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**From:** Mannion, Kathrina [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=586DBF4A1CF34F89A5A976BC91C9DC19] [REDACTED]  
**Sent:** 23/07/2020 14:04:53  
**To:** Stout, Robert [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=03dabeb0bf8d45e99472ded8f9f4e8ed] [REDACTED]  
**Subject:** RE: Background & request for input on annual bp/Harvard/Tufts Climate Policy Symposium (Nov 23-24)

Fab, thanks. How are you?

K

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**From:** Stout, Robert <[REDACTED]@bp.com>  
**Sent:** 22 July 2020 20:36  
**To:** Mannion, Kathrina <[REDACTED]@uk.bp.com>; Mogstad, Isabel <[REDACTED]@bp.com>  
**Subject:** FW: Background & request for input on annual bp/Harvard/Tufts Climate Policy Symposium (Nov 23-24)

FYI as suggested.

**Bob**

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**From:** Stout, Robert  
**Sent:** Wednesday, July 22, 2020 3:35 PM  
**To:** Sanyal, Dev <[REDACTED]@uk.bp.com>  
**Subject:** FW: Background & request for input on annual bp/Harvard/Tufts Climate Policy Symposium (Nov 23-24)

Hi Dev! Hope you and yours are doing well. With all of the major deals and announcements and deals coming out of your new and enlarged shop, I certainly know that you are busy!

I expect you may know, and it is referenced in my note, but Kathrina and I agreed that I would re-take the helm in managing the HKS/Fletcher relationship during her maternity leave. I am assisted in this by Isabel Mogstad who joined my team a few months ago from the Environmental Defense Fund. She is a star and will be well suited to step into the role that Ellen King played before.

Of course I have remained engaged with the folks at both universities and welcome the opportunity to take this on more fully once again. I had a discussion with Giulia on Friday and let her know I would be doing this also. I think her S&S group is also taking on the Princeton relationship, which is becoming increasingly synergistic (as of course we had planned!).

If the Presidential elections go the way it looks now, I would not be surprised to see some of our friends in senior government policymaking roles as well!

Will look forward to working again with you as we prepare for the symposium and look ahead to renewal discussions in 2021.

All the best,

**Bob Stout**

Robert L. Stout, Jr.  
Vice President & Head of U.S. Policy  
bp America Communications & Advocacy



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**From:** Stout, Robert [REDACTED]@bp.com>  
**Sent:** Tuesday, July 14, 2020 11:49 AM  
**To:** Chierchia, Giulia <[REDACTED]@bp.com>; Dale, Spencer <[REDACTED]@uk.bp.com>; Hill, Gardiner <[REDACTED]@uk.bp.com>; Rogers, Liz <[REDACTED]@uk.bp.com>; Jefferiss, Paul H. <[REDACTED]@uk.bp.com>; Bickerton, David <[REDACTED]@uk.bp.com>; Eyton, David G P <[REDACTED]@bp.com>; Streett, Mary <[REDACTED]@bp.com>; Ellis, Joe <[REDACTED]@bp.com>; Yeilding, Cindy <[REDACTED]@bp.com>; Goddard, Kelly <[REDACTED]@bp.com>; Birrell, Gordon Y <[REDACTED]@uk.bp.com>; Lin, William W. <[REDACTED]@se1.bp.com>  
**Cc:** Sanyal, Dev <[REDACTED]@uk.bp.com>; Mannion, Kathrina <[REDACTED]@uk.bp.com>; Burton, Jessica <[REDACTED]@uk.bp.com>; Mogstad, Isabel <[REDACTED]@uk.bp.com>; Greenaway, Anna-Marie <[REDACTED]@uk.bp.com>; Stout, Robert <[REDACTED]@bp.com>; Magallanes, Downey <[REDACTED]@bp.com>; Nolan, James <[REDACTED]@bp.com>; Keller, Heidi <[REDACTED]@bp.com>  
**Subject:** Background & request for input on annual bp/Harvard/Tufts Climate Policy Symposium (Nov 23-24)

All:

I am writing to **provide some background and an update** on the status of bp's climate policy program with Harvard and Tufts and **seek your input** on the topics to be covered in the annual symposium, now **scheduled to be held as a virtual event over the course of two half-days: Monday, November 23<sup>rd</sup> and Tuesday, November 24<sup>th</sup>.**

Scheduling is always one of the most challenging tasks in planning the symposium, requiring consideration of the teaching schedules of the key university professors as well as the bp calendar. These dates were chosen to fall after the November election in the US (allowing the outcome to be taken into account in the discussion) but before the very busy pre-holiday period in December. With travel not being required, we hope this will maximize the opportunity for interested bp participants globally.

**Background/Context on the Partnership**

As a quick refresher, bp established a climate policy partnership with Harvard in 2007 and Tufts in 2009 to access leading, independent climate policy research and experts. Dev is the Executive Sponsor of the academic partnership and Kathrina Mannion and Bob Stout have

served as the relationship managers, now supported by Isabel Mogstad. This partnership serves as the policy complement to our longstanding Carbon Mitigation Initiative (CMI) climate science program with Princeton.

As some of you will know, in addition to their deep expertise on a wide range of global and US-specific climate policy matters – notably carbon pricing – many of their faculty are former senior government officials with deep insight, credibility and influence with US and global policymakers. For example, the Harvard program is led by John Holdren, the former chief science advisor for President Obama who we recently learned (confidentially) is now serving as a senior advisor to the Biden campaign. The Tufts program is led by Kelly Sims Gallagher, also a former senior advisor in the Obama White House who was one of the key architects of the agreement between the US and China which was the predicate for the Paris agreement.

We recently renewed our contracts with both universities for the period 2019 – 2021 (\$416k to Harvard and \$250k to Tufts, per year), with a focus on policy themes including but not limited to: carbon pricing, land use and carbon offsets, transportation, and technology innovation. With our contracts expiring in 2021, we intend to start discussions about renewal and potential scope of these strategic relationships early next year. In the interim, we'd be happy to organize a deeper discussion on the Harvard/Tufts partnership if helpful.

### **The 2020 Annual Symposium**

We are now working with the universities to finalize the agenda for the joint symposium we hold annually with them, with key professors from Princeton joining in as well. As part of this process, we seek input from key bp stakeholders in order to derive the greatest possible value from the event. These are the priority topics that have been identified in our discussions with Harvard and Tufts to date:

- Green stimulus; post-COVID recovery; policy pathways to “build back better”
- Policy to achieve net zero America by 2050
  - This would explore the findings from the Net Zero America Project (NZAP) underway at Princeton University, which is supported by a broader National Academies of Sciences (NAS) initiative chaired by Steve Pacala
  - Kelly Sims Gallagher of Tufts is the lead for the NZAP project’s policy workstream
  - The NZAP policy report will be published by the time of the symposium
- Land use and carbon offsets
- Just transition
- India strategy for deep decarbonization

I've also attached last year's agenda and participant list for reference.

We would value your input on these proposed agenda items. It certainly is not restricted to these topics and we welcome other ideas on themes or specific policy areas you think we

should cover. We would appreciate it if you could provide input back to us if possible a week from now – by Tuesday, July 14.

Best regards,

**Isabel Mogstad & Bob Stout**