

DRAFT for discussion  
Updated: Feb. 15, 2019

Spencer Dale  
U.S. Rollout: Energy Outlook – 2019 edition  
February 25-28, 2018

Sarah Lucas, Regulatory Affairs & Policy  
Mobile: + [REDACTED]

Brett Clanton, U.S. Press Office  
Office: + [REDACTED]  
Mobile: + [REDACTED]

\*\*Note: U.S. political briefing – scheduled Feb. 21 @11:30am EST.

Spencer Dale  
U.S. Rollout: Energy Outlook – 2019 edition  
New York, NY  
25-26 February 2019

Hotel Accommodations Lotte New York Palace [REDACTED]	Sarah Lucas, Regulatory Affairs & Policy Mobile: + [REDACTED]  Brett Clanton, Communications Office: [REDACTED] Mobile: [REDACTED]
Transportation Sarah to arrange with Excelsior	

Monday, February 25, 2019

- 12:05pm Arrive in New York, LHR – JFK (Virgin Atlantic Airways, VS3), commute to hotel
- 1:30pm Meet Sarah in hotel lobby, drop-off bags, etc.
- 2:00pm Commute to NYSE  
Approximately 25-45 minute drive
- 2:45pm Check-in at NYSE  
BP lead: Sarah Lucas - [REDACTED]  
Location: Hamilton room, seventh floor [REDACTED]
- 3:00pm TheStreet interview  
BP lead: Brett Clanton [REDACTED]  
Location: Media Row, NYSE, 2 Broad Street  
Background: The U.S. press team is arranging a pre-recorded broadcast interview with a reporter at TheStreet.com.
- 3:25pm Return to Hamilton room, 7<sup>th</sup> floor
- 3:30pm BP Energy presentation and dialogue  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Brett Clanton, Ken Fleming, Tina Chui, others  
Location: Hamilton Room, Seventh Floor, NYSE, [REDACTED]  
Background: You will present highlights from the Energy Outlook to an audience of targeted IST customers and key New York area

stakeholders, approximately 40-60 people. These customers represent private equity firms (e.g. Carlyle Group, Cubico, Goldman Sachs Renewable Energy Fund), as well as state and local government representatives. This is a private, exclusive, VIP event for IST customers.

Timeline:

3:30pm Welcome by Ken Fleming, senior vice president, Origination & Marketing, IST  
3:35pm Present Energy Outlook highlights  
4:05pm Ken will open up to audience Q&A  
4:30pm Event ends and guests will move to 1792 next door for reception.

\*Reception begins at 4:30pm. You will extend your apologies that you will be delayed joining guests at the reception for a brief period.

4:30pm Head to CNBC broadcast booth with Brett

4:35pm CNBC live interview  
BP lead: Brett Clanton [REDACTED]  
Location: Media Row, NYSE, [REDACTED]  
Background: The U.S. press team has arranged a live broadcast interview with CNBC.

4:50pm Return to BP Energy reception, 1792, seventh floor

4:30pm BP Energy reception  
BP lead: Sarah Lucas [REDACTED]  
BP attendees: Sarah Lucas, Ken Fleming, Tina Chui  
Location: 1792, NYSE exclusive restaurant (immediately next door to the Hamilton room), [REDACTED]  
Background: This is an opportunity to engage with IST and their targeted customers.

6:15pm Commute to dinner  
Approximately 26 minutes via NYC subway  
1 train, Rector St > 50 St Broadway

7:00pm Atlantic Council dinner  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Brett Clanton, Sarah Lucas  
Location: Ocean Prime, [REDACTED]

Background: Randy Bell and David Livingston from the Atlantic Council Energy Program will host a private, off-the-record dinner on your behalf. Randy and David will moderate a discussion focusing on the dual challenge – More Energy and Rapid transition scenarios.

Timeline

7:00pm Drinks  
7:30pm Dinner

9:00pm Commute back to hotel  
Approximately 8-minute walk

Tuesday, February 26, 2019

7:30am Meet Sarah and Brett in Lotte lobby

7:40am Commute to Princeton Club  
Approximately 12-minute walk (0.5 miles)

8:00am Energy Dialogue breakfast with Jon Elkind, Columbia University  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Brett Clanton, Sarah Lucas  
Location: Room TBC, Princeton Club, [REDACTED]  
Background: Jon will lead a private discussion over breakfast with a small number of select senior representatives from banks and financial firms. You will provide highlights from the Energy Outlook.

Timeline

8am Jon welcomes group and leads introductions  
8:05am Present Energy Outlook highlights  
8:15am Jason will begin the moderated discussion and open it up to participants for questions  
9:15am Events ends – head to room for public event

9:30am Columbia University Center on Global Energy Policy  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Brett Clanton, Mark Borowski, Sarah Lucas  
Location: Room TBC, Princeton Club [REDACTED]  
Background: Jon Elkind will moderate a conversation on the pace of the energy transition with you, Shayle Kann and Katherine Spector. You'll begin the event by presenting Energy Outlook highlights. This event is open to the press and will be live-streamed.



Timeline

9:30am Jon offers welcome remarks

9:35am Present Energy Outlook highlights

10:00am Jon leads a moderated discussion with the panel

10:30am Audience Q&A

11:00am Event ends – head to private room for press interview.

11:10am Economist interview  
BP lead: Brett Clanton - [REDACTED]  
BP attendees: Brett Clanton  
Location: Room TBC, Princeton Club, Princeton Club, [REDACTED]  
Background: The U.S. Press team has arranged for an interview with Economist energy correspondent Amber Stevenson.

11:40am Commute to NPR  
Approximately 5-minute walk

11:45am NPR interview  
BP lead: Brett Clanton - [REDACTED]  
BP attendees: Brett Clanton  
Location: National Public Radio (NPR), [REDACTED]  
Background: The U.S. Press team has arranged for a recorded interview with David Brancaccio.

12:15pm Commute to Columbia University  
Approximately 26 minutes on NYC subway, escorted by Jon Elkind  
Directions: 1 train, Times Sq to 42<sup>nd</sup> St

1:00pm Columbia University student roundtable  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Brett Clanton, Sarah Lucas  
Location: Columbia University SIPA, [REDACTED]  
Background: You will provide Energy Outlook highlights to students over lunch, with time for questions from students. Lunch will be provided.

2pm Commute to Bloomberg  
Approximately 30-minute car ride

3:30pm Bloomberg TV live  
BP lead: Brett Clanton - [REDACTED]  
BP attendees: Brett Clanton, Sarah Lucas

Location: Bloomberg [REDACTED]  
Background: The U.S. Press team has arranged for a live broadcast interview with Alix Steel.

4:00pm      Bloomberg print interview  
BP lead: Brett Clanton - [REDACTED]  
BP attendees: Brett Clanton  
Location: Bloomberg, [REDACTED]  
Background: Immediately following the live interview, the Press team has arranged for a print interview with Liam Denning.

4:30pm      Commute to meeting with Ed Crooks  
Approximately 30-minute drive

5:00pm      Meeting with Financial Times  
BP lead: Brett Clanton + [REDACTED]  
BP attendees: Brett Clanton, Sarah Lucas  
Location: TBC – close to Penn Station  
Background: The U.S. Press team has arranged for drinks with Ed Crooks.

6:15pm      Commute to Penn Station  
Approximately 10-minute walk

7:00pm      2171 Acela Express train to Washington

9:58pm      Arrive Washington, DC

Spencer Dale  
U.S. Rollout: Energy Outlook – 2019 edition  
Washington, DC  
27-28 February 2019

Hotel Accommodations Sofitel Lafayette Square [REDACTED]  Transportation Charli to arrange with Sam Tel: + [REDACTED] Email: [REDACTED]@cox.net	Sarah Lucas, Regulatory Affairs & Policy Mobile: + [REDACTED]  Brett Clanton, U.S. Communications Office: + [REDACTED] Mobile: + [REDACTED]
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Wednesday, February 27:

- 8:00am Meet Sarah in Sofitel lobby and commute to CSIS  
Approximately 13-minute walk (0.6 miles)
- 8:30am CSIS breakfast  
BP lead: Sarah Lucas - [REDACTED]  
BP attendees: Bob Stout, Jim Nolan, Sarah Lucas, others  
Location: Concourse level, CSIS, [REDACTED]  
Background: Sarah Ladislav will host a private, off-the-record breakfast before the public event. The conversation will focus on markets versus mandates — as we see more moves from local and national governments on interventionist climate policy, what impact will this have on the energy transition?
- 9:30am Move to recording booth
- 9:35am Energy 360 podcast recording  
BP lead: Sarah Lucas - [REDACTED]  
BP attendees: Sarah Lucas  
Location: Concourse level, CSIS, [REDACTED]  
Background: Sarah Ladislav will interview you for the CSIS Energy 360 podcast. The focus will be on impacts on trade disputes and the energy outlook.
- 10:15am Prep for launch presentation

10:30 CSIS U.S. Launch: Energy Outlook – 2019 Edition  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Brett Clanton, Sarah Lucas, others  
Location: Main level, CSIS  
Background: Sarah Ladislaw will host and moderate the session; the format will be similar to previous CSIS presentations. This event is open to public and will be livestreamed (via YouTube and Facebook Live) and recorded. Attendees will be given print copies of the Energy Outlook.

Timeline  
10:30am Sarah provides welcome and introduction  
10:35am Present Energy Outlook  
11:20am Sarah leads moderated discussion  
11:40am Audience Q&A  
12:00pm Event ends

12:00pm HOLD for press.  
BP lead: Brett Clanton + [REDACTED]  
Location: Concourse level, CSIS

12:30pm Commute to State Department  
Approximately 10-minute drive

**Redacted - First Amendment**

2:00pm Head to Dr. Brown-Hruska's office.

**Redacted - First Amendment**

Approximately 8-minute drive

# Redacted - First Amendment

4:00pm

Commute to Capitol Hill  
Approximately 20-minute drive

# Redacted - First Amendment

Thursday, February 28

7:30am

Coffee with Mary Streett

BP lead: Sarah Lucas + [REDACTED]

BP attendees: Mary Streett

Location: Sofitel Lafayette Square, [REDACTED]

Background: Mary Streett, senior vice president of U.S. Communications and External Affairs has requested a one-on-one meeting with you.

- 8:10am Meet Sarah in Sofitel lobby and commute to AEI  
Approximately 18-minute walk or 10-minute drive
- 8:30am American Enterprise Institute scholars' breakfast  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Bob Stout, Suzanne Swink, Ilya Bourttman, Sarah Lucas  
AEI attendees: Michael Strain, Alan Viard, Claude Barfield, Desmond Lachman, Karen Young, Windle Jarvis  
Location: AEI, [REDACTED]  
Background: AEI scholars will lead discussion, focusing on global trade and the Less Globalisation scenario.
- 9:30am Commute to Washington Post  
Approximately 18-minute walk or 10-minute drive
- 10:00am Washington Post roundtable  
BP lead: Brett Clanton + [REDACTED]  
BP attendees: Brett Clanton, Jason Ryan  
Background: The U.S. Press team has arranged for an on-the-record conversation with Steve Mufson and additional Washington Post reporters.
- 11:00pm International Monetary Fund (IMF) roundtable  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Sarah Lucas, maybe others  
Location: IMF [REDACTED]  
Background: Andrea Pescatori, Chief, Commodity Unit is hosting you for a roundtable discussion at the IMF. You will provide highlights from the Energy Outlook and respond to questions. Lunch will be provided, but you have a separate lunch meeting immediately following this session.
- 12:30pm Commute to lunch  
Approximately 10-minute drive
- 12:45pm Lunch with the Climate Leadership Council  
BP lead: Sarah Lucas + [REDACTED]  
BP attendees: Bob Stout, Jim Nolan  
CLC attendees: Ted Halsted, Greg Bertelsen

Location: Centrolina, [REDACTED]  
Background: Bob Stout will host this casual conversation over lunch. CLC will have just hired a new chief economist and has an objective to move carbon pricing legislation in the U.S. this year.

2:15pm                      Commute to White House  
Approximately 8-minute drive

2:30pm                      Joint briefing: National Security Council and National Economic Council  
BP lead: Joe Ellis - [REDACTED]  
Attendees: Joe Ellis, Bob Scher, Sarah Lucas  
Location: The White House, Eisenhower Executive Office Building (EEOB), 1650 Pennsylvania Ave NW  
Background: Landon Derentz, NSC Director for Energy and Francis Brooke, Special Assistant to the President for Economic Policy, NEC, are serving as your hosts. You will provide highlights from the Energy Outlook and allow time for questions.

3:30pm                      Commute to BP offices  
Approximately 10-minute walk

3:45pm                      Axios roundtable  
BP lead: Brett Clanton + [REDACTED]  
BP attendees: Brett Clanton, Jason Ryan  
Background: The U.S. Press team has arranged for an on-the-record conversation with Ben Geman and Amy Harder.

4:30pm                      Commute to meeting with Lance Crist  
Approximate 10-minute walk

5:00pm                      Drinks with Lance Crist  
Location: TBC – near BP offices

6:00pm                      Commute to IAD  
Approximately 45-minute drive

9:15pm                      Depart for London, IAD - LHR (Virgin Atlantic Airways, VS22)

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