From:

Bowman, Thomas

Sent:

Saturday, October 21, 2017 10:19 AM EDT

To:

IP

Subject:

RE: [EXTERNAL] Veteran's Affairs & Marvel - Closing Bell - 11.07.17 (I spoke to him)

Ike. Just tried to call you. What time would be convenient for you for me to call. Back in DC from Louisiana. My cell is 703. Privacy Thanks.

Sent with Good (www.good.com)

From: IP

Sent: Friday, October 20, 2017 6:09:22 AM

To: Bowman, Thomas

Subject: RE: [EXTERNAL] Veteran's Affairs & Marvel - Closing Bell - 11.07.17

Yes please call me after the ceremonies. Thank you

----Original Message----

From: Bowman, Thomas [mailto:Thomas.Bowman@va.gov]

Sent: Friday, October 20, 2017 7:46 AM

To: IP

Subject: RE: [EXTERNAL] Veteran's Affairs & Marvel - Closing Bell - 11.07.17

Ike. Very sorry I did not call you yesterday. Flying most of the day to Lake Charles Louisiana to dedicate a new VA clinic. Can I call you later this morning after the ceremonies?

Sent with Good (www.good.comwww.good.com)

From: IP

Sent: Thursday, October 19, 2017 7:22:55 PM

To: DJS

Cc: Bowman, Thomas; Sandoval, Camilo J.

Subject: [EXTERNAL] Veteran's Affairs & Marvel - Closing Bell - 11.07.17

Secretary Shulkin,

As I shared with you on our recent call, we are now confirmed to ring the closing bell at the NYSE on November 7th.

We have arranged to have a costumed character version of Captain America to appear on stage to help ring the bell, and a costumed character version of Spider-Man on the trading floor. We will also have a team on the floor distributing Marvel product to the NYSE employees.

Attached you will find an image of the costumed character version of Captain America and a copy of the Closing Bell Ceremony Event Logistics Guide.

I have included a PSA commercial we worked on with Johnson & Johnson and the Veterans Affairs that includes Tom Hanks called #Be There / Leave No One Behind. Please click here to see the commercial. (click the blue "here") herehttp-

 $3A_postspots.com_d_j_f21435130d\&d=DwMGaQ\&c=M50t_wfPryPkL4C2Nv6aB3q8AWPHmcy6NXnZ7db1zq\\g\&t=rwEmkBqa4zmU91R6vO4nHrlZ2KhpYzuq39KpVT4egYo&m=q5wGiVs3a87BkeOY_AcwuFMUP9IMqe5Z\\XC1F0lvIRWw&s=oNA8hn6TmT9ZBVTNzHRlZ7TjLcSkCp8nUdktDG3elWs&e=>.$

We will have a images of the logo and the messaging for this event in a few days.

We look forward to you joining us for this special event. If you have any questions please email Camilo Sandoval who will be on point for this project.

This is very exciting news and is going to bring a lot of positive attention to Veteran Affairs.

All my Best,

Ike

From:

DJS <vacodjs1@va.gov>

To:

P <i Privacy

Cc:

"Bowman, Thomas" <Thomas.Bowman@va.gov>, L Peri

Sherman(m Privile)" <m Privatey

Subject: RE: [EXTERNAL] FW: USA TODAY: VA conceals shoddy care and healthworkers' mistakes

Received(Date): Wed, 8 Nov 2017 19:35:37 +0000

image003.jpg image004.jpg image005.jpg image006.png

Ike- I agree This is the old " hide and run VA"

I've completely changed our reporting policies and now we proactively report beyond statutory requirements

By the way yesterday on the exchange floor was great! Even Spider-Man and captain America had a great time

Thank you!

David

Sent with Good (www.good.com)

From: IP

Sent: Wednesday, November 08, 2017 7;46;25 AM

To: DJS

Cc: Bowman, Thomas: L Perl: 'b Privacy

Marc Sherman (m. Privacy

"Marc

Subject: [EXTERNAL] FW: USA TODAY: VA conceals shoddy care and health workers' mistakes

David,

I am forwarding an email I sent to Jared about yesterday's article in USA today. This type of publicity will negate all of the good headlines you have been achieving and must be dealt with. More importantly, if the article is accurate, this is a present danger to health and a substantive issue that needs to be dealt with from the top down in a strong system-wide mandate. Let us know if you would like to discuss it to strategize on ways to deal with the problem.

lke

From: IP

Sent: Wednesday, November 08, 2017 9:36 AM

To: jared.c.kushner@who.eop.gov Cc: 'Berkowitz, Avrahm J. EOP/WHO'

Subject: USA TODAY: VA conceals shoddy care and health workers' mistakes

Jared.

I have attached an article from yesterday's USA today. These culturally and historically accepted practices need to be reversed. I hope that Secretary Shulkin is developing and instituting explicit policies and procedures that will reverse and prevent these results in the future. ĸе

https://www.usatoday.com/story/news/2017/10/11/va-conceals-shoddy-care-and-health-workers-

From: Bruce Moskowitz Sent: To:

Tuesday, February 28, 2017 4:10 PM EST

David shulkin

Subject:

Re: VA Data Collection

Spoke with ip he does believe that you should bring this up yourself with the President. Can discuss offline anytime.

Sent from my iPad Bruce Moskowitz M.D.

> On Feb 28, 2017, at 3:39 PM, David shulkin < Drshulkin@aol.com> wrote:

> Did you suggest this? Is there a new fda commissioner yet i can speak to?

> Sent from my iPhone

>> On Feb 28, 2017, at 3:30 PM, Bruce Moskowitz <b Privacy

>> The FDA is about to commit to a medical device registry (I am a member of a meeting discussing this today and the information is in the public record by the FDA).

>> Instead of looking at private companies and other organizations to put this together if the VA Partners with the 5 academic centers in our group it will save the administration a huge expenditure. It would give the President the ability of showing that he looked at the FDA and cut a huge expense and at the same time benefited the VA. This comes at a time when he is trying to demonstrate that he can increase defense spending by cutting waste in other agencies.

>>

>> Sent from my iPad

>> Bruce Moskowitz M.D.

From: Bruce Moskowitz

Sent: Monday, January 29, 2018 3:44 PM EST

To: Berkowitz, Avrahm J. EOP/WHO

CC: m Privacy IP; I Privacy
Subject: Re: [EXTERNAL] Follow up on call

Having you, Chris and Jared on the call was immensely helpful. I think when you meet HCOP/HVAC they have the right stuff to get this agenda done to improve health care for the nation and reduce the cost to both the VA and CMS.

Sent from my iPad Bruce Moskowitz M.D.

On Jan 29, 2018, at 3:36 PM, Berkowitz, Avrahm J. EOP/WHO <avi@who.eop.gov> wrote:

Let me know if/how I can help!

From: Bruce Moskowitz [mailto:b] Privacy

Sent: Monday, January 29, 2018 2:54 PM

To: <u>Jeet.Guram@cms.hhs.gov</u>; <u>Seema.Verma@cms.hhs.gov</u>; <u>Donald.Rucker@hhs.gov</u>; <u>David Shulkin < secshulkin@gmail.com</u> >; Berkowitz, Avrahm J. EOP/WHO < <u>avi@who.eop.gov</u> >; Liddell, Christopher

P. EOP/WHO < Christopher.P.Liddell@who.eop.gov>

Cc: m Privacy

Subject: [EXTERNAL] Follow up on call

I want to thank everyone on the call for their valued input. Although the issue of interoperability is complex as is a patient centric medical EMR, with all the talent we have access to from government, industry and Academic Medicine, I believe that the problems can be solved in a cost efficient relatively quick time frame. We need to come up with a mechanism that gets the appropriate individuals working in unison to solve each problem.

For the issue of Telemedicine I suspect if we are good listeners there is considerable evidence based medicine to guide the future of this technology.

For the device registry I would recommend one meeting with manufacturers, foundations and both the VA and CMS. A voluntary not for profit initiative is the way to go.

Finally the VA and CMS needs a better understanding of how our academic partners are planning to produce their own generics.

Sent from my iPad Bruce Moskowitz M.D. From:

Bruce Moskowitz

Sent:

Subject:

Friday, January 26, 2018 12:55 PM EST

To:

Jeet.Guram@cms.hhs.gov; ml Privacy

Donald.Rucker@hhs.gov

Agenda for CMS-VA CALL Monday 1:00 pm

- 1. EMR interoperability
- 2. Transforming the current EMR to a patient centric platform incorporating the following:

IP; Chris Lidell; Seema. Verma@cms.hhs.gov;

Patient wellness and disease prevention

Prevention of medical errors

Prevention of over utilization and medical diagnostic duplication

- 3. Telemedicine
- 4. Medical device registry
- 5. Reducing cost of pharmaceuticals

Sent from my iPad Bruce Moskowitz M.D.

Healthy Heroes Project

a J&J and VHA Collaboration Project

PROJECT UPDATE DECK – JUNE 15, 2017





Workstream Update 16 June 2017

- First draft of creative content provided to the team for feedback. Meeting held on 6/7 to consolidate the feedback for the creative to modify campaign idea
- Aligned with team on a September launch for Mental Health Awareness month. Tom Hanks confirmed for campaign, working with Marvel to set up a team of celebrity ambassadors for campaign.

Meeting in mid July to finalize campaign idea, communication, and channels.

Firm up all the media channel details, social media, and partners facebook, marvel, etc. in July

3 Months

(Clinical Trials & Research) Develop Master CRADA

IMC) Convene the

big campaign idea

experts & Veterans on

1 Month

(Precision Medicine) Enable access to VHA EMR/databases

(IMC) Campaign Message Testing with Veterans & Launch

(Clinical Trials & Research) Expand scope of Central Institutional Review Board (IRB)

(Clinical Trials & Research) Adopt "single point of contact" (SPOC) center for all industrysponsored clinical trials and research studies

6 Months

(Clinical Trials & Research) Conduct research study at VHA trial site as a test case for new process

(Precision Medicine) Build upon existing VHA partnerships and programs to refine predictive model and identify high risk individuals

(Precision Medicine) Target actionable risk individuals with preventive care & health & emotional wellness programs

9 Months

(Precision Medicine) Development of novel, unobtrusive measures for repeated remote assessment of stress. mental state and emotional well being (brief self-reports. digital/online footprint, sleep, speech, smartphone/wearables derived features).

Develop a strategy to deploy remote sensing platform as an adaptive sensing/intervention system.



Workstream Update 16 June 2017

- Statement of Work created and in legal review; team has defined scope of work for WOC individual at the VA to support this effort. In the interim J&J and VHA team leads have visited several VA sites to discuss capabilities of databases and VHA programs to be leveraged
- Began conversations with Universities and organizations who have genetic and EMR data that could be leveraged.
- Proposal being prepared for options to deploy the Human Performance Institute's (HPI) health and wellness programs
- Proposal being prepared for options to deploy the Human Performance Institute's (HPI) health and wellness programs

9 Months (Precision Medicine) Development of novel, 6 Months unobtrusive measures for (Clinical Trials & repeated remote Research) Conduct assessment of stress. 3 Months research study at VHA mental state and trial site as a test case for emotional well being (IMC) Campaign (brief self-reports, Message Testing with new process 1 Month Veterans & Launch digital/online footprint, (Precision Medicine) sleep, speech. (IMC) Convene the Build upon existing VHA (Clinical Trials & smartphone/wearables experts & Veterans on partnerships and Research) Expand derived features). big campaign idea programs to refine scope of Central predictive model and Develop a strategy to Institutional Review (Clinical Trials & identify high risk deploy remote sensing Board (IRB) Research) Develop individuals platform as an adaptive Master CRADA (Clinical Trials & sensing/intervention Precision Medicine) Research) Adopt "single" (Precision Medicine) system. Target actionable risk point of contact" (SPOC) Enable access to VHA individuals with EMR/databases center for all industrypreventive care & health sponsored clinical trials & emotional wellness and research studies programs



Workstream Update 16 June 2017

- Leveraging oncology trial to develop a Master CRADA between J&J and the VA; both legal teams are in final conversations we anticipate having the Master CRADA in place soon.
- Work has already done in this area; workshop held on 6/9 to understand the changes made and discuss how to best communicate those changes to Industry.
- Workshop held on 6/9 to discuss how the National Association of Veterans' Research and Education Foundations (NAVREF) could support in this area.
- Final determination on the trial to serve as the test case has not been made by the team, however there are a few options on the table

9 Months (Precision Medicine) Development of novel 6 Months unobtrusive measures for Clinical Trials & repeated remote Research) Conduct assessment of stress. 3 Months research study at VHA mental state and trial site as a test case for emotional well being (IMC) Campaign new process (brief self-reports, Message Testing with digital/online footprint, Veterans & Launch (Precision Medicine) sleep, speech, (IMC) Convene the (Clinical Trials & Build upon existing VHA smartphone/wearables experts & Veterans on Research) Expand partnerships and derived features). big campaign idea programs to refine scope of Central predictive model and Develop a strategy to Institutional Review (Clinical Trials & Board (IRB) identify high risk deploy remote sensing Research) Develop individuals platform as an adaptive Master CRADA (Clinical Trials & sensing/intervention Research) Adopt "single (Precision Medicine) (Precision Medicine) system. point of contact" (SPOC) Target actionable risk Enable access to VHA center for all industryindividuals with EMR/databases preventive care & health sponsored clinical trials & emotional wellness and research studies programs

Challenges and Next Steps

- Need to accelerate pace of delivery on team milestones
- Work through legal barriers on getting access to VHA EMR databases
- Need support getting VHA resources for precision medicine team
- Next Step: Team face to face with all three workstreams planned for July 11th at the J&J DC office