

DRAFT for discussion
Updated: Feb. 15, 2019

Spencer Dale
U.S. Rollout: Energy Outlook – 2019 edition
February 25-28, 2018

Sarah Lucas, Regulatory Affairs & Policy
Mobile: + [REDACTED]

Brett Clanton, U.S. Press Office
Office: + [REDACTED]
Mobile: + [REDACTED]

**Note: U.S. political briefing – scheduled Feb. 21 @11:30am EST.

Spencer Dale
U.S. Rollout: Energy Outlook – 2019 edition
New York, NY
25-26 February 2019

Hotel Accommodations Lotte New York Palace [REDACTED]	Sarah Lucas, Regulatory Affairs & Policy Mobile: + [REDACTED]
Transportation Sarah to arrange with Excelsior	Brett Clanton, Communications Office: - [REDACTED] Mobile: [REDACTED]

Monday, February 25, 2019

12:05pm Arrive in New York, LHR – JFK (Virgin Atlantic Airways, VS3),
commute to hotel

1:30pm Meet Sarah in hotel lobby, drop-off bags, etc.

2:00pm Commute to NYSE
Approximately 25-45 minute drive

2:45pm Check-in at NYSE
BP lead: Sarah Lucas + [REDACTED]
Location: Hamilton room, seventh floor [REDACTED]

3:00pm TheStreet interview
BP lead: Brett Clanton [REDACTED]
Location: Media Row, NYSE, 2 Broad Street
Background: The U.S. press team is arranging a pre-recorded
broadcast interview with a reporter at TheStreet.com.

3:25pm Return to Hamilton room, 7th floor

3:30pm BP Energy presentation and dialogue
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Brett Clanton, Ken Fleming, Tina Chui, others
Location: Hamilton Room, Seventh Floor, NYSE, [REDACTED]
Background: You will present highlights from the Energy Outlook
to an audience of targeted IST customers and key New York area

stakeholders, approximately 40-60 people. These customers represent private equity firms (e.g. Carlyle Group, Cubico, Goldman Sachs Renewable Energy Fund), as well as state and local government representatives. This is a private, exclusive, VIP event for IST customers.

Timeline:

3:30pm Welcome by Ken Fleming, senior vice president, Origination & Marketing, IST

3:35pm Present Energy Outlook highlights

4:05pm Ken will open up to audience Q&A

4:30pm Event ends and guests will move to 1792 next door for reception.

*Reception begins at 4:30pm. You will extend your apologies that you will be delayed joining guests at the reception for a brief period.

4:30pm Head to CNBC broadcast booth with Brett

4:35pm CNBC live interview
BP lead: Brett Clanton [REDACTED]
Location: Media Row, NYSE, [REDACTED]
Background: The U.S. press team has arranged a live broadcast interview with CNBC.

4:50pm Return to BP Energy reception, 1792, seventh floor

4:30pm BP Energy reception
BP lead: Sarah Lucas [REDACTED]
BP attendees: Sarah Lucas, Ken Fleming, Tina Chui
Location: 1792, NYSE exclusive restaurant (immediately next door to the Hamilton room), [REDACTED]
Background: This is an opportunity to engage with IST and their targeted customers.

6:15pm Commute to dinner
Approximately 26 minutes via NYC subway
1 train, Rector St > 50 St Broadway

7:00pm Atlantic Council dinner
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Brett Clanton, Sarah Lucas
Location: Ocean Prime, [REDACTED]

Background: Randy Bell and David Livingston from the Atlantic Council Energy Program will host a private, off-the-record dinner on your behalf. Randy and David will moderate a discussion focusing on the dual challenge – More Energy and Rapid transition scenarios.

Timeline

7:00pm Drinks
7:30pm Dinner

9:00pm Commute back to hotel
 Approximately 8-minute walk

Tuesday, February 26, 2019

7:30am Meet Sarah and Brett in Lotte lobby

7:40am Commute to Princeton Club
 Approximately 12-minute walk (0.5 miles)

8:00am Energy Dialogue breakfast with Jon Elkind, Columbia University

BP lead: Sarah Lucas + [REDACTED]

BP attendees: Brett Clanton, Sarah Lucas

Location: Room TBC, Princeton Club, [REDACTED]

Background: Jon will lead a private discussion over breakfast with a small number of select senior representatives from banks and financial firms. You will provide highlights from the Energy Outlook.

Timeline

8am Jon welcomes group and leads introductions
8:05am Present Energy Outlook highlights
8:15am Jason will begin the moderated discussion and open it up to participants for questions
9:15am Event ends – head to room for public event

9:30am Columbia University Center on Global Energy Policy

BP lead: Sarah Lucas + [REDACTED]

BP attendees: Brett Clanton, Mark Borowski, Sarah Lucas

Location: Room TBC, Princeton Club, [REDACTED]

Background: Jon Elkind will moderate a conversation on the pace of the energy transition with you, Shayle Kann and Katherine Spector. You'll begin the event by presenting Energy Outlook highlights. This event is open to the press and will be live-streamed.

Timeline

9:30am Jon offers welcome remarks
9:35am Present Energy Outlook highlights
10:00am Jon leads a moderated discussion with the panel
10:30am Audience Q&A
11:00am Event ends – head to private room for press interview.

11:10am

Economist interview

BP lead: Brett Clanton - [REDACTED]

BP attendees: Brett Clanton

Location: Room TBC, Princeton Club, Princeton Club, [REDACTED]

Background: The U.S. Press team has arranged for an interview with Economist energy correspondent Amber Stevenson.

11:40am

Commute to NPR

Approximately 5-minute walk

11:45am

NPR interview

BP lead: Brett Clanton - [REDACTED]

BP attendees: Brett Clanton

Location: National Public Radio (NPR), [REDACTED]

Background: The U.S. Press team has arranged for a recorded interview with David Brancaccio.

12:15pm

Commute to Columbia University

Approximately 26 minutes on NYC subway, escorted by Jon Elkind

Directions: 1 train, Times Sq to 42nd St

1:00pm

Columbia University student roundtable

BP lead: Sarah Lucas + [REDACTED]

BP attendees: Brett Clanton, Sarah Lucas

Location: Columbia University SIPA, [REDACTED]

Background: You will provide Energy Outlook highlights to students over lunch, with time for questions from students. Lunch will be provided.

2pm

Commute to Bloomberg

Approximately 30-minute car ride

3:30pm

Bloomberg TV live

BP lead: Brett Clanton - [REDACTED]

BP attendees: Brett Clanton, Sarah Lucas

Location: Bloomberg [REDACTED]

Background: The U.S. Press team has arranged for a live broadcast interview with Alix Steel.

4:00pm Bloomberg print interview
BP lead: Brett Clanton - [REDACTED]
BP attendees: Brett Clanton
Location: Bloomberg, [REDACTED]
Background: Immediately following the live interview, the Press team has arranged for a print interview with Liam Denning.

4:30pm Commute to meeting with Ed Crooks
Approximately 30-minute drive

5:00pm Meeting with Financial Times
BP lead: Brett Clanton + [REDACTED]
BP attendees: Brett Clanton, Sarah Lucas
Location: TBC – close to Penn Station
Background: The U.S. Press team has arranged for drinks with Ed Crooks.

6:15pm Commute to Penn Station
Approximately 10-minute walk

7:00pm 2171 Acela Express train to Washington

9:58pm Arrive Washington, DC

Spencer Dale
U.S. Rollout: Energy Outlook – 2019 edition
Washington, DC
27-28 February 2019

Hotel Accommodations Sofitel Lafayette Square [REDACTED]	Sarah Lucas, Regulatory Affairs & Policy Mobile: + [REDACTED]
Transportation Charli to arrange with Sam Tel: + [REDACTED] Email: [REDACTED]@cox.net	Brett Clanton, U.S. Communications Office: + [REDACTED] Mobile: + [REDACTED]

Wednesday, February 27:

8:00am Meet Sarah in Sofitel lobby and commute to CSIS
Approximately 13-minute walk (0.6 miles)

8:30am CSIS breakfast
BP lead: Sarah Lucas - [REDACTED]
BP attendees: Bob Stout, Jim Nolan, Sarah Lucas, others
Location: Concourse level, CSIS, [REDACTED]
Background: Sarah Ladislaw will host a private, off-the-record breakfast before the public event. The conversation will focus on markets versus mandates — as we see more moves from local and national governments on interventionist climate policy, what impact will this have on the energy transition?

9:30am Move to recording booth

9:35am Energy 360 podcast recording
BP lead: Sarah Lucas - [REDACTED]
BP attendees: Sarah Lucas
Location: Concourse level, CSIS, [REDACTED]
Background: Sarah Ladislaw will interview you for the CSIS Energy 360 podcast. The focus will be on impacts on trade disputes and the energy outlook.

10:15am Prep for launch presentation

10:30	CSIS U.S. Launch: Energy Outlook – 2019 Edition <u>BP lead</u> : Sarah Lucas + [REDACTED] <u>BP attendees</u> : Brett Clanton, Sarah Lucas, others <u>Location</u> : Main level, CSIS <u>Background</u> : Sarah Ladislaw will host and moderate the session; the format will be similar to previous CSIS presentations. This event is open to public and will be livestreamed (via YouTube and Facebook Live) and recorded. Attendees will be given print copies of the Energy Outlook.										
	<p>Timeline</p> <table><tr><td>10:30am</td><td>Sarah provides welcome and introduction</td></tr><tr><td>10:35am</td><td>Present Energy Outlook</td></tr><tr><td>11:20am</td><td>Sarah leads moderated discussion</td></tr><tr><td>11:40am</td><td>Audience Q&A</td></tr><tr><td>12:00pm</td><td>Event ends</td></tr></table>	10:30am	Sarah provides welcome and introduction	10:35am	Present Energy Outlook	11:20am	Sarah leads moderated discussion	11:40am	Audience Q&A	12:00pm	Event ends
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11:20am	Sarah leads moderated discussion										
11:40am	Audience Q&A										
12:00pm	Event ends										
12:00pm	HOLD for press. <u>BP lead</u> : Brett Clanton + [REDACTED] <u>Location</u> : Concourse level, CSIS										
12:30pm	Commute to State Department Approximately 10-minute drive										

Redacted - First Amendment

2:00pm Head to Dr. Brown-Hruska's office.

Redacted - First Amendment

Approximately 8-minute drive

Redacted - First Amendment

4:00pm Commute to Capitol Hill
Approximately 20-minute drive

Redacted - First Amendment

Location: TBC

Thursday, February 28

7:30am Coffee with Mary Streett

BP lead: Sarah Lucas +

BP attendees: Mary Streett

Location: Sofitel Lafayette Square,

Background: Mary Streett, senior vice president of U.S. Communications and External Affairs has requested a one-on-one meeting with you.

8:10am Meet Sarah in Sofitel lobby and commute to AEI
Approximately 18-minute walk or 10-minute drive

8:30am American Enterprise Institute scholars' breakfast
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Bob Stout, Suzanne Swink, Ilya Bourtman, Sarah Lucas
AEI attendees: Michael Strain, Alan Viard, Claude Barfield, Desmond Lachman, Karen Young, Windle Jarvis
Location: AEI, [REDACTED]
Background: AEI scholars will lead discussion, focusing on global trade and the Less Globalisation scenario.

9:30am Commute to Washington Post
Approximately 18-minute walk or 10-minute drive

10:00am Washington Post roundtable
BP lead: Brett Clanton + [REDACTED]
BP attendees: Brett Clanton, Jason Ryan
Background: The U.S. Press team has arranged for an on-the-record conversation with Steve Mufson and additional Washington Post reporters.

11:00pm International Monetary Fund (IMF) roundtable
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Sarah Lucas, maybe others
Location: IMF [REDACTED]
Background: Andrea Pescatori, Chief, Commodity Unit is hosting you for a roundtable discussion at the IMF. You will provide highlights from the Energy Outlook and respond to questions. Lunch will be provided, but you have a separate lunch meeting immediately following this session.

12:30pm Commute to lunch
Approximately 10-minute drive

12:45pm Lunch with the Climate Leadership Council
BP lead: Sarah Lucas + [REDACTED]
BP attendees: Bob Stout, Jim Nolan
CLC attendees: Ted Halsted, Greg Bertelsen

	<p><u>Location:</u> Centrolina, [REDACTED]</p> <p><u>Background:</u> Bob Stout will host this casual conversation over lunch. CLC will have just hired a new chief economist and has an objective to move carbon pricing legislation in the U.S. this year.</p>
2:15pm	<p>Commute to White House Approximately 8-minute drive</p>
2:30pm	<p>Joint briefing: National Security Council and National Economic Council</p> <p><u>BP lead:</u> Joe Ellis + [REDACTED]</p> <p><u>Attendees:</u> Joe Ellis, Bob Scher, Sarah Lucas</p> <p><u>Location:</u> The White House, Eisenhower Executive Office Building (EEOB), 1650 Pennsylvania Ave NW</p> <p><u>Background:</u> Landon Derentz, NSC Director for Energy and Francis Brooke, Special Assistant to the President for Economic Policy, NEC, are serving as your hosts. You will provide highlights from the Energy Outlook and allow time for questions.</p>
3:30pm	<p>Commute to BP offices Approximately 10-minute walk</p>
3:45pm	<p>Axios roundtable</p> <p><u>BP lead:</u> Brett Clanton + [REDACTED]</p> <p><u>BP attendees:</u> Brett Clanton, Jason Ryan</p> <p><u>Background:</u> The U.S. Press team has arranged for an on-the-record conversation with Ben Geman and Amy Harder.</p>
4:30pm	<p>Commute to meeting with Lance Crist Approximate 10-minute walk</p>
5:00pm	<p>Drinks with Lance Crist</p> <p><u>Location:</u> TBC – near BP offices</p>
6:00pm	<p>Commute to IAD Approximately 45-minute drive</p>
9:15pm	<p>Depart for London, IAD - LHR (Virgin Atlantic Airways, VS22)</p>

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