

Date: Monday, April 19 2021 02:11 PM  
Subject: RE: FYI/For Your Review by 3:45 Today: Mike Note to API Board -- To Send Today [Redacted]  
From: Amanda E. Eversole  
To: Chris Carroll <[REDACTED]>;  
Attachments: image001.png; image002.png; image003.png; image004.jpg; image005.jpg; image006.jpg; image007.png; image008.png; image009.png; image010.png; image011.png

Ty Chris (63) And, wow, sending docs from the dentist. There is no length that you will not go to get something over the finish line! Thanks for all that you do!

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**From:** Chris Carroll <[REDACTED]>  
**Sent:** Monday, April 19, 2021 2:10 PM  
**To:** Bill Koetzel [REDACTED]; Amanda E. Eversole [REDACTED]; Paul G. Afonso [REDACTED]; Megan B. Bloomgren [REDACTED]; Frank Macchiarola [REDACTED]; Shannon DiBari [REDACTED]; Debra M. Phillips [REDACTED]  
**Cc:** Kristin A. Westmoreland [REDACTED]; Ben Marter [REDACTED]; Jennifer Bulcao [REDACTED]  
**Subject:** RE: FYI/For Your Review by 3:45 Today: Mike Note to API Board -- To Send Today [REDACTED]  
**Redacted**

**Redacted**

**Chris Carroll**  
Senior Writer, Communications  
American Petroleum Institute  
[REDACTED]

**Redacted - Privacy**

[www.api.org](http://www.api.org)



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**From:** Bill Koetzel [REDACTED]  
**Sent:** Monday, April 19, 2021 1:47 PM  
**To:** Amanda E. Eversole [REDACTED]; Chris Carroll [REDACTED]; Paul G. Afonso <[REDACTED]>; Megan B. Bloomgren [REDACTED]; Frank Macchiarola [REDACTED]; Shannon DiBari [REDACTED]; Debra M. Phillips [REDACTED]  
**Cc:** Kristin A. Westmoreland [REDACTED]; Ben Marter [REDACTED]; Jennifer Bulcao [REDACTED]  
**Subject:** RE: FYI/For Your Review by 3:45 Today: Mike Note to API Board -- To Send Today [REDACTED]  
**Redacted**

**Redacted**

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**From:** Amanda E. Eversole [REDACTED]  
**Sent:** Monday, April 19, 2021 1:43 PM  
**To:** Chris Carroll [REDACTED]; Paul G. Afonso <[REDACTED]>; Megan B. Bloomgren [REDACTED]; Frank Macchiarola [REDACTED]; Bill Koetzel [REDACTED]; Shannon DiBari [REDACTED]; Debra M. Phillips [REDACTED]

**Cc:** Kristin A. Westmoreland [REDACTED]; Ben Marter [REDACTED]; Jennifer Bulcao [REDACTED]  
**Subject:** RE: FYI/For Your Review by 3:45 Today: Mike Note to API Board -- To Send Today [REDACTED]  
**Redacted** [REDACTED] **Redacted** [REDACTED]

Redacted

# Redacted

Thanks,  
Amanda

**From:** Chris Carroll [REDACTED]  
**Sent:** Monday, April 19, 2021 12:01 PM  
**To:** Paul G. Afonso [REDACTED]; Megan B. Bloomgren [REDACTED]; Amanda E. Eversole <[REDACTED]>; Frank Macchiarola [REDACTED]; Bill Koetzle [REDACTED]; Shannon DiBari <[REDACTED]>; Debra M. Phillips [REDACTED]  
**Cc:** Kristin A. Westmoreland <[REDACTED]>; Ben Marter [REDACTED]; Jennifer Bulcao <[REDACTED]>  
**Subject:** RE: FYI/For Your Review by 3:45 Today: Mike Note to API Board -- To Send Today [REDACTED]  
[REDACTED]

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**Redacted**

**From:** Paul G. Afonso <[REDACTED]>  
**Sent:** Monday, April 19, 2021 11:57 AM  
**To:** Megan B. Bloomgren <[REDACTED]>; Chris Carroll <[REDACTED]>; Amanda E. Eversole <[REDACTED]>; Frank Macchiarola <[REDACTED]>; Bill Koetzle <[REDACTED]>; Shannon DiBari <[REDACTED]>; Debra M. Phillips <[REDACTED]>  
**Cc:** Kristin A. Westmoreland <[REDACTED]>; Ben Marter <[REDACTED]>; Jennifer Bulcao <[REDACTED]>  
**Subject:** RE: FYI/For Your Review by 3:45 Today: Mike Note to API Board -- To Send Today  
Redacted [REDACTED] **Redacted**

**Redacted**

**Redacted**

pga



American  
Petroleum  
Institute

Paul G. Afonso  
Senior Vice President  
& Chief Legal Officer

Redacted - Privacy

200 Massachusetts Ave NW  
Washington, DC 20001

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**From:** Megan B. Bloomgren <[REDACTED]>  
**Sent:** Monday, April 19, 2021 11:44 AM  
**To:** Chris Carroll <[REDACTED]>; Amanda E. Eversole <[REDACTED]>; Frank Macchiarola <[REDACTED]>; Bill Koetzle <[REDACTED]>; Shannon DiBari <[REDACTED]>; Debra M. Phillips <[REDACTED]>; Paul G. Afonso <[REDACTED]>  
**Cc:** Kristin A. Westmoreland <[REDACTED]>; Ben Marter <[REDACTED]>; Jennifer Bulcao <[REDACTED]>  
**Subject:** RE: FYI/For Your Review by 3:45 Today: Mike Note to API Board -- To Send Today  
[REDACTED]  
[REDACTED]

**Redacted**

**From:** Chris Carroll <[REDACTED]>  
**Sent:** Monday, April 19, 2021 9:49 AM  
**To:** Amanda E. Eversole <[REDACTED]>; Frank Macchiarola <[REDACTED]>; Bill Koetzle <[REDACTED]>;  
Shannon DiBari <[REDACTED]>; Debra M. Phillips <[REDACTED]>; Paul G. Afonso <[REDACTED]>  
**Cc:** Megan B. Bloomgren <[REDACTED]>; Kristin A. Westmoreland <[REDACTED]>; Ben Marter <[REDACTED]>;  
Jennifer Bulcao <[REDACTED]>  
**Subject:** FYI/For Your Review by 3:45 Today: Mike Note to API Board -- To Send Today  
[REDACTED]  
[REDACTED]

Management Team,

**Redacted**

Thanks all,

**Chris Carroll**  
Senior Writer, Communications  
American Petroleum Institute  
[REDACTED]

[REDACTED - Privacy]

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All the best,

Mike

**From:** Bill Koetzle, API  
**Sent:** Tuesday, April 13, 2021 2:16 PM  
**Subject:** Let's Modernize ALL Our Nation's Infrastructure

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## The Natural Gas and Oil Industry

Let's Modernize ALL Our Nation's Infrastructure

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Dear Friend,

The Biden Administration's goal of modernizing the nation's infrastructure – including roads, bridges, rail and ports – is something that all Americans can support. At API we have long touted the compounding benefits of upgrading our nation's infrastructure. The positives go well beyond material enhancements to include creating new jobs, helping communities nationwide, improving efficiencies throughout the economy by reducing congestion and delay, and – in the case of pipelines – bolstering safety and environmental performance.

Early outlines of the Administration's plan include ambitious goals and many strengths. But it's important to note that it misses an opportunity to take an across-the-board approach to addressing *all* our country's current and future infrastructure needs, including modernizing the pipelines that power our modern lives.

Consider these points:

- **Pipelines are the safest, most environmentally friendly way to deliver energy for everyday use.** Infrastructure projects, including the Dakota Access Pipeline and the recently canceled Keystone XL effort, undergo extensive environmental reviews, and their completion will facilitate America's sustainable energy future.
- **Pipeline projects are essential to North American trade, transporting heavy crude from Canada to the U.S and light crude from the U.S. to Canada.** This serves key interests on both sides of the border and strengthens the region's energy security.
- **Pipelines enable increased US energy security.** A new study by ICF showed that increased imports of Canadian crude oil, conducted largely by pipelines, in tandem with booming domestic production, have allowed U.S. refiners to significantly reduce crude oil imports from OPEC 70% from 2010 to 2019.
- **Pipelines ensure widespread access to reliable fuels that heat homes, fuel cars and keep the lights on.** And these fuels are affordable, with costs to American families declining as health care, food and education costs rise.

Beyond this missed opportunity for pipeline projects and permitting reform, there are other aspects of the Administration's infrastructure plan that would unleash negative economic consequences at a delicate time for the nation. Most notably, by targeting specific industries with new taxes, the plan would ultimately undermine America's economic recovery and jeopardize good-paying union jobs.

Unfortunately, this plan is more focused on picking winners and losers in the energy sector and targeting our industry with new taxes, which will undermine the goals this plan seeks to accomplish, jeopardizing millions of American jobs and critical investments in our communities. We will continue to advocate for a tax code that supports a level playing field for all industries along with pro-development policies that sustain and grow the billions of dollars in government revenue our industry generates at the state and federal level.

And while we certainly welcome the administration's efforts to address the risks of climate change by incentivizing innovation and expansion of carbon capture, utilization and storage (CCUS) as part of this infrastructure package, there are other proven methods of advancing climate progress, like those outlined in API's *Climate Action Framework*. Industry and government must work together to reduce the risks of climate change, while continuing to meet the world's growing energy needs. A large part of that collaboration will involve new public-private sector alliances that enable the industry to build on its longstanding record of energy leadership and environmental stewardship.

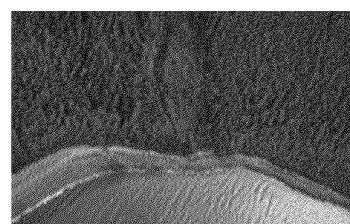
We encourage lawmakers to acknowledge that meeting America's most pressing challenges requires broad collaboration, new partnerships and innovative approaches – on infrastructure, on climate and on our shared energy future.

Sincerely,

Bill Koetzle  
Senior Vice President – Federal Relations  
American Petroleum Institute

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Visit [API's website](#) to learn more about:



[Climate Solutions](#)

[American Energy to](#)

[Natural Gas Key to](#)

## Need Natural Gas and Oil

The natural gas and oil industry is fundamental to meeting our energy demand and climate goals.

## Drive Economic Recovery

By supporting millions of jobs and accelerating growth, American energy will power the post-pandemic economic recovery.

## Energy Progress

An abundance of natural gas – and exportable LNG – means the U.S. doesn't have to choose between energy security and environmental protection.

API represents all segments of America's natural gas and oil industry, which supports more than 10 million U.S. jobs and is backed by a growing grassroots movement of millions of Americans. Our 600 members produce, process and distribute the majority of the nation's energy, and participate in the API Energy Excellence program, which is accelerating environmental and safety progress by fostering new technologies and transparent reporting. API was formed in 1919 as a standards-setting organization and has developed more than 700 standards to enhance operational and environmental safety, efficiency and sustainability.

To learn more about API and the value of oil and natural gas, please visit [API.org](https://www.API.org).

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