	#REF!	621.5
76	$ 1,049.9	$ 1,197.4	$ 1,210.1	$ 1,218.9	$ 1,271.5	$ 1,254.3	$ 1,201.8	$ 1,126.6	#REF!	$ 1,278.5

	AG	AH	AI	AJ	AK	AL
1						
2						
3	**2011**	**2011**	**2012**			
4	**Forecast (March)**	**November LE**	**Budget**			
5						
6						
7	$ 320.2	$ 542.4	$ 592.8		$ 329,219	
8	0.0	44.3	18.8		83,500	
9						
10	317.5	251.3	255.2		321,238	
11	22.9	22.9	22.9		23,972	
12	4.7	8.4	6.4		6,891	
13	345.1	282.6	284.5		352,101	
14	0.0	0.0	0.0			
15	40.6	46.3	43.7		67,423	
16	0.0	0.0	0.0			
17	22.7	28.3	38.8	(1	8,146	
18	0.0	0.0	0.0		-	
19	0.0	0.0	0.0			
20	0.0	0.0	0.0			
21	0.0	0.0	0.0			
22	0.0	0.0	0.0			
23	728.6	943.9	978.7		840,389	
24						
25	152.4	143.0	152.9		177,281	
26	25.3	11.3	27.2	(2	75,818	
27	3.4	3.4	3.4		3,725	
28	204.8	185.6	198.5	(3	182,331	
29	74.3	83.0	71.7	(4	45,724	
30	18.4	14.9	16.2	(5)		
31	38.8	-	-	(6)		
32	$ -	$ -	$ -			
33	$ -	$ -	$ -			

	AG	AH	AI	AJ	AK	AL
34	$ -	$ -	$ -			
35	$ 1,246.0	$ 1,385.0	$ 1,448.5		$ 1,325,268	
36						
37						
38						
39						
40						
41						
42						
43						
44						
45						
46						
47						
48	$ 74.7	$ 69.6	$ 74.7		$ 72,500	
49	381.5	504.1	448.6		395,191	
50	-	-	-		#REF!	
51	-	-	-		#REF!	
52	-	-	-		1,002	
53	12.1	12.1	12.1		14	
54	-	-	-			
55	-	-	-			
56	-	-	-			
57	-	-	-			
58	-	-	-			
59	-	-	-			
60	468.3	585.8	535.4		#REF!	
62	-	-	-		-	
63	-	-	-		19	
64	147.7	223.1	223.6	(7	58,640	
65	-	-	-		-	
66	616.0	808.9	759.0		#REF!	
67						
68						

	AG	AH	AI	AJ	AK	AL
69	0.0	-	-		8	
70	2.0	2.0	2.0		1,814	
71	707.0	724.4	830.9		793,013	
72	(82.5)	(153.8)	(146.8)	(8	(35,200)	
73	4.5	4.5	4.5	(9	(2,273)	
74	(1.0)	(1.0)	(1.0)		(999)	
75	630.0	576.1	689.5		756,363	
76	$ 1,246.0	$ 1,385.0	$ 1,448.5		#REF!	

Cell: H26
Comment: LL:
9/16 chg from 4mm to 2.5mm per John S
10/14 investment in Shire

Cell: H29
Comment: LL:
10/8 reverse 1mm excess 401k plan;
reverse 7mm in pension asset due to reduction of cash contribution to the plan

	A–H	I	J	K	L	M	N	O
1	**Statement of Cash Flows**							
3		**2002**	**2003**	**2004**	**2005**	**2005**	**2005**	**2006**
4	($MMs)							
5		**Actual**	**Actual**	**Actual**	**Budget**	**Phase 3A**	**Actual**	**Actual**
6								
7	**Operating activities**							
8	Net Income	222,180	152,077	67,607	128,500	(80,148)	$143,652	$ (17,132)
9	Extraordinary Item - Non Cash						-	-
10	Extraordinary Item - Cash							-
11	Non-cash charges (credits) to net income:							
12	Depreciation	47,058	56,335	66,998	60,080	51,100	50,221	38,269
13	Amortization	11	880			-	-	180
14	Deferred income taxes	900	1	(1,033)	-	-	(9,445)	-
15	Gain On The Extinguishment of debt			-			(13,773)	-
16	Changes in investments		1	-				
17	Forgiveness of long term debt.			-			-	
18	Non Cash Charges.	7,169		-				
19	Redemption of investments							
20	Minimum pension liability adjustment	(1,208)	-	-	-	-		
21	Loss (gain) on disposal of assets	-	253	(24,343)	-	-	328	(1,968)
22	Purchased in-process research & development							
23	Other non-cash charges and credits - net	(15,907)	45,427	22,647	-	186,000	157,034	(550)
24	Loss on equity investment companies	-		25,429	-	27,168	26,003	10,751
25	In-process research and development							
26								
27								
28								
29								
30								
31								
32								
33	Working capital changes	132,820	69,443	33,353	(40,081)	(179,696)	(157,285)	280,567

	Item	I	J	K	L	M	N	O
34	Extraordinary Item Payout						-	-
35	Long-term assets and liabilities	(863)	15,131	-	-	23,189	-	56,174
36								
37								
38								
39								
40	Cash flow provided by from operating activities	392,160	339,548	190,658	148,499	27,614	196,735	366,291
42	**Investing activities**							
43	Capital expenditures	(123,429)	(105,428)	(33,703)	(51,085)	(20,000)	(19,873)	(15,071)
44	Deconsolidation of One Stamford Land Inc.							
45	Proceeds from sale of assets	15	19	57,527	-		76	2,201
46	Product/License Acquisitions	(66,239)	-	-	-	-	-	(11,413)
47	Acquisition of Infinity Company Stock							
48	Acquisition in-process research & development							
49	Infinity Letter of Credit Funding			-	-	25,078	-	5,732
50	Purchase of long-term investments							
51	Proceeds from Ardsley Sale			-	-	-		-
52	Investments in associates	(40,525)	(6,505)	(29,466)	-	(17,431)	(18,889)	(4,961)
53								
54	Cash flow used in investing activities	(230,178)	(111,914)	(5,642)	(51,085)	(12,353)	(38,686)	(23,512)
56	**Financing activities**							
57	Payments from (to) associated companies, net	3,107	(16,875)	(7,639)	(5,420)	(528)	(7,526)	53,625
58	Proceeds from One Stamford Realty Refinancing			-			-	-
59	Termination of JPMorgan Credit Facility			(32,400)	(74,600)	(74,600)	(74,600)	-
60	Palladone Transaction							
61	BofA Revolving Credit Facility/Ardsley Financing			-	-	21,082	26,082	(22,922)
62	Ardsley Loan Amortization/Termination			15,000	-	(13,583)	(14,500)	-
63	Termination of PP Loan			-	-	(113,500)	(106,650)	-
64	Bank revolver, net			-	-			
65	Payments on European Loans			17,931	26,000	16,805	14,805	3,488
66	Termination of Stamford Mortgage			-			-	-
67	Regular debt amortizations	49,477	35,827	(13,258)	(18,465)	(9,264)	(9,748)	-
68	LOC Collateral			-	(17,000)	-	-	

	A–H	I	J	K	L	M	N	O
69	Capital contributions	13,185	1,722	505	-	-	2,725	-
70	Distributions other	(45,000)	(19,800)	-	-	1,164		-
71	Distributions for Required Tax Payments	(93,886)	(90,759)	(57,120)	(38,929)	(12,105)	(57,963)	(123,417)
72	Common Stock	-	(2)	-	-	1	-	1
73	Collection on Demand Note			-	-	4,000	4,000	-
74	Available for Distributions Non Tax							
75								
76								
77								
78								
79	Other Financing Activities			(2,461)	2,115	12,178	1,531	57,114
80	Cash flow used in financing activities	(73,117)	(89,887)	(76,981)	(128,414)	(180,528)	(223,375)	(89,225)
82	Effect of exchange rate changes	-	-	-	-	-	-	-
83								
84	Increase (decrease) in cash and cash equivalents	88,865	137,747	108,036	(31,000)	(165,268)	(65,326)	253,554
86	Cash at beginning of period	111,763	182,545	320,291	331,000	428,327	428,327	363,001
87	**Cash at end of period**	**200,628**	**320,291**	**######**	**300,000**	**263,060**	**#######**	**#######**

	P	Q	R	S	T	U	V	W	X	Y	Z	AA
1									**November**			
3	**2007**	**Orginal**	**2008**	**2008**	**2008**	**2009**	**2009**	**2009**	**2009**	**2009**	**2009**	**2010**
4	**Actual**	**Budget**	**Approved Budget**	**Budget**	**Actual**	**Budget**	**Latest Estimate**	**Latest Estimate**	**Latest Estimate**	**Actual (unaudited)**	**Actual**	**Actual**
5							**April 14**	**June**				
6												
7												
8	$617.2	$ 657.1	$ 1,329.0	$1,385.6	$1,350.4	$1,657.9	$1,199.4	$1,183.2	$ 1,594.4	$ 1,601.4	$1,588.8	$1,503.4
9	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
10	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
11												
12	28.7	29.4	29.7	27.9	27.1	29.3	29.3	29.3	28.3	28.3	31.3	30.9
13	-	-	-	2.1	2.2	2.5	3.7	3.7	1.2	4.2	1.2	2.7
14	1.6	-	-	-	(0.1)	-	-	-	2.1	-	(0.5)	(6.3)
15	-	-	-	-	-	-	-	-	-	-	-	-
16	-	-	-	-	-	-	-	-	-	-	-	-
17	-	-	-	-	-	-	-	-	-	-	-	-
18	-	-	-	-	-	-	-	-	-	-	-	-
19	-	-	-	-	-	-	-	-	-	-	-	-
20	-	-	-	-	-	-	-	-	-	-	-	-
21	0.1	-	-	-	0.0	(0.5)	(0.5)	(0.5)	(11.7)	(11.8)	(11.8)	0.3
22	-	-	-	-	41.1	-	15.3	18.2	18.2	18.2	18.2	-
23	-	(3.9)	-	-	-	-	148.5	148.5	-	-	-	-
24	1.3	-	91.0	91.0	63.1	74.9	99.7	101.6	100.5	90.2	90.2	117.1
25	-	-	-	-	-	-	-	-	-	-	-	-
26	-	-	-	-	-	-	-	-	-	-	-	-
27	-	-	-	-	-	-	-	-	-	-	-	-
28	-	-	-	-	-	-	-	-	-	-	-	-
29	-	-	-	-	-	-	-	-	-	-	-	-
30	-	-	-	-	-	-	-	-	-	-	-	-
31	-	-	-	-	-	-	-	-	-	-	-	-
32	-	-	-	-	-	-	-	-	-	-	-	-
33	7.9	(67.5)	(68.8)	(60.8)	9.4	(7.3)	(32.4)	(25.0)	(8.0)	17.3	32.0	102.3

	P	Q	R	S	T	U	V	W	X	Y	Z	AA
34	(426.2)	(35.0)	(35.0)	(35.0)	(37.5)	-	-	-	(1.0)	(1.3)	(1.3)	(0.8)
35	-	(3.2)	(9.6)	(11.8)	43.8	(21.6)	(21.3)	(21.4)	(41.2)	-	-	-
36	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
37	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
38	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
39	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
40	$230.7	$ 576.9	$ 1,336.3	$1,398.9	$1,499.6	$1,735.2	$1,441.9	$1,437.6	$ 1,682.8	$ 1,746.5	$1,748.1	$1,749.5
42												
43	$ (20.7)	$ (47.5)	$ (55.3)	$ (46.2)	$ (35.2)	$ (45.0)	$ (45.0)	$ (45.0)	$ (30.0)	$ (30.0)	$ (30.0)	$ (30.4)
44	-	-	-	-	(0.1)	-	-	-	-	-	-	-
45	0.0	-	-	-	0.1	-	-	-	-	-	-	-
46	(50.0)	-	(50.0)	(51.5)	(45.5)	(4.0)	(4.0)	(4.0)	(4.0)	-	-	(10.1)
47	-	-	-	-	(45.0)	-	(30.0)	(30.0)	(30.0)	(30.0)	(30.0)	-
48	-	-	-	-	-	-	-	-	-	-	-	-
49	-	-	-	-	-	-	(50.0)	(25.0)	-	-	-	-
50	-	-	-	-	(13.5)	-	(10.0)	(10.0)	(21.1)	(26.1)	(21.1)	-
51	-	16.6	-	-	-	14.4	14.4	14.4	27.0	27.2	27.2	-
52	(4.1)	-	(102.0)	(102.0)	(76.1)	(116.8)	(107.5)	(110.9)	(115.0)	(107.2)	(107.2)	(119.1)
53	-	-	-	-	-	-	-	-	-	-	-	-
54	(74.8)	(30.9)	(207.3)	(199.7)	(215.3)	(151.5)	(232.2)	(210.6)	(173.1)	(166.0)	(161.1)	(159.6)
56												
57	(1.5)	4.5	6.8	6.8	11.3	-	-	-	(8.5)	(9.7)	(9.7)	(9.1)
58	-	-	-	-	-	-	-	-	-	-	-	-
59	-	-	-	-	-	-	-	-	-	-	-	-
60	-	-	-	-	-	-	-	-	-	-	-	-
61	-	-	-	-	-	-	-	-	-	-	-	-
62	(0.6)	-	(3.9)	(3.9)	(3.9)	-	-	-	-	-	-	-
63	-	-	-	-	-	-	-	-	-	-	-	-
64	-	-	-	-	-	-	-	-	-	-	-	-
65	-	-	-	-	-	-	(40.0)	(40.0)	(40.0)	(40.0)	(40.0)	-
66	-	-	-	-	-	-	-	-	-	-	-	-
67	-	-	-	-	-	-	-	-	-	-	-	-
68	-	-	-	-	-	-	-	-	-	-	-	-

	P	Q	R	S	T	U	V	W	X	Y	Z	AA
69	0.4	-	-	-	-	-	-	-	-	1.2	1.2	4.1
70	-	-	-	-	-	-	-	-	-	-	-	-
71	(260.1)	(148.6)	(544.3)	(545.9)	(538.9)	(696.2)	(584.2)	(581.2)	(682.5)	(708.2)	(708.2)	(651.4)
72	-	-	-	0.0	-	-	-	-	-	-	-	-
73	-	-	-	-	-	-	-	-	-	-	-	-
74	-	-	(50.0)	(50.0)	(750.0)	(902.7)	(686.3)	(706.6)	(879.6)	(879.1)	(879.1)	(889.8)
75	-	-	-	-	-	-	-	-	-	-	-	-
76	-	-	-	-	-	-	-	-	-	-	-	-
77	-	-	-	-	-	-	-	-	-	-	-	-
78	-	-	-	-	-	-	-	-	-	-	-	-
79	-	-	-	6.8	-	-	-	-	-	-	-	-
80	(261.8)	(144.1)	(591.4)	(586.2)	(1,281.4)	(1,598.8)	(1,310.5)	(1,327.8)	(1,610.5)	(1,635.8)	(1,635.8)	(1,546.2)
82	-	-	-	-	-	-	-	-	-	-	-	-
83	-	-	-	-	-	-	-	-	-	-	-	-
84	(105.9)	401.9	537.6	613.1	2.9	(15.1)	(100.8)	(100.8)	(100.8)	(55.3)	(48.8)	43.8
86	616.6	500.1	509.9	509.9	510.7	419.1	513.5	513.5	513.5	513.5	513.5	464.7
87	**#####**	**$ 902.0**	**$ 1,047.5**	**#######**	**$ 513.5**	**$ 404.0**	**$ 412.7**	**$ 412.7**	**$ 412.7**	**$ 458.2**	**$ 464.7**	**$ 508.5**

	AB	AC	AD	AE	AF	AG	AH	AI	AJ
1									
2									
3	**2010**	**2010**	**2010**	**2010**	**2011**	**2011**	**2011**	**2012**	
4	**Budget (Nov-09)**	**Budget**	**June LE**	**Nov LE**	**Budget**	**Forecast (March)**	**November LE**	**Budget**	
5									
6									
7									
8	$1,378.2	$1,663.4	$1,576.1	$1,662.7	$1,992.1	$1,637.1	$ 1,128.5	$ 901.9	
9	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
10	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
11									
12	33.7	33.7	33.7	#REF!	24.1	24.1	23.3	25.6	
13	2.7	2.7	2.7	#REF!	3.1	4.4	4.5	8.2	
14	-	-	-	#REF!	0.1	(2.5)	(2.0)	(1.3)	(1)
15	-	-	-	-	-	-	-	-	
16	-	-	-	-	-	-	-	-	
17	-	-	-	-	-	-	-	-	
18	-	-	-	-	-	-	-	-	
19	-	-	-	-	-	-	-	-	
20	-	-	-	-	-	-	-	-	
21	-	-	-	#REF!	-	-	(0.0)	(0.0)	
22	-	-	-	#REF!	-	-	-	-	
23	-	-	-	0.0	0.0	0.0	0.0	0.0	
24	111.4	111.4	142.9	#REF!	111.9	111.9	117.4	229.1	
25	-	-	-	-	-	-	-	-	
26	-	-	-	-	-	-	-	-	
27	-	-	-	-	-	-	-	-	
28	-	-	-	-	-	-	-	-	
29	-	-	-	-	-	-	-	-	
30	-	-	-	-	-	-	-	-	
31	-	-	-	-	-	-	-	-	
32	-	-	-	-	-	-	-	-	
33	77.8	9.2	(37.5)	#REF!	(69.3)	(90.4)	26.0	(60.3)	(2), (3)

	AB	AC	AD	AE	AF	AG	AH	AI	AJ
34	(1.5)	(1.5)	0.7	#REF!	(0.6)	(1.1)	-	-	
35	29.4	29.4	3.4	#REF!	38.5	20.5	15.4	18.8	(4)
36	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
37	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
38	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
39	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
40	$1,631.7	$1,848.4	$1,721.9	#REF!	$2,099.8	$1,704.0	$ 1,313.1	$1,122.1	
42									
43	$ (37.4)	$ (37.4)	$ (37.4)	#REF!	$ (35.5)	$ (36.3)	$ (26.1)	$ (35.5)	
44	-	-	-	-	-	-	-	-	
45	-	-	-	-	-	-	-	-	
46	(14.7)	(14.7)	(18.7)	#REF!	(20.5)	(20.5)	-	(21.1)	(5)
47	-	-	-	#REF!	-	-	-	-	
48	-	-	-	-	-	-	-	-	
49	(50.0)	(50.0)	(50.0)	#REF!	(50.0)	(50.0)	(50.0)	-	
50	-	-	-	#REF!	-	-	-	-	
51	-	-	-	-	-	-	-	-	
52	(112.0)	(112.0)	(146.1)	#REF!	(105.4)	(105.4)	(96.9)	(245.0)	
53	-	-	-	-	-	-	-	-	
54	(214.1)	(214.1)	(252.2)	#REF!	(211.4)	(212.2)	(173.0)	(301.6)	
56									
57	-	-	1.8	#REF!	-	(0.0)	1.8	-	
58	-	-	-	-	-	-	-	-	
59	-	-	-	-	-	-	-	-	
60	-	-	-	-	-	-	-	-	
61	-	-	-	-	-	-	-	-	
62	-	-	-	-	-	-	-	-	
63	-	-	-	-	-	-	-	-	
64	-	-	-	#REF!	-	-	-	-	
65	-	-	-	#REF!	-	-	-	-	
66	-	-	-	-	-	-	-	-	
67	-	-	-	#REF!	-	-	-	-	
68	-	-	-	-	-	-	-	-	

	AB	AC	AD	AE	AF	AG	AH	AI	AJ
69	-	-	-	#REF!	-	0.0	-	-	
70	-	-	-	-	-	-	-	-	
71	(581.3)	(690.6)	(679.2)	(697.7)	(910.1)	(678.6)	(512.4)	(383.3)	
72	-	-	-	-	-	-	-	-	
73	-	-	-	-	-	-	-	-	
74	(739.1)	(946.5)	(949.7)	#REF!	(1,069.7)	(962.6)	(551.3)	(412.2)	
75	-	-	-	-	-	-	-	-	
76	-	-	-	-	-	-	-	-	
77	-	-	-	-	-	-	-	-	
78	-	-	-	-	-	-	-	-	
79	-	-	-	-	-	-	-	-	
80	(1,320.4)	(1,637.0)	(1,627.0)	#REF!	(1,979.7)	(1,641.2)	(1,061.9)	(795.5)	
82	-	-	-	0.0	0.0	0.0	0.0	0.0	
83	-	-	-	-	-	-	-	-	
84	97.3	(2.7)	(157.3)	#REF!	(91.4)	(149.3)	78.2	25.0	
86	412.7	412.7	464.7	464.7	430.2	508.3	508.5	586.7	
87	**$ 510.0**	**$ 410.0**	**$ 307.4**	**#REF!**	**$ 338.8**	**$ 359.0**	**$ 586.7**	**$ 611.7**	

	A	B	C	D	E	F	G	H
1	**Profit and Loss**							
2	**2011 Latest Estimate / 2012 Budget Proposal**							
3								
4								
5								
6	**(000's)**		**2007 Actual**		**2008 Actual**		**2009 Actual**	
7								
8	**Gross Branded Product Sales**		**$1,195.0**		**$2,559.5**		**$3,012.1**	
10	Fee for Service		(25.0)		(39.0)		(65.6)	
11	Discounts and Allowances		(41.8)		(78.8)		(66.1)	
12	Patient Savings Card Discount		(4.0)		(13.4)		(17.1)	
13	Rebates on Branded Sales		(148.7)		(342.2)		(455.1)	
14	*Rebates as % of Gross Branded Product Sales*		**12.4%**		**13.4%**		**15.1%**	
15	**NET BRANDED REVENUES**		**975.5**		**2,086.1**		**2,408.1**	
17	AG Income		53.5		5.9		10.4	
18	3rd Party Royalty Income		26.6		12.3		26.9	
20	**NET BRANDED REVENUES + AG INCOME**		**1,055.6**		**2,104.2**		**2,445.4**	
22	Cost of Goods Sold		(101.6)		(150.5)		(167.2)	
23	*COGS as % of Gross Branded Product Sales*		*8.5%*		*5.9%*		*5.6%*	
24	3rd Party Royalty Expense		-		-		(7.9)	
25	Royalty Expense		(4.3)		(2.4)		(2.6)	
26	Shipping and Warehousing		(8.4)		(10.3)		(10.9)	
28	**GROSS PROFIT**		**941**		**1,941**		**2,257**	
30	G&A (incl. Legal Department but excl. Legal Fees)		(114.1)		(125.1)		(129.4)	
31	*G&A as % of Net Branded Sales*		*11.7%*		*6.0%*		*5.4%*	
32	**Redacted**							

	A	B	C	D	E	F	G	H
2	**2011 Latest Estimate / 2012 Budget Proposal**							
3								
4								
5								
6	**(000's)**		**2007 Actual**		**2008 Actual**		**2009 Actual**	
33	R&D		(107.5)		(120.4)		(132.6)	
34	R&D Other - Milestone and Alliances		(4.5)		(7.7)		(60.6)	
35	*R&D as % of Net Branded Sales*		*11.5%*		*6.1%*		*8.0%*	
36	Sales and Promotion		(112.1)		(135.6)		(156.7)	
37	*S&P as % of Net Branded Sales*		*11.5%*		*6.5%*		*6.5%*	
38	Health Care Reform Fee		0.0		0.0		0.0	
39	Other - US		(7.3)		(15.5)		(10.6)	
40	**OPERATING EXPENSES**		**(409.9)**		**(482.3)**		**(555.4)**	
41	*Operating Expenses as % of Net Branded Sales*		*42.0%*		*23.1%*		*23.1%*	
43	**OPERATING MARGIN**		**$ 531.4**		**$ 1,458.7**		**$ 1,701.4**	
44	*Operating margin as % of Net Branded Sales*		*54.5%*		*69.9%*		*70.7%*	
46	Incentive Bonus		(42.6)		(30.8)		(33.2)	
47	Insurance Income		33.8		11.7		8.8	
48	**Redacted**							
49	**TOTAL INCENTIVES AND SETTLEMENTS**		**(10.7)**		**(63.9)**		**(64.9)**	
51	**OPERATING MARGIN AFTER INCENTIVES AND SETTLEMENTS**		**520.8**		**1,394.8**		**1,636.5**	
53	Other Items:							
54	Royalty Income - ex US		65.0		71.5		76.1	
55	Ex US Expenses		(6.8)		(126.0)		(122.4)	
56	One Time Charges		(0.7)		(0.6)		2.6	
57	Other Items		(1.4)		(1.6)		(1.8)	
58	Interest Income / (Expense), net		33.4		15.6		1.0	