

DRAFT for discussion
Updated: Feb. 15, 2019

Spencer Dale
U.S. Rollout: Energy Outlook – 2019 edition
February 25-28, 2018

Sarah Lucas, Regulatory Affairs & Policy
Mobile: + [REDACTED]

Brett Clanton, U.S. Press Office
Office: + [REDACTED]
Mobile: [REDACTED]

**Note: U.S. political briefing – scheduled Feb. 21 @11:30am EST.

DRAFT

Spencer Dale
U.S. Rollout: Energy Outlook – 2019 edition
New York, NY
25-26 February 2019

Hotel Accommodations Lotte New York Palace [REDACTED]	Sarah Lucas, Regulatory Affairs & Policy Mobile: + [REDACTED]
Transportation Sarah to arrange with Excelsior	Brett Clanton, Communications Office: + [REDACTED] Mobile: + [REDACTED]

Monday, February 25, 2019

12:05pm Arrive in New York, LHR – JFK (Virgin Atlantic Airways, VS3),
commute to hotel

1:30pm Meet Sarah in hotel lobby, drop-off bags, etc.

2:00pm *Commute to NYSE*
Approximately 25-45 minute drive

2:45pm Check-in at NYSE
BP lead: Sarah Lucas + [REDACTED]
Location: Hamilton room, seventh floor, 2 Broad Street

3:00pm **TheStreet interview**
BP lead: Brett Clanton + [REDACTED]
Location: Media Row, [REDACTED]
Background: The U.S. press team is arranging a pre-recorded
broadcast interview with a reporter at TheStreet.com.

3:25pm *Return to Hamilton room, 7th floor*

3:30pm **BP Energy presentation and dialogue**
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Brett Clanton, Ken Fleming, Tina Chui, others
Location: Hamilton Room, Seventh Floor, NYSE, [REDACTED]
Background: You will present highlights from the Energy Outlook
to an audience of targeted IST customers and key New York area

stakeholders, approximately 40-60 people. These customers represent private equity firms (e.g. Carlyle Group, Cubico, Goldman Sachs Renewable Energy Fund), as well as state and local government representatives. This is a private, exclusive, VIP event for IST customers.

Timeline:

3:30pm Welcome by Ken Fleming, senior vice president, Origination & Marketing, IST

3:35pm Present Energy Outlook highlights

4:05pm Ken will open up to audience Q&A

4:30pm Event ends and guests will move to 1792 next door for reception.

**Reception begins at 4:30pm. You will extend your apologies that you will be delayed joining guests at the reception for a brief period.*

4:30pm *Head to CNBC broadcast booth with Brett*

4:35pm **CNBC live interview**
BP lead: Brett Clanton + [REDACTED]
Location: Media Row, NYSE, [REDACTED]
Background: The U.S. press team has arranged a live broadcast interview with CNBC.

4:50pm *Return to BP Energy reception, 1792, seventh floor*

4:30pm **BP Energy reception**
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Sarah Lucas, Ken Fleming, Tina Chui
Location: 1792, NYSE exclusive restaurant (immediately next door to the Hamilton room), [REDACTED]
Background: This is an opportunity to engage with IST and their targeted customers.

6:15pm *Commute to dinner*
Approximately 26 minutes via NYC subway
1 train, Rector St > 50 St Broadway

7:00pm **Atlantic Council dinner**
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Brett Clanton, Sarah Lucas
Location: Ocean Prime, [REDACTED]

Background: Randy Bell and David Livingston from the Atlantic Council Energy Program will host a private, off-the-record dinner on your behalf. Randy and David will moderate a discussion focusing on the dual challenge – More Energy and Rapid transition scenarios.

Timeline

7:00pm Drinks
7:30pm Dinner

9:00pm *Commute back to hotel*
 Approximately 8-minute walk

Tuesday, February 26, 2019

7:30am Meet Sarah and Brett in Lotte lobby

7:40am *Commute to Princeton Club*
 Approximately 12-minute walk (0.5 miles)

8:00am **Energy Dialogue breakfast with Jon Elkind, Columbia University**

BP lead: Sarah Lucas + [REDACTED]

BP attendees: Brett Clanton, Sarah Lucas

Location: Room TBC, Princeton Club, [REDACTED]

Background: Jon will lead a private discussion over breakfast with a small number of select senior representatives from banks and financial firms. You will provide highlights from the Energy Outlook.

Timeline

8am Jon welcomes group and leads introductions
8:05am Present Energy Outlook highlights
8:15am Jason will begin the moderated discussion and open it up to participants for questions
9:15am Event ends – head to room for public event

9:30am **Columbia University Center on Global Energy Policy**

BP lead: Sarah Lucas + [REDACTED]

BP attendees: Brett Clanton, Mark Borowski, Sarah Lucas

Location: Room TBC, Princeton Club, [REDACTED]

Background: Jon Elkind will moderate a conversation on the pace of the energy transition with you, Shayle Kann and Katherine Spector. You'll begin the event by presenting Energy Outlook highlights. This event is open to the press and will be live-streamed.

	Timeline	
	9:30am	Jon offers welcome remarks
	9:35am	Present Energy Outlook highlights
	10:00am	Jon leads a moderated discussion with the panel
	10:30am	Audience Q&A
	11:00am	Event ends – head to private room for press interview.
11:10am		Economist interview
		<u>BP lead:</u> Brett Clanton - [REDACTED]
		<u>BP attendees:</u> Brett Clanton
		<u>Location:</u> Room TBC, [REDACTED]
		<u>Background:</u> The U.S. Press team has arranged for an interview with Economist energy correspondent Amber Stevenson.
11:40am		<i>Commute to NPR</i>
		<i>Approximately 5-minute walk</i>
11:45am		NPR interview
		<u>BP lead:</u> Brett Clanton - [REDACTED]
		<u>BP attendees:</u> Brett Clanton
		<u>Location:</u> National Public Radio (NPR), [REDACTED]
		<u>Background:</u> The U.S. Press team has arranged for a recorded interview with David Brancaccio.
12:15pm		<i>Commute to Columbia University</i>
		<i>Approximately 26 minutes on NYC subway, escorted by Jon Elkind</i>
		<i>Directions: 1 train, Times Sq to 42nd St</i>
1:00pm		Columbia University student roundtable
		<u>BP lead:</u> Sarah Lucas + [REDACTED]
		<u>BP attendees:</u> Brett Clanton, Sarah Lucas
		<u>Location:</u> Columbia University SIPA, [REDACTED]
		<u>Background:</u> You will provide Energy Outlook highlights to students over lunch, with time for questions from students. Lunch will be provided.
2pm		<i>Commute to Bloomberg</i>
		<i>Approximately 30-minute car ride</i>
3:30pm		Bloomberg TV live
		<u>BP lead:</u> Brett Clanton - [REDACTED]
		<u>BP attendees:</u> Brett Clanton, Sarah Lucas

Location: Bloomberg [REDACTED]

Background: The U.S. Press team has arranged for a live broadcast interview with Alix Steel.

4:00pm

Bloomberg print interview

BP lead: Brett Clanton [REDACTED]

BP attendees: Brett Clanton

Location: Bloomberg, [REDACTED]

Background: Immediately following the live interview, the Press team has arranged for a print interview with Liam Denning.

4:30pm

Commute to meeting with Ed Crooks

Approximately 30-minute drive

5:00pm

Meeting with Financial Times

BP lead: Brett Clanton - [REDACTED]

BP attendees: Brett Clanton, Sarah Lucas

Location: TBC – close to Penn Station

Background: The U.S. Press team has arranged for drinks with Ed Crooks.

6:15pm

Commute to Penn Station

Approximately 10-minute walk

7:00pm

2171 Acela Express train to Washington

9:58pm

Arrive Washington, DC

Spencer Dale
U.S. Rollout: Energy Outlook – 2019 edition
Washington, DC
27-28 February 2019

Hotel Accommodations Sofitel Lafayette Square [REDACTED]	Sarah Lucas, Regulatory Affairs & Policy Mobile: [REDACTED]
Transportation Charlie to arrange with Sam Tel: + [REDACTED] Email: [REDACTED]@cox.net	Brett Clanton, U.S. Communications Office: + [REDACTED] Mobile: + [REDACTED]

Wednesday, February 27:

8:00am *Meet Sarah in Sofitel lobby and commute to CSIS*
Approximately 13-minute walk (0.6 miles)

8:30am **CSIS breakfast**
BP lead: Sarah Lucas - [REDACTED]
BP attendees: Bob Stout, Jim Nolan, Sarah Lucas, others
Location: Concourse level, CSIS, [REDACTED]
Background: Sarah Ladislaw will host a private, off-the-record breakfast before the public event. The conversation will focus on markets versus mandates — as we see more moves from local and national governments on interventionist climate policy, what impact will this have on the energy transition?

9:30am Move to recording booth

9:35am **Energy 360 podcast recording**
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Sarah Lucas
Location: Concourse level, CSIS, [REDACTED]
Background: Sarah Ladislaw will interview you for the CSIS Energy 360 podcast. The focus will be on impacts on trade disputes and the energy outlook.

10:15am Prep for launch presentation

10:30

CSIS U.S. Launch: Energy Outlook – 2019 Edition

BP lead: Sarah Lucas [REDACTED]

BP attendees: Brett Clanton, Sarah Lucas, others

Location: Main level, CSIS

Background: Sarah Ladislaw will host and moderate the session; the format will be similar to previous CSIS presentations. This event is open to public and will be livestreamed (via YouTube and Facebook Live) and recorded. Attendees will be given print copies of the Energy Outlook.

Timeline

10:30am	Sarah provides welcome and introduction
10:35am	Present Energy Outlook
11:20am	Sarah leads moderated discussion
11:40am	Audience Q&A
12:00pm	Event ends

12:00pm

HOLD for press.

BP lead: Brett Clanton + [REDACTED]

Location: Concourse level, CSIS

12:30pm

12:40pm

1pm

2:00pm

2:15pm

2:45pm

Redacted - First Amendment

3pm

4:00pm

4:30pm

5:30pm

5:30pm

8:00pm

Dinner with Susan Dio

Location: TBC

Thursday, February 28

7:30am

Coffee with Mary Streett

BP lead: Sarah Lucas [REDACTED]

BP attendees: Mary Streett [REDACTED]

Location: Sofitel Lafayette Square [REDACTED]

Background: Mary Streett, senior vice president of U.S. Communications and External Affairs has requested a one-on-one meeting with you.

8:10am *Meet Sarah in Sofitel lobby and commute to AEI*
Approximately 18-minute walk or 10-minute drive

8:30am **American Enterprise Institute scholars' breakfast**
BP lead: Sarah Lucas - [REDACTED]
BP attendees: Bob Stout, Suzanne Swink, Ilya Bourtman, Sarah Lucas
AEI attendees: Michael Strain, Alan Viard, Claude Barfield, Desmond Lachman, Karen Young, Windle Jarvis
Location: AEI, 1789 Massachusetts Ave NW
Background: AEI scholars will lead discussion, focusing on global trade and the Less Globalisation scenario.

9:30am *Commute to Washington Post*
Approximately 18-minute walk or 10-minute drive

10:00am **Washington Post roundtable**
BP lead: Brett Clanton [REDACTED]
BP attendees: Brett Clanton, Jason Ryan
Background: The U.S. Press team has arranged for an on-the-record conversation with Steve Mufson and additional Washington Post reporters.

11:00pm **International Monetary Fund (IMF) roundtable**
BP lead: Sarah Lucas [REDACTED]
BP attendees: Sarah Lucas, maybe others
Location: IMF, [REDACTED]
Background: Andrea Pescatori, Chief, Commodity Unit is hosting you for a roundtable discussion at the IMF. You will provide highlights from the Energy Outlook and respond to questions. Lunch will be provided, but you have a separate lunch meeting immediately following this session.

12:30pm *Commute to lunch*
Approximately 10-minute drive

12:45pm **Lunch with the Climate Leadership Council**
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Bob Stout, Jim Nolan
CLC attendees: Ted Halsted, Greg Bertelsen

Location: Centrolina, [REDACTED]

Background: Bob Stout will host this casual conversation over lunch. CLC will have just hired a new chief economist and has an objective to move carbon pricing legislation in the U.S. this year.

2:15pm

2:30pm

Redacted - First Amendment

3:30pm

Commute to BP offices
Approximately 10-minute walk

3:45pm

Axios roundtable

BP lead: Brett Clanton - [REDACTED]

BP attendees: Brett Clanton, Jason Ryan

Background: The U.S. Press team has arranged for an on-the-record conversation with Ben Geman and Amy Harder.

4:30pm

Commute to meeting with Lance Crist
Approximate 10-minute walk

5:00pm

Drinks with Lance Crist
Location: TBC – near BP offices

6:00pm

Commute to IAD
Approximately 45-minute drive

9:15pm

Depart for London, IAD - LHR (Virgin Atlantic Airways, VS22)

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